

**RECORD OF THE MEETING OF THE
UNIVERSITY OF WISCONSIN SYSTEM BOARD OF REGENTS**

Annual Retreat
Thursday, November 6, 2025
9:30 a.m.

Sandstone Ballroom
Heidel House Hotel & Conference Center
653 Illinois Avenue
Green Lake, Wisconsin

-President Bogost presiding-

CALLING OF THE ROLL..... 2

OPENING PLENARY..... 2

2040 VISIONING EXERCISE..... 3

SUMMARY OF PRE-RETREAT ENGAGEMENT FINDINGS 3

STRATEGIC DIRECTION BREAKOUT DISCUSSIONS..... 3

CLOSING PLENARY..... 4

RECORD OF THE MEETING OF THE UNIVERSITY OF WISCONSIN SYSTEM BOARD OF REGENTS

Annual Retreat
Thursday, November 6, 2025
9:30 a.m.

Sandstone Ballroom
Heidel House Hotel & Conference Center
653 Illinois Avenue
Green Lake, Wisconsin

-President Bogost presiding-

- - -

CALLING OF THE ROLL

PRESENT: Regents Amy Bogost, Noah Fritz, Haben Goitom, Jim Kreuser, Edmund Manydeeds, Timothy Nixon, Tom Palzewicz, Joan Prince, Ashok Rai, Sara Rogers, Jack Salzwedel, Linda Terwilliger, Jill Underly, Karen Walsh, and Kyle Weatherly

UNABLE TO ATTEND: Regents Angela Adams, Desmond Adongo, and Amy Traynor

- - -

OPENING PLENARY

President Bogost welcomed the Board to the 2025 Annual Retreat of the Board of Regents and introduced Peter Stokes, Managing Director, and Franca Nurczynski, Director, Education and Research, from Huron Consulting.

President Bogost led the Board in discussion on the role of the Board related to the current strategic plan and future planning efforts. Innovation and artificial intelligence (AI), as well as the impacts of federal and state funding on grants and research, were among the emerging themes in the Board's initial discussion.

- - -

2040 VISIONING EXERCISE

The Huron facilitators then led the Board in a discussion on the future of the UWs and the state of Wisconsin. Members highlighted the Board's role as an advocate for UW universities, partnerships with the Wisconsin Technical College System (WTCS) and K-12 schools, efforts to meet evolving workforce needs and improve the upward mobility of Wisconsin residents, and encouraging in-migration from neighboring states.

The Board also discussed enrollment strategies, including re-engaging students who started pursuing a degree, but did not complete it; programs for non-traditional students; and engaging lifelong learners.

- - -

The Board recessed from 11:22 a.m. to 11:38 a.m.

- - -

SUMMARY OF PRE-RETREAT ENGAGEMENT FINDINGS

Ms. Nurczynski shared a summary of findings from pre-retreat engagement interviews. The Board discussed long-term goals and aspirations for the UWs, opportunities for increasing and expanding collaboration, and the potential impacts of AI on teaching, research, and administrative operations.

- - -

The Board recessed for lunch from 12:08 p.m. to 1:06 p.m.

- - -

STRATEGIC DIRECTION BREAKOUT DISCUSSIONS

Following lunch, the Regents separated into small groups to discuss various topics including AI and technology, institutional roles within the UWs, changes in public perception and public policy related to higher education, shifts in demographics and market demand, and financial sustainability and funding models.

- - -

CLOSING PLENARY

After reconvening as one group, Huron facilitators summarized key themes from the day's discussions, including academic mission and impact, community and industry engagement, economic development and entrepreneurship, and operational excellence.

- - -

The meeting was adjourned at 4:07 p.m.

- - -

Submitted by:

/s/_____

Megan Wasley
Executive Director & Corporate Secretary
Office of the Board of Regents
University of Wisconsin System