UW SYSTEM TUITION-SETTING POLICY TASK FORCE

Thursday, November 5, 2015 9:00 a.m.

1820 Van Hise Hall 1220 Linden Drive Madison, Wisconsin

Agenda

- 9:00 I. Introductions (if needed) and comments on first meeting *Regent Chair Tim Higgins and All*
- 9:15- II. Presentation by and discussion with Dennis Jones, President Emeritus, the National Center for Higher Education Management Systems
 - A. Tuition-setting strategies employed in other systems and at peer institutions
 - B. Trends in the higher education marketplace, such as identification of institutional competitors, pricing of comparable experiences, and appropriate price points
 - C. Alternative tuition-setting strategies, such as peer midpoints, plateaus, cohort tuition, etc.

(Break at approximately 10:30 a.m.)

- 11:45 III. Preview of upcoming meetings
- 12:00 IV. Adjourn



SHEEO

STATE HIGHER EDUCATION EXECUTIVE OFFICERS ASSOCIATION

State Tuition, Fees, and Financial Assistance Policies

For Public Colleges and Universities

Andrew Carlson

2012-2013

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Foreword

This report, State Tuition, Fees, and Financial Assistance Policies for Public Colleges and Universities: 2012-13, examines the philosophies, policies, and procedures that influence decision-making regarding public college and university tuition, student fees, and student financial aid programs. This report also provides information related to general higher education affordability issues.

The intent of this report is not to provide actual tuition costs, but to focus on the policies that establish those tuition, fees, and aid amounts. Other sources, including but not limited to, the Washington Student Achievement Council, the College Board, and the National Center for Education Statistics IPEDS data, make tuition rates and revenue publicly available.

This report is the seventh in a series of updates by SHEEO on this topic. The initial report, *Survey on Tuition Policy, Costs, and Student Aid,* was produced by John Wittstruck in 1988, and provided the foundation for all subsequent work. The 1993 update by Charles S. Lenth, *The Tuition Dilemma: State Policies and Practices in Pricing Public Higher Education,* has been widely cited in public policy circles and in scholarly publications. Melodie E. Christal later produced *State Tuition and Fee Policies: 1996-97*, which included updates on what were then new initiatives in higher education: student technology fees, and state prepaid tuition and college savings plans. The 2002-03 version by Christopher Rasmussen addressed the ongoing issues of tuition and fees policies and expanded information on the various goals and objectives of state-level student financial assistance policies including a report of the impact of state legislative term limits on higher education policy. The 2005-06 version by Angela Boatman updated the 2002-03 information and for many years provided the most current analysis of the policies both undertaken and anticipated for tuition, student fees, and financial aid. The 2010-11 report by Allison Bell updated the previous reports and provided information on the impact of American Recovery and Reinvestment Act funding. This 2012-13 report by Andrew Carlson focuses on the Great Recession's impact on tuition policies and financial aid programs.

Although the survey has evolved over the past two decades, it continues to address consistent questions. SHEEO is indebted to Alene Bycer Russell (formerly of SHEEO), and Cheryl D. Blanco (currently with the Southern Regional Education Board) who developed the instrument upon which the current version is based. Over the years, input into survey revisions has been provided by SHEEO staff as well as various representatives of state higher education agencies.

We welcome your comments on this report and encourage you to browse its associated Web site at www.sheeo.org/finance/tuit.

George Pernsteiner President State Higher Education Executive Officers Boulder, Colorado

Introduction

The 2012-13 State Tuition, Fees, and Financial Assistance Policies survey was administered in late fall 2012 and winter 2013 by the national association of State Higher Education Executive Officers (SHEEO). State fiscal officers from each state were invited to respond to the survey. The survey was designed to gather information on the policies and guiding philosophies for setting tuition, fees, and financial aid.

Given the recent economic changes across the nation and heightened attention on the financing of higher education, especially interest in and concern about tuition rate increases, the 2012-13 survey is a timely update. In the months leading up to the administration of the survey, SHEEO received multiple requests for updated tuition policy information.

SHEEO has administered similar surveys on a semi-regular basis (past reports are available online http://www.sheeo.org/resources/publications/state-tuition-fees-and-financial-assistance-policies). This survey was significantly revised in order to ascertain policy differences between two-year and four-year institutions, to understand how the economic downturn shaped the policy landscape, and to obtain additional detail on state financial aid programs. The 2012-13 survey consisted of eight sections:

- 1. Tuition-Setting Philosophy
- 2. Tuition-Setting Authority and Process
- 3. Tuition Setting for Resident Undergraduate Students
- 4. Tuition Setting for Nonresident Undergraduate Students
- 5. Other Tuition Policies
- 6. Student Fees
- 7. Student Financial Assistance
- 8. Alignment of State Fiscal Policies

Thirty-eight responses from 35 states were received. Mississippi, New York, and Oregon each completed two surveys to better respond to requests for sector-level information. In total, 70 percent of states responded.

This report provides a summary of the survey responses. Caution should be exercised when comparing this report to the results of prior surveys due to methodological differences and revisions to the questions. More attention is paid to the economic downturn's impact on policy in this narrative because that was the primary reason for the update.

While reviewing the report, it is important to be mindful that there are nuances of the policy process that are impossible to capture in any single survey or report. Responses, by their nature, likely simplify matters and do not fully reflect the development of the policy process over time, the intensive behind-the-scenes work of institutional, state agency, and legislative staff, or the hours of public discourse that go hand in hand in setting tuition, student fees, and financial assistance levels in each state. The responses broadly highlight state policies (both formal and informal), similarities and differences across the states, and how environmental factors might influence changes in these policies. The survey responses also delineate the entities that have a formal role in tuition, student fees, and financial aid policies.

TUITION-SETTING PHILOSOPHY

A state's tuition-setting philosophy or approach serves to guide policymakers and others involved in the tuition-setting process and the majority of the respondents identified a philosophy or approach in their states. In fact, of the 35 respondents, only six indicated that there was no statewide policy in place in their state for the four-year sector (five respondents for the two-year sector). Almost a third of the two-year sector and more than half of the four-year sector respondents suggested that the tuition-setting philosophy was tied to institutional budgetary needs. Just like the 2010-11 survey, this was the most common response. Many respondents also indicated that the statewide philosophy is that tuition should be low (12 in each sector) or moderate (6 in the two-year sector, 12 in the four-year sector). In addition to the options on the survey, two respondents suggested that the tuition-setting policy was based on a funding formula or funding level; however, this relationship was not formalized and varied year to year. In the 2010-11 survey, no state indicated a philosophy that "tuition should be high." However, five respondents in this survey indicated that "tuition should be as high as necessary to ensure quality."

Figure 1a displays the responses to questions on tuition-setting philosophy and approach from the current survey.

Figure 1a: Tuition-Setting Philosophy

Philosophy	Two-yea	ar Sector	Four-year	Sector
Pilliosophy	Number	%	Number	%
Tuition should be as low as possible	12	27%	12	18%
Tuition should be moderate	6	14%	12	18%
Tuition should be as high as necessary to ensure quality	0	0%	5	8%
Tuition policy is guided by institutional- level philosophy or budgetary needs	12	27%	18	28%
Tuition rates should align with peer tuition rates	4	9%	7	11%
Tuition should be set to offset reductions in state support	5	11%	5	8%
No statewide tuition philosophy exists	5	11%	6	9%
Total Responses	44		65	

Respondents were given the opportunity to select all responses applicable to the situation in their state.

Figure 1b: Tuition-Setting Philosophy

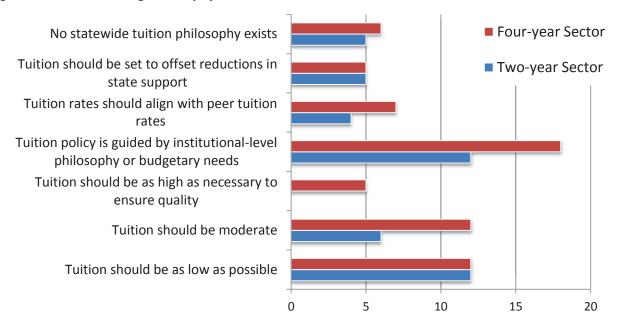


Figure 2 summarizes where the state's overall tuition-setting philosophy is formalized. When an overall philosophy is formalized it is typically done at the board level by rule or policy. The next most common formalization occurs in legislative statute. No respondents indicated a tuition philosophy formalized by state rule and only one state (Wyoming) indicated that the tuition philosophy is formalized in the state constitution for the four-year sector.

Figure 2: Formalization of Tuition-Setting Philosophy

	Two-year sector	Four-year sector
In state Constitution	0	1
In legislative statute	6	9
By state rule	0	0
By board rule/policy	10	14
Not formalized at state level	12	10

States were also asked to further elaborate on the rationale behind their tuition philosophy. Unsurprisingly, states often identified multiple rationales; the most common include:

1. Meeting budget requirements in light of state fiscal outlook

Many states noted the need to offset changes in state budgets with changes in tuition rates. Per student state support is declining in many states, requiring higher tuition levels to meet institutional budgeting needs and maintain quality.

2. Tuition levels should promote access and affordability.

States are concerned with providing high quality education at affordable rates, even in the face of challenging economic conditions. States described two distinct ways to promote access and affordability: keeping tuition low or combining moderate tuition with sufficient financial aid.

3. Tuition rates should consider different institutional missions.

A number of respondents indicated that institutional missions were taken into account when setting tuition levels and that institutions have requested changes in tuition rates in order to address their mission. Many states indicated that tuition in the two-year sector should be as low as possible since these are the open-door, access institutions, while tuition rates in the four-year sector might be moderate or high and tied to other criteria. In these states, the annual rate increase allowed for the two-year sector is lower than the allowable increase at the four-year sector.

4. Balance should be considered in setting tuition.

Many states noted the importance of balance in tuition setting. This includes balancing changes in tuition rates with changes in the availability of financial aid as well as balancing cost and quality.

5. Tuition should be comparable to that of peer institutions.

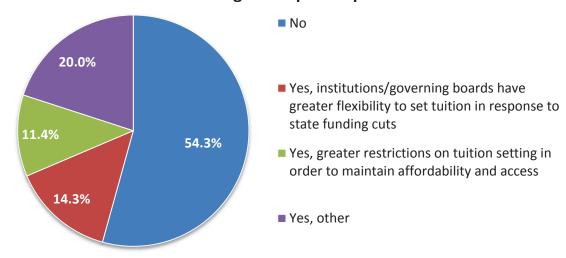
Many states use their peer institutions and surrounding states to help determine tuition levels.

Changes to Tuition-Setting Philosophy

More than half of the respondents (54.3%) indicated that since FY 2008 economic conditions have not brought about short-term changes to tuition-setting policy that differ from the overall philosophy in their states. Fiscal Year 2008 was the high point in overall state support for higher education nationally, right before the economic downturn. Of the remaining respondents, 14.3% indicated greater flexibility for governing boards to set tuition rates in light of state funding cuts, 11.4% indicated greater restrictions in order to maintain access and affordability, and 20.0% indicated that other short-term actions were taken that differ from the overall historic philosophy in their state. These data are shown in Figure 3.

Figure 3: Short-term Actions or Policies due to Economic Conditions

Have economic conditions since FY 2008 led to any short-term actions or policies on tuition that differ from the general philosophies described above?



The following highlight some of the state-level changes that were implemented recently or are being considered:

- In Connecticut, there is greater political pressure and engagement to keep tuition rate increases low despite recent reductions in state support. Connecticut has traditionally been a high tuition/high aid state.
- In Maine, the University System has proposed a tuition freeze in 2014 and 2015 if state support is held flat or increases. Montana and Oklahoma also reported tuition rate freezes.
- Major tuition flexibility legislation was implemented in Colorado, Florida, and Washington (four-year sector). In Colorado, the flexibility is for five years and allows governing boards to raise tuition as necessary to offset state funding reductions in exchange for increased accountability. Florida institutions can raise tuition up to 15% as long as the base tuition, set by the legislature, and the university increase do not exceed 15% in total. Washington's policy was originally for eight years and institutions could take advantage of increased tuition flexibility in exchange for putting more funding into institutional aid.
- Nevada temporarily suspended its Tuition and Fee Committee and abandoned the practice of basing tuition rate recommendations on achieving regional peer parity.
- Wisconsin eliminated state tuition-setting limitations during the 2011-13 biennium, but included a non-statutory tuition cap. The Wisconsin Board of Regents was given more authority and is required to develop a tuition plan for the future.
- Mississippi Institutions of Higher Learning board began informally setting tuition rates in twoyear cycles to allow students and institutions to better plan and budget.
- New York adopted Rational Tuition legislation in FY 2012 that allows for moderate tuition increases and provides sufficient spending authority.
- Illinois extended its Truth in Tuition guarantee from four to six years.

TUITION-SETTING AUTHORITY AND PROCESS

States were asked to describe the process through which tuition levels are set. The variety of answers given underscores that there are as many processes for setting tuition as there are states. In many states, it is a multi-step process involving many entities. Most respondents described a consultative process that begins in the fall each year and continues into the spring. This process normally involves consideration of revenue projections and estimates of available state support prior to setting tuition rates. In fact, tuition is formally set after the state budget is finalized for the upcoming fiscal year. In many states, multiple entities play a role throughout the process. Figure 4 describes which entity has *primary* tuition-setting authority in each of the states for the two-year and four-year sectors. Although listed as a possible response, only California indicated that primary authority for the two-year sector rests with the governor (along with the legislature).

Figure 4: Primary Tuition-Setting Authority

	Governor	Legislature	Statewide coordinating/ governing agency for multiple systems	Coordinating/ governing board(s) for individual systems	Local district governing board(s)	Individual institutions
Two-year sector	California*	California*	Kentucky	Alaska	Idaho	Delaware
		Louisiana	North Dakota	Colorado	Iowa	Ohio*
		Ohio*	Oklahoma	Connecticut	Kansas	
				Georgia	Mississippi	
				Hawaii	Nebraska	
				Illinois	New York (SUNY)	
				Indiana	Oregon	
				Montana		
				Nevada		
				New York (CUNY)		
				Tennessee		
				Texas		
				Washington		
				West Virginia		
			<u> </u>	Wyoming		·
Four-year sector		Florida	Iowa	Alaska	Texas	Delaware
		Louisiana	Kentucky	California		Ohio*
		Ohio*	North Dakota	Colorado		Wyoming
		Washington	Oklahoma	Connecticut		
			South Dakota	Georgia		
				Hawaii		
				Idaho		
				Illinois		
				Indiana		
				Kansas		
				Maine		
				Mississippi		
				Montana		
				Nebraska		
				Nevada		
				New York (CUNY)		
				New York (SUNY)		
				Oregon		
				Tennessee		
				West Virginia		
				Wisconsin		

Although states were asked to identify which entity has primary authority for setting tuition, primary authority is not always synonymous with full authority. The responses in Figure 5 illustrate that many entities are involved in tuition setting, and each plays a different role in the process.

Figure 5: Role in Tuition-Setting Process

Full legal

	decision-making	Informal or		
Four-year Sector	authority	consultative role	No role	Other role
Governor	4	17	8	6
Legislature	9	16	6	3
Statewide coordinating/governing agency for multiple systems	8	9	10	2
Coordinating/governing board(s) for individual systems	21	2	5	1
Local district governing board(s)	6	3	18	1
Individual institutions	8	16	0	5

Full legal

Two-year Sector	decision-making authority	Informal or consultative role	No role	Other role
Governor	1	13	10	6
Legislature	7	11	8	4
Statewide coordinating/governing agency for multiple systems	4	8	13	2
Coordinating/governing board(s) for individual systems	13	5	5	3
Local district governing board(s)	9	5	11	2
Individual institutions	5	17	2	4

Institutions are not passive players in tuition setting, even if they do not ultimately have primary authority in a state. Kentucky reported that individual institutions set tuition rates within very strict guidelines or parameters established by local or state-level entities. Many states, including Colorado, , Idaho, Kansas, Maine, Mississippi, Nevada, and West Virginia, described a process where institutions submit tuition rate proposals each spring that are in line with guidance from governing boards or the state legislature. In Indiana, the Commission publishes non-binding recommendations for tuition and fees for the next two academic years. Institutions are required to hold a public hearing within 30 days of the Commission's recommendation before setting tuition rates.

Respondents were asked to describe what incentives exist at either the state or institutional level to minimize tuition increases. Not surprisingly, a wide range of incentives were described. The most common explicit and implicit incentives are described below:

- For states with little legislative oversight of the tuition-setting process, there is an incentive to keep tuition increases low in order to ensure the legislature does not become more involved down the road.
- State appropriations are the key incentive to keep tuition low and play the biggest role in the tuition rate charged. In some cases, supplemental appropriations are provided in lieu of tuition increases. In other cases, state support reductions are made when rate increases are overly high.
- The risk of losing students to in-state peer institutions due to excessive tuition increases is also considered when setting tuition rates each year.
- Another incentive is possible scrutiny from the governor, legislature, and the general public when tuition increases are significant.
- The impact of tuition increases on state financial aid programs that are tied to tuition rates is also of consideration.

Tuition Revenue Appropriation and Spending Authority

The setting of tuition levels is not the only policy that is important when considering tuition policies. Equally as important (and as varied across the states) are policies on spending authority. That is, who "owns" the tuition revenue and has the prerogative to decide how it is spent. This authority might lie with institutions, states, or coordinating and governing boards. The majority of states (30) indicated that the tuition revenues are controlled and retained by the individual institutions or campuses. Figure 6 describes where tuition spending authority lies within each state. Note that some respondents may have multiple responses due to the possibility that tuition revenues for different systems are handled differently.

Figure 6: Tuition Revenue Spending Authority

retained by indiv	s are controlled and vidual institutions or npuses	Tuition revenues are deposited into separate, institutionally-designated state tuition accounts from which all funds must be appropriated prior to expenditure	Tuition is appropriated and is a direct offset of the state general revenue appropriation	Tuition revenues are retained at the state level but under the direct control of a state governing or coordinating board
Alaska	Maine	Florida	Nevada	South Dakota
California	Mississippi	Hawaii	New York (CUNY)	
Colorado	Montana	Idaho		
Connecticut	Nebraska	Kansas		
Delaware	New York (SUNY)	New York (CUNY)		
Florida	North Dakota	New York (SUNY)		
Georgia	Ohio	Texas		
Hawaii	Oklahoma			
Idaho	Oregon			
Illinois	Texas			
Indiana	Washington			
lowa	West Virginia			
Kansas	Wisconsin			
Kentucky Louisiana	Wyoming			

TUITION SETTING FOR RESIDENT UNDERGRADUATE STUDENTS

There are many factors that influence decision-making about tuition levels for resident undergraduate students. Out of 12 survey-predefined factors, the top five most influential factors at the four-year sector in 2012-13 were: 1) state general fund appropriations; 2) prior year's tuition; 3) cost of instruction; 4) institutional mission; and 5) availability of/appropriations for financial aid. For the two-year sector, they were: 1) state general fund appropriations; 2) prior year's tuition; 3) institutional mission; 4) availability of/appropriations for financial aid; and 5) cost of instruction. When asked which factor was most influential over the last three years (i.e., during the economic downturn), respondents for both sectors overwhelmingly said state general fund appropriation levels were the most influential.

Figure 7 displays the responses states provided for each factor's level of influence along with the average level of influence (on a scale of 1 to 4, where 1 is "minimal to no influence" and 4 is "controlling influence"), and the rank (based on the average). It is clear from this analysis that availability of state support is far and away the most significant factor influencing resident tuition rates.

Figure 7a: Factors Influencing the Setting of Resident Undergraduate Tuition—Four-year Sector

		Number of	of Responses Average			
Factor	Minimal to	Moderate	Significant	Controlling	level of	
	no influence	influence	influence	influence	influence	Rank
State general fund appropriations	1	4	22	6	3.00	1
Prior year's tuition	3	13	16	1	2.45	2
Cost of instruction	10	5	16	2	2.30	3
Institutional mission	5	15	13	0	2.24	4
Availability of/appropriations for financial aid	7	15	10	1	2.15	5
Tuition charged by peer institutions	11	10	11	1	2.06	6
A policy cap on the percentage or dollar increase						
for tuition	18	3	7	4	1.91	7
State philosophy about the appropriate share of						
tuition costs to be borne by students vs. the state	13	13	5	2	1.88	8
Inflationary indices (CPI, HECA, HEPI, etc.)	12	16	5	0	1.79	9
Tuition policies of comparison states	17	13	2	1	1.61	10
State workforce needs	17	15	1	0	1.52	11
State per capita personal or disposable income	20	10	3	0	1.48	12

Figure 7b: Factors Influencing the Setting of Resident Undergraduate Tuition—Two-year Sector

Number of Responses					Average	
Factor	Minimal to	Moderate	Significant	Controlling	level of	
	no influence	influence	influence	influence	influence	Rank
State general fund appropriations	2	3	19	5	2.86	1
Prior year's tuition	4	11	12	2	2.28	2
Institutional mission	6	11	10	2	2.07	3
Availability of/appropriations for financial aid	6	11	10	2	2.07	4
Cost of instruction	10	4	12	3	1.93	5
Tuition charged by peer institutions	7	13	7	2	1.90	6
State philosophy about the appropriate share of						
tuition costs to be borne by students vs. the state	8	15	5	1	1.69	7
Inflationary indices (CPI, HECA, HEPI, etc.)	10	16	3	0	1.41	8
State workforce needs	10	17	2	0	1.38	9
A policy cap on the percentage or dollar increase						
for tuition	17	4	5	2	1.11	10
State per capita personal or disposable income	16	9	3	0	0.96	11
Tuition policies of comparison states	17	11	0	1	0.90	12

Limits to Raising Tuition

Fifteen states have reported that, in the past three years, there has been a curb, cap, freeze, or other limit placed on tuition. Nineteen states reported that there has not been. The 2010-11 survey found similar results with 41.3% of respondents reporting a curb, cap, or freeze in place – including ten of the fifteen states from this year's survey. Of the fifteen states, four states (Iowa, Oklahoma, Montana, and California) described an actual freeze on resident undergraduate tuition increases. In California, the tuition freeze was tied to a special appropriation of state funding. In Montana, the freeze was applied to the two-year sector in an effort to promote access. Thirteen states reported that their states have a policy that requires a portion of revenue from tuition increases to be set aside for student financial aid. For these states, the amount required for set-aside ranged from 3.5% to 20%.

Differential Tuition

Many states reported that differential tuition is used for resident undergraduate students. That is, different students might pay different tuition rates based on the following factors:

- Programmatic (varies by major or course) (6 states for two-year sector, 16 for four-year sector);
- On-site or classroom based instruction/Off-site or distance education (13 states for two-year sector, 18 for four-year sector);
- Credit/Non-credit (12 states for two-year and four-year sectors);
- Lower division/Upper division (4 states for two-year sector, 14 for four-year sector);
- Credit hours beyond a specific number (e.g., credit hours accumulated above 140 are charged at a higher rate) (9 for four-year sector);
- In-district/Out-of-district (two-year schools only) (6 states); and
- Cohort-based tuition (Fixed rate for a cohort of entering freshmen for some specified period of time) (2 states for two-year sector, 8 for four-year sector).

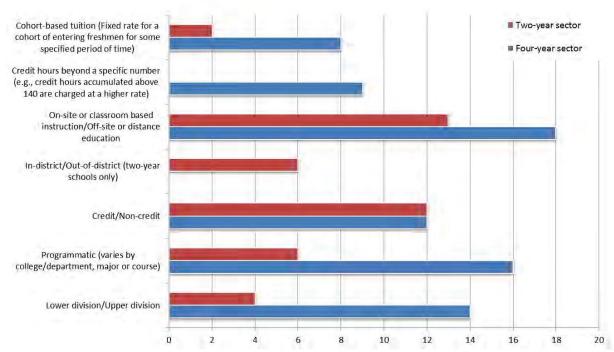


Figure 8: Summary of Tuition Differentials by Sector

Resident Tuition Rates and Variation

Policies for setting undergraduate tuition may vary not only by state, but by sectors and institutions within states. As Figure 9 demonstrates, there is a lot of variation in the setting of undergraduate resident tuition.

Figure 9: Resident Tuition

	Statewide policy	Varies by sector	Varies by institution within sector
Tuition is set per credit hour regardless of how many credits the student is taking	6	5	9
Tuition is set at a flat rate for full-time students	9	7	14
A per credit surcharge is imposed at or above a specific number of credit hours	0	5	11
No formal policy exists on resident undergraduate tuition setting	8	0	3

TUITION SETTING FOR NONRESIDENT UNDERGRADUATE STUDENTS

In a majority of the states, tuition setting for nonresident undergraduates is left to the discretion of governing boards and/or institutions and typically receives less attention (or scrutiny) than rate setting for resident undergraduate students. While the policy focus for resident students tends to be maintaining affordability within realistic budget constraints, nonresident tuition rate setting policy, where it exists, primarily focuses on ensuring students pay at least the full cost of instruction.

Figure 10 summarizes the responses from the survey and shows that where a policy exists, nonresident tuition is typically indexed to the resident rate. For those states that index nonresident tuition, most set the index between two and four times the resident tuition rate.

Figure 10: Nonresident Tuition Setting

Which of the following statements describes how nonresident undergraduate tuition is set in your state? (Check all that apply)

	Two-year sector	States	Four-year sector	States
Nonresident tuition is set at a mandated percentage of the cost of undergraduate instruction	1	CA	2	CA, WV
Nonresident tuition is indexed to the undergraduate resident tuition (e.g., two times the resident tuition rate)	10	AK, CA, CT, GA, KY, MS, ND, OK, WV, WY	8	AK, CT,GA, KY, ND, OK, SD, WY
Nonresident tuition is aligned with rates at peer institutions	4	CA, HI, LA, TX	7	CA, HI, LA, MS, TX, WA, WI
Nonresident tuition is market-based and institutions should charge what students can afford to pay	2	HI, MT	7	CA, IN, MS, MT, OR, TN, WA
No formal policy exists on nonresident undergraduate tuition setting	10	CO, DE, KS, IL, IN, NY, OH, OR, TN, WA	11	CO, DE, IA, ID, IN, KS, ME, NY, OH, OR, TN

Nebraska indicated that nonresident tuition must simply be higher than resident tuition. In Nevada, tuition rates increases are determined every two years at an annual rate that must be equal to or greater than the Higher Education Price Index (HEPI), an inflation factor specific to the higher education industry. Finally, South Dakota indicated that nonresident tuition rates are kept low compared to peers in an effort to attract nonresidents to the state. The hope is that these students will stay in South Dakota after graduation and contribute to the state economy.

OTHER TUITION POLICIES

Reciprocity Agreements

The regional associations (MHEC, NEBHE, SREB, and WICHE) have established general undergraduate tuition reciprocity agreements. In addition to regional agreements, many states report that they have other reciprocity agreements established. Examples of these are:

- A specific reciprocity agreement with another state or states: California, Colorado, Iowa (for a specific program only), Indiana (for students living in border counties), Kentucky, North Dakota, Oregon, South Dakota, Texas, Washington, and Wisconsin;
- Institutionally-based/system-based reciprocity agreements: Delaware, Florida, Georgia, Hawaii, Illinois, and Tennessee.

Additionally, Nevada reported that their Good Neighbor reciprocity program was discontinued for new students in 2011 and California is increasing the rate they charge to participating students from two times the community college resident rate to three times that rate. While not explicitly stated, these policy changes are likely due to budget pressures caused by the economic downturn.

Tuition Rates for Undocumented Immigrants

States were asked if a policy regarding tuition rates for undocumented immigrants had been considered in their state. Sixteen respondents (47.1%) said that such a policy had not been considered. Of the remaining respondents, five (14.7%) said a policy had been considered to prohibit resident tuition rates for undocumented students. Eleven respondents (32.4%) said a policy to charge resident rates had been considered, while two said a tuition rate other than the resident or nonresident rate was considered. Of the 18 respondents who reported that a new policy had been considered, 12 (66.7%) reported that a new policy was implemented. For more details on these policies, refer to the individual survey responses found here: http://www.sheeo.org/resources/publications/state-tuition-fees-and-financial-assistance-policies

STUDENT FEES

Just as there are a range of policies to set tuition levels, there are a variety of policies across the states for setting student fees. Mandatory fees are defined as charges that most full-time students are required to pay in addition to tuition charges. Designated fees are defined as charges that apply to specific classifications only, such as certain courses, programs, services, or groups of students. In this section, the term "fees" applies only to mandatory fees, as opposed to designated fees.

Statewide Student Fees Philosophy

States were asked to describe the overall philosophy in their state about mandatory student fees. Many reported that institutions can set fees, governing boards can approve fees, or that a combination of both exists in their state. When setting mandatory fees, there were different philosophies that guided decision-making. Seven states (Connecticut, Indiana, Kansas, Kentucky, Maine, Ohio, and Washington) described a philosophy where tuition and mandatory fees were linked and considered together as part of an overall pricing strategy. The prevailing philosophy that emerges from the survey responses is that mandatory fees are institutionally controlled, with some sort of oversight component from a governing board. Twenty-three states responded that fees are set or controlled by the institution, while sixteen states described a requirement for governing or coordinating board approval. Students are given a voice in decisions about fees in Colorado, Georgia, and Wisconsin. Both Connecticut and Montana specifically mentioned a philosophy that fees should be minimized. Figure 11 shows where the fee policy is formalized by sector.

Figure 11: Formalization of Fee-Setting Policy

How is this fee policy formalized in your state? (Check one per sector)

	Two-year sector	Four-year sector
In state Constitution	0	0
In legislative statute	4	6
By state rule	1	1
By board rule/policy	17	21
Not formalized at state level	8	7
Total	30	35

Changes in Fees Policy

About one-fourth of respondents (9) reported that their fee policies have changed since 2008 (the start of the economic downturn). Examples from these respondents follow:

Colorado significantly revised their fee statutes through House Bill 1301 during the 2011
legislative session. The revisions include streamlined fee definitions, increased transparency in
the fee-setting process, and better alignment of institutional fee plans to statewide fee policy.
The revisions came out of an audit of fee policy and statute in the state;

- The Florida Board of Governors can now approve new fees that are not currently identified in statute. The fee must be approved by the local governing board prior to review by the Board of Governors;
- In Kentucky, fees to fund the construction or renovation of facilities have been put in place in lieu of state funding for these purposes. Two institutions in Mississippi will begin charging a mandatory capital fee in 2013-14;
- In California, the University of California and California State University Systems are now calling the primary, mandatory student charges "tuition" as opposed to "fees." The prior terminology was a holdover from the tuition-free days under the California Master Plan;
- Oregon has rolled all programmatic fees into tuition for the University System as of 2011-12;
 and
- Georgia's policies have changed so that student participation on fee committees has been expanded and fees are required to be used for student-centered activities.

Further, eight out of 34 states indicated that a curb, cap, freeze, or other limit had been placed on fees in their state since 2008, representing 23.5 percent of respondents.

Authority to Set Student Fees

As described above, the authority to set student fees tends to be the prerogative of institutions and system governing boards. For the four-year sector, the majority of states rest fee-setting authority with their individual or system governing boards, while for the two-year sector the authority in most states is with these governing boards or with local district governing boards. Figure 12 below summarizes the responses from the survey:

Figure 12: Fee-Setting Authority

Please indicate which entities in your state have the authority to set mandatory fees.

(Check all that apply)

	Two-year sector	Four-year sector
Governor	1	0
Legislature	4	6
State coordinating/governing agency	4	9
Individual / system governing board(s)	14	23
Local district governing board(s) (two-year only)	14	0
Total	37	38

STUDENT FINANCIAL ASSISTANCE

Most of the states surveyed reported on their statewide student financial assistance programs. These programs help defray the cost of attending higher education for students and their families. State aid programs are one part of a complicated puzzle that is combined with federal aid (both grants and loans) and institutional aid and designed to reduce the cost of higher education for individuals. Different states' programs have different goals and rationales behind them. Some are need-based and targeted at those students who otherwise could not afford to attend an institution of higher education. Other programs are merit-based and award academic achievement regardless of economic need. Some states offer blended programs that award students based on a combination of need and merit. State work-study programs pay for students to work during the academic year (typically on campus). Finally, many states offer categorical programs targeted at specific populations. Figure 13 summarizes the types of student financial assistance programs in the states.

Figure 13: Types of Student Financial Assistance Programs

		Offered		
	Offered	through a	Offered at	
	Offered under state	formal policy but not in	Offered at discretion of	
	statute	statute	institutions	Not offered
Need-based grants	22	6	3	2
Merit-based grants	20	2	9	2
Blended program (need and merit)	8	2	8	10
Work-Study	7	2	10	11
Categorical program targeted at a specific population	24	3	4	1

The majority of need-based, merit-based, and categorical programs are offered under state statute with 22, 20, and 24 responses, respectively. In contrast, based on the responses to the survey, over half the work-study programs are offered at the institutional level.

Similarly, as shown below (Figure 14), most need, merit, and categorical financial aid programs are administered at the state level through a central office. In other words, the awarding of grants to individual students is handled centrally. For work-study programs, most are administered at the institutional level.

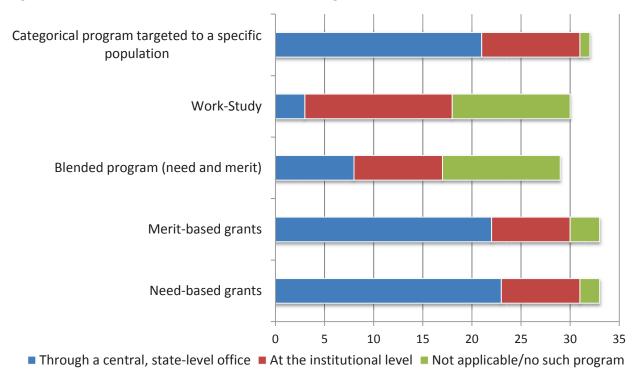


Figure 14: Administration of State-Funded Grant Programs

States were asked to describe the specific goals of each of their aid programs. Twenty-five out of 27 (93%) respondents said the goals of their need-based programs were to promote broad access to higher education and improve the affordability of higher education. In contrast, the main goals of merit-based programs are to recognize talent and reward student effort (37% of respondents) and keep talented students in the state (26% of respondents). Where applicable, the main goals of blended programs are to improve affordability (25%) and promote student retention and degree completion (20%).

The Merit/Need Balance

Twenty-seven states (84.6% of respondents) reported that there is no formal policy regarding the mix of merit-based and need-based aid. Hawaii, Indiana, Kentucky, North Dakota, and Texas all reported a formal policy. In Kentucky, the proportion of lottery proceeds that is dedicated to the state's need-based aid program, as well as the proportion dedicated to merit-based aid, is specified in statute. Hawaii's mix varies by institution mission. At the community colleges, it's 80% need and 20% merit. At the four-year baccalaureate institutions, it's 60% need and 40% merit. At the flagship research institutions, it's 50% need and 50% merit. Although it is not a formal policy, West Virginia stated that they are striving for a 50/50 split between their need and merit programs.

Impact of the Economic Downturn and Changes in Financial Aid Policy

The economic downturn had a significant impact on state financial aid programs. From SHEEO's State Higher Education Finance FY 2012 analysis, it is clear that states protected funding for state grant programs to the best of their abilities from FY 2008 to 2012. Over this time period, aggregate national funding for state public aid increased from about \$5 billion to \$6 billion while overall state support for higher education decreased from a high point in 2008 of \$80.7 billion to \$72.3 billion (all dollars are unadjusted for inflation) in 2012. Despite the increase in state aid, rapid enrollment growth decreased the purchasing power of these aid dollars on a per student basis.

States handled the funding challenges caused by budget pressures and enrollment growth in many different ways. Many states protected their main need-based programs but implemented funding reductions or changed eligibility for their other aid programs. Some examples include:

- Florida made the eligibility requirements for their merit programs more stringent in order to reduce the number of qualified participants.
- Washington suspended its merit and categorical programs, reduced need-based awards to students attending private institutions, and changed the eligibility requirements for its workstudy program.
- New York made a policy change so that graduate students are no longer eligible to participate in its State Tuition Assistance Program.

Despite these changes, the increased demand for aid meant there was insufficient funding to provide standard award amounts for all eligible students in many states. A review of the responses shows states used a variety of techniques to handle the shortfall. These included:

- Reducing the size of individual grant awards or, in cases where grants are awarded at the institutional level, encouraging institutions to reduce the size of the award to meet demand.
- Awarding grants on a first-come, first-served basis. (Note: this strategy tends to harm the students with the most need who may not enroll until just before the academic term and thereby miss the opportunity for aid.)
- Changing the Expected Family Income (EFC) cut-off amount for eligibility in order to focus aid to students with greater financial need.
- Pro-rating awards to available funds, thus providing at least some aid to more students.
- Requiring institutional aid to offset reductions in state aid.

A number of states reviewed or implemented changes to their existing financial aid programs. In many cases, the impact of the recession was the catalyst for the review or reform.

- In Mississippi, the Education Achievement Council is conducting a review of its need-based and merit-based financial aid programs.
- The Iowa Board of Regents requested the creation of a state need-based grant program for students attending public institutions; however, the program was not funded.

- Changes may be made to the TEXAS Grant Program to limit eligibility to eight semesters and require full-time enrollment of at least 12 credit hours per term.
- Through legislation, Idaho consolidated six state-funded scholarships into one blended aid program which includes incentives for student completion.
- Students in Nevada will no longer be eligible to receive need-based grants after they reach 150% of the credits required in their chosen degree program.
- For 2013-14, Colorado narrowed eligibility for its state need-based program from 150% of PELL EFC to only those students who are PELL eligible. Further, financial aid allocations increase as students make progress towards completion.
- Indiana made significant changes to the Frank O'Bannon scholarship through legislation. These changes to the main state need-based program will be implemented in 2013-14 and are designed to increase transparency and encourage completion.

Differences in Philosophy by Sector

As with the prior survey, most states did not comment about differences in student financial assistance philosophy or policy between the two-year and four-year sectors. Kansas and Texas indicated the majority of state funds go to students at four-year institutions due to the higher cost of attendance. Likewise, Idaho, Indiana, and Washington indicated the impact of basing aid on tuition rates leads to more aid dollars going to the four-year sector.

State Aid for Students Attending Private Institutions

States vary in whether their aid programs can be used by students attending private institutions. The following chart shows that where the programs exist, more often than not, aid is available to students attending private, non-profit institutions; however, states are more likely to not allow aid for students attending for-profit institutions. Six states (Connecticut, Delaware, Kansas, Louisiana, Mississippi, and Oklahoma) indicated their need-based programs could be used by students attending independent, non-profit institutions, but not for-profit institutions. Eight states (Delaware, Idaho, Mississippi, Nebraska, Nevada, Oklahoma, Tennessee, and West Virginia) indicated similar eligibility for their merit-based programs.

Figure 15: Independent Institution Eligibility

Independent, non-profit institutions			NA/ no such
Type of Aid Program	Yes	No	program
Need-based grants	23	5	1
Merit-based grants	18	5	2
Blended program (need and merit)	6	3	13
Work-Study	6	7	10
Categorical program targeted at a specific population	15	8	2

Independent, for-profit institutions			
			NA/ no such
Type of Aid Program	Yes	No	program
Need-based grants	16	10	2
Merit-based grants	10	13	3
Blended program (need and merit)	2	7	13
Work-Study	2	9	12
Categorical program targeted at a specific population	9	13	3

Alignment of State Fiscal Policies

Thirteen states reported that some kind of initiative had been implemented or was discussed to address the issue of college affordability for students and their families. These states are California, Colorado, Connecticut, Delaware, Idaho, Illinois, Indiana, Mississippi, Montana, Nevada, Ohio, Oregon, and South Dakota. Twelve states (Colorado, Hawaii, Indiana, Kansas, Maine, North Dakota, Oregon, South Dakota, Tennessee, Texas, Wisconsin, and West Virginia) also described consumer information outreach programs in their states where the cost of college and how to pay for it are described in detail for prospective students and their families. These programs, in many cases, are in response to the federal government's Net Price Calculator and Gainful Employment requirements.

Additional information on these initiatives can be found in the full survey responses on the SHEEO Web site (www.sheeo.org/finance/tuit/responses10.xls).

Response to Federal Tax Legislation

States had various responses to federal tax legislation when considering tuition and fee policies. Figure 16 summarizes these responses and shows how states have responded to the HOPE and the federal Lifetime Learning Credit. The most common response was to create a college savings plan or prepaid tuition policy.

Figure 16: Response to Federal Tax Legislation

	Action taken	Under consideration	Not under consideration
Raise tuition to take advantage of new tax credits	1	0	27
Take federal tax credits into account when calculating state student aid eligibility	0	0	25
Create state-level programs that replicate the federal initiatives	2	1	23
Conform the state tax code to federal policy to simplify the tax process for families	1	2	21
Create a state prepayment or college savings plan	22	0	7
Publicize the availability of federal tax credits as a means to finance college	2	3	21
Provide bridge loans to students	0	0	24

Relationship between Policies

As expected, there are varying levels of coordination between tuition and financial aid policies. In Delaware, Florida, Georgia, Indiana, Kansas, Kentucky, Louisiana, Mississippi, North Dakota, Nebraska, Nevada, New York (CUNY), South Dakota, Tennessee, and West Virginia, there is no formal relationship, or at best an informal relationship between tuition policies and financial aid policies.

Eight states reported a more formal or structured relationship between tuition and financial aid policies. These states are California, Colorado, Connecticut, Hawaii, Iowa, New York (SUNY), Oregon, and Texas. In California, financial aid award amounts are tied to tuition charges. Interestingly, similar linkages in Illinois and Wisconsin were suspended due to the economic downturn. Colorado, Connecticut, Hawaii, and Iowa reported that a percent of tuition revenue must be set aside for institutional financial aid each year.

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1. Introduction

The purpose of this survey is to update the information gathered from the 2011 survey on state-level policies and procedures governing public higher education tuition, fees, and student financial assistance. This is NOT a survey of the actual rates or amounts of current tuition, since other sources already exist for those data. The term "tuition" as used in the survey includes all standard student charges including required "education fees" in states that prohibit tuition per se.

There are eight sections to this survey (please note numbering restarts at the beginning of each page):

- 1. Tuition-Setting Philosophy
- 2. Tuition-Setting Authority and Process
- 3. Tuition-Setting for Resident Undergraduate Students
- 4. Tuition-Setting for Nonresident Undergraduate Students
- 5. Other Tuition Policies
- 6. Student Fees
- 7. Student Financial Assistance
- 8. Alignment of State Fiscal Policies

Please be as complete as possible in your responses to each of the questions. Responses should reflect policies and procedures in place for the 2012-13 academic year (FY 2012-13). Your responses will be saved as soon as you hit the "Next" button at the bottom of the page. If you click "Exit This Survey," your responses for that page will not be saved.

If you have any documents to submit along with this survey, please send them to Andy Carlson (acarlson@sheeo.org).

Thank you very much for your participation. If you have any questions, please contact Andy via email (acarlson@sheeo.org) or phone (303) 541-1607.

*1. Before you begin, please provide us with your information. These information items must be completed in order to move on to the survey.

Name (first and last):	
SHEEO Agency or Higher	
Education Agency:	
State:	
Email Address:	

pproach for public colleges and universities in you	•	,
	Two-year sector	Four-year sect
uition should be as low as possible		П
uition should be moderate	П	П
uition should be as high as necessary to ensure quality		П
uition policy is guided by institutional-level philosophy or budgetary needs	П	П
uition rates should align with peer tuition rates		П
uition should be set to offest reductions in state support		
o statewide tuition philosophy exists ther (please specify):		
aximize access, high tuition is combined with high	, ,	
. Describe the rationale for the philosophy stated a naximize access, high tuition is combined with high nderstand their fiscal situations, etc.).	, ,	
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4. Hav	re economic conditions since FY 2008 led to any short-term actions or policies on
tuitior	n that differ from the general philosophies describe above?
O No	
C Yes	s, institutions/governing boards have greater flexibility to set tuition in response to state funding cuts
C Yes	s, greater restrictions on tuition setting in order to maintain affordability and access
C Yes	s, other
Please d	escribe:
	v.
5. Des	cribe any changes in tuition policy (not changes in tuition levels) in your state since
	08 (the economic downturn).
6. Des	cribe any potential tuition policy changes that have been proposed or discussed -
by the	state legislature, board members, the SHEEO agency, or by the governor - for the
immed	diate future in your state.
	Page 30

Tuition-Setting Authority and Process					
-	-	s tuition-setting proc		¥.	
		ng individuals or enti OUR-YEAR SECTOR		•	
ates and/or tuitio apply)	n policies for the r	OUR-TEAR SECTOR	iii your state:	(Check all that	
-PP-3/	Full legal decision-making authority	Informal/consultative role	No role	Other role	
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Legislature					
Statewide coordinating/governing agency for multiple systems			П		
Coordinating/governing board(s) for individual systems					
Local district governing board(s)	П				
Individual institutions					
	n policies for the T Full legal decision-making authority	ng individuals or enti		•	
Governor					
Legislature					
Statewide coordinating/governing agency for multiple systems					
Coordinating/governing board(s) for individual systems					
Local district governing board(s)					
Individual institutions				Page 31	

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Governor			
egislature			
Statewide coordinating/governing agency for multiple systems			
Coordinating/governing board(s) for individual systems			
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8. Which of the following tuition revenue appropriation policies are in place in your state? (Check all that apply)

	Two-year	Four-year
	sector	sector
Tuition revenues are controlled and retained by individual institutions or campuses		
Tuition revenues are deposited into separate, institutionally designated state tuition accounts from which all funds must be appropriated prior to expenditure		
Tuition is appropriated and is a direct offset of the state general revenue appropriation		
Tuition revenues are retained at the state level but under the direct control of a state governing or coordinating board		
Tuition revenues are deposited into state general funds, with their return to higher education only inferred		
Other (please specify):		

4. Tuition-Setting for Resident Undergraduate Students

1. The following factors may be used by various individuals/groups who set public resident undergraduate tuition rates in the states. Please indicate the level of influence exerted by each of the factors in decision-making about tuition levels for the FOUR-YEAR SECTOR in your state. If individual institutions are responsible for setting tuition, use your best judgment in assessing the role of each factor in the statewide aggregate.

	Minimal to no influence	Moderate influence	Significant influence	Controlling influence
Inflationary indices (CPI, HECA, HEPI, etc.)	O	О	0	О
State per capita personal or disposable income	O	O	O	O
State general fund appropriations	O	O	0	O
Tuition charged by peer institutions	O	C	O	O
Tuition policies of comparison states	O	O	0	O
Institutional mission	0	0	O	0
Cost of instruction	0	0	O	0
Prior year's tuition	0	0	O	0
Availability of/appropriations for financial aid	С	О	О	О
State workforce needs	0	0	O	0
State philosophy about the appropriate share of tuition costs to be borne by students vs. the state	О	О	0	О
A policy cap on the percentage or dollar increase for tuition	С	О	О	О
Other (please specify):				
				<u>^</u>
				_

2. Please indicate the level of influence exerted by each of the factors in decision-making about resident undergraduate tuition levels for the TWO-YEAR SECTOR in your state. If individual institutions are responsible for setting tuition, use your best judgment in assessing the role of each factor in the statewide aggregate.

	Minimal to no influence	Moderate influence	Significant influence	Controlling influence
Inflationary indices (CPI, HECA, HEPI, etc.)	С	О	С	O
State per capita personal or disposable income	O	C	O	O
State general fund appropriations	О	O	0	O
Tuition charged by peer institutions	O	O	O	O
Tuition policies of comparison states	О	O	0	O
Institutional mission	0	О	0	С
Cost of instruction	0	О	O	O
Prior year's tuition	0	O	O	0
Availability of/appropriations for financial aid	С	О	С	O
State workforce needs	0	O	0	O
State philosophy about the appropriate share of tuition costs to be borne by students vs. the state	О	•	О	0
A policy cap on the percentage or dollar increase for tuition	O	0	0	0
Other (please specify):				

3. If you indicated that cost of instruction has an influence, please indicate approximatel
what percent of the cost of instruction is covered by tuition:

Two-year sector	
Four-year sector	

ost influential factors in setting resident
R SECTOR in your state over the past three
ost influential factors in setting resident
SECTOR in your state over the past three
mit placed on tuition at any time in your
sectors or institutions:
V
-
portion of revenue from tuition increases
:

2012-2013 State	Tuition, Fees	and Financial	Assistance S	Survey
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		Two-year sector	Four-year sector
ower division/Upper division			
Programmatic (varies by college/department, major or course)			
Credit/Non-credit			
n-district/Out-of-district (two-year schools only)			
On-site or classroom based instruction/Off-site or distance education			
credit hours beyond a specific number (e.g., credit hours accumulated above 140 are charged at	t a higher rate)		
Cohort-based tuition (Fixed rate for a cohort of entering freshmen for some specified period of tin	me)		
. Resident Undergraduate Block Tuition: Which of the follov our state? (Check all that apply)	ving practice	es exist w	ithin/
	Statewide policy	Varies by sector	Varies by institution within sect
uition is set per credit hour regardless of how many credits the student is taking			
uition is set at a flat rate for full-time students			
per credit surcharge is imposed at or above a specific number of credit hours			
lo formal statewide policy exists on resident undergraduate tuition setting			
ther (please specify):			
0. If you indicated that tuition is set at a flat rate for full-time umber or range of credit hours taken, if known, and describ estitutions/sectors the flat rate applies.		ease indic	cate the
		_	

5. Tuition-Setting for Nonresident Undergraduate Students

1.	Which of the foll	lowing statements describe how nonresident undergraduate tuiti	ion is
se	et in your state? ((Check all that apply)	

set in your state? (Check all that apply)		
	Two-year	Four-year
	sector	sector
Nonresident tuition is set at a mandated percentage of the cost of undergraduate instruction		
Nonresident tuition is indexed to the undergraduate resident tuition (e.g., 2 times the resident tuition rate)		
Nonresident tuition is aligned with rates at peer institutions		
Nonresident tuition is market-based and institutions should charge what students can afford to pay		
No formal policy exists on nonresident undergraduate tuition setting		
Other (please specify):		
2 If you indicated that nonnecident tuition is a negrountage of the cost of		4.
2. If you indicated that nonresident tuition is a percentage of the cost of	undergrad	luate
instruction or a percentage of resident tuition, please indicate those per	centages:	
Percentage of the cost of undergraduate instruction (2-year sector)		
Percentage of the cost of undergraduate instruction (4-year sector)		
Percentage of resident undergraduate tuition (2-year sector)		
Percentage of resident undergraduate tuition (4-year sector)		

6_	Otl	her '	Fuition	Policies
$\mathbf{v}_{\mathbf{r}}$				I VIIVICO

Yes, consideration of a policy to charge tuition rate other than nonresident rate or resident rate for undocumented students. If you answered yes to question 2 above, was a policy implemented? (Please describe and provide a link to the policy if available)		
e.g., a "good neighbor" policy)? If yes, please briefly describe and provide a link to or a copy of the policy. 2. Has your state considered a policy regarding tuition rates for undocumented mmigrants? (Check one) No Yes, consideration of a policy to prohibit resident tuition rates for undocumented students Yes, consideration of a policy to charge resident tuition rates for undocumented students If you answered yes to question 2 above, was a policy implemented? (Please describe and provide a link to the policy if available) Yes		
A. Has your state considered a policy regarding tuition rates for undocumented mmigrants? (Check one) No Yes, consideration of a policy to prohibit resident tuition rates for undocumented students Yes, consideration of a policy to charge resident tuition rates for undocumented students Yes, consideration of a policy to charge tuition rate other than nonresident rate or resident rate for undocumented students If you answered yes to question 2 above, was a policy implemented? (Please describe and provide a link to the policy if available) Yes	(e.g., a "good neighbor" policy)? If yes, please briefly describe and pr	
mmigrants? (Check one) No Yes, consideration of a policy to prohibit resident tuition rates for undocumented students Yes, consideration of a policy to charge resident tuition rates for undocumented students Yes, consideration of a policy to charge tuition rate other than nonresident rate or resident rate for undocumented students If you answered yes to question 2 above, was a policy implemented? (Please describe and provide a link to the policy if available) Yes No	sopy of the policy!	
Yes, consideration of a policy to prohibit resident tuition rates for undocumented students Yes, consideration of a policy to charge resident tuition rates for undocumented students Yes, consideration of a policy to charge tuition rate other than nonresident rate or resident rate for undocumented students If you answered yes to question 2 above, was a policy implemented? (Please describe and provide a link to the policy if available) Yes No		cumented
Yes, consideration of a policy to prohibit resident tuition rates for undocumented students Yes, consideration of a policy to charge resident tuition rates for undocumented students Yes, consideration of a policy to charge tuition rate other than nonresident rate or resident rate for undocumented students If you answered yes to question 2 above, was a policy implemented? (Please describe and provide a link to the policy if available) Yes No		
Yes, consideration of a policy to charge resident tuition rates for undocumented students Yes, consideration of a policy to charge tuition rate other than nonresident rate or resident rate for undocumented students If you answered yes to question 2 above, was a policy implemented? (Please describe and provide a link to the policy if available) Yes No		
Yes, consideration of a policy to charge tuition rate other than nonresident rate or resident rate for undocumented students B. If you answered yes to question 2 above, was a policy implemented? (Please describe and provide a link to the policy if available) Yes No	Yes, consideration of a policy to prohibit resident tuition rates for undocumented students	
B. If you answered yes to question 2 above, was a policy implemented? (Please describe and provide a link to the policy if available) Yes No	Yes, consideration of a policy to charge resident tuition rates for undocumented students	
nnd provide a link to the policy if available) O Yes No	Yes, consideration of a policy to charge tuition rate other than nonresident rate or resident rate for undocu	umented students
C Yes C No		d? (Please describe
	C Yes	
	C No	
Pease describe.		
	Flease describe.	A
Page 39		Page 30

· · ·		
'. Student Fees		
Unless otherwise stated, the term "fees" applies only to manda are defined as charges that most full-time students are require as charges that apply to specific classifications only, such as students.	d to pay in addition to tuition. D	esignated fees are defin
1. Describe the philosophy in your state specific	ally related to mandator	y student fees (for
example, fees make up for tuition limitations, fee	s are institutionally cont	rolled, etc.).
2. How is this fee policy formalized in your state	? (Check one per sector	Y
	Two-year sector	Four-year sector
In state Constitution		
In legislative statute		
By state rule		
By board rule/policy		
Not formalized at state level		
Clarifying comments:		
		Y
3. Describe any fee policy changes in your state	since FY 2008 (not char	iges in fee levels).
		Y
4. Describe any potential fee policy changes the state legislature, board members, the SHEEO ag		_
		<u>A</u>

. Has there been a curb, cap, freeze or other	limit placed on fees in the p	ast three fiscal
rears?		
O No		
C Yes		
f yes, please describe:		
		_
		$\overline{\mathbf{v}}$
	hove the gutherity to get m	
 Please indicate which entities in your state Check all that apply) 	nave the authority to set m	andatory rees.
oncok all that apply)	Two-year sector	Four-year sector
Governor		
Legislature		
State coordinating/governing agency		
Individual / system governing board(s)		
Local district governing board(s) (two-year only)		
Other (please specify):		

8. Student Financial Assistance

1. Check which, if any, of the following student financial assistance programs your state offers.

	Offered under state statute	Offered through a formal policy but not in statute	Offered at discretion of institutions	Not offered
Need-based grants	О	O	О	O
Merit-based grants	O	0	0	0
Blended program (need and merit)	О	O	0	O
Work Study	O	0	0	0
Categorical program targeted to a specific population	C	0	С	O
Other (please specify):				

2. How are individual student financial aid awards calculated and allocated in your state for each of the state funded grant programs?

	Through a central, state-level office	At the institutional level	Not applicable/no such program
Need-based grants	О	O	0
Merit-based grants	O	O	O
Blended program (need and merit)	О	O	O
Work Study	O	O	C
Categorical program targeted to a specific population	С	C	C
Other (please specify):			
			<u> </u>

3. The following is a list of possible goals of student financial aid policy. Understanding

	aid program.				
			Goals		
Need-based grants					
Merit-based grants					
Blended program (need and merit)					
Work Study					
Categorical program targeted to a specific population					
Other program					
Other (please specify)					
. How is this fin	ancial aid philos	sophy formalize	d in vour stat	e? (Check one i	per row)
	In state Constitution	In legislative statute	By state rule	By board rule/policy	Not formalized at th
Need-based grants	0	0	0	О	0
Merit-based grants	O	0	0	O	O
Blended program (need and merit)	О	О	О	О	О
Work Study	O	0	0	O	0
Categorical program cargeted to a specific copulation	O	O	О	O	О
•					
•					A
•					
Clarifying comments:					V

2012-2013 State Tuition, Fees, and Financial Assistance Survey	
6. Describe any significant changes in financial aid grant awards to individual st the last three fiscal years.	udents in
	Y.
7. Describe how reductions in available state funding for financial aid programs	have been
handled in your state (e.g., grant awards made based on "first come first served	_
made to eligibility requirements to reduce the size of the eligible population, etc.) where this policy is formalized, if applicable.). Specify
	△
8. Describe any financial aid policy changes (not financial aid appropriations) an reasons for them in the last three fiscal years.	nd the
	Y
9. Is your state considering any major reforms to existing state financial aid prog the next few years? If so, please describe.	grams in
	Y
Page 4	14

2012-2013 State Tuition, Fees, and Financial Assistance Survey 10. Does your state have a formal policy regarding the mix between merit and need-based aid? O No Yes If yes, please describe: 11. For each of the programs in your state, specify whether students attending independent, non-profit and independent, for-profit institutions are eligible to receive aid. Independent, non-profit institutions Independent, for-profit institutions Need-based grants Merit-based grants Blended program (need and merit) Work Study Categorical program targeted to a specific population Additional comments: Page 45

12. Do the public institutions in your state provide tuition waivers (full or partial) or other
financial assistance for particular categories of students (e.g., dependents of faculty/ staff,
military personnel, senior citizens, etc.)?

	Assistance offered under state statute	Assistance offered through a formal policy but not in statute	Assistance offered at discretion of institutions	Assistance not offered
Graduate assistants	O	O	О	О
Student athletes	C	0	С	С
Faculty/staff members	O	O	О	С
Dependents of faculty/staff members	0	0	O	O
State employees/civil servants (other than faculty/staff)	O	0	0	O
Dependents of state employees/civil servants	O	0	0	O
Dependents of deceased police officers or firefighters	O	0	0	O
Participants in public service programs	O	0	0	O
Military (Active)	0	O	0	0
Military (Honorably discharged)	С	0	С	С
Dependents of military	О	O	О	О
Senior Citizens	0	0	0	0
Students who qualify for need-based aid	0	0	0	0
Students who qualify for merit-based aid	С	0	С	С
Other (please specify):				
				_
				$\overline{}$
13. Please provide any nece	essary clarifying	comments for t	he above questi	on.
				Y

following graduation? (Check all			
	In-School Financial Assistance	Loan Forgiveness	On-the-Job Loan Repaymer
Teaching			
Nursing			
Medicine/ Dentistry/ Optometry			
Engineering			
nformation technology			
Child care			
Other (please describe):			
			_
			~
	four-year institutions i		
		•	epaid tuition
6. If your state is considering ar	ny development of, or	•	epaid tuition
6. If your state is considering ar	ny development of, or	•	epaid tuition
6. If your state is considering ar	ny development of, or	•	epaid tuition
6. If your state is considering ar	ny development of, or	•	epaid tuition
6. If your state is considering ar	ny development of, or	•	epaid tuition
6. If your state is considering ar	ny development of, or	•	epaid tuition
6. If your state is considering ar rogram or a college savings pla	ny development of, or on the second of the s	changes in, a pre	
6. If your state is considering ar rogram or a college savings pla 7. What consideration, if any, ha	ny development of, or on the name of the n	changes in, a pre	et that tuition
6. If your state is considering ar program or a college savings pla 7. What consideration, if any, ha	ny development of, or on the name of the n	changes in, a pre	et that tuition
6. If your state is considering ar rogram or a college savings pla 7. What consideration, if any, ha	ny development of, or on the name of the n	changes in, a pre	et that tuition
6. If your state is considering ar rogram or a college savings pla 7. What consideration, if any, ha	ny development of, or on the name of the n	changes in, a pre	et that tuition
	ny development of, or on the name of the n	changes in, a pre	et that tuition

2012-2013 State Tuition, Fees, and Financial Assistance Survey	y
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. Alignment of State Fiscal Policies 1. Describe any initiatives being discussed in your stat college for students and their families. Include any initi agencies to provide consumer information on college education, including financial aid programs. Please pro	iatives or coll price and the	aboration w financing o	ith other of higher
written materials developed.			
			7
2. Below is a list of possible state policy responses to feducation tax credits and deductions, including the HC Check which of the following actions, if any, have been	OPE and Lifet 1 taken in you	ime Learnin ır state, thos	g Credit.
under consideration, and those not under consideration	•	Under	Not Under
	Action Taken	Consideration	Consideration
Raise tuition to take advantage of new tax credits			
Take federal tax credits into account when calculating state student aid eligibility			
Create state-level programs that replicate the federal initiatives			
Conform the state tax code to federal policy to simplify the tax process for families			
Create a state prepayment or college savings plan			
Publicize the availability of federal tax credits as a means to finance college			
Provide bridge loans to students			
Other (please specify):			

2012-2013 State Tuition, Fees, and Financia	l Assistance Survey
4. Describe the relationship (formal or informal) between policies in your state (e.g., high tuition/high aid, no relationship that might exist between sectors.	_
5. How is your state working to coordinate state appropolicies?	ppriations, tuition, and financial aid
ponoicsi	
	~
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TUITION STRUCTURES

Office of Budget and Planning, 2015



TUITION STRUCTURES

Background

This document was created for the Tuition Setting Policy Task Force. It provides an overview of a wide range of tuition structures. For each option, there is an assessment of potential pros and cons to inform how the University might move forward strategically in managing tuition.

The following tuition structures will be considered in this memo:

- Differential Tuition
- Tuition Stratification
- Per-Credit Tuition
- Using Tuition for Financial Aid
- Cohort Tuition/Tuition Guarantee
- Separate Tuition for Lower-Division and Upper-Division Students
- Discounts for Families with Multiple Students Enrolled at UWS Institutions

The decision regarding which option to utilize will generally depend on the goals to be achieved, the type of change to the current tuition structure that is desired, and the circumstances of an individual institution that proposes the change. Several options allow more incremental change without significantly altering the current system for determining and assessing tuition, while other alternatives will require more substantial and fundamental changes.

Differential Tuition

Differential tuition is an additional tuition amount that is added to the base tuition level set by the Board of Regents to supplement services and programming for students within that institution. Differential tuition is generally assessed to undergraduate students.

Historically, board authority to set tuition was constrained by state statute. However, the statutes did provide the board with authority to approve differential tuition programs. This was a significant tool that the board could use to address unique institutional needs.

In 2011, the state repealed the statutory constraints on tuition setting and the statute related to differential tuition as part of the 2011-13 Biennial Budget (2011 Act 32). The differential tuition process is now defined by board and system policies. There is no statutory requirement to continue the differential tuition process.

The UW System currently has two broad categories of differential tuitions—program-specific and institution-wide. Program-specific differential tuition is tuition added to an institution's base tuition level for the purpose of supplementing academic and other student services for a specific program beyond existing program activities supported by GPR, PR, and other revenue sources.

Institution-wide differential tuition is tuition added to an institution's base tuition level for the purpose of supplementing services and programming within the institution beyond existing institutional activities supported by GPR and PR funding.

Differential tuition remains at the institutionthatgenerates them.

The revenues generated by differential tuition initiatives depend on the number of students included and size of the differential. Differential tuition revenues remain at the institution that generates the dollars, and thereby directly benefit the students paying the differential amount.

Several significant checks and balances are already in place with regard to tuition increases and differential tuition proposals. The process involves a great deal of student input and consultation, and differential proposals must be reviewed by System Administration staff and all UW System Chancellors before going to the Board of Regents for formal consideration.

One area of discussion is the possible use of differential tuition to supplement capital projects. By their nature, capital projects benefit generations of students, but should be funded in a manner that does not detract from instructional, academic and other operational needs. Previously, the University has not recommended using differential tuition to support capital projects.

A portion of differential revenue may be used for financial aid in order to maintain access to the institution or program for low-income students. However, general tuition increases should not be used to support financial aid, as that should remain the state's responsibility.

Pros & Cons: Differential Tuition

Pros:

- All differential tuition revenues remain at the institution, and students see a direct benefit of the additional tuition they are paying.
- Differential tuition provides an avenue to fund programs or functions that have not traditionally been supported by state funds.
- Some revenue generated by differential tuition can be allocated to increase financial aid.
- With student involvement, differential tuition initiatives can be tailored by the institution to enhance services or programs that are a high priority to students.
- Differential tuition is a mechanism through which programs that are

more expensive to offer (e.g., engineering) may generate additional revenue.

- Differential tuition can be used to expand and enhance certain niche programs that are identified as campus strengths.
- Institution-wide differential tuition costs and benefits are spread among all students.
- Institution-wide differential tuition can be used to address specific campus-wide needs that cut across various programs.
- Institution-wide differential tuition can be flexible over time. The
 institution, with student input and Board of Regents approval, can
 choose to change the areas that are funded by an institution-wide
 differential tuition.

Cons:

- No additional GPR or state financial aid is committed to financial aid to help students enrolled at institutions that charge a differential tuition.
- Differential tuition was initially designed to supplement, rather than replace, GPR funding. With the large budget reductions in recent biennium, there is potential for differential tuition proposals to become replacement funding for lost GPR.
- Differential tuition rates can make it difficult for students and families to understand the cost of tuition.
- Because differential tuition is used for multiple purposes, they can become difficult to understand and explain.
- The statutory restrictions that drove the need for differential tuition programs have been repealed.
- Undergraduate program differentials may discourage some students from exploring programs that have an additional tuition cost. Increasing tuition for higher-cost programs could be perceived as preventing Wisconsin from producing the engineers, scientists, and nurses that will be needed in order for the state to remain competitive.

Tuition Stratification

The UW System currently uses an "among cluster" stratification

Tuition stratification refers to the difference in base tuition levels among various institutions of higher education. As currently applied by the UW System, tuition stratification refers to the difference in tuition between the three clusters of institutions (doctoral, comprehensive, and two-year colleges). The UW System uses this "among cluster" stratification, based on previously established peer institutions, when setting tuition. The UW Colleges do not have an established

group of peer institutions.

Tuition stratification has been used as a method to promote accessibility to the UW System while also responding to market forces. As shown on the table above, tuition at the UW Colleges was frozen between 2006-07 and 2010-11 to provide students with a lower-cost entry point into higher education.

Currently, within cluster stratification exists due to the use of differential tuition at various institutions. The revenues generated by these differentials are designated for specific purposes at that institution, and provide funding to high-priority areas that are critical for enhancing educational quality for students.

Wisco	nsin Resident Und	ergraduate Tuition S	Stratification 1978-19 to	2015-16
Year	Madison	Milwaukee	Comprehensives	Colleges
1978-79	\$712	\$712	\$620	\$610
1979-80	\$769	\$769	\$677	\$677
1980-81	\$832	\$832	\$721	\$751
1981-82	\$865	\$865	\$753	\$776
1982-83	\$994	\$994	\$836	\$836
1983-84	\$1,065	\$1,065	\$886	\$836
1984-85	\$1,150	\$1,150	\$980	\$865
1985-86	\$1,255	\$1,255	\$1,077	\$1,024
1986-87	\$1,431	\$1,431	\$1,202	\$1,153
1987-88	\$1,563	\$1,563	\$1,305	\$1,251
1988-89	\$1,679	\$1,679	\$1,363	\$1,251
1989-90	\$1,793	\$1,793	\$1,457	\$1,251
1990-91	\$1,882	\$1,882	\$1,528	\$1,251
1991-92	\$1,946	\$1,946	\$1,580	\$1,293
1992-93	\$2,076	\$2,076	\$1,686	\$1,380
1993-94	\$2,227	\$2,206	\$1,792	\$1,467
1994-95	\$2,415	\$2,359	\$1,916	\$1,568
1995-96	\$2,549	\$2,513	\$2,041	\$1,670
1996-97	\$2,651	\$2,639	\$2,143	\$1,779
1997-98	\$2,860	\$2,847	\$2,312	\$1,956
1998-99	\$3,001	\$2,987	\$2,426	\$2,097
1999-00	\$3,290	\$3,194	\$2,594	\$2,264
2000-01	\$3,290	\$3,194	\$2,594	\$2,264
2001-02	\$3,568	\$3,462	\$2,776	\$2,422
2002-03	\$3,854	\$3,738	\$3,000	\$2,700
2003-04	\$4,554	\$4,438	\$3,500	\$3,200
2004-05	\$5,254	\$5,138	\$4,000	\$3,700
2005-06	\$5,618	\$5,494	\$4,277	\$3,977
2006-07	\$6,000	\$5,868	\$4,568	\$4,268
2007-08	\$6,330	\$6,191	\$4,819	\$4,268
2008-09	\$6,678	\$6,531	\$5,084	\$4,268
2009-10	\$7,296	\$6,890	\$5,364	\$4,268
2010-11	\$7,933	\$7,269	\$5,659	\$4,268
2011-12	\$8,592	\$7,669	\$5,970	\$4,502
2012-13	\$9,273	\$8,091	\$6,298	\$4,750
2013-14	\$9,273	\$8,091	\$6,298	\$4,750
2014-15	\$9,273	\$8,091	\$6,298	\$4,750
2015-16	\$9,273	\$8,091	\$6,298	\$4,750

Tuition stratification can also be achieved by variations in base tuition levels. Base tuition stratification, which the Board of Regents has the authority to implement,

generates additional revenue. Below are three general options for base tuition stratification:

- Using a set of peer institutions to move either the clusters or individual institutions toward the tuition midpoint of their respective peers;
- Calculating tuition based on the cost of education; or
- Setting tuition at each institution based on a market or demand measure.

Pros & Cons: Tuition Stratification

Pros:

- Stratifying tuition to reflect the actual cost per student for each institution would more accurately reflect UW's costs in a period of declining state support.
- Stratifying tuition based on a market-based pricing structure would allow institutions that are in greater demand to generate additional revenue.
- Stratifying tuition to the peer midpoint allows the UW System to remain competitively priced, while better reflecting the current market for higher education.
- Stratification can be used to maintain lower-tuition access institutions to support student affordability.

Cons:

- Some of the comprehensive institutions draw their students primarily from the region surrounding the institution. Stratifying tuition at the comprehensive institutions could impact students unequally based upon where they live.
- If based on demand, tuition stratification could create a "second class" connotation among institutions. Students could perceive that lower cost is associated with lower quality.
- Increasing tuition without a corresponding increase in financial aid could have a negative impact on access for low-income students.
- Some of the institutions with the highest costs per student serve a nontraditional or low- income student population. Raising tuition to reflect the cost per student at these institutions could reduce access for these student populations..

Per-Credit Tuition

Under a per-credit tuition program, students are charged a specific rate for each credit taken. The UW System currently utilizes a full-time tuition plateau model to assess tuition at all of its institutions except UW-Stout, which charges tuition on a per-credit basis. At all other institutions, undergraduate students are charged per-

credit up to 12 credits. Between 12 and 18 credits, students pay the same tuition as a student taking 12 credits. The per-credit rate is again charged for each credit over 18.

In order to complete a 120 credit degree in four years, students need to take an average of 15 credits per semester.

Because the current plateau system begins at 12 credits and ends at 18 credits, many full-time students receive some "free" credits each semester.

An option is to modify the UW System undergraduate tuition plateau from 12-18 credits to 15-18 or 15-21 credits. This modification could generate additional tuition revenue without affecting the per-credit rate assessed to part-time students.

Alternatively, the plateau could be reduced to 12-15 credits, but students within the plateau would be charged for 15 credits. This pricing system would encourage students to take 15 credits per semester and graduate in four years.

The following table shows what per credit tuition at UW-Milwaukee might have looked like in 2015-16 under several different alternatives. In addition to the current 12-18 credit plateau system and the 15-21 credit plateau system discussed in the preceding paragraph, the table includes the 12-15 credit plateau system that is priced at the 15 credit level. Each of the alternative options would generate additional tuition revenue by expanding the pool of students paying the per credit rate and using the current per credit charge (not adjusted for the change in, or elimination of, the plateau).

Tuition Assessed Per Credit Under Various Plateau and Per Credit Options

Credits	Current 12-18 Credit Plateau	15-21 Credit Plateu	12-15 Credit Plateau
1	\$337	\$337	\$337
11	\$3,708	\$3,708	\$3,708
12	\$4,046	\$4,046	\$5,057
13	\$4,046	\$4,383	\$5,057
14	\$4,046	\$4,720	\$5,057
15	\$4,046	\$5,057	\$5,057
16	\$4,046	\$5,057	\$5,394
17	\$4,046	\$5,057	\$5,731
18	\$4,046	\$5,057	\$6,068
19	\$4,383	\$5,057	\$6,406
20	\$4,720	\$5,057	\$6,743
21	\$5,057	\$5,057	\$7,080

Pros & Cons: Per-Credit Tuition

Pros:

• Per-credit tuition billing can be easier to administer, particularly at institutions that offer a large number of subterm courses. Subterm

- course are compressed courses that have a shorter duration than the standard academic semester.
- Differential tuition programs can be easier to administer under a per-credit tuition model. Currently, differential tuition is only charged until the full-time plateau. After 18 credits, the differential is no longer charged. This can lead to confusion about variations in billing.
- Anecdotally, pricing can be more transparent for prospective students. This particularly the case when students are comparing cost of attendance between per-credit and plateau institutions.
- Historically, there have been concerns about equity between full-time and part-time students. For example, a part-time student may pay \$1,200 for 6 credits, or \$200 per credit. A full-time student would pay \$2,400 for 16 credits, or \$150 per credit. Because of the plateau, part-time students pay more in tuition for the same courses.

Cons:

- It is possible that students at a per-credit institution may take fewer credits during significant economic downturns.
- Concerns have been raised about transitioning to a per-credit tuition model during a tuition freeze. The transition may be viewed as a "back door" tuition increase.
- Anecdotally, financial advising can be more difficult under a percredit structure. Students must know exactly how many credits they will take in order to know their costs for the semester. Adding an additional class can result in significant additional costs.
- Anecdotally, there have been concerns about students taking fewer courses that are not strictly required for a major under a per-credit model. This may lead to less academic breadth in the educational process. It is difficult to evaluate the validity of this concern with available data.

Tuition Funded Financial Aid

State and federal governments are the primary sources of financial aid. General tuition dollars are not currently used to fund financial aid programs at UW System institutions. However, a portion of any new revenues generated by a change in tuition policy could be used by institutions to create additional financial aid flexibility.

To reduce student debt, further financial aid to the neediest students could be provided from tuition. Since 2000, UW System financial aid recipients with an Expected Family Constibution of \$0 has increased from 8,365 recipients to 21,378 recipients in 2015. This increase illustrates that an increasing number of students could be effected by a tuition increase that was not covered by financial aid.

Pros & Cons: Using Tuition for Financial Aid

Pros:

- Financial aid would be less subject to state and federal budget constraints or shifting budgetary priorities. Tuition revenues would provide a steady/consistent stream of revenues for financial aid.
- Funds could be used to provide additional aid to students with unmet financial need, which might increase access and assist with retention efforts.
- Financial aid programs could be tailored by institutions to meet the needs of a greater range of students and institutions would have some financial aid flexibility to meet the needs of specific students.
- Tuition could be raised and set at "market rate" or at rate that is comparable to peer institutions, while not pricing lower-income students out of higher education.
- This approach could allow tuition to be tied to ability to pay. Students
 who can afford to pay a higher percentage of their educational cost
 would do so, and a portion of the revenues generated could be
 used for financial aid to provide access for students who cannot
 afford to pay the higher cost of an education.

Cons:

- The cost of a tuition-funded financial aid program could substantially increase over time, depending on the funding for other financial aid programs or tuition levels.
- Higher tuition could create "sticker shock" for lower income students who are unaware of grants and other financial aid and therefore may be discouraged from applying to UW institutions.
- This approach could shift the focus away from GPR-funded financial aid programs, including the Wisconsin Grant, toward tuition-funded financial aid. Another source of revenue for financial aid might redirect the state's funding priority away from need-based financial aid programs, at a time when the applicant pool of students will require increasing amounts of financial aid.
- Financial aid would "compete" against other programs for tuition funding, thereby adding an additional cost that must be paid by tuition dollars. This will be especially difficult during budgets when GPR funding for the UW System is reduced or held constant.
- Funding financial aid with tuition revenues would create additional pressure to increase tuition, and would reduce the ability to limit tuition increases to the rate of inflation or other caps.
- This approach would require higher income students to subsidize lower income students through higher tuition, which could cause resentment or opposition to financial aid programs or future tuition increases.

Cohort Tuition/Tuition Guarantee

Under a cohort-based tuition system, tuition increases are grandfathered in so that new students pay a different tuition from current students. After four years of implementation, each undergraduate class would be charged a separate tuition rate. In most cases, the cohort tuition rate is available and guaranteed for a specific period of time (four or five years) or number of credits.

A fixed tuition rate could increase retention.

Under this program, the institution estimates the total amount of tuition revenue needed for the guaranteed years, and then that cost is spread evenly over a fixed period of years. Cohort tuition allows students to anticipate tuition costs and better plan how to pay for college. By allowing students to plan on a multi-year basis and avoid potentially large annual tuition increases, a fixed tuition rate could reduce the number of students who do not complete their degree (thereby increasing retention).

Under a tuition guarantee framework, part-time students either receive a fixed number of credits or semesters of guaranteed tuitions, or, more frequently, are billed based upon a separate, non-guaranteed tuition schedule for part-time students only.

Pros & Cons: Cohort Tuition/Tuition Guarantee

Pros:

- A fixed tuition rate allows better financial planning for students and families by providing certainty regarding costs.
- By fixing or guaranteeing a specific rate for a limited time (4 or 5 years), cohort tuition provides an incentive to complete education and graduate faster to avoid higher new rates.
- The predictability of future tuition rates may be particularly attractive to nonresident students who often experience large fluctuations in dollar increases when tuition rates increase.
- Implementation over 4-5 years allows institutions the ability to evaluate each cohort's effect on its revenue stream.

Cons:

- Under a cohort model, a student would pay more in their first two
 years than they would under a traditional model. This is balanced by
 the student paying less than they would under a traditional model
 during the last two years. Students who step out of their education
 after the first or second year end up paying more and do not realize
 the savings of the second two years.
- Having three or more cohorts with a fixed tuition rate limits the flexibility of institutions to generate increased tuition revenues without significant changes in tuition rates for new cohorts or

- students who have exhausted their eligibility for guaranteed tuition.
- Because tuition increases only apply to the freshman cohort or those students who have exhausted their guarantee, periods of sustained high inflation or other cost-drivers could result in revenue losses for the institution or the need to add a special assessment to the guaranteed rate in out-years.
- Without a compact with the state, it will be difficult to estimate the annual impact of state legislative and gubernatorial actions on annual tuition revenue requirements.
- The limited tuition flexibility under a cohort tuition model makes it difficult to respond to serious or last minute changes in state support or legislative actions (for example, pay plan or mandated nonresident undergraduate tuition increases).
- Institutional billing systems would need to incorporate more complex tuition schedules.
- Cohort tuition may not be equally applicable or appropriate for each of the comprehensive and doctoral institutions.

Separate Tuition for Lower-Division and Upper-Division Students

Tuition stratification can also exist within institutions, with different tuition assessed to different cohorts of students based on student status. Generally, freshman and sophomore students are considered lower division, with junior and senior status students comprising upper division. Institutions that stratify tuition by student level typically charge lower tuition for lower division students and higher tuition for upper-division students.

Mimics the actual institutional cost per student.

This pricing strategy attempts to mimic the institutional cost per student. Upperdivision students typically enroll in more specialized courses with fewer students, which therefore are more costly to conduct.

Retention rates are generally is higher as students continue their education. For example, more students may step out of their education between the first and second years than between the third and forth years. Given this trend, it may be possible to implement this type of program without significantly impacting retention.

While lower tuition could increase access for lower-division students, the effect could be offset by the increased tuition charged to upper-division returning students. Higher tuition might discourage nontraditional students from returning to complete their degree or to pursue additional training.

Pros & Cons: Separate Tuition for Lower Division and Upper Division Students

Pros:

- Increasing tuition for upper division students would reflect the greater cost of providing instruction to upper-division students.
- This option could generate additional revenue if upper-division prices are increased.

Cons:

- Stratifying tuition by level may discourage students from continuing their studies to earn a bachelor's degree and prevent some adult students from returning to college.
- Increased costs for upper-division students could encourage, or require, students to take out additional loans, thereby increasing already rising student debt loads. This could be partially offset by lower tuition for level 1, which would require lower loan amounts.
- May be difficult to administer across a university system, as students would need to be billed not only based upon part-time or full-time status, but also on their student status or by type of classes taken.

Discounts for Families with Multiple Students Enrolled at UWS Institutions

Family tuition discount programs provide scholarships or tuition reductions for students who have a sibling or other family member concurrently enrolled at that institution. Family discounts programs are generally used at private institutions.

This option would impose a cost on UW System institutions.

Unlike most of the other options, this option would actually impose a cost on UW System institutions, rather than generate additional revenues. Although a sibling discount program would increase access for some students, the enhanced access would come at the expense of other students who pay higher tuition to fund the discount.

Pros & Cons: Discounts for Families with Multiple Students Enrolled at UW System Institutions

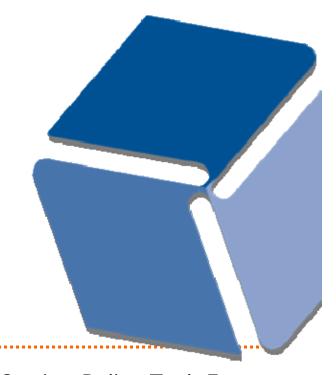
Pros:

- Will provide tuition assistance to families with multiple students enrolled at UW System institutions.
- May encourage siblings to enroll at UW System institutions, thereby creating a recruitment tool for both resident and nonresident students.

Cons:

- Without additional state assistance, other students (those without a sibling attending a UW System institution) would be required to subsidize this program through higher tuition.
- Program is not need-based, and would be available regardless of family or student income. The funding for a sibling discount might be better targeted to increase access for students with financial need.
- Will not provide any assistance to independent or adult students.
- UW is currently less expensive than other institutions for resident students, so a sibling discount may not create an additional incentive for siblings to attend a UW institution.
- May be difficult to administer across a university system, as campuses would need to monitor and verify that siblings remain enrolled within the UW System. It may also be difficult to create an inclusive, but not overly broad, definition of sibling.
- The current financial aid formula takes into account the number of siblings enrolled in higher education and uses this information to make adjustments to the Expected Family Contribution.

Establishing a Tuition Policy for the University of Wisconsin System



Tuition-Setting Policy Task Force Madison, Wisconsin November 5, 2015



National Center for Higher Education Management Systems 3035 Center Green Drive, Suite 150 Boulder, Colorado 80301

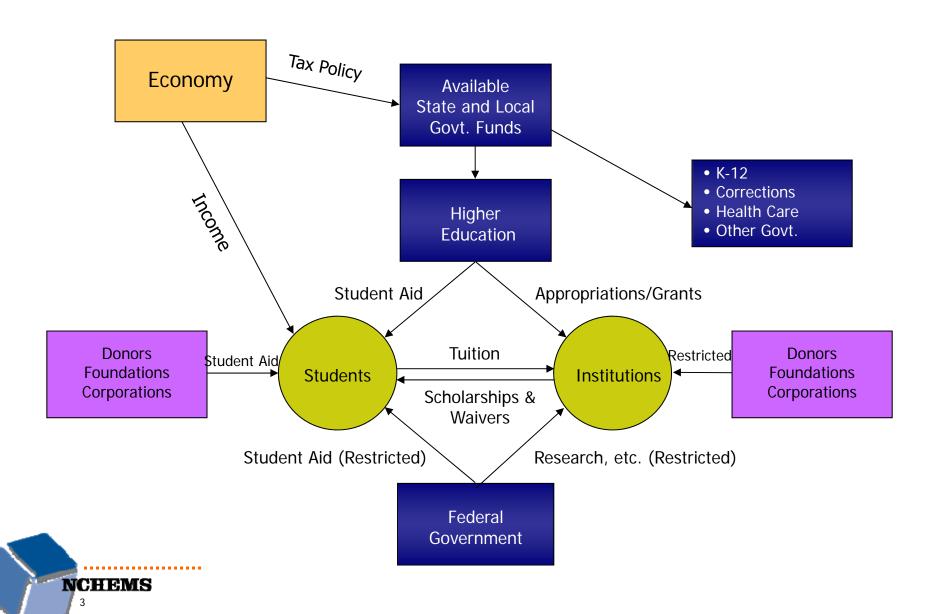
Tuition is one element of finance policy for Higher Education

Other elements are

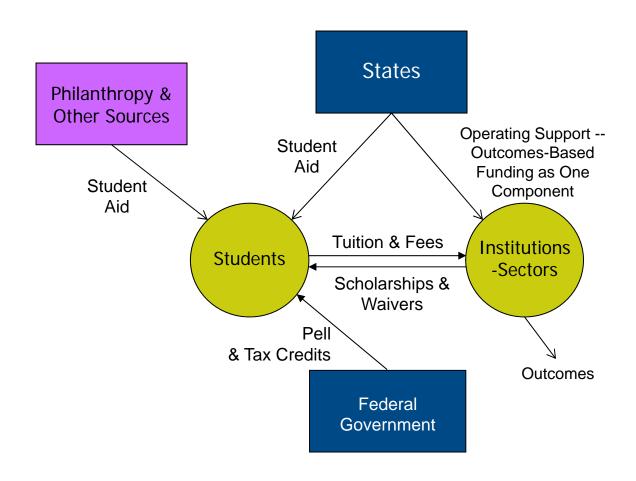
- State appropriations to institutions
- Student financial aid
- Institutional productivity



The Flow of Funds

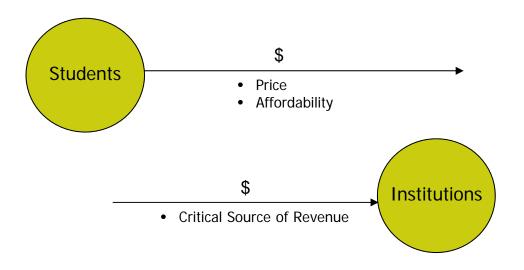


The Elements of Finance Policy





Two Very Different Perspectives on Tuition



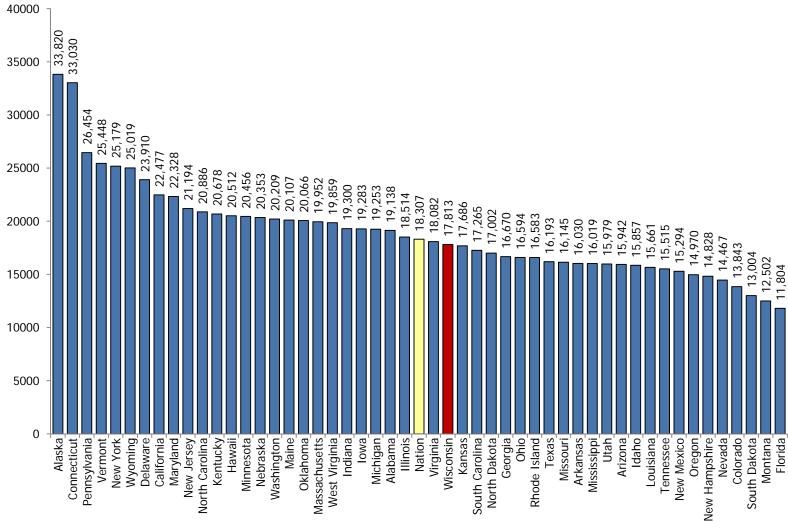


Considerations from an Institutional Perspective

- Funding that is adequate to support institution's mission
 - Different levels for different types of institutions Determining "need" is often problematic
 - Tuition revenues fill the gap between "need" and appropriations
- Competitive pricing
 - Can't get out of line with what competitors are charging
- Political reality
 - Crossing the boundary that creates
 - Public ill will
 - Political reaction/retribution
- The issue of productivity

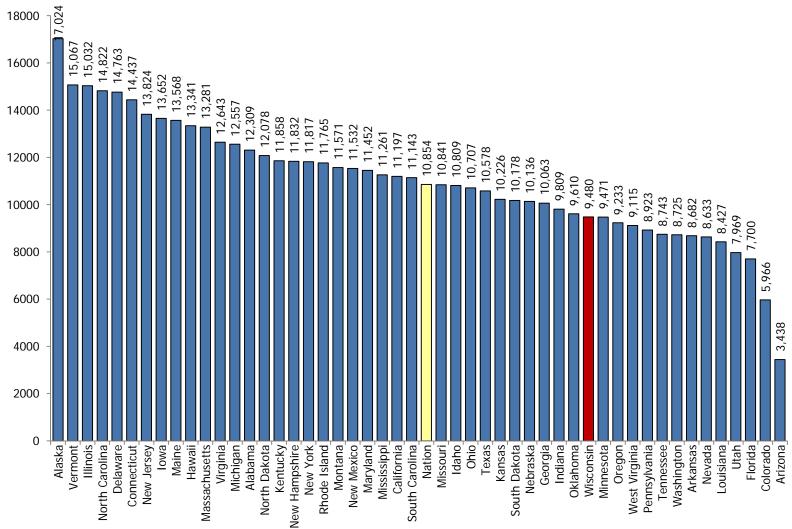


Funding per FTE Student, Public Research, 2013



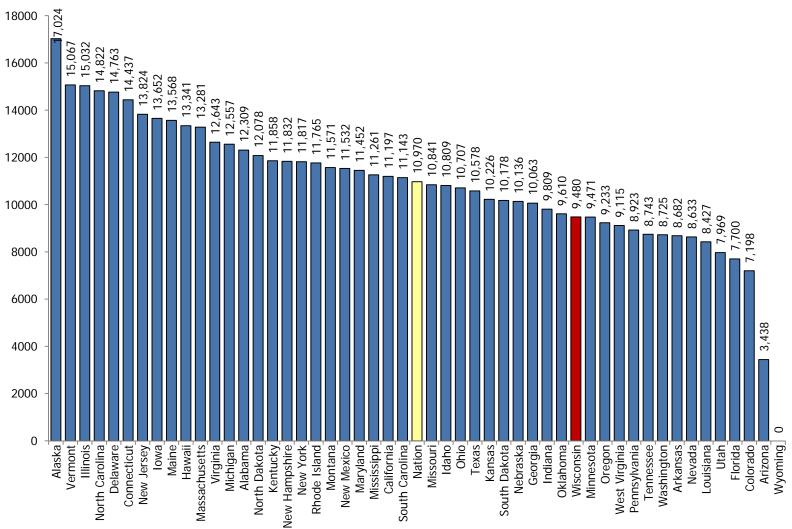


Funding per FTE Student, Public Bachelors & Masters, 2013





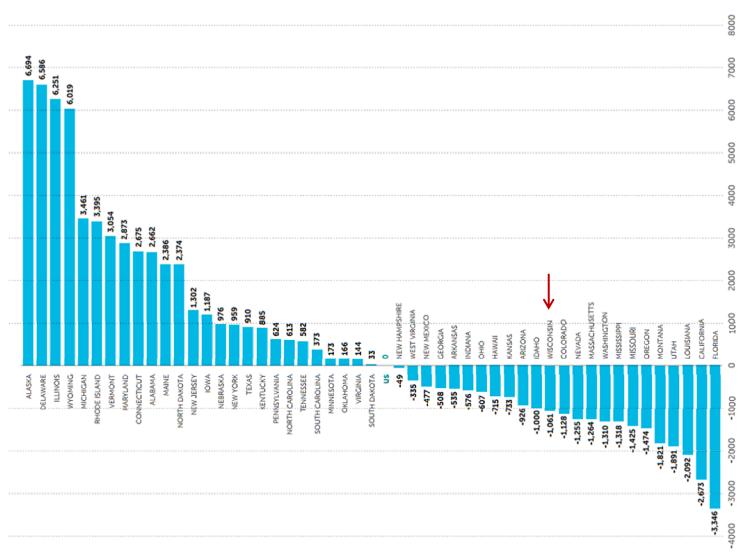
Funding per FTE Student, Public 2-Year, 2013





Sources: NCES, IPEDS Completions Files; Academic Years ,2012-13; Academic Year Instructional Activity Files, 2012-13; Finance Files; GASB, FASB, and Private-for-profit Finance Files 2012-13. Wisconsin funding = UW Colleges (Excludes 2-Year Techs), but all are included in the National total.

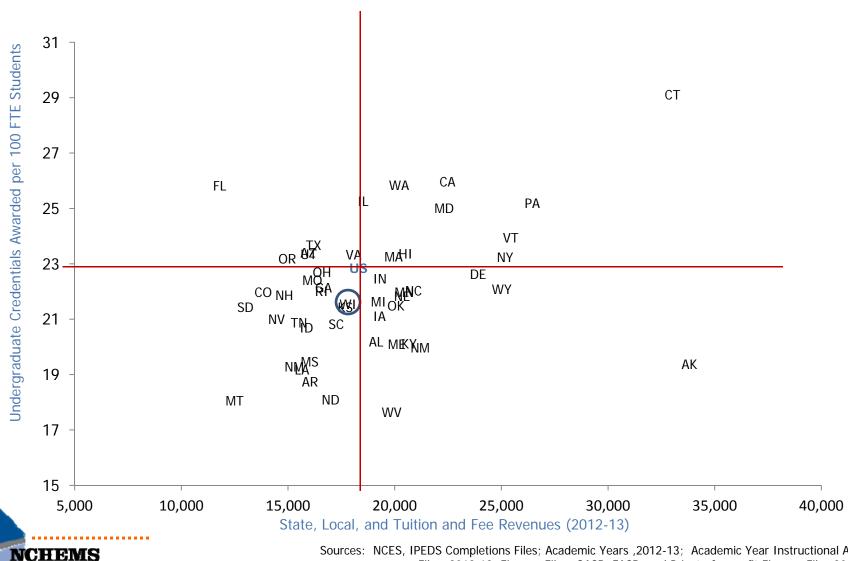
Total Educational Revenue Per FTE State Differences From U.S. Average, Fiscal 2014





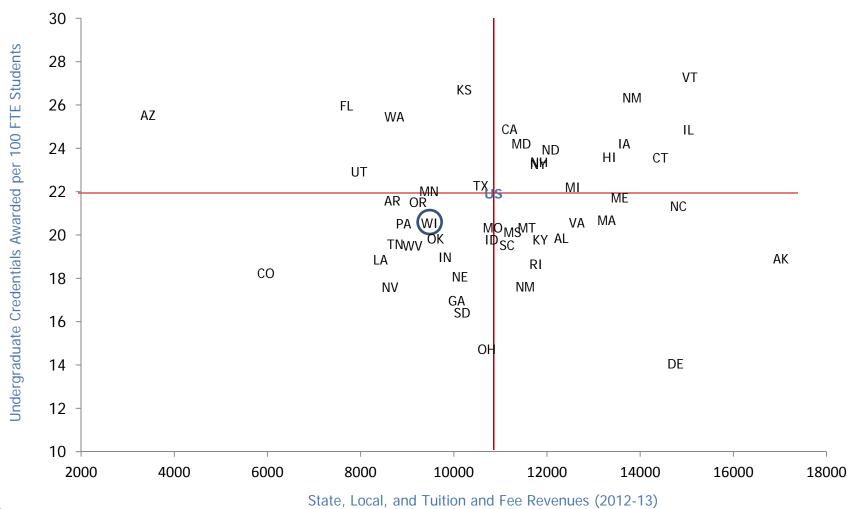
Source: SHEEO SHEF FY 2014

Public Research Universities: Undergraduate Credentials per 100 FTE Undergraduates and Total Funding per FTE Student, 2012-13



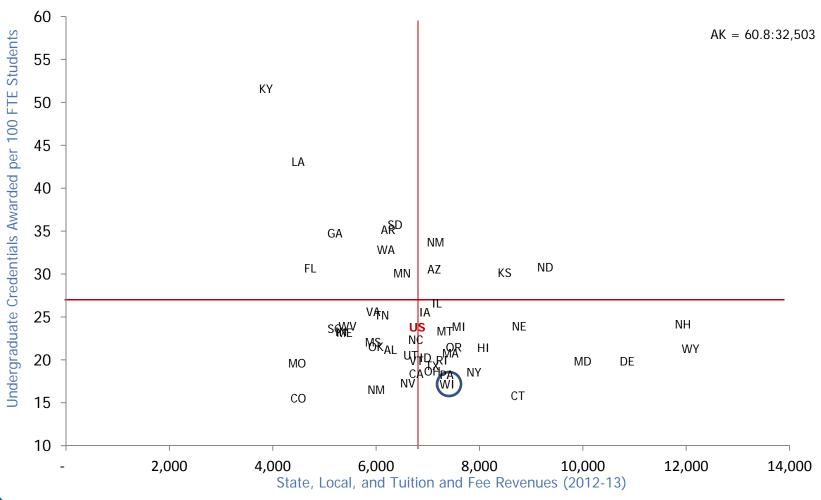
Sources: NCES, IPEDS Completions Files; Academic Years ,2012-13; Academic Year Instructional Activity Files, 2012-13; Finance Files; GASB, FASB, and Private-for-profit Finance Files 2012-13.

Public Bachelors & Masters Institutions: Undergraduate Credentials per 100 FTE Undergraduates and Total Funding per FTE Student, 2012-13





Public Two-Year Institutions: Undergraduate Credentials per 100 FTE Undergraduates and Total Funding per FTE Student, 2012-13





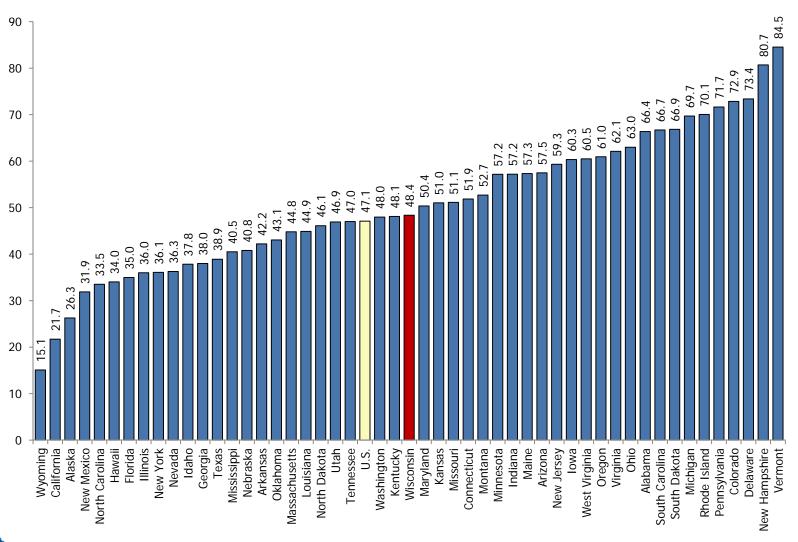
Sources: NCES, IPEDS Completions Files; Academic Years ,2012-13; Academic Year Instructional Activity Files, 2012-13; Finance Files; GASB, FASB, and Private-for-profit Finance Files 2012-13. Wisconsin funding = UW Colleges (Excludes 2-Year Techs), but all are included in the National total.

Considerations from the Student Perspective

- Ability to pay
 - Cost of attendance, not just tuition (tuition is a relatively small share of total costs)
 - Costs relative to family income
- Net cost
 - Cost after grant aid
 - Debt
- Value/ROI
 - The economic value of the degree
 - Can be an issue when AA becomes a terminal degree



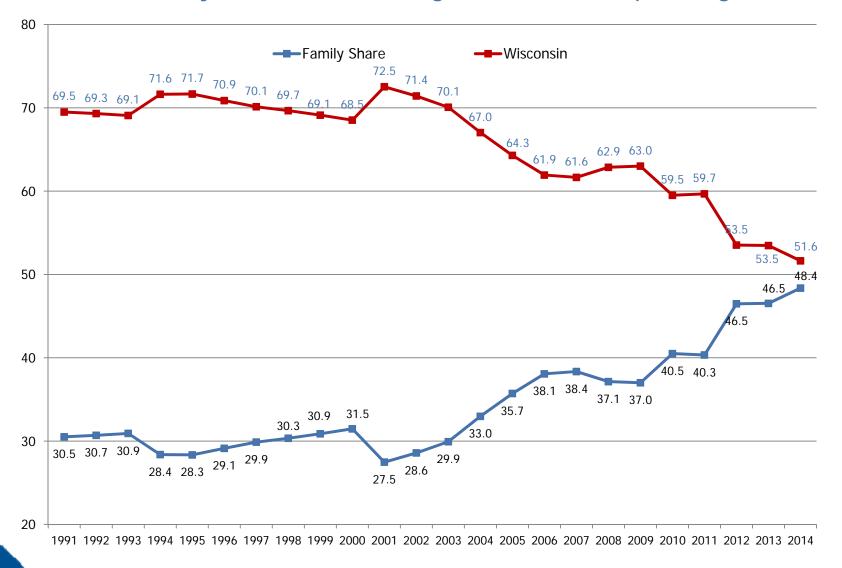
Net Tuition as a Percent of Public Higher Education Total Educational Revenue by State, FY 2014



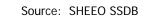


Source: SHEEO SHEF FY 2014

Family Share of Public Higher Education Operating Revenues



NCHEMS slide 16

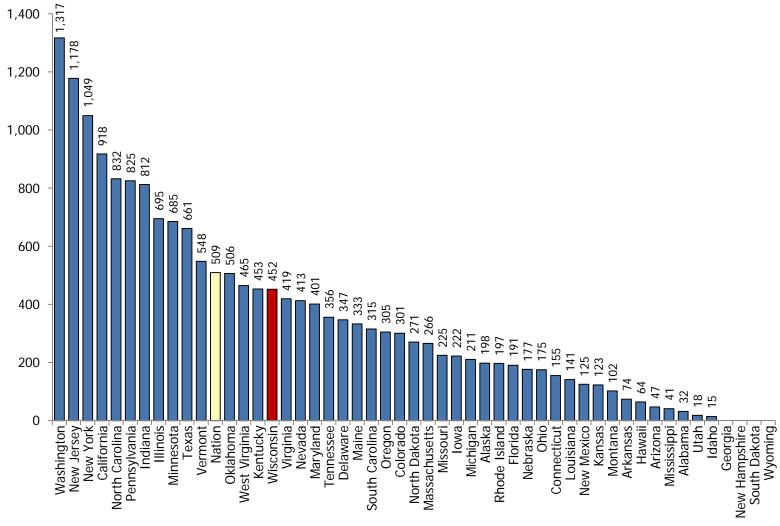


The Options for Students/Competition for Wisconsin Institutions

Institution	State	Sector	FTF	FTF/12 Mo.
University of Minnesota-Twin Cities	Minnesota	Public 4-Year	893	886
Winona State University	Minnesota	Public 4-Year	451	443
University of Phoenix-Online Campus	Arizona	Private 4-Year For	272	31
University of St. Thomas	Minnesota	Private 4-Year Non	167	163
Minnesota State University-Mankato	Minnesota	Public 4-Year	160	157
University of Minnesota-Duluth	Minnesota	Public 4-Year	156	151
Michigan Technological University	Michigan	Public 4-Year	134	130
Lake Superior College	Minnesota	Public 2-Year	128	86
Saint Cloud State University	Minnesota	Public 4-Year	123	116
Iowa State University	Iowa	Public 4-Year	122	121
Northern Michigan University	Michigan	Public 4-Year	118	114
University of Iowa	Iowa	Public 4-Year	92	91
Martin Luther College	Minnesota	Private 4-Year Non	91	88
Columbia College-Chicago	Illinois	Private 4-Year Non	90	81
Luther College	Iowa	Private 4-Year Non	87	87
Drake University	Iowa	Private 4-Year Non	74	74
Minnesota State College-Southeast Technical	Minnesota	Public 2-Year	74	45
Century College	Minnesota	Public 2-Year	73	50
University of North Dakota	North Dakota	Public 4-Year	73	72
DePaul University	Illinois	Private 4-Year Non	70	69
Arizona State University	Arizona	Public 4-Year	69	67
Ashford University	Iowa	Private 4-Year For	68	22
Kaplan University-Davenport Campus	Iowa	Private 4-Year For	64	5
St Olaf College	Minnesota	Private 4-Year Non	64	63
Saint Louis University-Main Campus	Missouri	Private 4-Year Non	63	63
Universal Technical Institute of Illinois Inc.	Illinois	Private 2-Year For	60	8
University of Dubuque	Iowa	Private 4-Year Non	57	37
Northwestern College	Minnesota	Private 4-Year Non	57	57
The College of Saint Scholastica	Minnesota	Private 4-Year Non	56	54
Everest University-South Orlando	Florida	Private 4-Year For	54	5
Loyola University Chicago	Illinois	Private 4-Year Non	54	54
American Public University System	West Virginia	Private 4-Year For	53	5
Northern Illinois University	Illinois	Public 4-Year	51	45
Ultimate Medical Academy-Tampa	Florida	Private 2-Year For	50	6

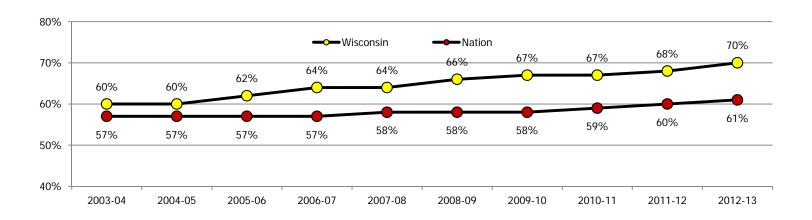


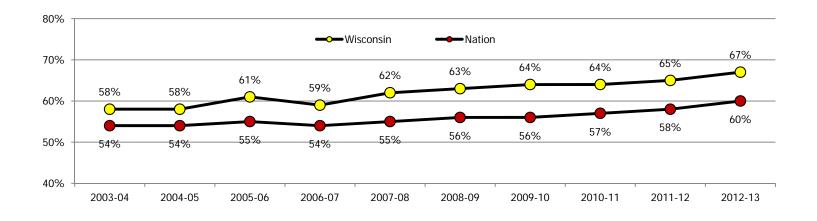
Estimated Need-based Undergraduate Grant Dollars per Undergraduate FTE, by State, 2012-13





Wisconsin Percent of Graduates with Student Loan Debt, 2004 - 2013





Public Sector Only

All Sectors



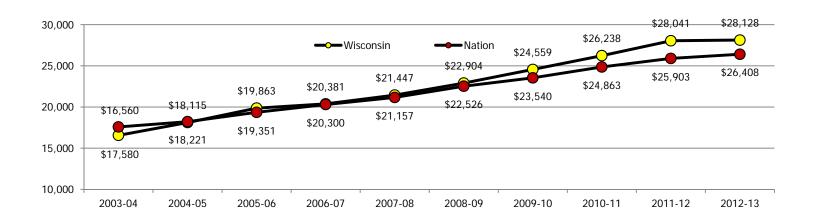
Percent of Wisconsin Undergraduates Receiving Federal Student Loans by Sector, 2008-09 through 2012-13

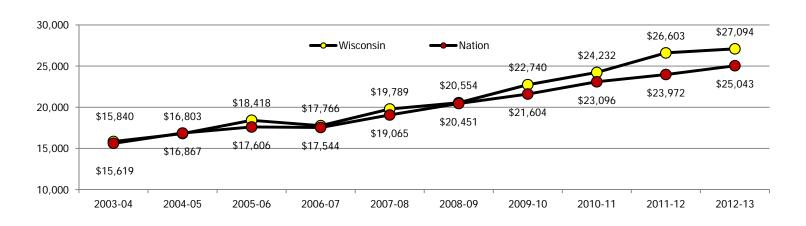
	2008-09	2009-10	2010-11	2011-12	2012-13
University of Wisconsin (Research)	47.8	51.1	48.6	49.2	48.2
University of Wisconsin (Comprehensive)	60.6	64.0	60.7	62.2	61.2
University of Wisconsin Colleges	39.2	42.9	36.4	38.5	37.8
Wisconsin Technical Colleges	32.6	32.9	37.3	40.1	40.7
WI Not-for-Profit Sector	64.8	66.8	67.6	67.0	66.2
WI For-Profit Sector	79.1	82.0	83.3	75.8	77.9



Source: NCES, IPEDS 2008-09 through 2012-13 Student Financial Aid Files.

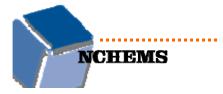
Wisconsin Student Load Debt at Graduation, 2004 - 2013







All Sectors



Source: The Institute for College Access and Success, College Insight.

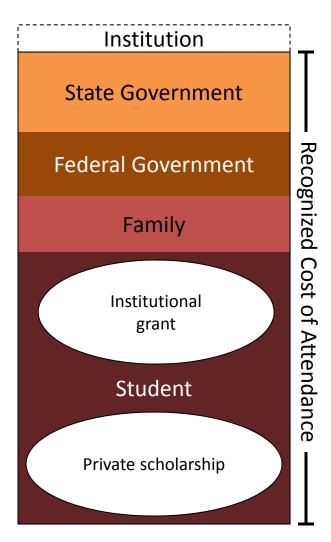
Example of Well-Designed Systems

The Shared Responsibility Model

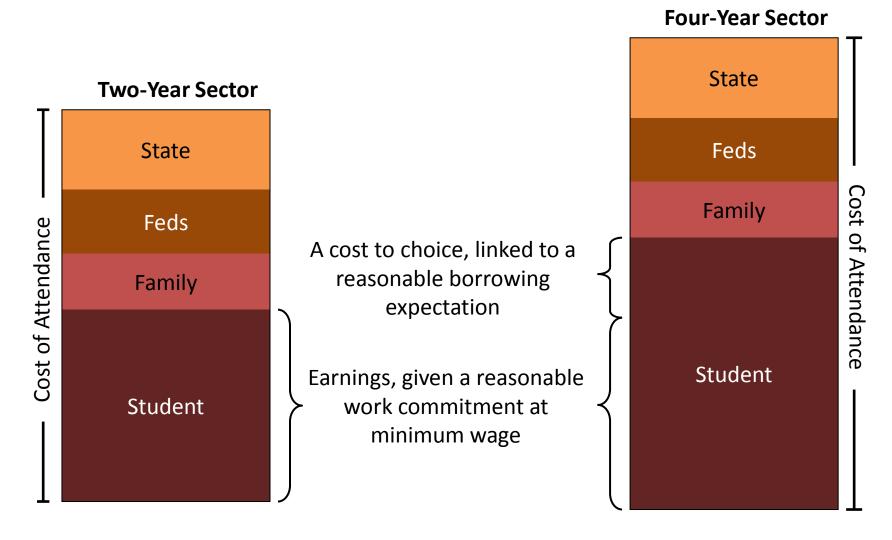


Five Partners Share Responsibility for Meeting the Cost of Attendance

- 5. The **institution** is responsible for any difference between the recognized COA and its own actual COA.
- 4. The **state** grant award makes up the remaining difference.
- 3. The model accounts for the **federal government**'s contribution (i.e., Pell grants, tuition tax credits).
- 2. The **student's parents** contribute their share, which is determined by the federal methodology.
- 1. **Each student**, as the principal beneficiary, is expected to contribute toward his/her own educational costs. Sources include: earnings, savings, borrowing, or scholarships.



Recognizing the Difference in Costs Between Sectors



The Realities of Creating Policies in this Arena

- Few examples found in other states
 - By far the most common approach is to establish tuition on a year-to-year basis
 - Conditioned by appropriations
 - · Constrained by political realities
- Formal policies tying tuition levels to appropriations increases/decreases
 - Short-term actions in Washington
 - Policy being proposed in Colorado
- Legislatures exhibiting behaviors that loosen controls then tighten them when institutions abuse freedoms
 - Texas
 - Washington
- Examples of attempts at policy
 - 4-Year guaranteed tuition (Illinois)
 - 5-Year tuition plan (Hawaii and SUNY)
 - Tuition tied to changes in family income or average state earnings



For More Information Contact:

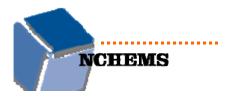
Dennis Jones



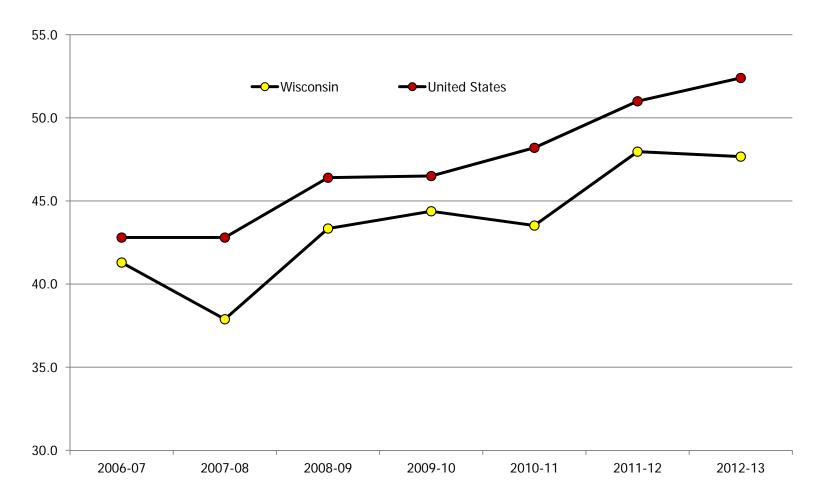
National Center for Higher Education Management Systems

dennis@nchems.org

303-497-0301

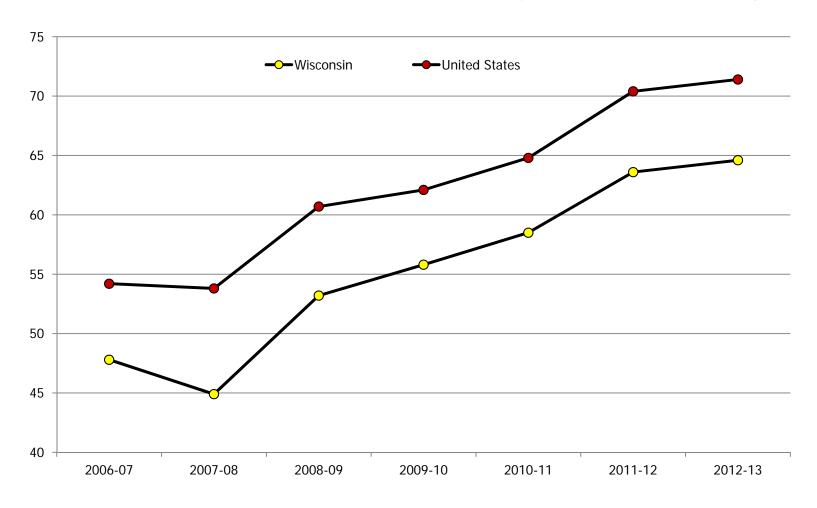


Public 2-Year Institutions - Net Cost for First-Time Full-Time Undergraduates as a Percent of Low Quintile Family Income, 2007 through 2013



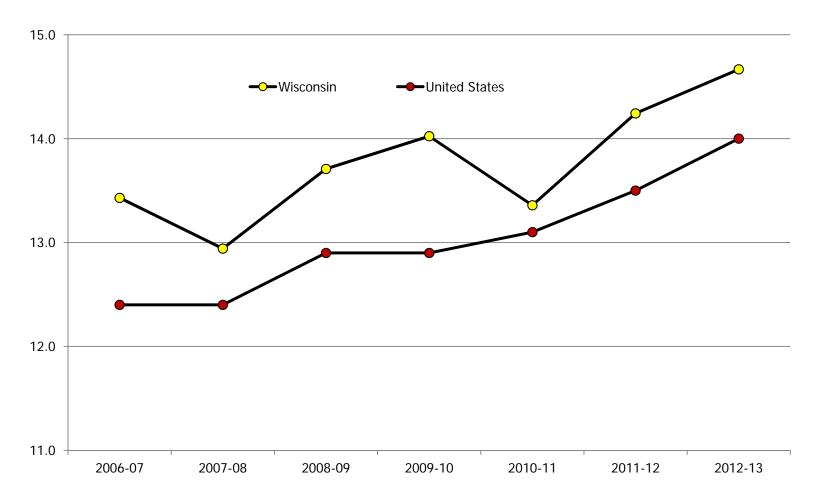


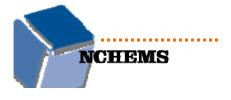
Public 4-Year Institutions - Net Cost for First-Time Full-Time Undergraduates as a Percent of Low Quintile Family Income, 2007 through 2013





Public 2-Year Institutions - Net Cost for First-Time Full-Time Undergraduates as a Percent of Median Family Income, 2007 through 2013

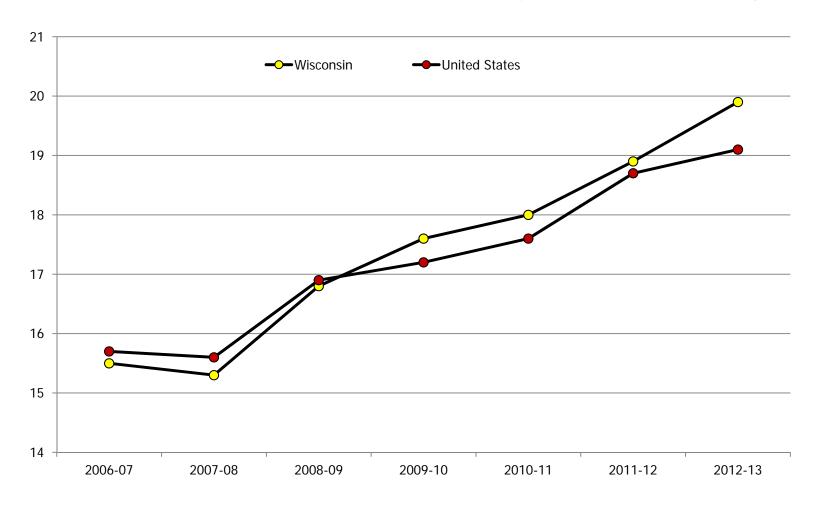




Sources: NCES, IPEDS Institutional Characteristics Files; hd2013 and ic2013_ay Provisional Release Data Files; NCES, IPEDS Fall 2012 Enrollment File; ef2012a Final Release Data File; NCES, IPEDS Academic Year 2012-13 Student Financial Aid File; sfa1213 Provisional Release Data File; U.S. Census Bureau, 2013 American Community Survey (ACS) One-Year Public Use Microdata Sample (PUMS) File.

Wisconsin funding = UW Colleges (Excludes 2-Year Techs), but all are included in the National total.

Public 4-Year Institutions - Net Cost for First-Time Full-Time Undergraduates as a Percent of Median Family Income, 2006 through 2013





Sources: NCES, IPEDS Institutional Characteristics Files; hd2013 and ic2013_ay Provisional Release Data Files; NCES, IPEDS Fall 2012 Enrollment File; ef2012a Final Release Data File; NCES, IPEDS Academic Year 2012-13 Student Financial Aid File; sfa1213 Provisional Release Data File; U.S. Census Bureau, 2013 American Community Survey (ACS) One-Year Public Use Microdata Sample (PUMS) File.