BOARD OF REGENTS OF THE UNIVERSITY OF WISCONSIN SYSTEM

Business and Finance Committee
Thursday, August 20, 2020
8:45 a.m. – 10:15 a.m.

A. Calling of the Roll

B. Declaration of Conflicts

C. Approval of the Minutes of the June 4, 2020 Meeting of the Business and Finance Committee

D. Review and Approval of UW System Semi-Annual Status Report on Large/Vital Information Technology Projects


F. Approval of a UW-Milwaukee Fee for Service Contract with EAB Global, Inc.

G. Approval of a UW-Madison Master Research Agreement with Adisseo France S.A.S.

H. Approval of a UW-Madison Master Research Agreement with Rockwell Automation, Inc.

I. Approval of a UW-Madison Collaboration Agreement with HackerUSA, d.b.a. HackerU

J. Administrative Transformation Program Preplanning Update

K. Report of the Vice Presidents
   1. Information Security Update
   2. UW Shared Services Update
   3. State and Federal COVID-19-Related Assistance Update
UW SYSTEM TECHNOLOGY STATUS REPORT ON LARGE/VITAL INFORMATION TECHNOLOGY PROJECTS

REQUESTED ACTION

Approval of Resolution D., approving submission of the required reports to the legislative Joint Committee on Information Policy and Technology.

Resolution D. That, upon the recommendation of the President of the UW System, the UW System Board of Regents approves: (1) the UW System Status Report on Large/Vital Information Technology Projects dated August 20, 2020; and (2) UW System Administration's submittal of the report on the Board's behalf to the legislative Joint Committee on Information Policy and Technology, as required by s. 36.59(7), Wis. Stats.

SUMMARY

The Status Report on the Large/Vital Information Technology Projects provides the Board of Regents with the information it needs to execute appropriate oversight over the large and high-risk IT projects across the UW System.

Presenter

- Steven Hopper, Associate Vice President for the Office of Learning and Information Technology and Chief Information Officer, UW System Administration

BACKGROUND

Section 36.59, Wis. Stats, requires that by no later than March 1 and September 1 of each year, the Board of Regents submit to the Joint Committee on Information Policy and Technology a report that documents each information technology project within the UW System with an actual or projected cost greater than $1,000,000 or that the board has identified as a large, high-risk information technology project.

Regent Policy Document 25-4 implements the requirements of s. 36.59, Wis. Stats., which coordinates information technology strategic planning across the UW System, and specifies
management and reporting requirements related to large or high-risk information technology projects.

**DISCUSSION**

In lieu of the detailed, individual project reports for each of the UW System's major information technology projects, the summary dashboard and summarized details are attached. However, the full project reports are held on file by the Office of Learning and Information Technology and can be requested as desired. There are 16 major projects to report.

<table>
<thead>
<tr>
<th>Institution</th>
<th>Project Name</th>
<th>Milestone since Feb. BOR Meeting</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>UW-Madison Campus Access Controls Replacement</td>
<td>Schedule Extended due to COVID-19</td>
</tr>
<tr>
<td>2</td>
<td>UW-Madison Endpoint Management</td>
<td>Initiated</td>
</tr>
<tr>
<td>3</td>
<td>UW-Madison ERP Database Environment Refresh</td>
<td>Schedule Extended</td>
</tr>
<tr>
<td>4</td>
<td>UW-Madison Facilities Planning and Management Work Order System</td>
<td>Under Budget</td>
</tr>
<tr>
<td>5</td>
<td>UW-Madison Interoperability Transformation Initiative</td>
<td>None to Report</td>
</tr>
<tr>
<td>6</td>
<td>UW-Madison One Badger - Salesforce (Early Adopters)</td>
<td>Schedule Extended due to COVID-19</td>
</tr>
<tr>
<td>7</td>
<td>UW-Madison Research Storage Initiative</td>
<td>Completed Over Budget</td>
</tr>
<tr>
<td>8</td>
<td>UW-System Administrative Transformation Program Preplanning</td>
<td>Schedule Extended due to COVID-19</td>
</tr>
<tr>
<td>9</td>
<td>UW-System Budget Planning and Forecasting System</td>
<td>Phase 2.5 Completed</td>
</tr>
<tr>
<td>10</td>
<td>UW-System Core Information Security Infrastructure</td>
<td>None to Report</td>
</tr>
<tr>
<td>11</td>
<td>UW-System Digital Learning Environment</td>
<td>Completed Under Budget</td>
</tr>
<tr>
<td>12</td>
<td>UW-System Electronic Admissions Application Upgrade</td>
<td>Ready for Go-Live</td>
</tr>
<tr>
<td>13</td>
<td>UW-System Procure-to-Pay Automation Project (P2P)</td>
<td>Planning Phase Completed</td>
</tr>
<tr>
<td>14</td>
<td>UW-System Seamless Transfer Solution</td>
<td>Completed</td>
</tr>
<tr>
<td>15</td>
<td>UW-System SysNet 2020 Network Upgrade</td>
<td>Initiated</td>
</tr>
<tr>
<td>16</td>
<td>UW-System UW Student Success Collaborative</td>
<td>None to Report</td>
</tr>
</tbody>
</table>
The dashboard contains two projects that are on track/completed and are significantly under budget:

- The UW System’s Digital Learning Environment (DLE) project completed $1.44 million (20%) under budget due to a combination of factors such as negotiating lower software discounts and reducing the need for external professional services.
- UW-Madison’s Facilities Planning and Management Work Order System successfully completed its first phase on-time and is currently $234,000 (5%) under budget.

The dashboard contains three projects that have been fully completed since the February 2020 Board of Regents meeting:

- UW-Madison completed its Research Storage initiative, which provides campus researchers access to cost-effective, secure data storage to meet cybersecurity and compliance objectives. Due to the need to add 24/7 support for night/weekend research, the project finished over budget by $408,000 (10%).
- As mentioned above, the UW System completed the Digital Learning Environment project which was instrumental in UW’s ability to quickly transition courses online due to the COVID-19 pandemic as the faculty and students now have access to an industry-leading learning management system to better facilitate instruction.
- The UW System completed its Seamless Transfer Solution, which will make it easier for students to plan credit transfers from either in-state or out-of-state schools, help students stay on track to their degree, and streamline how these institutions manage course approvals and transfer information.

The dashboard contains two new projects that were initiated since the February 2020 Board of Regents meeting:

- UW-Madison initiated the Campus Access Controls Replacement project to replace the 15-year-old system that controls the electronic door locks across its campus. The project is still in the scoping phase but is expected to be within the $4-5 million range. It has experienced some delays due to COVID-19, which are outlined below.
- The UW System initiated the SysNet 2020 Network Upgrade, which will replace the end-of-life networking infrastructure that connects all UW institutions to the Internet. The project will significantly increase network capacity (10Gbps to 100Gbps), improve reliability and availability, and facilitate the cloud adoption.

COVID-19 has significantly impacted the large/vital IT projects as almost all have experienced hardships or delays. The uncertainty and fluidity of the COVID-19 situation will continue to impact projects as resources are diverted to handle the Fall 2020 re-opening.
In addition, the overall lack of budget certainty (stemming from both State budget cuts and enrollment volatility) are causing project delays and scope changes as project leaders are forced to quickly adapt. The following four projects have had noteworthy COVID-19 impacts:

- The UW System's Administrative Transformation Program Preplanning has paused the selection of a cloud-based software solution and the implementation services RFP is being rescheduled. The original scope of preplanning is being re-evaluated to determine appropriate changes based on the impact of the pandemic. A full status report and future direction will be presented to the Board in Fall 2020.

- UW-Madison's Campus Access Controls Replacement project was delayed by four months as the team responsible for completing the RFP was re-assigned for critical COVID-19 work. These actions will delay the project to April 2022, which increases risk as the legacy software solution will become unsupported in December 2021.

- UW-Madison's One Badger Salesforce project has extended its schedule by two months and reduced the scope of the program due to the lack of funding caused by COVID-19. However, the underlying Salesforce platform has been successfully completed and will be ready for other adopters when funding and resources become available.

- UW-Madison's Endpoint Management project team was unable to finalize a project schedule and budget due to the significant unknowns around COVID-19. While the project is still needed to lower cybersecurity risks, funding availability may impact the final scope of the project. Once the overall financial picture for UW-Madison is better understood, the project team will finalize the schedule, scope, and budget.

The individual project dashboards attached provide additional information and details on the status of each of these major projects.

**Related Policies**

- [Section 36.59, Wis. Stats.](#), “Information Technology”
- [Regent Policy Document 25-4](#), “Strategic Planning and Large or High-Risk Projects”

**ATTACHMENTS**

A) Dashboard for the Large/Vital Information Technology Projects
B) Project Summaries for the Large/Vital Information Technology Projects
<table>
<thead>
<tr>
<th>Milestone Since Last BOR Meeting</th>
<th>Institution</th>
<th>Project Name</th>
<th>Start Date</th>
<th>Scoped End Date</th>
<th>Revised Scoped End Date</th>
<th>Original Scoped Project Budget</th>
<th>Revised Scoped Project Budget</th>
<th>Schedule Status</th>
<th>Scope Status</th>
<th>Budget Status</th>
<th>Other Issues</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 Scheduled Extended due to COVID-19</td>
<td>UW-Madison</td>
<td>Campus Access Controls Replacement</td>
<td>September 2019</td>
<td>December 2021</td>
<td>April 2022</td>
<td>TBD</td>
<td>TBD</td>
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<td></td>
<td>A new project to replace the 15 year old system that controls the electronic door locks across the UW-Madison campus. The budget won’t be known until the conclusion of the RFP, but it is expected to be in the $4-$5M range. The schedule has been extended due to COVID-19 impacts. Staff had to be removed from the project to handle COVID-19 responses and the inability to travel has hampered vendor demonstrations. The revised timeline extends beyond December 2021, which is when the existing solution will no longer be supported by the vendor, which adds risk to the project.</td>
</tr>
<tr>
<td>2 Initiated</td>
<td>UW-Madison</td>
<td>Endpoint Management</td>
<td>February 2020</td>
<td>TBD</td>
<td>TBD</td>
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<td>A project to deploy leading industry technology solutions to manage university-owned computing devices. The ability to directly manage university devices will increase protection of UW-Madison data by being able to better monitor and respond to cyberattacks and apply essential security patches, thereby lowering the risk of data breaches and accidental exposure. The project was in the planning and scoping phase when COVID-19 started, which has delayed the planning and will likely shrink the funding and scope of the project. The project team is unable to finalize the timeline, scope, and budget due to the capacity unknowns (personnel and budget) associated with COVID-19. Assuming the overall financial position of UW-Madison is better understood as Fall 2020 progresses, the team will be able to finalize these details before the next report period.</td>
</tr>
<tr>
<td>3 Scheduled Extended</td>
<td>UW-Madison</td>
<td>ERP Database Environment Refresh</td>
<td>April 2019</td>
<td>July 2020</td>
<td>September 2020</td>
<td>$1,114,000</td>
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<td>The project team encountered technical difficulties with some migration activities and escalated the issues with the vendor. These difficulties have been resolved but has extended by three months. However, the project is on track to be under budget.</td>
</tr>
<tr>
<td>4 Under Budget</td>
<td>UW-Madison</td>
<td>Facilities Planning and Management Work Order System</td>
<td>August 2018</td>
<td>January 2021</td>
<td></td>
<td>$4,504,000</td>
<td>$4,275,000</td>
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<td></td>
<td>Project is progress as expected and continues to meet intermediate deliverables and is $234k under budget.</td>
</tr>
<tr>
<td>5 None to Report</td>
<td>UW-Madison</td>
<td>Interoperability Transformation Initiative</td>
<td>July 2019</td>
<td>June 2022</td>
<td></td>
<td>$5,107,140</td>
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<td>The project is experiencing some minor delays software and vendor selection, but it is not currently expected to delay the schedule.</td>
</tr>
<tr>
<td>6 Scheduled Extended due to COVID-19</td>
<td>UW-Madison</td>
<td>One Badger - Salesforce (Early Adopters)</td>
<td>September 2019</td>
<td>October 2020</td>
<td>December 2020</td>
<td>$1,716,692</td>
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<td>The core Salesforce platform is in place and most early adopter deliverables were completed on-time. However, COVID-19 has had a significant impact on the personnel and funding availability for the project. As a result, Clinical Placement has been delayed two months while the Graduate School had to significantly reduce scope and the Center for First-Year Experience has been completely removed from scope.</td>
</tr>
<tr>
<td>7 Completed Over Budget</td>
<td>UW-Madison</td>
<td>Research Storage Initiative</td>
<td>May 2019</td>
<td>December 2019</td>
<td>April 2020</td>
<td>$3,853,000</td>
<td>$4,251,726</td>
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<td>Project encountered unexpected expenses to purchase night-time and weekend support from the vendor to ensure high availability for researchers. As a result, it completed $408k over budget (10.3%).</td>
</tr>
<tr>
<td>8 Scheduled Extended due to COVID-19</td>
<td>UW-System</td>
<td>Administrative Transformation Program Preplanning</td>
<td>January 2019</td>
<td>December 2019</td>
<td>December 2020</td>
<td>$3,238,000</td>
<td>$10,618,850</td>
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<td></td>
<td>Due to the COVID-19 pandemic, selection of a cloud-based ERP software will be paused at this time, with no award. The implementation services RFP will be rescheduled to reflect the current situation. The original scope of preplanning is being re-evaluated to determine appropriate changes based on the impact of the pandemic. A full status report and future direction will be presented to the Board in Fall 2020. The budget revision is described in the Feb. 2020 report.</td>
</tr>
<tr>
<td>9 Phase 2.5 Completed</td>
<td>UW-System</td>
<td>Budget Planning and Forecasting System</td>
<td>July 2016</td>
<td>December 2021</td>
<td></td>
<td>$6,150,000</td>
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<td>Phase 2.5 was completed on time, which was the stabilization period focused on estimating actual expenditures and P&amp;L balance reporting. Planning for Phase 3 was initiated in June with an expected due date of December 2020. At this point, COVID-19 is not expected to delay the schedule, but the unknowns of Fall 2020 might require schedule adjustments based on staff availability.</td>
<td></td>
</tr>
<tr>
<td>10 None to Report</td>
<td>UW-System</td>
<td>Core Information Security Infrastructure</td>
<td>October 2018</td>
<td>June 2019</td>
<td>December 2020</td>
<td>$8,600,000</td>
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<td>Phase 1 (base deployment and protection capabilities) continues to be largely complete, with a few exceptions. Phases 2-3 will maximize use of advanced feature sets, integrate with existing security tools, and mature operational capabilities. Schedule is yellow due to uncertainties pertaining to COVID-19 as several key resources have been diverted in responding to the pandemic.</td>
<td></td>
</tr>
<tr>
<td>11 Completed Under Budget</td>
<td>UW-System</td>
<td>Digital Learning Environment</td>
<td>July 2017</td>
<td>June 2020</td>
<td></td>
<td>$7,228,174</td>
<td>$5,785,083</td>
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<td>Completed on time and under budget by $1.44M. The old D2L environment was officially decommissioned and all UW institutions are now on Canvas.</td>
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</tr>
<tr>
<td>12 Ready for Go-Live</td>
<td>UW-System</td>
<td>Electronic Admission Application Upgrade</td>
<td>February 2018</td>
<td>August 2020</td>
<td></td>
<td>$640,000</td>
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<td>Project is on track for successful go-live August 1, 2020. Back-end testing was not as extensive as desired, but any defects should be quickly fixed and will not affect the student experience or be detrimental to outcomes. Therefore, project leadership views this issue as a minor risk that can be mitigated if it occurs.</td>
<td></td>
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<tr>
<td>Milestone Since Last BOR Meeting</td>
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<tr>
<td>13 Planning Phase Completed</td>
<td>UW-System</td>
<td>Procure-to-Pay Automation Project (P2P)</td>
<td>August 2019</td>
<td>June 2022</td>
<td>$ 11,346,497</td>
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<td>The project completed its planning phase, which established the timeline and budget. The scope is still open as the team is determining whether a document imaging solution will be needed for phase 1.</td>
</tr>
<tr>
<td>14 Completed</td>
<td>UW-System</td>
<td>Seamless Transfer Solution</td>
<td>June 2019</td>
<td>March 2020</td>
<td>July 2020</td>
<td>$ 751,000</td>
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<td>Project completed on time and within budget.</td>
</tr>
<tr>
<td>15 Initiated</td>
<td>UW-System</td>
<td>SysNet 2020 Network Upgrade</td>
<td>May 2020</td>
<td>March 2022</td>
<td>$ 6,360,357</td>
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<td>The project was formally approved and initiated. The project is seeing delays in vendor delivery of equipment and other COVID-19 related issues, which is adding risk to schedule delays. Furthermore, staff availability is being impacted by furloughs and the difficulty of traveling and conducting on-site surveys.</td>
<td></td>
</tr>
<tr>
<td>16 None to Report</td>
<td>UW-System</td>
<td>UW Student Success Collaborative</td>
<td>January 2019</td>
<td>November 2020</td>
<td>$ 10,700,000</td>
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<td>The project will continue on schedule in accordance with the previously established campus specific schedules. However, the ongoing COVID-19 situation is a schedule risk. The project team is closely monitoring for potential impacts on campus resources.</td>
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</table>

**Total Scoped Budget** $79,316,345
PROJECT SUMMARIES FOR THE LARGE/VITAL INFORMATION TECHNOLOGY PROJECTS

Campus Access Controls Replacement

**Description:** A project to replace the 15-year-old system that controls the electronic door locks across the UW-Madison campus.

**Impact:** Over 4,000 doors will be migrated to a more sustainable and extendible solution to improve the overall security of the physical environment.

**Notes:** The schedule has been extended due to COVID-19 impacts. Staff had to be removed from the project to handle COVID-19 responses and the inability to travel has hampered vendor demonstrations. Final budget won't be known until the completion of the RFP. The revised timeline extends beyond December 2021, which is when the existing solution will no longer be supported by the vendor, which adds risk to the project.

**Timeline**
Sept. 2019 – April 2022

**Budget**
$4-5 M (estimated)
Endpoint Management

**Description:** A project to deploy leading industry technology solutions to manage university-owned computing devices.

**Impact:** The ability to directly manage university devices will increase protection of UW-Madison data by being able to better monitor and respond to cyberattacks and apply essential security patches, thereby lowering the risk of data breaches and accidental exposure.

**Notes:** The project was in the planning and scoping phase when COVID-19 started, which has delayed the planning and will likely shrink the funding and scope of the project. The project team is unable to finalize the timeline, scope, and budget due to the capacity unknowns (personnel and budget) associated with COVID-19. Assuming the overall financial position of UW-Madison is better understood as Fall 2020 progress, the team will be able to finalize these details before the next reporting period.

**Timeline**
Feb 2020 - TBD

**Budget**
TBD

NOTE: Schedule, Scope, and Budget and not be finalized due to COVID-19 difficulties.

<table>
<thead>
<tr>
<th>Current Status:</th>
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<tbody>
<tr>
<td>Schedule</td>
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<tr>
<td>Scope</td>
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<tr>
<td>Budget</td>
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<tr>
<td>Other</td>
</tr>
</tbody>
</table>

ERP Database Environment Refresh

**Description:** A required project to refresh the database technology that supports the ERP systems across the UW System.

**Impact:** Performance of the ERP systems will increase, storage constraints will be alleviated, and the hardware will not have to be replaced for another 4+ years.

**Notes:** The project team encountered technical difficulties with some migration activities and escalated the issues with the vendor. These difficulties have been resolved but has extended by three months. However, the project is on track to be under budget.

**Timeline**
April 2019 – Sept. 2020 (extended from July 2020)

**Budget**
$1,114,000 (on track to be under budget)

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<th>Current Status:</th>
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<tr>
<td>Schedule</td>
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<td>Budget</td>
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<tr>
<td>Other</td>
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</tbody>
</table>
Facilities Planning and Management Work Order System

Description: A project to replace the existing system that automates a variety of functions needed to manage and maintain buildings, which is out of support and no longer meets the needs of the campus.

Impact: The new cloud-based system will be used by thousands of employees who submit and track work orders. It will provide increased visibility for the status of orders, as well as reliable management information to support improved resource allocation.

Notes: Project is progress as expected and continues to meet intermediate deliverables and is $234k under budget.

Timeline
August 2018 – January 2021

Budget
$ 4,655,000

Interoperability Transformation Initiative

Description: A project to modernize the means by which campus data systems are integrated together and how users access data across those systems.

Impact: The applications will be more tightly integrated, which will reduce duplicate entry while providing streamlined access to data for decision-making.

Notes: The project is experiencing some minor delays with software and vendor selection, but it is not currently expected to delay the schedule.

Timeline
July 2019 – June 2022

Budget
$ 5,107,140
One Badger - Salesforce (Early Adopters)

**Description:** A project to implement the Salesforce Customer Relationship Management (CRM) solution within five (5) early adopters across campus. The solution is expected to expand to over 30 campus units over time.

**Impact:** Participating departments/units will be able to streamline a wide variety of operational activities such as student recruitment, event management, and fund raising.

**Notes:** The core Salesforce platform is in place and most early adopter deliverables were completed on-time. However, COVID-19 has had a significant impact on the personnel and funding availability for the project. As a result, Clinical Placement has been delayed two months while the Graduate School had to significantly reduce scope and the Center for First-Year Experience has been completely removed from scope.

**Timeline**
September 2020 – Dec. 2020 (extended from Nov. 2020)

**Budget**
$1,716,692

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Research Storage Initiative

**Description:** A project to provide campus researchers access to cost-effective, secure data storage to meet cybersecurity and compliance objectives.

**Impact:** Researchers will have access to scalable, cost-effective, secure storage that will meet a variety of compliance requirements for federal research.

**Notes:** Project encountered unexpected expenses to purchase night-time and weekend support from the vendor to ensure high availability for researchers. As a result, it completed $408k over budget (10.3%).

**Timeline**
May 2019 – April 2020

**Budget**
$4,251,726 (increased from $3.8M)
Administrative Transformation Program Preplanning

Milestone
Scheduled
Extended due to COVID-19

Description: A project to do the preplanning required to migrate from the existing PeopleSoft HR and Financial systems to an integrated cloud solution while simultaneously transforming and simplifying administrative processes across the UW System.

Impact: The project will establish the governance structure, project plans, software selection, and system integrator selection to establish the foundation for future implementation project.

Notes: Due to the COVID-19 pandemic, selection of a cloud-based ERP software will be paused at this time, with no award. The implementation services RFP will be rescheduled to reflect the current situation. The original scope of preplanning is being re-evaluated to determine appropriate changes based on the impact of the pandemic. A full status report and future direction will be presented to the Board in Fall 2020.

Timeline
January 2019 – Dec. 2020
(extended from May 2020)

Budget
$10,618,850

Current Status:
- Schedule
- Scope
- Budget
- Other
**Budget Planning and Forecasting System**

**Milestone**
Phase 2.5
Completed

**Description:** A project to modernize the means by which the UW System creates its budgets and manages its forecasts for informed decision making.

**Impact:** The old mainframe will be retired, the annual budget planning process will be streamlined, institutions will be able to better project expenditure and revenues along with enhanced “what if” analysis.

**Notes:** Phase 2.5 was completed on time, which was the stabilization period focused on estimating actual expenditures and PR balance reporting. Planning for Phase 3 was initiated in June with an expected due date of December 2020. At this point, COVID-19 is not expected to delay the schedule, but the unknowns of Fall 2020 might require schedule adjustments based on staff availability.

<table>
<thead>
<tr>
<th>Timeline</th>
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<tbody>
<tr>
<td>July 2016 – December 2021</td>
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<table>
<thead>
<tr>
<th>Budget</th>
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<tbody>
<tr>
<td>$ 8,150,000</td>
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</table>

**Current Status:**
- Schedule
- Scope
- Budget
- Other
Core Information Security Infrastructure

**Milestone**
None to Report

**Description:** A project to implement core security products (Umbrella, AMP, Cloudlock, and Stealthwatch) to enhance the confidentiality, integrity and availability of institutional data, information and information technology resources.

**Impact:** The project will provide enhanced monitoring and active protection against information security threats, across the UW System, spanning workstations, local and wide area networks, and into the Cloud.

**Notes:** Phase 1 (base deployment and protection capabilities) continues to be largely complete, with a few exceptions. Phases 2-3 will maximize use of advanced feature sets, integrate with existing security tools, and mature operational capabilities. Schedule is yellow due to uncertainties pertaining to COVID-19 as several key resources have been diverted in responding to the pandemic.

**Timeline**
October 2018 – Dec. 2020

**Budget**
$8,600,000

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Digital Learning Environment

**Milestone**
Completed Under Budget

**Description:** A project to migrate the Learning Management System from D2L to Canvas for all instruction (in-person, online, etc) for twelve (12) institutions (all but UW-Madison).

**Impact:** Faculty and students will have access to an industry-leading learning management system to better facilitate instruction.

**Notes:** Completed on time and under budget by $1.44M. The old D2L environment was officially decommissioned and all UW institutions are now on Canvas.

**Timeline**
July 2017 – June 2020

**Budget**
$5,785,083 (reduced from $7.2M)
### Electronic Admissions Application Upgrade

**Milestone**
Ready for Go-Live

**Description:** A project to redesign the eApp for all applicant types (first-time, transfer, graduate, international).

**Impact:** The redesign will make the admissions process more user friendly and remove significant barriers. In addition, it will establish a modern platform that is more sustainable and extensible.

**Notes:** Project is on track for successful go-live August 1, 2020. Backend testing was not as extensive as desired, but any defects should be quickly fixed and will not affect the student experience or be detrimental to outcomes. Therefore, project leadership views this issue as a minor risk that can be mitigated if it occurs.

**Timeline**
Feb. 2019 – Aug. 2020

**Budget**
$640,000

### Procure-to-Pay Automation Project (P2P)

**Milestone**
Planning Phase Completed

**Description:** A project to transform purchasing and accounts payable systems and business process across the UW System.

**Impact:** The P2P project will significantly improve the end-user experience by making it easier to place and track orders. It will also improve the quantity and quality of data, process tracking, and strategic sourcing with enhanced one-stop shopping user experiences.

**Notes:** The project completed its planning phase, which established the timeline and budget. The scope is still open as the team is determining whether a document imaging solution will be needed for phase 1.

**Timeline**
Aug 2019 – June 2022

**Budget**
$11,346,497
Seamless Transfer Solution

**Milestone**
Completed

**Description:** A project to replace the existing Transfer Information System (TIS) with a more robust and user-friendly solution.

**Impact:** This project will improve the articulation of courses and programs between institutions, enhance the abilities of student services staff to support the transfer students, and provide information and tools to students so they can make informed and effective choices.

**Notes:** Project completed on time and within budget.

**Timeline**
June 2019 – July 2020

**Budget**
$ 751,000

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SysNet 2020 Network Upgrade

**Milestone**
Initiated

**Description:** A project to replace the end-of-life networking infrastructure that connects all of the UW institutions to the Internet. While the existing network has robustly served the UW-System well, we are observing capacity constraints, functionality shortfalls and technology obsolescence.

**Impact:** The project will significantly increase network capacity (10GB to 100GB), improve reliability and availability, and facilitate the adoption of cloud services.

**Notes:** The project was formally approved and initiated. The project is seeing delays in vendor delivery of equipment and other COVID-19 related issues, which is adding risk to schedule delays. Furthermore, staff availability is being impacted by furloughs and the difficulty of traveling and conducting on-site surveys.

**Timeline**
May 2020 – March 2022

**Budget**
$6,260,357

---
Description: A project to implement EAB's Navigate software and corresponding business process changes across all UW institutions (except UW-Madison).

Impact: This new system helps institutions provide timely, targeted, data-based interventions and proactive student support for advisers, faculty, staff, and students. This is a key component to the overall strategy of increase retention and completion across all student populations, especially with underperforming students.

Notes: The project will continue on schedule in accordance with the previously established campus specific schedules. However, the ongoing COVID-19 situation is a risk. The project team is closely monitoring for potential impacts on campus resources.

Timeline
Jan. 2019 – Nov. 2020

Budget
$10,700,000
ITEM E

SEMIANNUAL REPORT ON GIFTS, GRANTS, AND CONTRACTS
JULY 1, 2019 THROUGH JUNE 30, 2020

REQUESTED ACTION

No action is required; this item is for information only.

SUMMARY

Attached is a summary report of gifts, grants, and contracts awarded to University of Wisconsin System institutions from July 1, 2019 through June 30, 2020. Total gifts, grants, and contracts for the period were approximately $1.7 billion; this is a 3.7% increase ($61.1 million) from the prior year. Federal awards increased $110.5 million (11.2%), which is largely the result of $94.2 million received through the Coronavirus Aid, Relief and Economic Security (CARES) Act to address the COVID-19 pandemic. Half of these funds were awarded for emergency student grants, while the other half was institutional aid. Non-federal awards decreased by $49.3 million (7.2%) between fiscal years 2018-19 and 2019-20.

The former UW Colleges and UW-Extension are included in this report for comparison to the prior year. However, awarded gifts, grants, and contracts to these entities have been transferred to the respective receiving institutions.

Presenter

• Sean Nelson, Vice President for Finance, UW System Administration

BACKGROUND

Regent Policy Document 13-1: “General Contract Approval, Signature Authority, and Reporting”, requires that a summary of extramural gifts, grants, and contracts be reported semiannually to UW System Administration for presentation to the Business and Finance Committee of the Board of Regents. The report, included as Attachment A, is intended to meet that requirement and reflects gifts, grants, and contracts awarded for the given reporting period. It does not include what has been expended or total amounts beyond the given reporting period.
The policy further directs that grants from and contracts with private, profit-making organizations with a value of more than $1,000,000, as well as athletics employment contracts where the total annual compensation is greater than $500,000, require formal approval by the Board of Regents prior to execution. In addition, any contract with a value of less than $1,000,000 that, in the judgment of the President of the UW System, warrants direct Board approval, shall also be approved by the Board prior to execution. Grants and contracts covered by these requirements are included in the semiannual reports and are also presented individually to the Business and Finance Committee of the Board of Regents.

The policy also requires that grants from and contracts with private, profit-making organizations with a value between $500,000 and $1,000,000 be reviewed by an institution's legal affairs office or the UW System Office of General Counsel prior to execution.

The categories defined in this report are based on UWSA program activity code queries and are further defined in Attachment B.

**Previous Action or Discussion**

The mid-year report was presented to the Business and Finance Committee in February 2020.

**Related Policies**

- Regent Policy Document 13-1 “General Contract Approval, Signature Authority, and Reporting”

**ATTACHMENTS**

A) University of Wisconsin Gifts, Grants and Contracts Awarded Fiscal Year 2019-20 (through June 2020)

B) Report Category Descriptions and Examples
### UNIVERSITY OF WISCONSIN SYSTEM
### GIFTS, GRANTS AND CONTRACTS AWARDED
### FISCAL YEAR 2019-2020 (through June)

#### TOTAL AWARDS - ALL CATEGORIES

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<th>Institution</th>
<th>Total Fiscal Year to Date</th>
<th>Increase (Decrease)</th>
<th>Federal Fiscal Year to Date</th>
<th>Increase (Decrease)</th>
<th>Non Federal Fiscal Year to Date</th>
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**Increase (Decrease):**
- Madison: 12,911,335
- Milwaukee: 24,079,349
- Eau Claire: 7,799,775
- Green Bay: 6,680,239
- La Crosse: 5,236,208
- Oshkosh: 7,116,924
- Parkside: 3,113,998
- Platteville: 4,601,359
- River Falls: 3,877,233
- Stevens Point: 4,390,582
- Stout: 4,109,684
- Superior: 1,445,627
- Whitewater: 12,043,285
- Colleges: (13,660,973)
- Extension: (35,432,133)
- System Administration: 12,809,869

**Total Increase (Decrease):**
- Total: 61,122,363
- Madison: 12,911,335
- Milwaukee: 24,079,349
- Eau Claire: 7,799,775
- Green Bay: 6,680,239
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- Colleges: (13,660,973)
- Extension: (35,432,133)
- System Administration: 12,809,869
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<td>Eau Claire</td>
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*Includes Libraries, Physical Plant and Miscellaneous categories
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<td>Research and Public Service</td>
<td>Sponsored Research</td>
<td>Activities specifically organized and separately budgeted to produce research outcomes, whether commissioned by an agency external to the institution or separately by an agency.</td>
<td>Institutes and research centers, individual and project research.</td>
</tr>
<tr>
<td>Research and Public Service</td>
<td>Public Service</td>
<td>Activities that are established primarily to provide noninstructional services beneficial to individuals and groups external to the institution. Examples include Community Services; Cooperative Extension Services; and Public Broadcasting Services.</td>
<td>Community services, cooperative extension, public broadcasting.</td>
</tr>
<tr>
<td>Instruction</td>
<td>Instruction</td>
<td>Activities that are part of an institution’s instructional program. Included are credit and noncredit courses for academic, vocational, and technical instruction; remedial and tutorial instruction; regular, special, and extension sessions; and community education. Includes departmental research and sponsored instruction.</td>
<td>General academic instruction, vocational/technical instruction, special session instruction, community education, preparatory/remedial instruction.</td>
</tr>
<tr>
<td>Student Aid</td>
<td>Student Aid</td>
<td>All forms of financial aid assistance to students including scholarships, fellowships, and loans.</td>
<td>Scholarships, fellowships, loans, federal grants (i.e., Pell).</td>
</tr>
<tr>
<td>All Others: Split Libraries and Miscellaneous</td>
<td>Academic Support</td>
<td>Support services for the institution’s primary missions: instruction, research, and public service. Examples include Libraries; Museums and Galleries; Educational Media Services; Academic Computing Services; Ancillary Support; Academic Administration; Academic Personnel Development; and Course and Curriculum Development.</td>
<td>Libraries, museums and galleries, educational media services, academic computing services, ancillary support, academic administration, academic personnel development, course and curriculum development.</td>
</tr>
<tr>
<td>All Others: Miscellaneous</td>
<td>Student Services</td>
<td>Admissions and registrar offices and those activities whose primary purpose is to contribute to the student’s emotional and physical well-being and to his or her intellectual, cultural, and social development outside the context of the formal instructional program. Examples include Student Services Administration; Social and Cultural Development; Counseling and Career Guidance; Financial Aid Administration; Student Admissions; Student Records; and Student Health Services.</td>
<td>Student services administration, social and cultural development, counseling and career guidance, financial aid administration, student admissions, student records, student health services.</td>
</tr>
<tr>
<td>All Others: Miscellaneous</td>
<td>Institutional Support</td>
<td>1) Central executive-level activities concerned with management and long-range planning of the entire institution, such as the governing board, planning and programming, and legal services; 2) fiscal operations, including the investment office; 3) administrative data processing; 4) employee personnel and records; 5) logistical activities that provide procurement, storerooms, printing, and transportation services to the institution; 6) support services to faculty and staff that are not operated as auxiliary enterprises; and 7) activities related to the operation and maintenance of the physical plant for all institutional activities, including auxiliary enterprises and independent operations.</td>
<td>Executive management, fiscal operations, general administrative and logistical services, administrative computing services, public relations/development.</td>
</tr>
<tr>
<td>All Others: Physical Plant</td>
<td>Operation and Maintenance of Plant</td>
<td>Operation and maintenance of physical plants for all institutional activities, including auxiliary enterprises and independent operations.</td>
<td>Physical plant administration, building maintenance, custodial services, utilities, landscaper and grounds, major repairs and renovations.</td>
</tr>
<tr>
<td>All Others: Miscellaneous</td>
<td>Auxiliary Enterprises</td>
<td>An entity that exists to furnish goods or services to students, faculty, or staff, and that charges a fee directly related to, although not necessarily equal to, the cost of the goods or services. This also includes Division I Intercollegiate Athletics.</td>
<td>Provides goods and services for a fee to students, faculty, and staff. Intercollegiate athletics.</td>
</tr>
</tbody>
</table>
UW-MILWAUKEE SERVICE AGREEMENT
WITH EAB GLOBAL, INC.

REQUESTED ACTION

Adoption of Resolution F., approving the contractual service agreement between the Board of Regents and EAB Global, Inc.

Resolution F. That, upon recommendation of the Chancellor of the University of Wisconsin-Milwaukee and the President of the University of Wisconsin System, the Board of Regents approves the contractual service agreement between the Board of Regents of the University of Wisconsin System, doing business as UW-Milwaukee, and EAB Global, Inc., for a five-year term.

SUMMARY

The Divisions of Academic Affairs and Enrollment Management at the University of Wisconsin-Milwaukee (UWM) propose to execute a Program Order Form with EAB Global, Inc. (EAB) effective August 31, 2020. Under this agreement, EAB will provide technology platforms and coordination of a regional collaborative among UWM, Milwaukee Area Technical College, UW-Parkside, and Carthage College to improve student retention, graduation, and success throughout southeastern Wisconsin, with a particular focus on reducing the equity gap. Southeastern Wisconsin will be the first region to adopt this approach, which EAB hopes to replicate in other U.S. regions. The COVID-19 pandemic has affected the number of regions that will implement the collaborative in the near future.

EAB will employ its extensive expertise and online platforms to assist UWM and the other participating institutions in a program EAB has named the “Moon Shot for Equity.” EAB will provide leadership training focused on change management and administer campus climate assessments to determine equity goals, strategies, and objectives, and EAB will recommend changes to academic policies and practices to remove registration barriers and incentivize reenrollment. The Moon Shot program also includes the identification of meta-majors and academic mapping to align student course enrollment to an educational and career pathway and reduce the time and expense of unnecessary courses. In addition, the program includes improved advising through technology use and better overall student support by coordinating academic advising and non-academic support services.
EAB will assign staff to support the program regionally, provide best practices research, and provide its expertise in technology implementation and project management. The program is based on data gathering and use, and EAB will facilitate campus and regional goal setting based on the data generated through EAB’s technology platforms. The contract is for a five-year term with termination options after years 2, 3 and 4 at UWM’s discretion. The total contract cost for UWM, absent an early termination, is $1.12 million.

Presenter:

- Robin Van Harpen, Vice Chancellor for Finance and Administrative Affairs, UW-Milwaukee

BACKGROUND

Regent Policy Document 13-1 requires any grant or contract with private, profit-making organizations in excess of $1,000,000 be presented to the Board of Regents for formal approval prior to execution.

Related Policies

- Regent Policy Document 13-1, “General Contract Signature Authority, Approval, and Reporting”
UW-MADISON MASTER RESEARCH AGREEMENT WITH ADISSEO FRANCE S.A.S.

REQUESTED ACTION

Adoption of Resolution G., approving the contractual Master Research Agreement between the Board of Regents and Adisseo France S.A.S.

Resolution G. That, upon recommendation of the Chancellor of the University of Wisconsin-Madison and the President of the University of Wisconsin System, the Board of Regents approves the contractual agreement between the Board of Regents of the University of Wisconsin System, doing business as UW-Madison, and Adisseo France S.A.S. for a five year term.

SUMMARY

The Department of Animal and Dairy Sciences at UW-Madison will perform research under this master agreement in the area of ruminant nutrition and physiology, with a particular focus on dairy cattle. Several animal trials will be performed at the Dairy Cattle Center, Livestock Lab, and Emmons Blaine Dairy Cattle Center to study the effect of dietary and pharmacological interventions on animal production, nutrient efficiency, and animal health.

This agreement is for a term of five years, and projects under this agreement would be performed by numerous UW-Madison researchers. It is estimated that the dollar value of the agreement over the term will exceed $1,000,000.

Adisseo France S.A.S. is a subsidiary of BlueStar Group, and a leader in animal nutrition that employs 2,250 people on five continents, including 175 researchers at 10 research centers. Its mission is to feed the planet in a high-quality, affordable, safe, and sustainable way.

The research produced under this agreement will be published in top journals in the fields of dairy science, animal science, nutrition, and biomedical research. It will also be presented in scientific meetings, including the American Dairy Science Association Annual Meeting. Dissemination of this research will help nutritionists and dairy producers in Wisconsin and worldwide to feed the world’s growing population, reduce the
environmental impact of their production systems, and to attain economic sustainability, supporting the Wisconsin Idea.

**Presenter:**

- Laurent Heller, Vice Chancellor for Finance and Administration, UW-Madison

**BACKGROUND**

Regent Policy Document 13-1 requires any grant or contract with private, profit-making organizations in excess of $1,000,000 be presented to the Board of Regents for formal approval prior to execution.

**Related Policies**

- Regent Policy Document 13-1, “General Contract Signature Authority, Approval, and Reporting”
REQUESTED ACTION

Adoption of Resolution H., approving the contractual master research agreement between the Board of Regents and Rockwell Automation, Inc.

Resolution H. That, upon recommendation of the Chancellor of the University of Wisconsin-Madison and the President of the University of Wisconsin System, the Board of Regents approves the contractual agreement between the Board of Regents of the University of Wisconsin System, doing business as UW-Madison, and Rockwell Automation, Inc. for a five-year term.

SUMMARY

Rockwell Automation and the University of Wisconsin-Madison desire to enter into a Master Research Agreement to expand their partnership into the realm of research regarding motion, drive, and motor control, communications, security and safety, emerging human machine interfaces, algorithms, simulation and emulation, sensors and thermal management.

The College of Engineering, with the assistance of the Office of Research and Sponsored Programs and the Office of Legal Affairs at the University of Wisconsin-Madison, has negotiated a Master Research Agreement with Rockwell Automation, Inc. In consideration for providing the requested research, Rockwell Automation shall pay the University varying amounts through task orders under the Master Agreement on a cost reimbursable basis. The research projects under the Master Agreement are anticipated to start after the execution of the Master Agreement and continue for five years, with the option to extend the Master Agreement for one additional five-year period upon the agreement of both Rockwell Automation, Inc. and the University of Wisconsin-Madison.

Rockwell Automation, Inc. is an American company that operates across a broad array of industries, including aerospace manufacturing, automotive and tire, chemicals, fiber and textiles, household and personal care, infrastructure, power generation, marine, and semiconductors. Its products include distributed control systems, drives, human machine
interface, drive systems, industrial control products, industrial sensors, and motor control centers. As part of their brand, they distribute Allen-Bradley hardware and FactoryTalk Software. The company is located in Milwaukee, Wisconsin, and employs over 23,000 people. Its customer base serves more than 100 countries worldwide.

Presenter:

- Laurent Heller, Vice Chancellor for Finance and Administration, UW-Madison

BACKGROUND

Regent Policy Document 13-1 requires any grant or contract with private, profit-making organizations in excess of $1,000,000 be presented to the Board of Regents for formal approval prior to execution.

Related Policies

- Regent Policy Document 13-1, “General Contract Signature Authority, Approval, and Reporting”
UW-MADISON COLLABORATION AGREEMENT
WITH HACKERUSA

REQUESTED ACTION

Adoption of Resolution I., approving the collaboration agreement between the Board of Regents and HackerUSA.

Resolution I. That, upon recommendation of the Chancellor of the University of Wisconsin-Madison and the President of the University of Wisconsin System, the Board of Regents approves the contractual agreement between the Board of Regents of the University of Wisconsin System, doing business as UW-Madison, and HackerUSA for a three-year term.

SUMMARY

This agreement is proposed between the UW-Madison College of Engineering's Office of Engineering Professional Development (EPD) and HackerUSA, Inc. to collaborate in offering EPD's intensive digital skills training programs, with the company making all financial investments in content development, marketing, delivery, and job placement for those who successfully complete the program. Annual revenue to UW-Madison from these programs is projected at $1 million in the first year, growing to $2 million per year by the third year of the agreement.

As part of the UW-Madison Engineering Dean's Office, the Office of Engineering Professional Development (EPD) offers programs that enable engineers, managers, and technical professionals to be more effective, productive, and competitive. For over 70 years, these offerings have included an array of non-credit short courses in a wide variety of technical disciplines, curated and delivered by College of Engineering (CoE) faculty associates and involving EPD affiliates and CoE faculty, in areas including electric power, critical infrastructure, sustainable systems, transportation, and technical management. EPD also collaborates with academic units across the CoE and UW-Madison to offer these and other programs that serve the needs of working professionals and their employers.

This agreement will enable EPD to quickly establish a totally new set of programs in critically important digital skills areas that are highly complementary to UW-Madison's
current offerings and will fill gaps in practical knowledge and skills for individuals and employers in Wisconsin and beyond. Following an analysis involving faculty leaders from across the CoE and UW-Madison, EPD seeks approval to partner in this effort with HackerUSA, which has established similar partnerships with a handful of other US institutions, including EPD’s counterpart in the University of Michigan (Ann Arbor) College of Engineering. The courses will be comprehensive and rigorous and will prepare participants for jobs that are difficult for employers to fill. Some are likely also to pursue further studies by applying to other more advanced programs offered by UW-Madison.

The agreement minimizes UW-Madison’s financial risk by leveraging HackerU’s online course content and delivery process and proven track record in marketing, student recruitment, and post-program job placement. It also enables EPD to quickly ramp up and offer rigorous non-credit digital skills training from UW-Madison and to engage CoE and other units to explore and develop other more advanced professional programs in related technical areas, based on clearly identified market needs and faculty interests. EPD will manage the relationship with HackerU and the collaborative effort to integrate this vital technical area into its portfolio of training. The initial projections are modest, based on a three-year agreement and the assumption that EPD will offer three programs multiple times each year. However, EPD will have the option to offer additional programs, which would lead to substantially higher revenue.

Presenter:

- Laurent Heller, Vice Chancellor for Finance and Administrative Affairs, UW-Madison

BACKGROUND

Regent Policy Document 13-1 requires any grant or contract with private, profit-making organizations in excess of $1,000,000 be presented to the Board of Regents for formal approval prior to execution.

Related Policies

- Regent Policy Document 13-1, “General Contract Signature Authority, Approval, and Reporting”
ADMINISTRATIVE TRANSFORMATION PROGRAM
PREPLANNING UPDATE

REQUESTED ACTION

No action is required; this item is for information only.

SUMMARY

The administrative policies and processes that support the mission of the UW System have become increasingly unwieldy over many years. In some cases, administration has grown more complex by mandates of federal regulations, state statutes, and industry trends; in other cases, a lack of standardization and coordination has produced separate and redundant activities. This increased level of complexity has created an administrative environment that constrains the UW System from advancing its mission of education, research, and outreach to its fullest potential.

The current model fosters inefficiencies in processes and systems and introduced risk around information security, data availability, and financial controls. Native capabilities of the current supporting technology have not been enabled or have gone unused in favor of customized and locally defined business processes. Third-party or bolt-on systems have proliferated: Analysis reveals that more than 350 ancillary systems have been purchased or built to supplement UW's PeopleSoft Shared Financial System (SFS) and Human Resources System (HRS) — with an estimated annual cost of $6.3 million to $10.8 million.

The UW System must proactively respond to the rapidly evolving higher education landscape, modernize its business toward a model of continuous improvement, and stage its long-term success and leadership role for Wisconsin and the world. Doing this correctly will involve a transformation with its people and on policies and processes that are supported by technology via the Administrative Transformation Program (ATP). ATP will focus on returning time and resources to UW's mission, build an administrative infrastructure that can proactively respond to ongoing changes in higher education, and strengthen the UW brand by addressing data availability, information security, and financial controls.
ATP will address streamlining policies, standardizing processes, organizing roles, and modernizing technology with cloud-based enterprise resource planning (ERP) software to support future-state human resources, finance, and research administration services.

The execution of ATP can yield significant future cost avoidance for UW–Madison by providing new efficiencies that will also benefit UW-Milwaukee and the comprehensive institutions. ATP also endeavors to bring finance, HR, and other administrative personnel cost growth in line with or below annual increases in the teaching and research (mission-related) components of UW-Madison’s budget. The resultant labor savings would provide opportunity to reinvest in new strategies to grow the UW mission.

Activities within the Preplanning Phase have been designed to orient ATP for success in future phases. This includes developing the program vision, mission, and guiding principles; assembling a project team and establishing governance structures; and engaging in discovery work at UW System and peer institutions.

As part of the extended timeline, select ATP activities have been modified or rescheduled. The selection of a cloud-based enterprise resource planning (ERP) software has been delayed; procurement activities related to the selection of a vendor have proceeded with system-agnostic approaches. Other activities intended to take place in the Planning Phase have been shifted into the Preplanning Phase to allow for more thoughtful engagement with our stakeholders.

**Workstreams**

The following ATP activities have been completed during the Preplanning Phase or are currently under way:

- Conducted discovery visits with peer institutions undertaking similar transformation efforts; incorporated lessons learned
- Engaged in discovery visits at UW–Madison, UW-Milwaukee, and all UW System comprehensive institutions; information incorporated into business case and Benefits Realization framework
- Defined program leadership and assembled one program team
- Established a unified and tiered governance structure with representation from UW–Madison, UW System Administration, and UW-Milwaukee
- Developed vision and mission statements and guiding principles
- Established a change management strategy that incorporates communications, engagement, and learning and development
- Developed the ATP Ambassadors program and UW–Madison and engagement strategies with Systemwide stakeholder groups
• Developed a chart of accounts prototype to better enable financial management and reporting
• Conducted cloud-based enterprise resource planning (ERP) vendor demonstrations
• Began work on HR policy review
• Built Benefits Realization framework, identifying potential benefits and categories to track and manage
• Identified enterprise-wide scope items to support future-state processes and technology
• Developing a recommendation for transitioning from a cash basis of accounting to an accrual basis of accounting
• Developing a future-state support model and organization model specifically for future-state processes and cloud technologies
• Beginning preliminary disposition for ancillary systems, including the establishment of criteria to evaluate the current inventory (e.g., an analysis of systems at UW-Madison identified 64% of systems as worthy of replacement)

**Procurement**

• A software-agnostic system implementation (SI) partner has been selected for the remainder of ATP's Preplanning Phase. The SI partner(s) for Planning and any subsequent phases will be selected at a later date.
• RAMP, an initiative within ATP to modernize and improve research administration at UW, will host virtual demonstrations to select the software vendor that will replace the current system, WISPER.
• The quality assurance vendor to support both ATP and P2P has been selected.

**Timeline**

By the October 2020 Board meeting, the following is planned:
• Commencement of work with the software-agnostic SI partner selected for ATP's Preplanning Phase
• Definition and approval of an accrual-based accounting methodology
• Completion of the ATP business case
• Establishment of a detailed work plan
• Configuration of a stakeholder engagement system
• Systemwide expansion of ATP Ambassador Program
• Establishment of a Systemwide Learning Liaisons program
• Design of internal ATP Learning and Development plan
The preplanning activities have included development of a phasing strategy for ATP and associated budget and schedule projections, recognizing several key variables. The current phasing recommends UW-Madison as Phase 1, with other institutions following in Phase 2. The timeline for Phase 1 includes completion of preplanning in December 2020 and moving to planning, design and implementation for UW-Madison during 2021. Phase 1 is anticipated to run 3 years of the total 5-year timeline.

**Presenters**
- Rob Cramer, Vice President for Administration, UW System Administration
- Laurent Heller, Vice Chancellor for Finance and Administration, UW–Madison

**BACKGROUND**

As presented to the Business and Finance Committee of the Board of Regents in February 2019, UW System and UW–Madison have initiated a Preplanning Phase to prepare for program initiation. As a result of the COVID-19 pandemic, the ATP Preplanning timeline has been extended six months, through December 31, 2020. This extension includes stretching the approved budget, freezing new hires into the program, and employee furloughs consistent with UW–Madison’s approach.

During this time, ATP has continued to develop a thorough business case and established a detailed work plan. Program leadership intend to seek approval at the October Board of Regents meeting to advance ATP into the Planning Phase, expected to begin January 2021.

**Previous Action or Discussion**

The last report was presented to the Business and Finance Committee in April 2020.