SUSTAINABILITY IS CORE TO DELTA'S VALUES-LED CULTURE.

Connecting the world and protecting our environment for future generations cannot be mutually exclusive. [You and your] travelers should not have to choose between seeing the world and saving the world. We must continue to take immediate actions today and can't wait for future solutions to become a reality. While there are many paths to carbon neutrality,

Delta chose to make an impact today and invest in a future where aviation itself becomes cleaner for the world around us."

— Ed Bastian, Delta's CEO

Our commitment:

To be a carbon neutral airline from March 2020 onward on an ambitious path toward zero-impact aviation by investing in:



Carbon reduction from decreasing jet fuel consumption and enhancing flying efficiency



Carbon removal by investing in innovative projects and technologies to take carbon out of the atmosphere

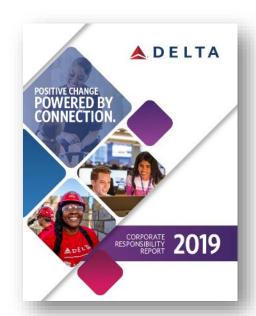


Stakeholder engagement to build coalitions that advance carbon reduction and maximize global impact



This builds on our track record:

The only global airline to voluntarily cap emissions at 2012 levels





Annual Corporate Responsibility Report



BARRON'S

The 100 Most Sustainable

Companies in America (2020)

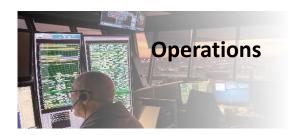








EXPAND OUR INVESTMENTS TO REDUCE AND REMOVE CO2.









Highlighted work to date:

- Saved 33MM gallons of fuel (e.g., flight routing, weight saving) in 2019 alone
- First U.S. airline to recycle onboard, recycling 3MM+ pounds of aluminum so far
- In 2019, introduced the Airbus A220 and A350 (25% more efficient)
- Accelerated fleet retirements in 2020
- Committed to purchasing 10M gallons per year of renewable biofuels from Gevo
- Invested \$2M in study with NWABF to produce fuel from forest floor debris
- 14M offsets purchased and retired to date, supporting community development
- Only airline to offset emissions at 2012
 levels by purchasing carbon offsets

Meeting our expanded commitment:

- Expand operations initiatives to achieve major efficiency gains by 2030
- Set and track goals across Delta to reduce waste and single-use plastics
- Execute fleet strategy to introduce newer more efficient aircraft
- Work with suppliers to guide work in propulsion advancements
- Replace 10% of fossil fuel with SAF by 2030, pursuant to fuel market conditions
- Work across the industry to rapidly scale the production of SAF globally
- Invest in credible, community-enhancing projects to achieve Carbon Neutrality
- Build a portfolio of projects that support the development of clean energy

