### THE VCU NAVIGATE EXPERIENCE: 2014 - TODAY

**WEDNESDAY, FEB. 19, 1 – 2 P.M.** 

Virginia Commonwealth University implemented the Navigate staff platform in 2014, moved to a professional advising/faculty mentoring model over the past four years, added the Navigate student app in 2019, and saw improvements in graduation rates and reducing equity gaps over time. Two leaders will share their institution's evolving use of Navigate and how VCU expanded efforts to other care units. They will talk about how they encouraged advisors to use more advanced functions and how they engaged faculty to use alerts and progress reports to enhance student success. The presenters will share successes, challenges and lessons learned along the way and will answer questions from participants.



## THE VCU NAVIGATE EXPERIENCE: 2014 - TODAY

Dr. Inta "Maggie" Tolan

**Senior Associate Vice Provost** 

**Student Success** 



**Katherine Drumm** 

**Director of Strategic initiatives** 

**Student Success** 



## 20 4 - PURCHASED "STUDENT SUCCESS COLLABORATIVE (SSC)"

- Purchased by the Division of Strategic Enrollment Management (SEM)
- VCU did not have a campus-wide advising software product - UCMe, Excel Spreadsheets, paper files, Facebook 🕾
- SSC was attractive originally for their predictive analytic capabilities
- Challenges:
  - How do we get everyone to use it across campus?
  - Who is going to be in charge of implementation and training?
  - How do we assess if the investment is worth it?





"My students schedule appointments via email, phone calls, Facebook, or most frequently just drop in."

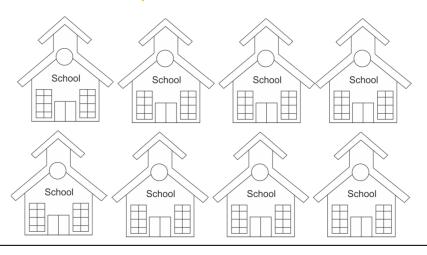
-real quote from a faculty advisor in 2015

## HOW STUDENTS WERE ADVISED AT VCU IN 2014

Freshmen & Pre-Professional Majors



Jniversity Academic Advising (SEM) Sophomores - Seniors



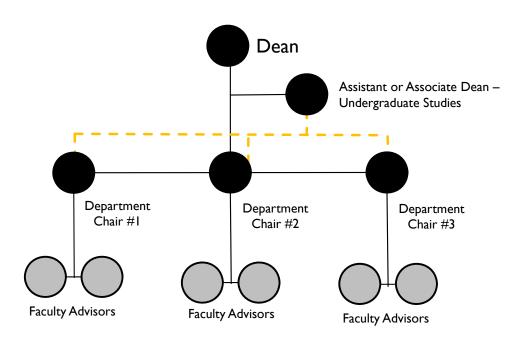
100% professional, full-time advisors University College 50% used faculty advisors vs. 50% used professional advisors

## 2 ADVISING MODELS WERE IN USE AT VCU IN 2015



- Decentralized Advising
- Centralized Advising

### SCHOOLS USING DECENTRALIZED MODEL IN 2014



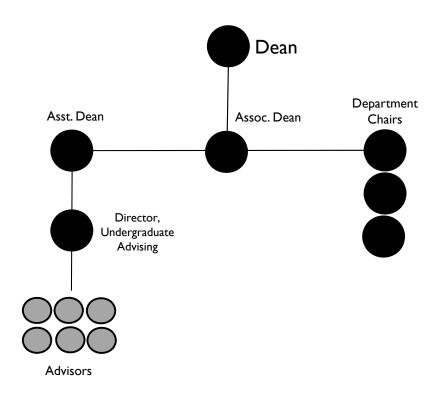
## Decentralized Advising:

- Advisors were supervised and trained by Department Chairs
- Predominately faculty advisors (stipends or reduced teaching) 9 or 12 month contracts
- Used an Asst./Assoc. Dean who had no direct supervision over advisors but who centrally handled administrative paperwork (change of majors, graduation audits, petitions, etc.)

### VCU Schools Using Decentralized Advising

- Humanities & Sciences
- Arts
- Engineering (partially)
- Allied Health
- Life Sciences
- Dentistry

## SCHOOLS USING CENTRALIZED MODEL IN 2014



## Centralized School Advising:

- All academic advising is delivered by professional full-time advisors in a centralized advising office managed by a Director of Advising.
- Director of Advising is supervised by Assoc./Asst. Dean

### VCU Schools Using Centralized School Advising:

- Business
- Engineering (partially)
- Social Work
- Nursing
- University College
- Wilder School of Government & Public Affairs

### PROS/CONS TO CENTRALIZED ADVISING MODEL

### Pros:

- There is a Director managing and consistently training all academic advisors within a school.
- Professional advisors are 12 month personnel and provide year-round availability to students.
- Professional advisor lines managed centrally allows advisor time to remain focused on the student caseload and all other job functions tied to advising only.
- Allows a Director to train staff as a unit to ensure consistency, accuracy, and effectiveness.
- Ensures all advisors are using advising technologies and implementing systematic retention campaigns.
- Structure supports professional development training from NACADA and other student support conferences.
- Improves the accuracy of information provided to students and minimizes errors when processing graduation checks, change of major forms, etc.
- Makes it easier for outside offices (financial aid, career services, international student office, etc.) to reach out to schools and provide training or updates centrally.
- Professional advisors traditionally have degrees or backgrounds in counseling/higher education/ student affairs – which improves advisor ability to guide students and their complex personal identities that create barriers to academic success
- Allows faculty to focus on mentoring students instead (course selection, research development, career planning, networking outlets, etc.)

### Cons:

- Departments feel like they are losing a line and control
- There are no "forced" advising meetings between faculty and students - no guarantee that mentoring will happen

### "SCIENCE" VS "ART" OF ADVISING



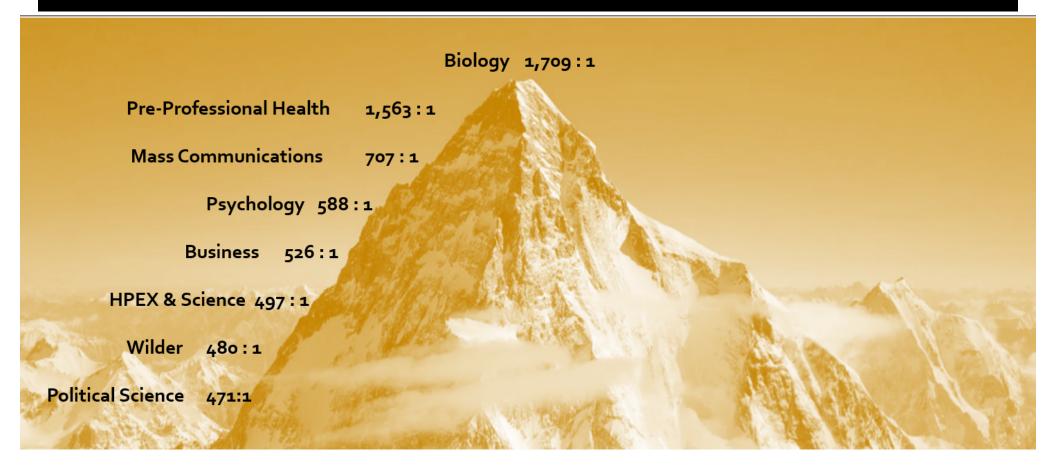
- Degree progression monitoring
- Use Navigate to conduct graduation & retention campaigns
- Manage Degree Audit
- Graduation Process
- ARAC & SAP Appeals
- Veteran's Affairs Approvals
- Change of Major approvals
- Holds & overrides
- Registration & financial aid questions
- New Student Orientation in Summer



**Faculty Mentor** 

- Discuss course content and electives within the major
- Research projects
- Career & skills development
- Graduate school opportunities
- Programming brown bag discussions or seminars
- Networking
- Undergraduate research assistants

## OUR ADVISING RATIOS IN FALL 2014

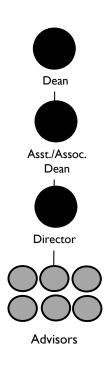


## PHASE I – ADVISING RESTRUCTURING

We need the right people using the tool (who have the time to effectively use it)

2016-2018

# CHANGE #1 - CENTRALIZED ADVISING IN EACH SCHOOL / COLLEGE



## Centralized School Advising:

- All full-time/year-round professional advisors
- Advisors supervised by Director of Advising in the college/school
- Director reports to senior administration in college/school

# CHANGE #2 – HIRED MORE FULL-TIME PROFESSIONAL ADVISORS, ENHANCED FACULTY MENTORING, LOWERED ADVISOR/STUDENT RATIOS

Advising ratios now 200:1 in University Academic Advising



Advising ratios now 350:1 in Academic Units

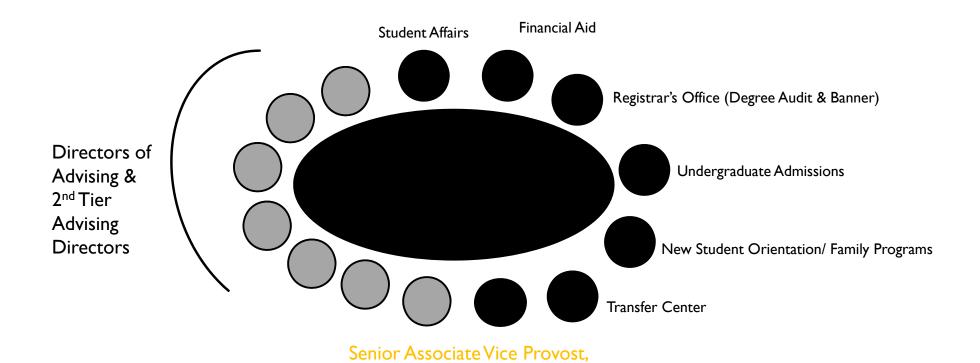






**Faculty Mentor** 

# CHANGE #3 - CREATED NEW STANDING COMMITTEE FOR ADVISING



Student Success - Chair

# CHANGE #4 EXPANDED "SSC CAMPUS" BEYOND PILOT SCHOOLS – BEGINNINGS OF THE CAMPUS CARE NETWORK



# CHANGE #5 — ESTABLISHED UNIVERSITY ACADEMIC ADVISING BOARD

- Voluntary membership for all academic advisors
  - Professional undergraduate
  - Faculty advisors & mentors
  - Graduate advisors (faculty)
- Weekly email with important news & updates
- Hosts one "State of the Union" meeting each semester
- Hosts Annual Advising conference open to other institutions
- Formalized Advisor Mentoring program
- Coffee Chats (primarily for new advisors to meet other advisors)
- Learn over Lunch (professional development)
- Co-sponsoring the Advising Career Ladder Proposal



### **Table of Contents**

- UAAB Information
  - SAEO Student Panel Event
  - <u>UAAB Annual Advising</u>
     Conference
  - <u>UAAB Awards and Grants</u>
     <u>Meeting</u>
  - NACADA Region 2
     Conference Networking
  - NACADA Region 2 Awards & Scholarships
  - Who's Who in Advising & Kudos

- Professional
   Development Information
  - NEW <u>Student Success</u>
     Office Hours
  - U.S. Student Affairs
     Professionals Working

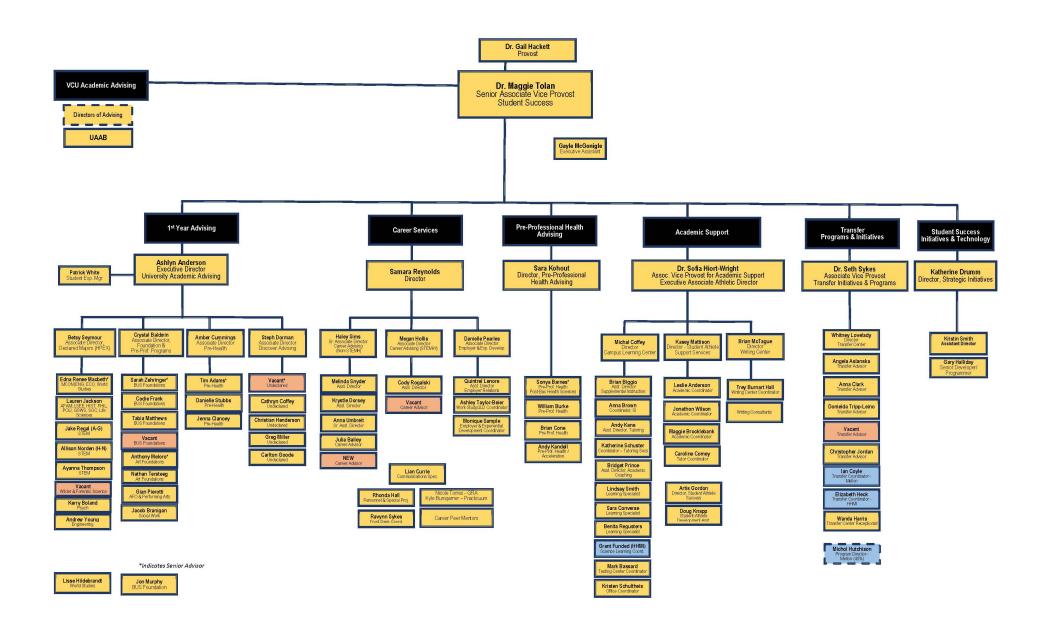
     Abroad
  - Grants Available for Advisors through REAL
  - Academic Advisor for Chemisty Open for Applications

# CHANGE TAKES TIME AND \$\$: 4-YEAR FUNDING PLAN TO CENTRALIZE ADVISING WITHIN EACH COLLEGE

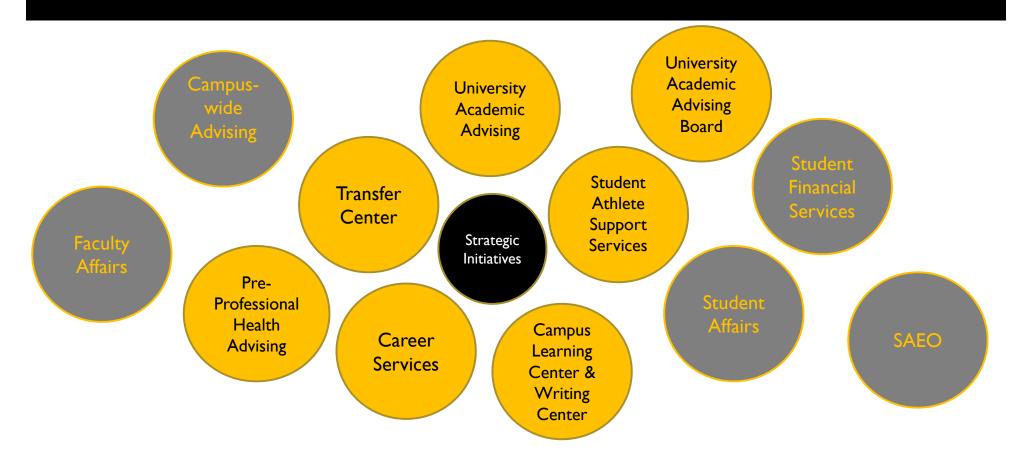
- Fall 2015 funding proposal submitted to Provost requested 37 new advising lines over the course of 3 years
- Fall 2016 all schools hired Advising Directors and implemented centralized advising models
- Fall 2016 all schools/advisors started using Navigate for advising and student support
- Fall 2016 & Fall 2017 hired 18 front-line professional advisors
- Fall 2018 hired remaining front line advisors and secured Executive Director for 1st Year Advising
- Summer 2019 hired an Assistant Director of Strategic Initiatives to train/develop campus advisors

## PHASE II – STUDENT SUCCESS

2018 - Today



## PHASE II – STUDENT SUCCESS



## STRATEGIC INITIATIVES – TRAIN ADVISORS TO CAPITALIZE ON THE POWER OF THE ADVANCED SEARCH IN NAVIGATE TO RUN CAMPAIGNS

FRIDAY, JUNE 8 - 10:00-11:30 AM --- SNEAD HALL, B2127

## CAMPAIGNS THAT WORK

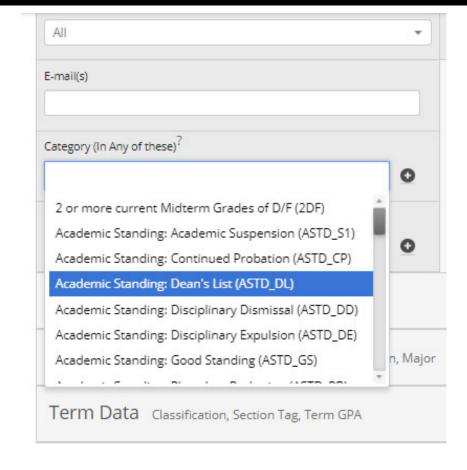
SHARE WHAT WORKS FOR YOU AND YOUR STUDENTS IN THIS COLLABORATIVE WORKSHOP

LEARN NEW TRICKS AND TIPS FROM YOUR PEERS AS WE BUILD A CAMPAIGN LIBRARY OF STUDENT SUCCESS

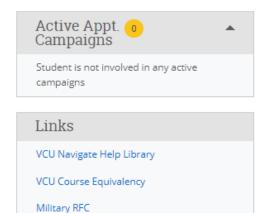
RSVP AND CONTRIBUTE YOUR CAMPAIGN SUCCESS STORIES BY MAY 30TH

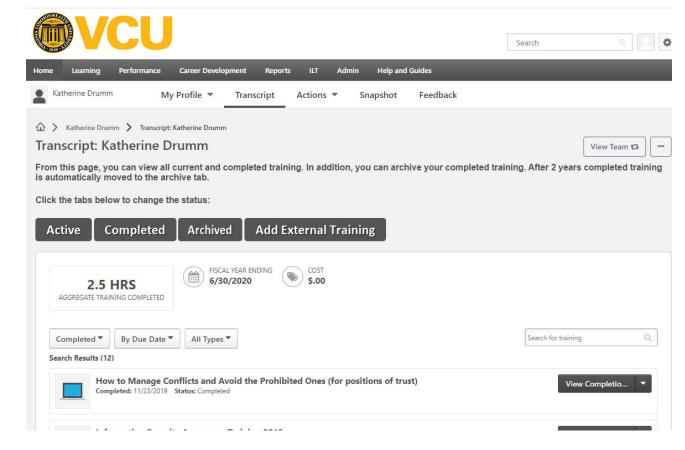


Advisor Expectations: 1) Will run at least one Advising Campaign tailored for their unit each semester



## **STRATEGIC INITIATIVES** – ADVISOR TRAINING & DEVELOPMENT





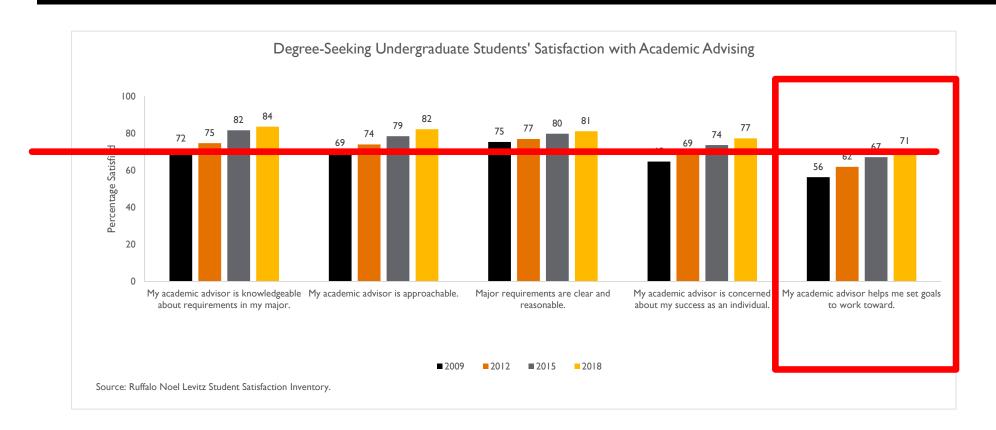
## **STRATEGIC INITIATIVES** – ADVISOR TRAINING & DEVELOPMENT



### Career Ladder Committee formed in Fall 2019

The Academic Advisor Career Ladder is meant to guide Academic Advisors and their managers to understand the job functions, core values, and training requirements and performance expectations through which Academic Advisors will be eligible and evaluated for career growth and development.

# NOEL LEVITZ SHOWED US THAT WE NEED TO IMPROVE HOW WE TALK TO STUDENTS ABOUT THEIR GOALS



# THE COLLEGE STUDENT INVENTORY ALSO SHOWED US THAT STUDENTS WANT MORE INFORMATION ABOUT THEIR FUTURE CAREERS

Summer 2019 –
 administered Noel Levitz
 College Student Inventory

5 of top 10 requests are about help with major/ career clarity

	By Percent of Students Requesting Assistance	Mean Priority Scores	% of Students Requesting Assistance
	Get help in selecting an academic program	6.89	76%
/	Discuss the qualifications for careers	6.86	75%
	Get help in meeting new friends	6.66	72%
	Get information about clubs and social organizations	6.61	70%
	Discuss job market for college graduates	6.62	69%
/	Get help in selecting a career	6.50	66%
	Discuss advantages/disadvantages of careers	6.47	65%
	Get advice from an experienced student	6.31	62%
	Get help with study habits	6.27	61%
	Get help with exam skills	6.32	61%

# NAVIGATE ADVISING APPOINTMENT REPORT FOCUS IS ON COURSE SCHEDULING!

- Career & Personal Development advising are some of our lowest declared reasons for meeting with students
- How do we change our culture and student expectations?

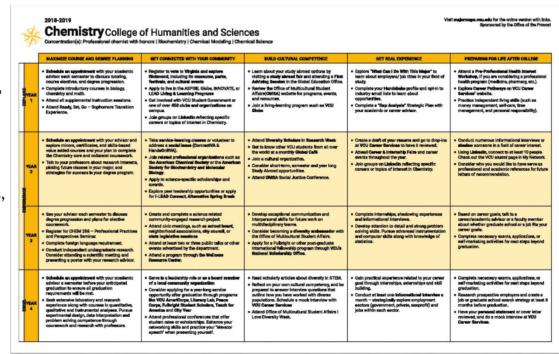
### Attendances by Reason

Report Name: Attendances by Reason Report Description: Spring 2019

Reason/Student Service Name	Total Attendances	Distinct Students	Scheduled Hours
Course Scheduling	16,783	11,133	12,980.84
Pre-Prof. Health Advising	1,143	646	4,022.98
Academic Performance	4,076	2,718	3,761.00
Degree Planning	4,825	3,739	3,302.45
Change/Declare Major/Minor	3,025	2,176	2,716.80
Graduation	2,095	1,381	1,059.10
Personal	743	611	1,011.53
Athletic Advising	1,629	152	810.41
Career Planning	884	714	459.06
Withdrawal	614	571	338.65
Summer School	530	443	258.96
Transfer Advising	546	452	253.11
Major Map Review	382	354	183.75
ARAC Appeal	318	208	163.24
Internship/Practicum	298	246	159.07
Financial Aid / Appeal (SAP)	313	242	149.03
Study Abroad	274	215	146.07
Graduate School	292	234	135.28
Undergraduate Research	153	132	118.78

# STRATEGIC INITIATIVES – MAJOR MAPS FOR GOAL SETTING & CAREER EXPLORATION

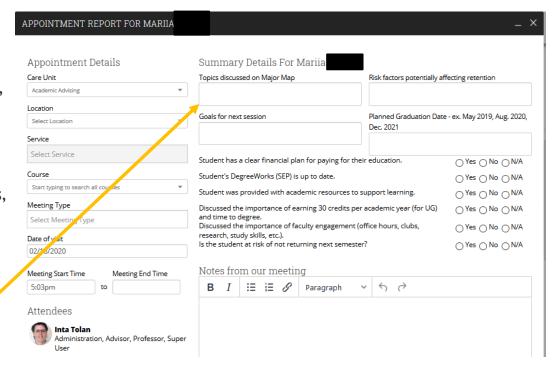
- Published online at majormaps.vcu.edu
- Facilitates conversations between academic advisors, career advisors, student affairs, and faculty to create a guiding document to help students meet their academic and career goals.
- Includes possible job outcomes, key gateway courses, experiential activities, and high-impact practices for each major
- Provides departments and faculty ways to highlight their strengths and features



## STRATEGIC INITIATIVES – MAJOR MAPS FOR GOAL SETTING & CAREER EXPLORATION

- Published online at majormaps.vcu.edu
- Facilitates conversations between academic advisors, career advisors, student affairs, and faculty to create a guiding document to help students meet their academic and career goals.
- Includes possible job outcomes, key gateway courses, experiential activities, and high-impact practices for each major
- Provides departments and faculty ways to highlight their strengths and features

Advisor Expectations: Actively develop and use Major Maps as the cornerstone of our student success conversations



# STRATEGIC INITIATIVES —STUDENT EDUCATIONAL PLANNER TO MINIMIZE NEED TO DISCUSS COURSES & HELP WITH COURSE FORECASTING



Advisor Expectations: 1) Plan 15+ credits each semester, unless prohibitive. 2) Locked Active Plan for course seat predictions & an Unlocked Plan for students to update 3) Upload PDF of SEP to Navigate

Freshman year			
Fall semester		Hours	
ANTH 103 or INTL 103 or ANTH 105 or INTL 104	Introduction to Anthropology or Introduction to Anthropology or Introduction to Archaeology or Introduction to Archaeology	3	
MATH 151	Precalculus Mathematics (fulfills approved quantitative literacy)	4	
<u>UNIV 101</u>	Introduction to the University	1	
UNIV 111	Focused Inquiry I	3	
Foreign language	Foreign language (101-level)		
	Term Hours:	15	
Spring semeste	r		
ANTH 105 or INTL 104 or ANTH 103 or INTL 103	Introduction to Archaeology or Introduction to Archaeology or Introduction to Anthropology or Introduction to Anthropology	3	
HUMS 202	Choices in a Consumer Society	1	
STAT 210	Basic Practice of Statistics	3	
<u>UNIV 112</u>	Focused Inquiry II	3	
Approved H&S div	rerse and global communities course	3	
Foreign language (102-level)			
	Term Hours:	17	

# STRATEGIC INITIATIVES – 30/60/90 MEET WITH EVERY STUDENT – EVERY SEMESTER

- Created new dashboard to help advisors and directors meet 30/60/90 "met with" goals for each advisor, each semester
- Since advising ratios are lowered to 350:1 advisors only need to meet with 23 students a week which is only 12 hours out of 40 to meet this goal.
- Advising units develop priorities for their population.
- Innovate on how nuts/bolts are delivered so more time is left for developmental conversations



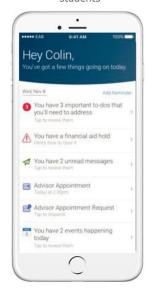
Advisor Expectations: 1) Meet with each student on caseload every semester 2) Promptly enter detailed advising notes that are helpful to advising community

## STRATEGIC INITIATIVES – NAVIGATE MOBILE – NUDGE STUDENTS INTO COMPLETING SMALL ISSUES AND FINDING RESOURCES ON THEIR OWN

- Navigate Mobile acts as the "Nudge," uncovers "hidden" tasks and prompts the student to take action
- 94% adoption by incoming freshmen at New Student Orientation
- Content written by cross-unit team made up of Student Affairs, Admissions, Financial Aid, Academic Advising, Career Services, Campus Learning & Writing Centers
- Meet monthly to review and revise content
- Hold resolution time has significantly decreased
- # of holds at start of spring significantly decreased

### Milestone Guidance: Your New Student Success App

An intuitive tool for students



...that provides **timely reminders and seamless connections** to essential staff, resources, and opportunities on campus.









#### Student Self-Service Tools

Students find information quickly, freeing up valuable faculty and staff time.

#### Student Path

Comprehensive snapshot of upcoming to-dos, events, and relevant advice; students sync events to native calendar and write their own to-dos

### Course Schedule

Students can easily sync their schedules to their phone and find their class locations

#### Resources

Directory of campus services and tools for students to be proactive

### · Major Explorer

Uses student interests and skills to recommend best fit majors and related careers

### Access to Additional Support

Students contact staff instantly and send data accessible via EAB Campus.

### Appointment Schedule Students can schedule

Students can schedule advising appointments and receive appointment campaigns from advisors

### Connect Network

Students can find and contact advisors, professors, and support staff

#### Intake Survey and Quick Polls

Preliminary questions students fill out to opt into specific content and electronically raise their hand for extra help

### Nudges and Alerts to Stay on Track

Students proactively receive reminders and nudges to meet deadlines.

#### Notifications

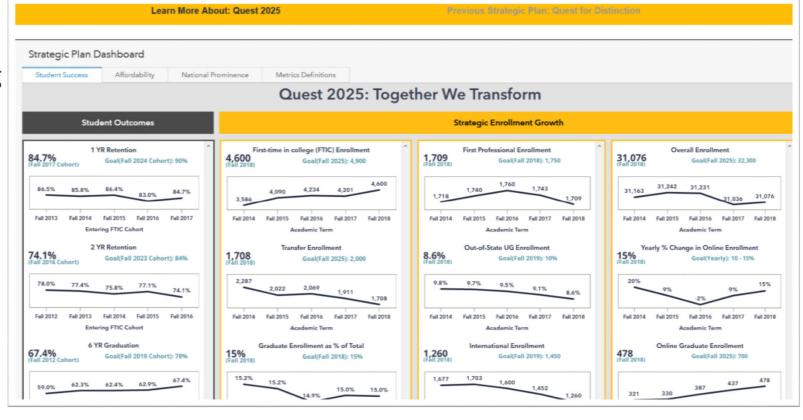
Students receive push notifications, emails, or text messages in advance of key dates and deadlines

### Hold Center

Alerts students to any holds on their account and provides resolution instructions

### **NEXT STEPS:** PERFORMANCE METRICS FOR OUR ADVISING TEAMS

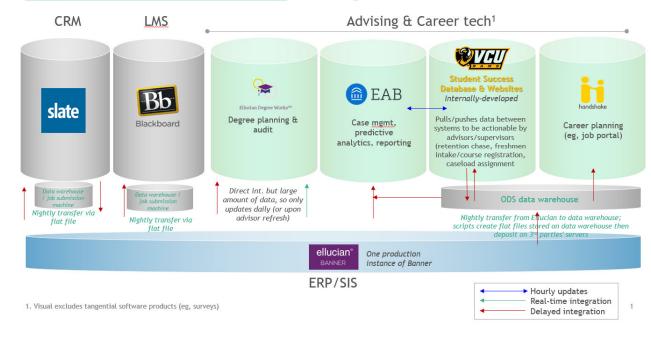
 We are now in the era of having to communicate how we are meeting our benchmarks and goals



## **STRATEGIC INITIATIVES – AUTOMATE, AUTOMATE, AUTOMATE!**

- Goal: Streamline administrative processes so advisors can focus on the art of advising.
- Categories, autoemailers, advisor auto-assign, links to other systems

### Virginia Commonwealth University: Advising-Related Tech Stack



# STRATEGIC INITIATIVES – FACULTY PARTICIPATION IN STUDENT SUCCESS INITIATIVES

- Use the Section Tags feature in Navigate to create workflows that generate automatic attendance emails
- Work with your SIS implementation team to automate the generation of Section Tags
- Train faculty champions on how to selfadminister their automatic attendance email workflows



This is an automated email generated by the Department of Focused Inquiry. Your Focused Inquiry instructor has notified us that you missed class on 02/07/2020 10:00 AM.

We hope everything is okay with you and that you make it to class next time.

Sincerely,

The Department of Focused Inquiry

### Why am I receiving this email?

VCU uses Navigate to help you successfully meet your academic and career goals. This email was sent as a courtesy to you.

#### Questions?

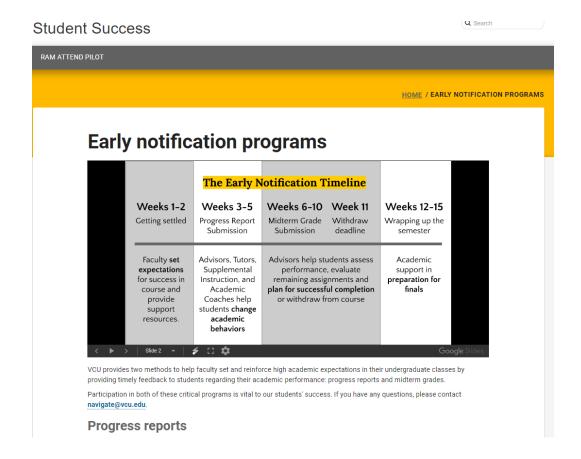
Your Academic Advisor can help! Use Navigate to make an appointment today.



## STRATEGIC INITIATIVES – FACULTY PARTICIPATION IN STUDENT SUCCESS INITIATIVES

### GOALS

- Leadership from the top –VCU Provost declares goal is to reach 100% reporting
- Foster a better understanding of our students' needs and goals through presentations at New Faculty Orientation and department/school meetings
- Promote participation in two Early Notification Programs – Progress Reports in Navigate and Midterm Grades
- Encourage faculty to take attendance
- Help connect faculty to resources across campus that can help their students be more successful in their classes
- Created website with presentation that Chairs and Associate Deans can easily use to help promote efforts



## STRATEGIC INITIATIVES – FACULTY PARTICIPATION IN STUDENT SUCCESS INITIATIVES



### **Submitting Progress Reports in Navigate**

Spring 2020 -- Submit between January 27 and February 16, 2020 Summer 2020 -- Submit between 3rd and 5th course meeting Fall 2020 - Submit between September 1 and September 22, 2020

Progress Reports allow undergraduate instructors to alert Student Success early in the semester (between weeks three and five during the fall and spring semesters, and around the third to fifth class meeting in the summer) about students who may be showing signs of struggle in class. Students are also notified of the instructor's concerns via email. Reasons to submit a Progress Report include:

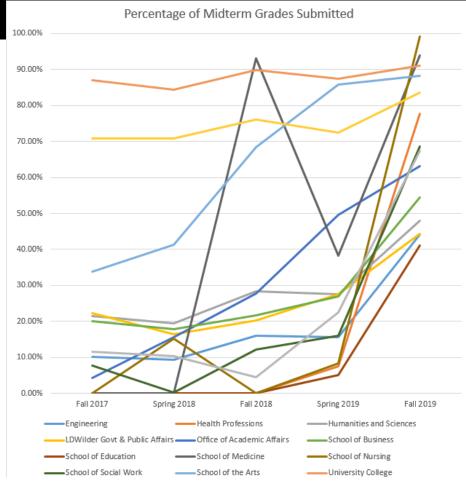
- Has NEVER attended this class
- Other attendance and/or participation concerns
- Has not loaged into Blackboard

- TIPS: Create lots of documentation for faculty and get ready for phone calls
- Use catchy email headings & images to get clickthroughs – just as if you were emailing students!
- Follow up messaging with Thank You's to those who participate
- Consider creating a group of faculty champions to advise on messaging and language

# IMPACT – FACULTY PARTICIPATION IN MID-TERM GRADING

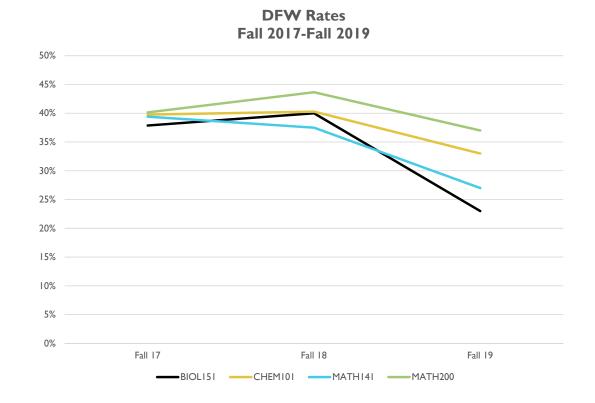
Fall 2019 Provost's declaration: 100% mid-term reporting for all undergraduate classes

Significant increase in Midterm
 Grade submission in all schools



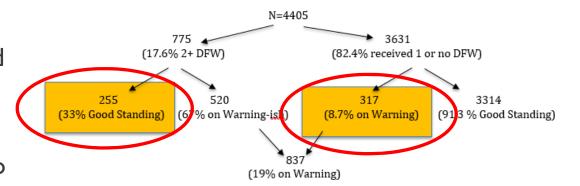
## **IMPACT** OF PROGRESS REPORTS / EARLY ALERT — FALL 2019

 Fall 2019 saw significant drops in DFW rates – as much as 17 pts!



### **IMPACT**— DECREASE IN FRESHMEN ON ACADEMIC WARNING

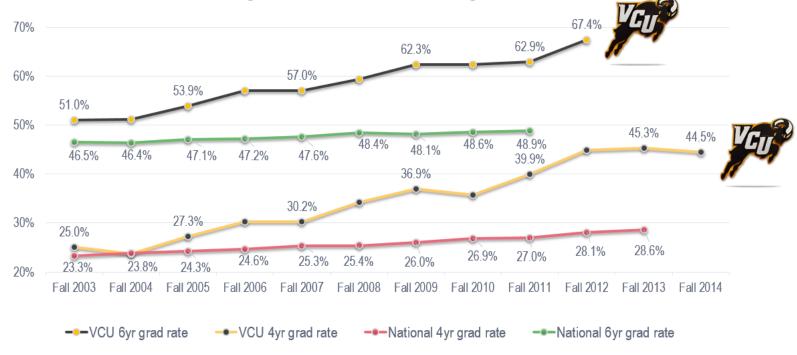
- Fall 2019 66% reporting rate
- I/3 of the freshmen who received
   2+ DF midterm grades remained
   in good standing
- More to Save: 317 freshmen, who received 0-1 DF alerts, landed on academic warning



## **IMPACT - 4 & 6 YEAR GRADUATION RATES**

4- and 6-Year Graduation Rates\*
First-time, Full-time, Degree-Seeking Students

Entering Fall Cohorts: 2003 through 2014



## **IMPACT - 3 & 5 YEAR GRADUATION RATES (TRANSFER)**

## 3- and 5-Year Graduation Rates\* Transfer, Full-time, Degree-Seeking Students

Entering Fall Cohorts: 2004 through 2015





## THANK YOU!

Dr. Inta "Maggie" Tolan Senior Associate Vice Provost Student Success imtolan@vcu.edu Katherine Drumm
Director, Strategic Initiatives
Student Success
kdrumm@vcu.edu