Overview
This was the final meeting of the UW Colleges and UW-Extension Restructuring Steering Committee because of the successful transition to Receiving Institutions and near completion of the Closeout of UW Colleges and UW-Extension. The Steering Committee celebrated its work and the work of everyone involved in the project. Steering Committee members were recognized by UW System President Ray Cross for their leadership and direction on the project. The objective of the October 18, 2019, Steering Committee meeting was also to receive updates on 2019 Combined Roadmap, Finance, Academic Affairs, Financial Aid, IT, UW-Madison.

Project Management Office (PMO)
Jo Carter, Project Portfolio Manager, gave an update on the 2019 Combined Project Roadmap. As of October 18, 2019, 90 percent of the milestones have been completed.

- Recent achievements included historical records/post-PRISM MOU signed and implemented on September 13, 2019; new Guaranteed Transfer procedure in place on October 1, 2019; and final SIS data conversions.
- Work still remains on final reports and forms to be filed for UW Colleges and UW-Extension, final decommissioning of UW Colleges/UW-Extension central offices, final disposition of inactive records, IT work, solidifying transitioned functions and units into their new organizational homes, and central project archiving and final report.
- The PMO will institute quarterly check-in emails with Receiving Institutions designated representative through June 2020 to validate that transitioned services are successful
- Any project team member may contact the PMO to escalate a Restructuring-related issue that cannot be resolved through normal operational channels and procedures

Finance
Sean Nelson, Vice President for Finance, provided an update on the distribution of the FY18 All Fund Redbook Budget. He gave an overview of the Branch Campus financial planning starting from FY18 when the restructuring was announced to FY19-FY20. The GPR base support has $8 million available to be distributed to seven RIs, investment to support ongoing operations and strategic investment into key System access priorities, and additional UWSA work/review needed to identify appropriate allocation methodology. He also covered the administrative financial support conditions.

Academic & Student Affairs
Karen Schmitt, Provost and Vice Chancellor for Academic Affairs, UW Colleges, gave an update on SYS 135 UW System Undergraduate Transfer policy, UW Colleges student records (PRISM), and UW Extended Campus Online program.

Financial Aid
Tim Opgenorth, Director of Financial Aid, UW-Milwaukee, reported the U.S. Department of Education completed review and approved all applications between June 2019 and August 2019. Institutions are eligible to begin disbursing aid for the 2019-20 academic year. All RIs have been notified of revised Campus-Based funding in late September 2019. He explained the Cohort Default rates calculation and impact of the RIs.

IT
Ty Letto, Deputy CIO/Associate Director of IT, UW-Shared Services, gave an update of IT transitions for UW Colleges to RIs, UW-Extension to UW-Madison, and UW-Extension to UWSA. Transition work for UW Colleges to RIs is complete, with work complete on email and accounts and network cutover. For UWEX to UW-Madison, the transition is 98% complete with a few websites that need to be transitioned. For UWEX to UWSA, the transition is 51% complete, with work accelerating with the completion of the other transitions.
**UW-Madison – New Partnerships**

Heidi Zoerb, Associate Dean for External Relations & Advancement, UW-Madison, highlighted the new services UW-Madison was providing, including the UW-Madison Police Department starting boat patrol at Upham Woods, the Conference Center managing UW-Madison Ag Dean's residents, and collaborative events that were held to show Extension reach.

**UW System President's Remarks and Recognition**

UW System President Ray Cross thanks the Steering Committee for their hard work to make the Restructuring Project a success to ensure the continued and relevant impact of the UW System throughout Wisconsin and beyond. He said the exciting part of the restructuring is the work that will continue into the future as institutions look for new opportunities. He said beyond the project work that is quantifiable, but just as important, is the work the Receiving Institutions did to reconfigure, merge, and reconceptualize themselves with the branch campuses. He presented each Steering Committee member with a plaque. He said on behalf of all the students we serve, "I cannot thank you enough for your efforts."

**Thank You Steering Committee Members**

Robert Cramer – UW System  
Karen Schmitt – UW System  
Sean Nelson – UW System  
David Brukardt – UW System  
Aaron Brower – Extended Campus  
Jackie Joseph-Silverstein – UW Colleges Stev  
George Cravins – UW La Crosse  
Doug Mell – UW-Stout  
Jeffrey Kahler – UW-Superior  
Patricia Kleine – UW-Eau Claire  
Clif Ganyard – UW-Green Bay  
Casey Nagy – UW-Madison  
Heidi Zoerb – UW-Madison  
Martin Rudd – UW-Oshkosh  
Joanne Wilson – UW-Platteville  
Greg Summers – UW-Stevens Point  
Greg Cook – UW-Whitewater  
Gary Wood – UW-Parkside  
Randi Zimmermann – UW-River Falls  
Ron Perez – UW-Milwaukee

A special thank you to the shared governance representatives on the Steering Committee:  
Catherine Kalish – Faculty Governance  
Stephen Beers – Academic Staff Governance  
Anthony Cattani – Student Governance  
Jeremy Johanski – University Staff Governance
UW Colleges and UW-Extension Restructuring

Steering Committee Meeting 22

Friday, October 18, 2019
9:00 a.m. – 11:00 a.m.
# Steering Committee Meeting Agenda

<table>
<thead>
<tr>
<th>Topic</th>
<th>Time</th>
<th>Presenter</th>
</tr>
</thead>
<tbody>
<tr>
<td>Welcome</td>
<td>9:00 – 9:05</td>
<td>Rob Cramer</td>
</tr>
<tr>
<td>Project Update</td>
<td>9:05 – 9:30</td>
<td>Jo Carter</td>
</tr>
<tr>
<td>Finance</td>
<td>9:30 – 9:45</td>
<td>Sean Nelson</td>
</tr>
<tr>
<td>Academic Affairs</td>
<td>9:45 – 10:00</td>
<td>Karen Schmitt</td>
</tr>
<tr>
<td>Financial Aid</td>
<td>10:00 – 10:10</td>
<td>Tim Opgenorth</td>
</tr>
<tr>
<td>IT</td>
<td>10:10 – 10:20</td>
<td>Ty Letto</td>
</tr>
<tr>
<td>UW-Madison Update</td>
<td>10:20 – 10:30</td>
<td>Heidi Zoerb</td>
</tr>
<tr>
<td>President’s Remarks</td>
<td>10:30 – 10:40</td>
<td>Ray Cross</td>
</tr>
<tr>
<td>Campus Roundtable (5 min each)</td>
<td>10:40 – 11:10</td>
<td>RI Representatives</td>
</tr>
</tbody>
</table>
Project Update

Jo Carter, Project Portfolio Manager
UW System Project Management Office
Timeline overview

End of FY Transitions: 7/1/2019
End of Summer Term Transitions: 8/22/2019
Final SIS Conversion: 10/11/2019
Substantial Completion: 11/1/2019

UWX Transitions: UWX > UWSA: 1/1/2019 - 8/1/2019
MOU Transitions: UWC > Rs: 1/1/2019 - 9/16/2019
UWCX Closeout: 5/20/2019 - 9/22/2019
## Combined Roadmap

<table>
<thead>
<tr>
<th>Workstream</th>
<th># milestones</th>
<th># completed</th>
<th># remaining</th>
<th>% complete</th>
</tr>
</thead>
<tbody>
<tr>
<td>2018 Milestones</td>
<td>123</td>
<td>123</td>
<td>0</td>
<td>100%</td>
</tr>
<tr>
<td>2019 Transitions to Receiving Institutions</td>
<td>219</td>
<td>204</td>
<td>15</td>
<td>93%</td>
</tr>
<tr>
<td>2019-2020 Closeout of UW Colleges &amp; UW-Extension</td>
<td>121</td>
<td>89</td>
<td>45</td>
<td>74%</td>
</tr>
<tr>
<td><strong>TOTALS</strong></td>
<td><strong>463</strong></td>
<td><strong>416</strong></td>
<td><strong>47</strong></td>
<td><strong>90%</strong></td>
</tr>
</tbody>
</table>
Recent achievements

• Historical Records/Post-PRISM MOU signed and implemented September 13
  • Note that PRISM will remain available as a reference through June 2020, but is no longer be the source of truth for financial information

• New Guaranteed Transfer procedure in place as of October 1
  • UW will be reviewing Transfer policy soon, per normal review schedule

• Final SIS data conversions
What remains?

• Final reports, forms filed for UW Colleges, UW-Extension
  • Includes issuing of 1098Ts, I-17s for International Students, etc.
• Final decommissioning of UW Colleges/UW-Extension central offices
• Final disposition of inactive records
• IT work (none urgent, some requiring delays)
  • Includes determining a post-PRISM solution for archive use
• Solidifying transitioned functions and units into their new organizational homes
• Central project archiving and final report
  • Central archive only covers UWSA/UW-Madison; RIs are encouraged to define their own archives
What remains?

- 47 remaining Roadmap milestones
- Only 20 left after December 1, 2019
- Only 8 in 2020
- Final project milestone in November 2020
Going forward

• Normal operational status, but the project remains open

• PMO will institute quarterly check-in emails with Receiving Institutions designated representative through June 2020 to validate that transitioned services are successful
  • December 2019, March 2020, June 2020

• Any project team member may contact the PMO to escalate a Restructuring-related issue that cannot be resolved through normal operational channels and procedures
Distribution of the FY18 All Funds Redbook Budget

- Administration and Governance were flexible funding to supplement campus funding

- Online revenue supplements campus budgets

*This is not inclusive of additional county funding that supports campuses.*
Branch Campus Financial Planning Overview

FY18 Restructuring Announced

- Initial Crosswalks Developed
  - UWC Budget was reviewed line-by-line by UWSA leadership in consultation with UWC leadership
  - Pro forma budgets were developed by campuses for the HLC submission
  - Crosswalks/pro forma budgets submitted to HLC
  - Resource Allocation Review

FY18 Planning

- Resource Allocation
  - Allocations modified to balance proportional distribution, student enrollment, and costs to operate.
  - Campuses “held harmless” one year for any changes to original allocations
  - Revenue requirement reset to reflect actual revenues collected
  - Modified Marketing, Recruitment, Central Solution Center, Financial Aid Office, Library Support Services, and Regional allocations and Central Administration funding almost entirely distributed to campuses

FY19-FY20: Year 1 and 2

- “Hold Harmless” Period
  - Campuses continue to be held harmless
  - Signage funding was provided by UWSA
  - All campus balances were brought to 12% threshold
  - Campuses kept balances in excess of 12% instead of requiring to use for structural deficit
GPR Base Support

• $8 million available in base support to be distributed to the 7 Receiving Institutions
• Investment to support ongoing operations and strategic investment into key System access priorities
• Additional UWSA work/review needed to identify appropriate allocation methodology
Administrative/Financial Support Conditions

• Differential between two-year and four-year tuition levels will be maintained to preserve the access mission
• Segregation of 103 and 104 funding will continue to provide the visibility to report on public service and access missions
• Additional funding may augment main campus operations for services that support branch campuses
• Funding will support targeted investment needs to include, but not limited to, HLC identified concern areas (i.e. Student Support Services)
• Campuses will engage in systemwide initiatives and on-campus opportunities for operational efficiency as well as leverage opportunities of economies of scale from the main campus
Next Steps

• Receiving Institutions of branch campuses to provide feedback on the calculation methodology for the $8 million by next week.

• UWSA will reconvene Chancellors, Provosts, and CBOs in late fall to discuss campus planning and review allocation strategies.

• UWSA may engage external consultation in determining final base allocation methodologies

**GOAL:** transfer $8 million in additional base by the end of this fiscal year
Updates

• SYS 135 UW System Undergraduate Transfer policy updates
  • Guaranteed Transfer Admission (SYS 135) guidance updated for 2019-2020
  • SYS 135 policy under review by UWSA Academic and Student Affairs Policy Committee

• UW Colleges student records (PRISM) policy updates

• UW Extended Campus Online program updates
  • UW College Courses Online
  • Collaborative associate degree
Financial Aid Update

Tim Opgenorth, Director of Financial Aid
UW-Milwaukee
U.S. Department of Education Update

• Completed review and approved all applications between June 2019 and August 2019
  • Institutions eligible to begin disbursing aid for the 2019-20 academic year

• Provided all receiving institutions notification of revised Campus-Based funding in late September 2019
  • UW Colleges previous allocation was divided up based upon 3-year averages of students at various locations
# Campus-Based Reallocation

<table>
<thead>
<tr>
<th>Campus</th>
<th>FWS</th>
<th>Percent of Total</th>
<th>FSEOG</th>
<th>Percent of Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Eau Claire</td>
<td>$27,523</td>
<td>7.15%</td>
<td>$30,916</td>
<td>5.84%</td>
</tr>
<tr>
<td>Green Bay</td>
<td>$61,932</td>
<td>16.08%</td>
<td>$81,827</td>
<td>15.44%</td>
</tr>
<tr>
<td>Milwaukee</td>
<td>$78,193</td>
<td>20.30%</td>
<td>$117,507</td>
<td>22.18%</td>
</tr>
<tr>
<td>Oshkosh</td>
<td>$71,387</td>
<td>18.53%</td>
<td>$99,667</td>
<td>18.81%</td>
</tr>
<tr>
<td>Platteville</td>
<td>$40,536</td>
<td>10.52%</td>
<td>$51,676</td>
<td>9.75%</td>
</tr>
<tr>
<td>Stevens Point</td>
<td>$74,610</td>
<td>19.37%</td>
<td>$77,694</td>
<td>14.66%</td>
</tr>
<tr>
<td>Whitewater</td>
<td>$30,991</td>
<td>8.05%</td>
<td>$70,549</td>
<td>13.32%</td>
</tr>
<tr>
<td></td>
<td>$385,172</td>
<td></td>
<td>$529,836</td>
<td></td>
</tr>
</tbody>
</table>
Cohort Default Rates

- FY 2016 Final Cohort Default Rates – Received by campuses in late September.

<table>
<thead>
<tr>
<th>School</th>
<th>2018 CDR</th>
<th>2019 CDR</th>
</tr>
</thead>
<tbody>
<tr>
<td>Eau Claire</td>
<td>1.9</td>
<td>7.5</td>
</tr>
<tr>
<td>Milwaukee</td>
<td>7.0</td>
<td>8.3</td>
</tr>
<tr>
<td>Oshkosh</td>
<td>3.9</td>
<td>3.4</td>
</tr>
<tr>
<td>Green Bay</td>
<td>5.1</td>
<td>9.3</td>
</tr>
<tr>
<td>Stevens Point</td>
<td>3.7</td>
<td>3.5</td>
</tr>
<tr>
<td>Whitewater</td>
<td>5.0</td>
<td>8.5</td>
</tr>
<tr>
<td>Platteville</td>
<td>4.2</td>
<td>8.7</td>
</tr>
</tbody>
</table>

- Stevens Point and Oshkosh were the last two campuses approved and rates do not reflect students from UW Colleges.
Cohort Default Rates Calculation

<table>
<thead>
<tr>
<th>Type of Change in Status</th>
<th>Historical Cohort Default Rates for the New School</th>
<th>Subsequent Three Year Cohort Default Rates for the New School</th>
<th>Fourth Year and Subsequent Year Cohort Default Rates for the New School</th>
</tr>
</thead>
<tbody>
<tr>
<td>Acquisition of Branches or Locations 668.203(a)(4), (c)COA Code C</td>
<td>The expanded school’s historical cohort default rates will be the cohort default rates of the acquiring school.</td>
<td>The expanded school’s first three cohort default rates published after the date of the change in status will be calculated using all the applicable borrowers from both the acquiring school and the school from which the branch or location was acquired, including all of its locations.</td>
<td>The expanded school’s fourth cohort default rate published after the date of the change in status and the cohort default rates in subsequent cohort fiscal years will be calculated using only the applicable borrowers from the acquiring school.</td>
</tr>
</tbody>
</table>
Impact Cohort Default Rates

- A school whose most recent official cohort default rate is less than 5.0 percent:
  - May disburse loan proceeds in a single installment to a student studying abroad.

- A school with a cohort default rate of less than 15.0 percent for each of the three most recent fiscal years for which data are available:
  - May disburse, in a single installment, and
  - May choose not to delay the first disbursement of a loan for 30 days for first-time, first-year undergraduate borrowers.

- Increased rates are a trigger for a Federal Program Review.
  - Feds have visited Madison in July 2013, Whitewater in March 2017, and Milwaukee in April 2019. So likely will not visit them in near future.

- Public perception – Not understanding the reason for the increases.
IT Update

Ty Letto, Deputy CIO/Associate Director of IT
UW-Shared Services
UW-Madison – New Partnerships

Heidi Zoerb, Associate Dean for External Relations & Advancement

UW-Madison
UWPD starts boat patrols at Upham Woods
Conference Centers manage Ag Dean’s Residence
Collaborative events show Extension’s reach
Public Media extends reach of First Nations Cultural Landscape Tours
President’s Remarks

Ray Cross, President
UW System
Receiving Institution Updates
Closing Remarks

Rob Cramer, VP Administration
UW System