



Board of Regents

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DATE: July 2, 2019
TO: Members of the Board of Regents
FROM: Jess Lathrop, Executive Director and Corporate Secretary

PUBLIC MEETING NOTICE
Meeting of the UW System Board of Regents
to be held at Gordon Dining and Event Center, 2nd floor
770 W. Dayton Street, Madison, Wisconsin
on July 11-12, 2019

Thursday, July 11, 2019

8:45 a.m. – 9:00 a.m. Annual Regent Photo—Symphony Room
A quorum of the Board of Regents may be present; no Board business will be conducted.

9:00 a.m. – 10:15 a.m. Audit Committee – Overture Room
9:00 a.m. – 10:15 a.m. Capital Planning and Budget Committee – Sonata Room
9:00 a.m. – 10:15 a.m. Research, Economic Development and Innovation Committee –
Concerto Room

10:30 a.m. – 12:00 p.m. Business and Finance Committee – Sonata Room
10:30 a.m. – 12:00 p.m. Education Committee – Concerto Room

12:00 p.m. Lunch – Symphony Room
A quorum of the Board of Regents may be present; no Board business will be conducted.

1:00 p.m. All Regents – Concerto Room

1. Calling of the roll
2. Introduction of newly appointed Regents
3. Other updates and introductions
4. Opening remarks by UW System President Ray Cross: Our universities are a key driver of innovation throughout Wisconsin
5. 2019-2020 Annual Operating Budget, Tuition, and Fees
[Resolution 5.]

6. Panel presentation: Building a Collaborative Ecosystem: Wisconsin's Powerful and Growing Small Business Development Center Network
7. Panel presentation: Student Behavioral Health—Next Steps
8. Presentation: UW System Shared Financial System and Human Resource System Preplanning Project
9. Closed Session—Sonata Room
Move into closed session to: (a) consider a student request for review of a UW-Madison disciplinary decision, as permitted by s. 19.85(1)(a), (f), and (g), Wis. Stats.; (b) consider emeritus status for the UW-Stout chancellor, as permitted by s. 19.85(1)(f), Wis. Stats.; (c) consider personnel evaluations of chancellors, as permitted by s. 19.85(1)(c), Wis. Stats.; (d) confer with legal counsel concerning strategy to be adopted by the body with respect to pending litigation (Board of Regents v. Sonnleitner and Wells) and potential litigation in which it is likely to become involved regarding a contract, as permitted by s. 19.85(1)(g); and (e) consider the acceptance of a confidential gift and the naming of a facility at UW-Milwaukee, as permitted by s. 19.85(1)(e), Wis. Stats.

6:00 p.m. – 8:00 p.m. Reception hosted by President Cross
6010 Old Sauk Road, Madison
Event is by invitation only. Please contact jlathrop@uwsa.edu for more information.
A quorum of the Board of Regents may be present; no Board business will be conducted.

The closed session agenda also may be considered on Friday, July 12, 2019, as the Board's needs may dictate. In addition, the Board may reconvene in open session regarding matters taken up in the closed session, including voting, where applicable.

Information about agenda items can be found during the week of the meeting at <https://www.wisconsin.edu/regents/meetings/> or may be obtained from Jess Lathrop, Executive Director, Office of the Board of Regents, 1860 Van Hise Hall, Madison, WI 53706, (608)262-2324. Persons with disabilities requesting an accommodation to attend are asked to contact Jess Lathrop in advance of the meeting. The meeting will be webcast at <http://www.wisconsin.edu/regents/board-of-regents-video-streaming/> on Thursday, July 11, 2019, from 1:00 p.m. to approximately 3:15 p.m. and on Friday, July 12, 2019, from 9:00 a.m. to approximately 12:15 p.m.

Approval of the 2019-20 Operating Budget, including Rates for Segregated Fees, Room and Board, Textbook Rental, Estimated Expenditures from Program Revenue Fund Balances, and an Auxiliary Transfer at UW-Madison.

BOARD OF REGENTS

Resolution 5.

That, upon the recommendation of the President of the University of Wisconsin System, the 2019-20 operating budget be approved, including segregated fees, room and board, textbook rental, estimated expenditures from program revenue fund balances, and an auxiliary transfer at UW-Madison as attached in the document, “2019-20 Operating Budget and Fee Schedules, July 2019.”

GPR/TUITION FUNDS				
Estimated Beginning Balance		\$	257,692,714	
Ongoing GPR	\$	936,250,800		
GPR Debt Service		219,279,500		
Tuition Revenue		1,523,885,175		
Planned Expenditures		<u>(2,703,529,081)</u>		
Planned Use of Balances			<u>(36,774,868)</u>	% of Total Budget 42.36%
AUXILIARY				
Estimated Beginning Balance		\$	285,318,991	
Revenues	\$	803,793,470		
Planned Expenditures		<u>(845,494,657)</u>		
Planned Use of Balances			<u>(41,701,187)</u>	% of Total Budget 13.25%
GENERAL PROGRAM OPERATIONS				
Estimated Beginning Balance		\$	80,297,283	
Revenues	\$	334,197,169		
Planned Expenditures		<u>(344,645,910)</u>		
Planned Use of Balances			<u>(10,448,741)</u>	% of Total Budget 5.40%
FEDERAL INDIRECT REIMBURSEMENT				
Estimated Beginning Balance		\$	128,941,944	
Revenues	\$	164,808,485		
Planned Expenditures	\$	<u>(167,801,026)</u>		
Planned Use of Balances			<u>\$ (2,992,541)</u>	% of Total Budget 2.63%
GIFTS, GRANTS AND CONTRACTS				
Revenues	\$	1,207,069,761		% of Total Budget 18.79%
Planned Expenditures		(1,199,387,512)		
FEDERAL FINANCIAL AID				
Revenues	\$	854,496,706		% of Total Budget 13.18%
Planned Expenditures		(841,032,759)		
OTHER				
Revenues	\$	281,979,775		% of Total Budget 4.39%
Planned Expenditures		(279,918,328)		
SUMMARY TOTAL - ALL FUNDS				
Revenues	\$	6,325,760,842		
Planned Expenditures		<u>(6,381,809,273)</u>		
Planned Use of Balances			(91,917,337)	



2019-20 Operating Budget and Fee Schedules

University of
Wisconsin System
July 2019

2019-20 OPERATING BUDGET AND FEE SCHEDULES

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2019-20 OPERATING BUDGET AND FEE SCHEDULES

EXECUTIVE SUMMARY

BACKGROUND

The Annual Operating Budget for the University of Wisconsin System is based upon the State's 2019-21 biennial budget, signed by Governor Evers on July 3, 2019.

The budget requires a continuing freeze of resident undergraduate tuition at the 2012-13 levels for the upcoming 2019-20 fiscal year, including differential tuition. Fiscal year 2019-20 will be the seventh year of a required resident undergraduate tuition freeze.

Increases in funding between 2018-19 and 2019-20 include:

- \$22.5 million held in the Joint Committee on Finance supplemental appropriation for release upon submission of a plan by the UW System for the use of the funding.
- \$1 million held in the Joint Committee on Finance supplemental appropriation for the Dairy Innovation Hub, released upon the submission of a plan by the UW System for the use of the funding.
- Estimated cost of the 2% pay plan, which is effective January 1, 2020. The pay plan has been proposed but has not yet been approved by the legislative Joint Committee on Employment Relations.

In November 2017, the Board of Regents approved the restructuring of UW Colleges and UW-Extension. UW-Extension units have been moved to either UW-Madison or UW System. The former UW Colleges are now branch campuses at four-year receiving institutions. 2019-20 is the first year branch campuses and former UW-Extension units are budgeted using the new structure. Branch campuses are shown in the budget document tables alongside their receiving institution.

Additionally, 2019-20 is the first year UW Shared Services is part of the annual budget. UW Shared Services is a consolidated administrative service organization providing services to UW System institutions and employees. UW Shared Services can be seen as a separate entity within the budget tables. Ongoing base funding has not yet been established for the unit as a whole. Base budget has been incorporated for Information Technology and Human Resource service units that formerly reported to the Vice President for Administration.

The 2019-20 annual budget is the first year institutions budgeted using Plan UW, the newly implemented cloud-based budgeting tool that replaces the former mainframe system. One of the features of Plan UW is the ability for institutions to budget revenues. Institutions are also now able to budget with three years of expenditure actuals and at a more detailed level. The system went live December 2018 and additional functionality and features such as forecasting and balance reporting will be rolled out in the next year.

Finally, as part of the 2019-20 annual budget approval, UW-Madison is requesting a budget transfer between auxiliaries. This type of request is included with the annual budget per Regent Resolution 7555. The detailed request is found in Section B.

Highlights

The UW System's 2019-20 Annual Budget includes the following:

- Resident undergraduate tuition will be frozen for the seventh consecutive year.
- The total 2019-20 expenditure budget will increase by approximately \$33.3 million.
- State GPR funding will increase \$31.7 million (3.51%) excluding debt service.
- The typical cost for a resident student living on campus in 2019-20 will increase by .9% for students at four-year campuses and .8% for students at two-year campuses. This increase is more than 1.5% below the estimated CPI of 2.5%.
- Segregated fee increases average \$36 (2.7%) at four-year campuses and \$31 (7.4%) at two year campuses.

OVERVIEW

Prior to 2015-16, the UW System's General Purpose Revenue (GPR)/Tuition budget had only reflected ongoing (base) resources. In 2015-16, the UW System began to budget one-time use of tuition revenue into their budget to more transparently reflect the operating resources institutions plan to utilize.

The fund groupings included in the annual budget are defined below:

- **GPR/Tuition Funds:** state resources and funding from tuition and extension credit fees.
- **Auxiliary Operations:** self-supporting programs whose primary purpose is to provide services to students, staff, and occasionally the public such as residence halls, food service, unions, parking etc.
- **General Program Operations:** other self-supporting operations such as print and copy shops, dairy sales, camps and clinics, etc.
- **Federal Indirect Cost Reimbursement:** reimbursements received from the federal government for various costs incurred in administering federal grant programs. Funding examples include faculty and student research, facility and maintenance costs for research buildings, capital investments, etc.
- **Gift/Grants and Contracts:** restricted funds from private or organizational gifts, federal and nonfederal grants, and contracts that are provided for specific purposes.
- **Federal Financial Aid:** federal student aid.
- **Other:** debt service payments for non-academic buildings, non-credit Extension programming.

The tables on the following pages provide information on the total 2019-20 UW System budget, as well as information by source of funds, including the dollar and percent change. A consolidated schedule of resident undergraduate tuition, segregated fees, and room and board is provided in Appendix B.

Fund Source Category	2018-19 Expenditure Budget	2019-20 Expenditure Budget*	Percent of Ongoing Base	Dollar Change	Percent Change
Operational GPR (Ongoing)	904,527,833	936,250,800	14.76%	31,722,967	3.51%
GPR Debt Service	218,577,800	219,279,500	3.46%	701,700	0.32%
GPR Total	1,123,105,633	1,155,530,300	18.21%	32,424,667	2.89%
Tuition	1,488,367,594	1,511,223,913	23.82%	22,856,319	1.54%
GPR/Tuition Total	2,611,473,227	2,666,754,213	42.03%	55,280,986	2.12%
Auxiliary Operations	770,071,581	845,494,657	13.33%	75,423,076	9.79%
General Program Operations	304,563,677	344,645,910	5.43%	40,082,233	13.16%
Federal Indirect Cost Reimbursement	164,110,779	167,801,026	2.64%	3,690,247	2.25%
Gifts, Grants, and Contracts	1,285,457,520	1,199,387,512	18.90%	-86,070,008	-6.70%
Federal Financial Aid	921,603,743	841,032,759	13.25%	-80,570,984	-8.74%
Other	245,492,545	279,918,328	4.41%	34,425,783	14.02%
Total Ongoing Base Budget	6,302,773,072	6,345,034,405	100.00%	42,261,333	0.67%
One Time Use of Tuition Balances	45,754,631	36,774,868		-8,979,763	-19.63%
Total Operating Budget	6,348,527,703	6,381,809,273		33,281,570	0.52%

University of Wisconsin System
2019-20 Annual Budget By Management Report Category and Institution**
Expenditures

	GPR/Tuition Base	Auxiliary Operations	General Program Operations	Federal Indirect Cost Reimbursement	Gifts, Grants, and Contracts	Federal Financial Aid	Other Funds	Total Base	One-Time Use of Tuition Balances*	Total Including Use of Tuition Balances
Madison	1,002,506,644	401,694,855	196,039,237	150,400,000	1,068,537,895	206,683,354	169,379,102	3,195,241,087		3,195,241,087
Milwaukee	271,473,103	98,404,216	19,106,801	8,033,396	62,135,746	161,213,199	11,201,260	631,567,720	10,000,000	641,567,720
Eau Claire	90,697,486	46,981,093	7,478,933	318,467	5,503,633	47,690,490	12,834,628	211,504,730	5,203,004	216,707,734
Green Bay	52,844,064	20,644,196	4,460,723	485,844	5,837,857	36,631,624	2,062,074	122,966,383	3,428,839	126,395,222
La Crosse	89,870,723	41,113,832	2,879,239	409,238	6,227,912	56,030,609	8,830,027	205,361,580	2,046,342	207,407,922
Oshkosh	90,205,893	44,295,650	9,650,386	424,818	12,285,096	58,916,140	11,459,160	227,237,143	1,765,267	229,002,410
Parkside	41,039,819	10,314,498	1,631,696	107,200	2,130,572	29,529,809	4,034,550	88,788,144	1,400,765	90,188,909
Platteville	70,644,224	34,040,372	9,994,649	145,694	4,027,861	40,864,310	9,794,778	169,511,888	2,375,696	171,887,584
River Falls	51,331,559	30,958,547	3,255,322	291,470	3,004,450	31,852,821	4,703,545	125,397,714	1,379,195	126,776,909
Stevens Point	71,042,911	34,070,073	15,642,401	220,675	6,808,792	43,574,053	12,122,298	183,481,203	0	183,481,203
Stout	74,350,005	33,086,124	16,693,181	371,537	8,654,279	47,049,745	8,873,999	189,078,870	0	189,078,870
Superior	30,666,341	6,865,683	1,442,990	261,081	2,649,988	16,034,385	2,849,659	60,770,127	480,524	61,250,651
Whitewater	99,944,209	41,306,860	11,764,095	493,639	6,477,294	64,962,220	10,832,835	235,781,152	3,000,000	238,781,152
System Admin.	6,051,013	327,623	428,204	5,408,022	1,264,976	0	0	13,479,838	0	13,479,838
Systemwide	65,665,983	1,391,035	24,221,417	429,945	3,841,161	0	10,940,413	106,489,955	5,695,236	112,185,191
Shared Services	2,364,953	0	19,956,635	0	0	0	0	22,321,588	0	22,321,588
Joint Finance Suppl. Appn.	22,500,000							22,500,000		22,500,000
Dairy Innovation Hub	1,000,000							1,000,000		1,000,000
GPR/Tuition Fringe Benefits	532,555,283							532,555,283		532,555,283
Total	2,666,754,213	845,494,657	344,645,910	167,801,026	1,199,387,512	841,032,759	279,918,328	6,345,034,405	36,774,868	6,381,809,273
Percent of Total	42.03%	13.33%	5.43%	2.64%	18.90%	13.25%	4.41%	100.00%		

*Total planned use of balances is \$91,917,337. This column only reflects the use of tuition balances. The remaining \$55,142,469 million is built into the operating base budget.

GPR/Tuition Operating Budget Summary		% of GPR/Tuition Total	% of Total UW System Budget
Operational GPR	936,250,800	34.63%	14.67%
GPR Debt Service	219,279,500	8.11%	3.44%
Tuition	1,511,188,013	55.90%	23.68%
Tuition Balances	36,774,868	1.36%	0.58%
Total	2,703,493,181	100.00%	42.36%

University of Wisconsin System
2019-20 Annual Budget By Management Report Category and Institution
Revenues

	GPR/Tuition	Auxiliary Operations	General Program Operations	Federal Indirect Cost Reimbursement	Gifts, Grants, and Contracts	Federal Financial Aid	Other Funds	Total Revenues
Madison	1,014,244,765	374,570,027	197,911,709	150,400,000	1,080,843,321	206,682,500	175,487,441	3,200,139,763
Milwaukee	272,824,569	95,628,233	17,849,368	7,551,696	62,160,405	161,213,199	10,901,029	628,128,499
Eau Claire	91,074,424	41,454,579	7,063,433	221,132	4,803,222	50,018,803	12,834,628	207,470,221
Green Bay	54,543,070	20,115,957	3,774,973	315,792	5,717,543	36,631,624	2,062,074	123,161,033
La Crosse	91,313,074	38,951,448	2,851,570	359,148	6,407,912	56,030,609	8,837,777	204,751,539
Oshkosh	93,233,066	42,830,234	9,173,201	277,430	9,965,972	59,271,920	11,455,402	226,207,225
Parkside	42,316,737	10,137,509	2,404,022	107,200	2,867,004	29,530,960	4,005,759	91,369,191
Platteville	65,878,036	31,278,640	10,488,035	100,728	3,972,960	40,864,310	9,464,160	162,046,869
River Falls	51,961,576	29,157,139	3,139,433	301,500	3,045,395	31,879,359	4,717,892	124,202,294
Stevens Point	69,966,644	32,920,930	14,790,943	209,188	6,516,912	48,629,229	11,645,028	184,678,874
Stout	71,587,324	32,002,618	16,001,947	430,000	8,654,279	47,006,285	8,785,220	184,467,673
Superior	30,781,355	6,982,333	1,416,000	560,000	3,250,000	16,034,385	2,849,659	61,873,732
Whitewater	99,553,601	46,250,988	11,575,060	254,767	4,229,392	70,703,523	8,770,783	241,338,114
System Admin.	6,051,013	298,000	155,148	3,500,000	844,414	0	0	10,848,575
Systemwide	65,665,983	1,214,837	15,844,206	219,904	3,791,031	0	10,162,923	96,898,884
Shared Services	2,364,953	0	19,758,121	0	0	0	0	22,123,074
Joint Finance Suppl. Appn.	22,500,000							22,500,000
Dairy Innovation Hub	1,000,000							1,000,000
GPR/Tuition Fringe Benefits	532,555,283							532,555,283
Total	2,679,415,473	803,793,472	334,197,169	164,808,485	1,207,069,761	854,496,706	281,979,775	6,325,760,842
Percent of Total	42.36%	12.71%	5.28%	2.61%	19.08%	13.51%	4.46%	100.00%

University of Wisconsin System
2019-20 CONSOLIDATED SCHEDULE OF TUITION, SEGREGATED FEES, AND ROOM AND BOARD
Typical Costs of a Student Living on Campus*

Campus	FY20 Tuition	Change	FY20 Seg Fee	Change	FY20 Room Rate	Change	FY20 Meal Plan	Change	FY20 Total	Total Increase	Total % Increase
Madison	9,273	0	1,452	170	7,067	209	4,100	50	21,892	429	2.0%
Milwaukee	8,091	0	1,507	10	6,220	0	4,189	0	20,007	10	0.1%
Washington	4,750	0	398	30					5,148	30	0.6%
Waukesha	4,750	0	404	6					5,154	6	0.1%
Eau Claire	7,361	0	1,339	30	5,012	193	2,990	(140)	16,702	83	0.5%
Barron	4,750	0	472	0					5,222	0	0.0%
Green Bay	6,298	0	1,575	(5)	4,445	0	2,769	79	15,087	74	0.5%
Manitowoc	4,750	0	506	100					5,256	100	1.9%
Marinette	4,750	0	506	110	4,218	0			9,474	110	1.2%
Sheboygan	4,750	0	506	124					5,256	124	2.4%
La Crosse	7,585	0	1,368	20	3,921	96	2,544	38	15,418	154	1.0%
Oshkosh	6,422	0	1,234	35	4,784	12	3,150	170	15,590	217	1.4%
Fond du Lac	4,750	0	498	15					5,248	15	0.3%
Fox Valley	4,750	0	319	9					5,069	9	0.2%
Parkside	6,298	0	1,123	33	4,787	71	3,052	89	15,260	193	1.3%
Platteville	6,418	0	1,205	52	4,945	149	3,050	0	15,618	201	1.3%
Baraboo	4,750	0	487	0					5,237	0	0.0%
Richland	4,750	0	597	0					5,347	0	0.0%
River Falls	6,428	0	1,442	8	4,136	0	2,390	0	14,396	8	0.1%
Stevens Point	6,698	0	1,420	31	4,422	0	3,090	146	15,630	177	1.1%
Marshfield	4,750	0	386	0					5,136	0	0.0%
Wausau	4,750	0	437	13	3,218	85	2,253	104	10,658	202	1.9%
Stout**	7,020	0	1,218	71	4,400	20	2,574	0	15,212	91	0.6%
Superior	6,535	0	1,597	6	3,848	13	2,718	40	14,698	59	0.4%
Whitewater	6,519	0	1,010	2	4,297	125	2,550	0	14,376	127	0.9%
Rock	4,750	0	382	0					5,132	0	0.0%
Average - four year campuses	6,996	0	1,345	36	4,791	68	3,013	36	16,145	140	0.9%
Average - two year campuses	4,750	0	454	31	3,718	43	2,253	104	5,949	46	0.8%

*Represents the average cost for the majority of students. Does not include the cost of renting or purchasing textbooks.

**UW-Stout is the only institution to charge a per-credit tuition rate. The full-time tuition rate shown is the per-credit rate multiplied by 15 credits per semester. The actual tuition increase paid by a student will vary based on the number of credits taken.

This document is organized to provide details regarding the 2019-20 annual budget, projected balances and rate changes by funding sources.

- **Section A** provides detailed information about GPR and Tuition.
- **Section B** provides details regarding Auxiliary Operations including segregated fee, room, board and textbook rental rates.
- **Section C** provides detailed General Program Operation information.
- **Section D** summarizes the budgets for Federal Indirect Cost Reimbursement; Gifts, Grants and Contracts; and Federal Financial Aid/Other Funds.

Section A. GPR/Tuition Funding

GPR/Tuition funding is made up of state resources and funding from tuition and extension credit fees. The ongoing 2019-20 GPR/Tuition budget will increase by \$55.3 million dollars or 2.12% to \$2.67 billion. Including the use of one-time tuition balances, the total 2019-20 GPR/Tuition budget will be \$2.7 billion. A breakdown of changes is summarized below.

GPR

Ongoing operational GPR will increase by \$31.7 million, while GPR debt service will increase by \$701,700, for a net GPR increase of \$32.4 million.

The Operating GPR/Tuition budget table on the next page is broken down into two sections:

- Funding that has not been transferred to the UW System (2019-21 state budget changes)
- Funding that is already in the UW System base budget.

Funding that is not currently in the UW System budget includes \$22.5 million held in the Joint Committee on Finance supplemental appropriation and \$1 million held in the Joint Committee on Finance supplemental appropriation for the Dairy Innovation Hub, both for release to the UW System upon the submission of plans for the use of the funding. There is also \$10 million in the state compensation reserve which covers the GPR portion of the estimated 2% pay plan effective January 1, 2020.

Funding that has been included in the UW System base budget includes a \$14.8 million reduction in budget authority for fringe benefits. While this appears as a reduction to the budget, the authority was based on estimated fringe benefit needs in 2018-19 that ultimately, was not needed and the authority is being removed in the 2019-20 annual budget. Also included are increases for cost to continue items such as the Department of Administration calculated fringe benefits and lease payments, and a State Lab of Hygiene faculty position. Finally, funding is included for the 2018-19 2% pay plan, which is effective January 1, 2019.

Details of each item can be seen in the table on the next page.

Wisconsin Grant funds for UW System students are appropriated to the Higher Educational Aids Board. Funding for 2019-20 remains at the 2018-19 level of \$61.9 million.

GPR/Tuition Funding Table*

	Operational GPR	Tuition	Operational GPR/Tuition Total	GPR Debt Service	Grand Total
2018-19 Operating Budget	904,527,833	1,488,367,594	2,392,895,427	218,577,800	2,611,473,227
Funding Held Outside of UW System Budget					
Joint Finance Supplemental Appropriation	22,500,000	-	22,500,000	-	22,500,000
Dairy Innovation Hub	1,000,000	-	1,000,000	-	1,000,000
Estimated 19-20 2% Pay Plan	10,040,200	4,038,600	14,078,800	-	14,078,800
Estimated Unfunded Pay Plan 19-20	-	(4,038,600)	(4,038,600)	-	(4,038,600)
Changes in UW System Base Budget					
Fringe Benefit Re-estimate	(14,841,473)	-	(14,841,473)	-	(14,841,473)
Cost to Continue and Legislative Adjustments	3,019,400	-	3,019,400	701,700	3,721,100
18-19 Pay Plan Changes allocated in 19-20	10,004,840	4,074,438	14,079,278	-	14,079,278
18-19 Unfunded Pay Plan in 19-20	-	(4,074,438)	(4,074,438)	-	(4,074,438)
Tuition Changes	-	22,856,319	22,856,319	-	22,856,319
Summary of Net Changes					
Net 2019-20 Changes	31,722,967	22,856,319	54,579,286	701,700	55,280,986
2019-20 Operating Budget	936,250,800	1,511,223,913	2,447,474,713	219,279,500	2,666,754,213
One-Time Use of Balances		36,774,868	36,774,868		36,774,868
2019-20 Total Budget	936,250,800	1,547,998,781	2,484,249,581	219,279,500	2,703,529,081

A summary of GPR funding (unadjusted for inflation) from 2007-08 through 2019-20 is provided below in millions.

	2007-08	2009-10	2011-12*	2013-14	2015-16	2017-18	2018-19	2019-20**	% Change from 2007-08 to 2019-20
Operating GPR	994.0	988.3	903.1	915.5	802.4	840.4	904.5	936.3	-5.8%
Debt Service	134.4	151.5	98.4	235.9	227.2	223.2	218.6	219.3	63.2%
Total GPR	1,128.4	1,139.8	1,001.5	1,151.4	1,029.6	1,063.6	1,123.1	1,155.6	2.4%

*2011-12 decrease due to state debt refinancing.

Tuition

For the seventh consecutive year, tuition will remain frozen at the 2012-13 levels for resident undergraduate students within the UW System. Ongoing budgeted tuition revenue will increase by \$22.8 million to \$1.51 billion, primarily due to UW-Madison increasing its tuition budget for nonresident and professional school tuition increases and a change in the mix of students. Additional changes are the result of institutions choosing to increase or decrease their tuition budgets for various reasons, including reorganization and re-aligning with enrollment levels.

As shown in the graph below, actual tuition balances were \$300.9 as of July 1, 2018. Those same balances are estimated to be \$257.7 million as of July 1, 2019. From 2013 to 2018 the actual tuition balances decreased from \$551.5 million to \$300.9 million, a reduction of \$250.6 million (45.4%).

The dotted red line in the graph below represents 12% of expenditures, the level at which institutions must provide a detailed spending report to the Board each October.

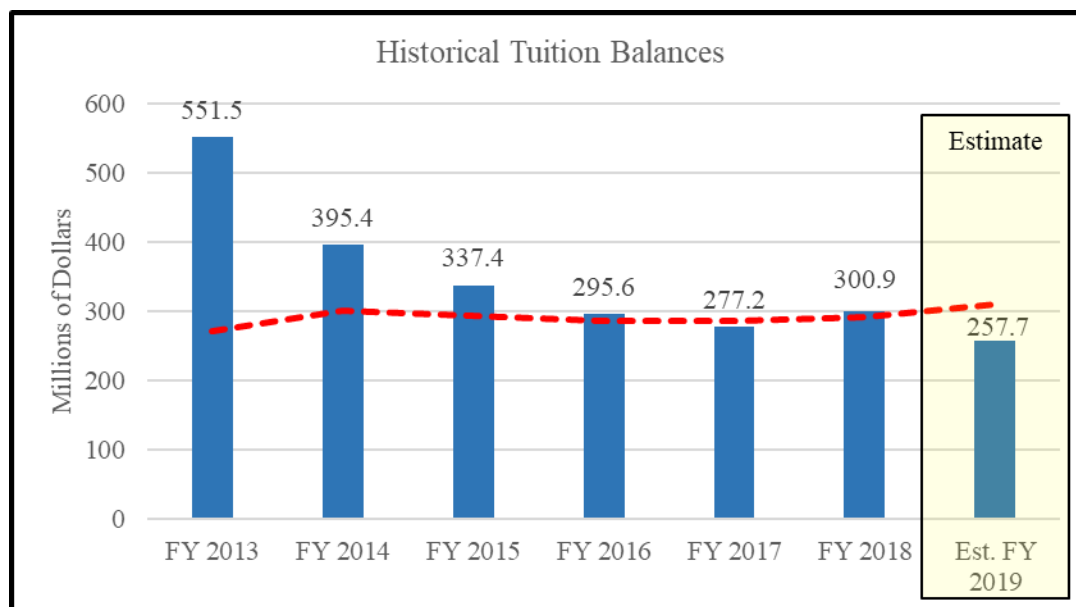


Table A-1 at the end of this section provides campus detail of the tuition balances. No tuition changes are requested as part of this budget proposal. Tuition increases for 2019-20 for graduate, nonresident and professional students at UW-Madison were approved by the Board in December 2018 and increases for graduate, nonresident, and professional students at UW-Milwaukee, UW-Eau Claire, UW-Green Bay, UW-La Crosse, UW-Oshkosh, UW-Parkside, UW-Stevens Point, UW-Stout, and UW-Whitewater were approved at the February 2019 Board of Regents meeting.

GPR/Tuition

Changes in ongoing GPR/Tuition funding for 2019-20 include:

- \$22.5 million in funds held in the Joint Committee on Finance’s supplemental appropriation pending a plan for use,
- \$1 million in funds for the Dairy Innovation Hub held in the Joint Committee on Finance’s supplemental appropriation pending a plan for use,
- \$14.1 million GPR/Tuition for an estimated 2% pay plan effective January 1, 2020,
- -\$4 million for the unfunded tuition share of the 2% pay plan effective January 1, 2020,
- \$14.1 million for the GPR/Tuition share of the final portion of the 2018-19 pay plan,
- -\$4.1 million for the unfunded tuition share of the 2018-19 pay plan,
- \$701,700 million for debt service,
- -\$14.8 million due to re-estimated fringe benefits,
- \$3 million due to Standard Budget Adjustments, lease payment increases, and State Lab of Hygiene.

Table A-2 provides the detailed allocation changes in GPR/Tuition by institution from 2018-19 to 2019-20. Appendix A provides details regarding the methodology used for the GPR/Tuition funding adjustments.

TABLE A-1
University of Wisconsin System
2019-20 GPR/Tuition Budget and Balance Summary by Institution

	GPR/Tuition Budget					2018-19	2019-20		
	2018-19 Operating Base	2019-20 Operating Base	Change	2019-20 Use of Balances	2019-20 Total Budget	July 1, 2018 Actual Beginning Fund Balance	July 1, 2019 Estimated Beginning Fund Balance	Budgeted Revenues	Budgeted Expenditures
Madison	894,545,599	1,002,506,644	12.1%	0	1,002,506,644	66,881,259	62,283,429	1,014,244,765	1,002,506,644
Milwaukee	259,537,566	265,092,810	2.1%	7,396,825	272,489,635	44,050,781	45,000,000	272,824,569	272,489,635
Washington		2,540,563		974,614	3,515,177		0		3,515,177
Waukesha		3,839,730		1,628,561	5,468,291		0		5,468,291
Eau Claire	83,100,379	88,335,873	6.3%	5,203,004	93,538,877	12,075,913	12,292,169	91,074,424	93,538,877
Barron		2,361,613		0	2,361,613		0		2,361,613
Green Bay	43,182,145	48,624,537	12.6%	1,588,064	50,212,601	6,770,204	7,116,882	54,543,070	50,212,601
Manitowoc		1,189,807		804,244	1,994,051		0		1,994,051
Marinette		1,308,708		516,595	1,825,303		0		1,825,303
Sheboygan		1,721,012		519,936	2,240,948		0		2,240,948
La Crosse	85,000,075	89,870,723	5.7%	2,046,342	91,917,065	6,668,630	6,304,198	91,313,074	91,917,065
Oshkosh	83,107,046	82,716,581	-0.5%	1,765,267	84,481,848	5,573,862	6,030,291	93,233,066	84,481,848
Fond du Lac		2,811,874		0	2,811,874		0		2,811,874
Fox Valley		4,677,438		0	4,677,438		0		4,677,438
Parkside	39,352,673	41,039,819	4.3%	1,400,765	42,440,584	10,924,700	8,430,759	42,316,737	42,440,584
Platteville	63,833,379	65,993,653	3.4%	2,375,696	68,369,349	12,153,995	9,730,881	65,878,036	68,369,349
Baraboo		2,434,667		0	2,434,667		0		2,434,667
Richland		2,215,904		0	2,215,904		0		2,215,904
River Falls	46,844,619	51,331,559	9.6%	1,379,195	52,710,754	10,712,859	10,100,000	51,961,576	52,710,754
Stevens Point	62,097,320	65,839,314	6.0%	0	65,839,314	2,451,799	0	69,966,644	65,839,314
Marshfield		1,835,926		0	1,835,926		0		1,835,926
Wausau		3,367,671		0	3,367,671		0		3,367,671
Stout	71,476,962	74,350,005	4.0%	0	74,350,005	8,051,013	6,000,000	71,587,324	74,350,005
Superior	28,799,994	30,666,341	6.5%	480,524	31,146,865	3,895,804	2,500,000	30,781,355	31,146,865
Whitewater	92,498,127	96,903,248	4.8%	3,000,000	99,903,248	15,558,366	11,000,000	99,553,601	99,903,248
Rock		3,040,961		0	3,040,961		0		3,040,961
Colleges	54,774,048	0	-100.0%	0	0	13,343,797	10,297,885	0	0
Extension	70,315,110	0	-100.0%	0	0	4,351,595	0	0	0
System Admin.	5,783,769	6,051,013	4.6%	0	6,051,013	0	0	6,051,013	6,051,013
Systemwide	58,808,760	65,665,983	11.7%	5,695,236	71,361,219	77,385,598	60,606,220	65,665,983	71,361,219
Shared Services		2,364,953		0	2,364,953	0	0	2,364,953	2,364,953
					0				0
Joint Finance Suppl. Appn.		22,500,000			22,500,000			22,500,000	22,500,000
Dairy Innovation Hub		1,000,000			1,000,000			1,000,000	1,000,000
GPR/Tuition Fringe Benefits	542,165,656	532,555,283	-1.8%		532,555,283			532,555,283	532,555,283
Total	2,585,223,227	2,666,754,213	3.2%	36,774,868	2,703,529,081	300,850,175	257,692,714	2,679,415,473	2,703,529,081

TABLE A-2
University of Wisconsin System
2019-20 GPR/Tuition Changes by Institution

	2018-19 GPR/Tuition Operating Base Plus Use of Tuition Balances	2019-20 Tuition Authority and Differentials	Distribute UW Colleges Funding to Receiving Institutions*	Distribute Extension Funding	2019-20 Portion of 2018-19 Pay Plan	2019-20 Estimated Pay Plan	Distribute FY19 Outcomes Based Funding	\$7M Utilities	Other**	2019-20 GPR/Tuition Ongoing Budget	Total Change of GPR/Tuition Ongoing Budget	2019-20 Use of Tuition Balances	2019-20 GPR/Tuition Ongoing Budget Plus Use of Tuition Balances
Madison	899,545,599	48,101,736	0	38,694,236	4,153,278	4,321,204	9,536,898	2,440,936	712,757	1,002,506,644	107,961,045	0	1,002,506,644
Milwaukee	264,537,566	(5,175,535)	8,799,995	2,214,084	1,159,516	1,117,125	4,030,209	1,032,200	(1,242,057)	271,473,103	11,935,537	10,000,000	281,473,103
Eau Claire	88,274,058	341,941	2,344,112	1,957,913	351,063	376,938	1,438,699	363,800	422,641	90,697,486	7,597,107	4,948,536	95,646,022
Green Bay	45,132,145	0	6,426,528	1,688,277	228,040	218,911	631,647	226,900	241,616	52,844,064	9,661,919	3,596,215	56,440,279
La Crosse	86,354,485	1,244,085	0	983,476	338,340	315,986	1,009,554	252,732	726,475	89,870,723	4,870,648	2,046,342	91,917,065
Oshkosh	83,635,046	(2,898,086)	7,427,624	649,524	471,303	391,592	1,468,382	398,537	(810,029)	90,205,893	7,098,847	1,281,509	91,487,402
Parkside	41,008,673	0	0	715,776	177,770	162,318	558,362	164,500	(91,580)	41,039,819	1,687,146	1,333,999	42,373,818
Platteville	67,173,967	(391,227)	4,534,785	833,083	304,172	299,065	843,188	227,200	160,579	70,644,224	6,810,845	2,295,131	72,939,355
River Falls	49,637,898	701,660	0	1,980,013	215,529	191,986	612,165	165,221	620,366	51,331,559	4,486,940	1,201,515	52,533,074
Stevens Point	62,808,689	(2,634,641)	5,488,854	1,762,727	367,125	332,886	1,205,986	344,600	2,078,054	71,042,911	8,945,591	0	71,042,911
Stout	71,476,962	0	0	1,069,549	284,473	270,688	1,117,531	266,700	(135,898)	74,350,005	2,873,043	0	74,350,005
Superior	29,225,864	0	0	1,142,276	116,232	115,014	403,548	97,658	(8,381)	30,666,341	1,866,347	445,642	31,111,983
Whitewater	96,470,527	(1,522,563)	4,075,175	1,936,754	414,268	395,812	1,261,233	327,500	557,903	99,944,209	7,446,082	3,000,000	102,944,209
Colleges	61,324,657	(1,534,609)	(50,966,079)	0	0	0	0	0	(2,273,360)	0	(54,774,048)	0	0
Extension	71,401,435	0	0	(68,453,573)	0	0	0	0	(1,861,537)	0	(70,315,110)	0	0
System Admin./Systemwide	92,132,627	0	3,018,776	12,825,885	184,830	225,673	(22,115,600)	(6,762,800)	(2,367,897)	71,716,996	(14,991,133)	5,695,236	77,412,232
Shared Services	0	0	0	0	0	0	0	0	2,364,953	2,364,953	2,364,953	0	2,364,953
Joint Finance Suppl. Appn.									22,500,000	22,500,000	22,500,000		22,500,000
Dairy Innovation Hub									1,000,000	1,000,000	1,000,000		1,000,000
System Total Excl FB	2,110,140,198	36,232,761	(8,850,230)	0	8,765,939	8,735,198	2,001,802	(454,316)	22,594,605	2,134,198,930	69,025,759	35,844,125	2,170,043,055
Fringe Benefits	547,087,660	(1,325,581)	(3,236,620)	0	1,417,601	1,305,002	(2,001,802)	454,316	(10,357,689)	532,555,283	(13,744,773)	930,743	533,486,026
System Total	2,657,227,858	34,907,180	(12,086,850)	0	10,183,540	10,040,200	0	0	12,236,916	2,666,754,213	55,280,986	36,774,868	2,703,529,081

* UW Colleges Funding Distribution includes \$12 million reduction in Tuition expenditures

** Other includes: Debt Service; Lawton and AOP adjustments; Lease and Rental payments; Creation of Shared Services; Additional Faculty position for State Lab of Hygiene, and Joint Finance Appropriation

Section B. Auxiliary Budget and Rates

Auxiliary operations are self-supporting programs whose primary purpose is to provide services to students (e.g., residence halls, student centers/unions, student health clinics, bookstores) and whose secondary purpose is to provide services to staff, and occasionally the general public (e.g., parking, clinics, conferences, printing and duplicating services). User fees, segregated fees, merchandise sales, and interest earnings generate revenues for auxiliary operations, and the operations are allowed to maintain reserves with funds to smooth rate changes, for new facilities, remodeling/additions, deferred maintenance, high cost equipment, debt service obligations, and to ensure adequate funding for current operations. Students participate in the programming and budgeting process through institutional Segregated University Fee Allocation Committees.

Auxiliary Operating Budget

The 2019-20 Auxiliary budget will increase by \$75.4 million or 9.8% to \$845.5 million. The increase is primarily due to debt service on major projects at UW-Madison.

2019-20 Estimated Beginning Balance		285,318,991
Revenues	803,793,470	
Planned Expenditures	(845,494,657)	
Planned Use of Balances		(41,701,187)

Auxiliary Program Revenue Balances

Between 2012-13 and 2017-18, actual Auxiliary balances increased by \$93.5 million to \$282.2 million. Balances are estimated to increase by \$3.2 million in 2018-19 and decrease by \$41.7 million in 2019-20.

The dotted red line in the following graph represents 12% of expenditures, the level at which institutions must provide a detailed spending report to the Board each October.

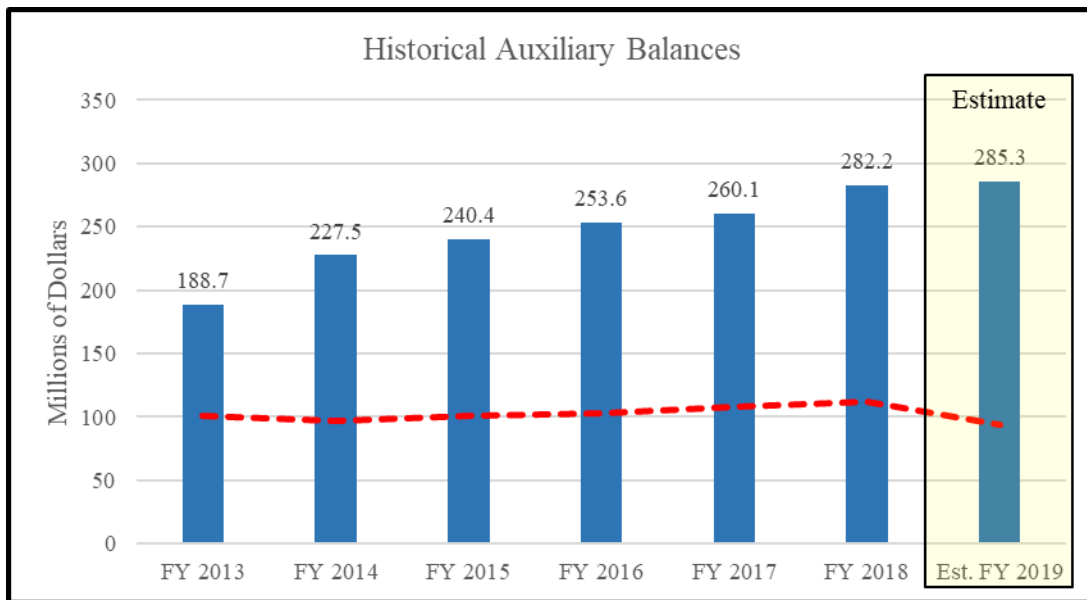


Table B-1 provides additional details regarding Auxiliary fund balances by institution.

Auxiliary Rates

For 2019-20 campuses were instructed that proposed rate changes should be limited to:

- Pay plan and associated fringe benefit increases for 2019-20
- Documented contractual increases
- Debt service
- Enumerated capital projects
- Proposed student initiated programming
- Student safety

Segregated Fees

The average segregated fee increase at the doctoral and comprehensive institutions is \$36 (2.7%). Institutional rates range from \$1,010 to \$1,597 with changes ranging from -\$4.88 to \$169.80 (-0.3% to 13.2%). The majority of the increases are for pay plan, debt service, and student initiatives.

Segregated fees will increase \$170 at UW-Madison. The majority of the increase is due to debt service for the SERF replacement which was enumerated in 2015-17 and the new Natatorium master plan fee (the Natatorium is included in the 2019-21 capital budget).

At the branch campuses, segregated fees are generally remaining flat or will increase due to pay plan, student initiated programming, and counseling services. Manitowoc, Marinette, and Sheboygan (all branch campuses of UW-Green Bay) are increasing between 24.7% and 32.3%. The new rate will be \$505.56. Over the past several years the campuses have relied heavily on use of fund balances to maintain services. Students approved an increase in the segregated fee rate in order to maintain these services.

Table B-2 shows the segregated fee increases by rate change reasons.

Table B-3 shows the 2019-20 total segregated fee, percent increase, and dollar change for each of the four-year institutions as well as the branch campuses.

Table B-4 provides a detailed explanation of segregated fee increases for four-year institutions and branch campuses. Table B-3 also identifies the portion of the rates that are associated with major projects.

Room and Board

In 2018-19, room and board rates were reported utilizing a weighted average rather than the most popular rates that had been reported in the past. In an effort to provide a clearer picture that more accurately reflects what families of students living on campus are actually paying, we have moved to a model that calculates rates based on the cost of room and board paid by the majority of students. The Board is asked to act on all room and board rates which are shown in tables B-7 and B-8.

Table B-5 shows the room and board increases by rate change reason.

Table B-6 provides the 2019-20 combined average room and board rates for the majority of students, along with the change in dollars and percent for each of the four-year institutions.

Table B-7 and **Table B-8** provide the room rates and meal plan rates for each room type and meal plan type at each institution. These detailed rates are what the Board is being asked to approve.

Table B-9 summarizes the 2019-20 textbook rental rates and provides an explanation for the rate that is increasing more than the 3.0% threshold. UW-Stout has decreased their textbook rental fee in order to offset segregated fee increases so costs in total do not increase significantly.

UW-Madison Auxiliary Transfer Request

UW-Madison is requesting a transfer in the amount of \$800,000 between two auxiliary operations. Per policy, this is allowable and should be brought to the Board as part of the annual budget approval process.

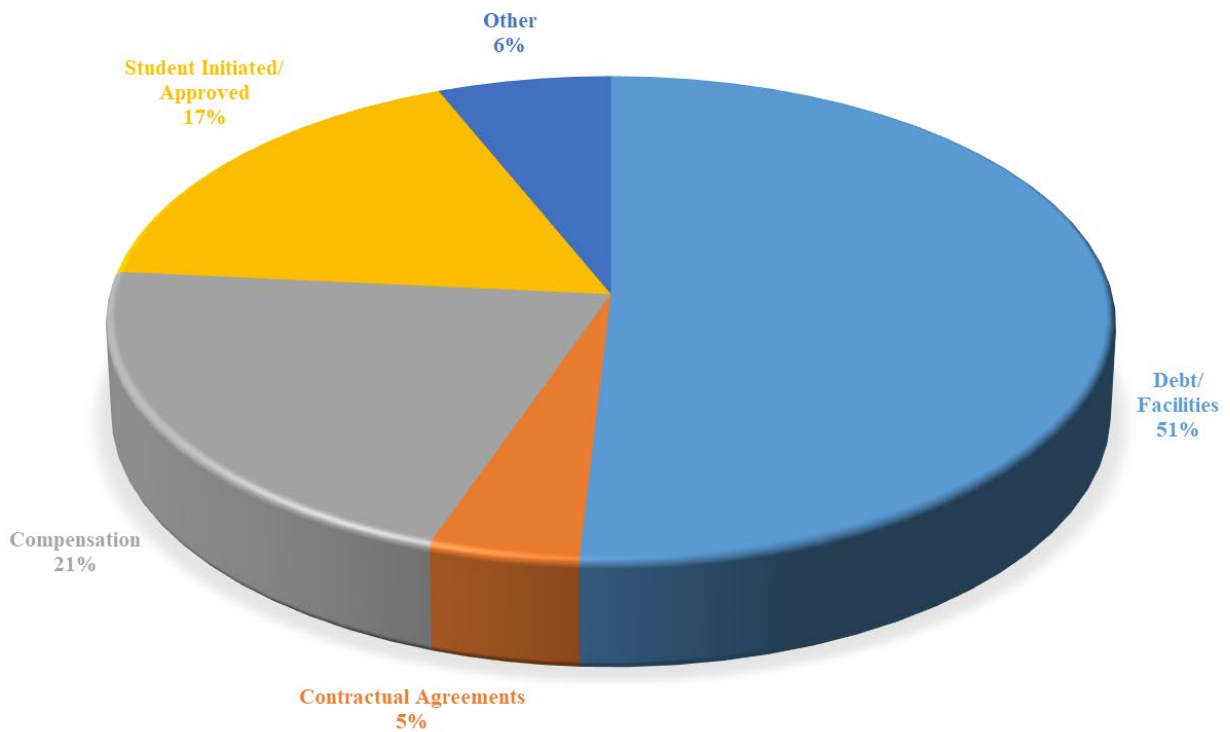
The request is detailed in Exhibit 1. The requested transfer shifts funds from the Transit/Bus Program and moves them to the University Health Service (UHS)/Student Activity Center (SAC) debt service account. The transfer will allow UW-Madison to eliminate a \$34.08 segregated fee in the fall of 2019.

Exhibit 1 includes the transfer request from UW-Madison.

TABLE B-1
UNIVERSITY OF WISCONSIN SYSTEM
2019-20 Auxiliary Operations Budget and Balance Summary by Institution

	BUDGET			2018-19	2019-20		
	2018-19 Auxiliary Operations	2019-20 Auxiliary Operations	Change	July 1, 2018 Actual Beginning Fund Balance	July 1, 2019 Estimated Beginning Fund Balance	Budgeted Revenues	Budgeted Expenditures
Madison	312,541,511	401,694,855	28.5%	116,167,315	129,010,970	374,570,027	401,694,855
Extension				3,990,269			
Milwaukee	99,651,088	97,735,900	-1.9%	33,573,067	34,000,000	94,735,900	97,735,900
Washington		200,027		132,854	162,104	254,136	200,027
Waukesha		468,289		267,256	344,609	638,197	468,289
Eau Claire	48,611,776	46,789,015	-3.7%	34,278,760	33,927,807	41,250,659	46,789,015
Barron		192,078		232,502	189,528	203,920	192,078
Green Bay	19,624,179	19,873,294	1.3%	9,676,011	9,402,164	19,307,948	19,873,294
Manitowoc		159,183		100,376	104,768	128,183	159,183
Marinette		380,456		181,575	134,555	448,563	380,456
Sheboygan		231,263		25,242	(6,676)	231,263	231,263
La Crosse	38,172,730	41,113,832	7.7%	14,869,777	14,513,243	38,951,448	41,113,832
Oshkosh	42,759,772	42,939,803	0.4%	12,490,198	11,605,319	41,525,835	42,939,803
Fond du Lac		263,105		44,660	39,778	249,309	263,105
Fox Valley		1,092,742		364,854	282,164	1,055,090	1,092,742
Parkside	9,956,617	10,314,498	3.6%	957,287	1,477,733	10,137,509	10,314,498
Platteville	33,437,222	33,607,227	0.5%	11,457,124	9,649,221	30,849,968	33,607,227
Baraboo		289,514		116,905	144,390	288,594	289,514
Richland		143,631		249,961	275,829	140,076	143,631
River Falls	32,846,933	30,958,547	-5.7%	6,209,362	7,468,287	29,157,139	30,958,547
Stevens Point	36,155,627	33,277,267	-8.0%	8,604,532	4,525,100	32,092,691	33,277,267
Marshfield		129,917		163,987	156,850	141,840	129,917
Wausau		662,889		562,210	538,849	686,399	662,889
Stout	35,804,631	33,086,124	-7.6%	10,055,933	9,531,017	32,002,618	33,086,124
Superior	7,588,358	6,865,683	-9.5%	1,427,717	3,600,000	6,982,333	6,865,683
Whitewater	40,670,456	41,084,626	1.0%	11,754,531	12,000,000	45,885,988	41,084,626
Rock		222,234		586,800	711,800	365,000	222,234
Colleges	5,216,683	0	-100.0%	0	0	0	0
Extension	5,629,217	0	-100.0%	0	0	0	0
System Admin.	360,461	327,623	-9.1%	151,556	1,023,867	298,000	327,623
Colleges				766,902		0	0
Systemwide	1,044,320	1,391,035	33.2%	2,698,268	505,715	1,214,837	1,391,035
Shared Services	0	0		0	0	0	0
Total	770,071,581	845,494,657	9.8%	282,157,791	285,318,991	803,793,470	845,494,657

Table B-2
Segregated Fee Increases by Category
 (doctoral and comprehensive universities)



Debt/Facilities

62% - SERF replacement and new Natatorium fee at UW-Madison

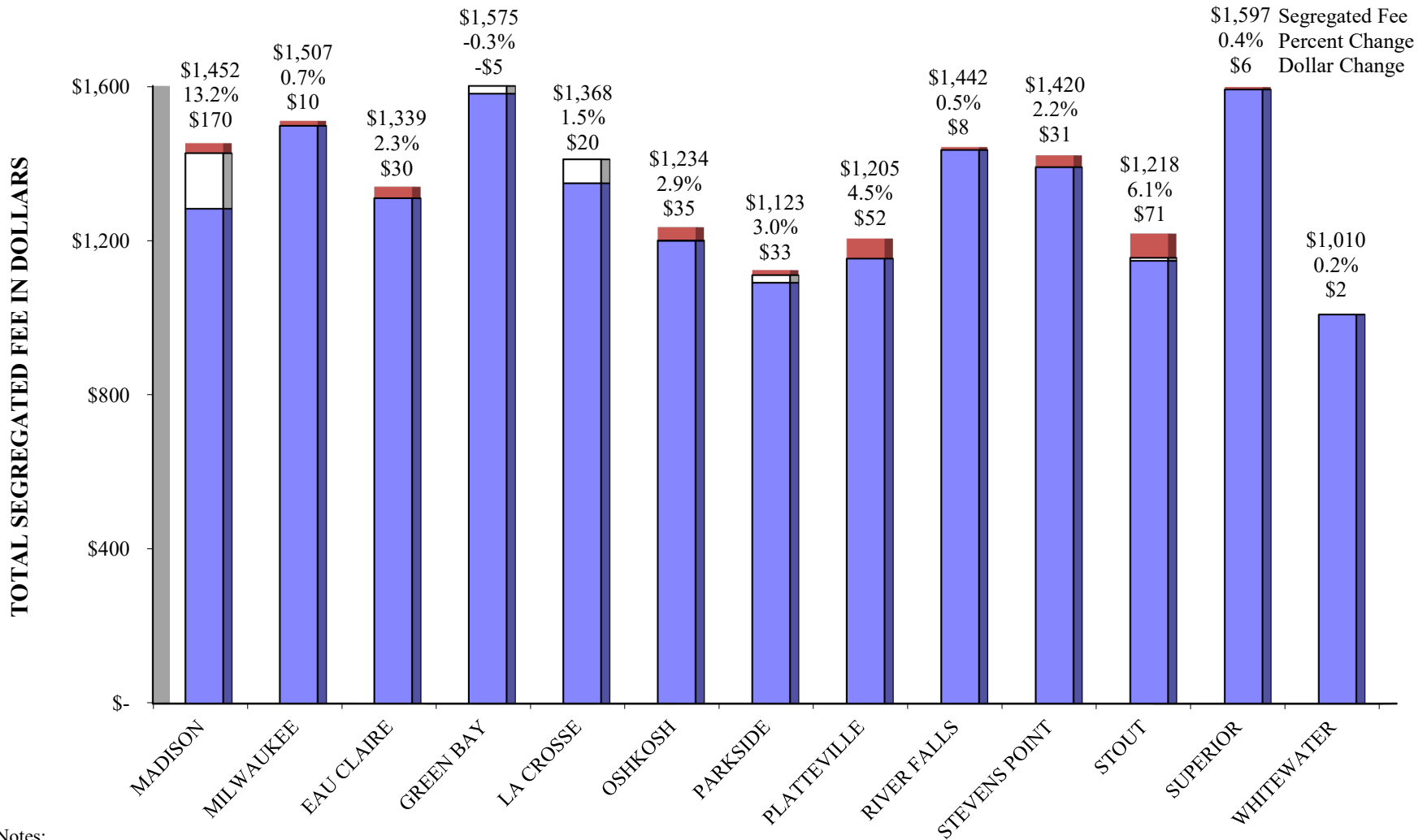
18% - Increase in debt service payments for the Kress Center at UW-Green Bay

11% - Debt service for Fieldhouse project at UW-La Crosse

Notes:

1. Branch campuses are not included.
2. Other category includes payments for municipal services and operational costs associated with student centers and recreational facilities.

TABLE B-3
UNIVERSITY OF WISCONSIN SYSTEM
2019-20 Academic Year Segregated Fees

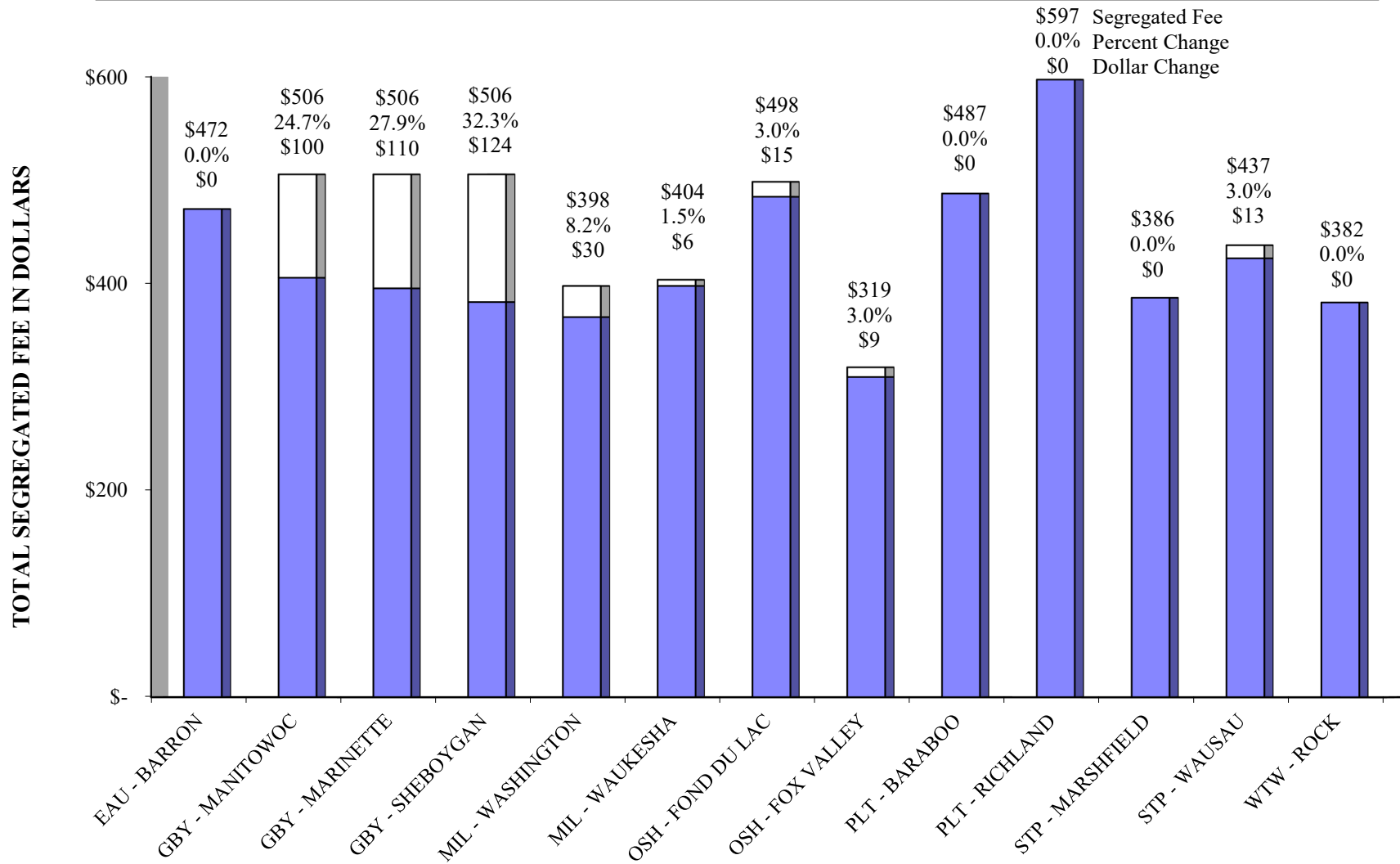


Notes:

1. Divide by 2 for semester rates.
2. Stout's increase is offset by e-text fee decrease.
3. For additional information, see Table B-4.

■ 2018-19 Rate
 □ Major Projects Previously Approved by the Board
 ■ Operations Change

TABLE B-3
UNIVERSITY OF WISCONSIN SYSTEM
2019-20 Academic Year Segregated Fees



*For additional information, see Table B-4

■ 2018-19 Rate □ 2019-20 Increase

**Divide by two for semester rates

TABLE B-4
UNIVERSITY OF WISCONSIN SYSTEM
2019-20 Academic Year Segregated Fees

<u>Institution</u>	<u>2018-19</u>	<u>2019-20</u>	<u>Change</u>	<u>% Change</u>	
Madison	\$1,282.16	\$1,451.96	\$169.80	13.2%	
- Operations	\$1,028.08	\$1,054.04	\$25.96	2.5%	
			\$9.01 Compensation Increases		Mental health expansion and organized activities
			\$8.59 Student Initiated Programming		Operations for new SERF
			\$8.12 Rec Sports		expected increase in assessment cost
			\$0.24 Municipal Services		
- Major Projects	\$254.08	\$397.92	\$143.84	56.6%	
			\$177.92 Rec Sports		SERF replacement, new Natatorium master plan fee
			-\$17.04 Organized Activities		retire UHS/SAC debt service
			-\$17.04 University Health		retire UHS/SAC debt service
Milwaukee	\$1,496.90	\$1,507.30	\$10.40	0.7%	
- Operations	\$1,300.90	\$1,313.66	\$12.76	1.0%	
			\$11.36 Compensation Increases		
			\$1.40 Student Initiated Programming		Student Life Neighborhood Housing Office
- Major Projects	\$196.00	\$193.64	-\$2.36	-1.2%	
			-\$2.36 Child Care		Balances used to pay for classroom expansion project instead of bonding/debt service
Milwaukee - Washington	\$367.54	\$397.66	\$30.12	8.2%	
			\$27.17 Student Initiated Programming		New diversity and inclusion programming
			\$4.78 Compensation Increases		
			-\$1.83 Expense Reductions		In Student Life, Student Health and Municipal Services
Milwaukee - Waukesha	\$397.66	\$403.63	\$5.97	1.5%	
			\$5.97 Compensation Increases		
Eau Claire	\$1,309.41	\$1,339.10	\$29.69	2.3%	
- Operations	\$965.59	\$995.28	\$29.69	3.1%	
			\$23.19 Athletics		Intercollegiate Athletics is operating in a deficit this will move toward being self supporting
			\$2.50 Compensation Increases		
			\$2.00 Student Initiated Programming		Additional counselor position
			\$2.00 Student Health Services		Increase in free flu shots requested by the students
- Major Projects	\$343.82	\$343.82	\$0.00	0.0%	
Eau Claire - Barron	\$472.08	\$472.08	\$0.00	0.0%	
Green Bay	\$1,580.00	\$1,575.12	-\$4.88	-0.3%	
- Operations	\$1,392.48	\$1,346.60	-\$45.88	-3.3%	
			-\$45.88 Sports Prog. And Facilities		Realignment due to enrollment and funding changes
- Major Projects	\$187.52	\$228.52	\$41.00	21.9%	
			\$41.56 Kress Center		Increase in debt service payments.
			-\$0.56 Soccer/Softball Complex		Realignment due to enrollment and funding changes

<u>Institution</u>	<u>2018-19</u>	<u>2019-20</u>	<u>Change</u>	<u>% Change</u>	
Green Bay - Manitowoc	\$405.56	\$505.56	\$100.00	24.7%	
					All areas have been underfunded in the past several years and have relied heavily on use of fund balances to maintain services. In order to address declining enrollments and loss of fund balances, students approved an increase in the seg fee rate in order to maintain these services on campus. Without this increase, there would be no funds available for allocable (and some non-allocable) services.
Green Bay - Marinette	\$395.32	\$505.56	\$110.24	27.9%	
					All areas have been underfunded in the past several years and have relied heavily on use of fund balances to maintain services. In order to address declining enrollments and loss of fund balances, students approved an increase in the seg fee rate in order to maintain these services on campus. Without this increase, there would be no funds available for allocable (and some non-allocable) services.
Green Bay - Sheboygan	\$382.04	\$505.56	\$123.52	32.3%	
					All areas have been underfunded in the past several years and have relied heavily on use of fund balances to maintain services. In order to address declining enrollments and loss of fund balances, students approved an increase in the seg fee rate in order to maintain these services on campus. Without this increase, there would be no funds available for allocable (and some non-allocable) services.
La Crosse	\$1,348.05	\$1,367.66	\$19.61	1.5%	
- Operations	\$863.47	\$857.46	-\$6.01	-0.7%	
			-\$6.01	University Center	Decrease in expenses
- Major Projects	\$484.58	\$510.20	\$25.62	5.3%	
			\$62.00	Sports Prog. & Fac.	Planned debt service for Fieldhouse project
			-\$36.38	University Center	Utilize cash balances to offset debt service in FY20
Oshkosh	\$1,198.91	\$1,234.26	\$35.35	2.9%	
- Operations	\$931.28	\$965.58	\$34.30	3.7%	
			\$18.63	Compensation Increases	
			\$11.32	Student Initiated Programming	Demand increase for Student Clubs and Organizations programming
			\$4.35	Sports Prog. & Fac.	Increased security costs at athletic events
- Major Projects	\$267.63	\$268.68	\$1.05	0.4%	
			\$1.05	Childcare	Increase in debt service payments for the childcare center
Oshkosh - Fond du Lac	\$483.88	\$498.38	\$14.50	3.0%	
			\$21.68	Compensation Increases	
			-\$4.48	Sports Prog. & Fac.	Planned use of reserves
			-\$3.54	Organized Activities	Planned use of reserves
			\$0.84	Municipal Services	Increase due to rising assessments
Oshkosh - Fox Valley	\$309.56	\$318.98	\$9.42	3.0%	
			\$21.78	Student Initiated Programming	Increased demand for student club/org
			\$3.40	Compensation Increases	
			-\$9.80	Sports Prog. & Fac.	Planned use of reserves
			-\$5.96	Health & Counseling	Decrease in non-allocable cost for counseling services

<u>Institution</u>	<u>2018-19</u>	<u>2019-20</u>	<u>Change</u>	<u>% Change</u>	
Parkside	\$1,090.56	\$1,123.20	\$32.64	3.0%	
- Operations	\$595.03	\$608.02	\$12.99	2.2%	
			\$3.25 Compensation Increases		Contractual increase
			\$6.80 Sports Prog & Fac		Increase in sports programming, university health and union operations
			\$2.65 Student Approved Programming		
			\$0.29 Municipal Services		
- Major Projects	\$495.53	\$515.18	\$19.65	4.0%	
			\$19.65 Debt Service		Increase to cover debt service payments
Platteville	\$1,153.00	\$1,205.00	\$52.00	4.5%	
- Operations	\$766.00	\$818.00	\$52.00	6.8%	
			\$25.00 Student Initiated Programming		Operations associated with the Williams Fieldhouse Expansion
			\$12.00 Health and Counseling		Student approved additional staffing and contractual increase for 3rd party medical staffing
			\$9.50 Compensation Increases		
			\$5.00 Municipal Services		Increase due to rising assessments
			\$0.50 Transit/Bus Service		Increase in bus contract
- Major Projects	\$387.00	\$387.00	\$0.00	0.0%	
Platteville - Baraboo	\$487.02	\$487.02	\$0.00	0.0%	
Platteville - Richland	\$597.16	\$597.16	\$0.00	0.0%	
River Falls	\$1,434.12	\$1,441.70	\$7.58	0.5%	
- Operations	\$1,085.12	\$1,092.70	\$7.58	0.7%	
			\$6.58 Compensation Increases		
			\$1.00 Falcon Center Operations		Operations associated with the Falcon Center
- Major Projects	\$349.00	\$349.00	\$0.00	0.0%	
Stevens Point	\$1,389.60	\$1,420.24	\$30.64	2.2%	
- Operations	\$945.64	\$976.28	\$30.64	3.2%	
			\$24.98 Compensation Increases		Sports programming and facilities
			\$6.50 Student Initiated Programming		Increase in city bus contract
			\$0.84 Transit/Bus Service		Expense reductions
			-\$1.68 Student Life		
- Major Projects	\$443.96	\$443.96	\$0.00	0.0%	
Stevens Point - Marshfield	\$386.20	\$386.16	-\$0.04	-0.01%	
			-\$0.04 Health & Counseling		Reduced expenses by eliminating contracted services aand now paying for services by the hour
Stevens Point - Wausau	\$424.36	\$437.04	\$12.68	3.0%	
			\$14.06 Student Initiated Programming		Organized Activities for student newspaper; maintain adequate support for student activities
			-\$1.38 Health & Counseling		Reduced expenses by eliminating contracted services and now paying for services by the hour

<u>Institution</u>	<u>2018-19</u>	<u>2019-20</u>	<u>Change</u>	<u>% Change</u>	
Stout	\$1,147.20	\$1,217.70	\$70.50	6.1%	
- Operations	\$922.93	\$985.63	\$62.70	6.8%	
			\$33.34 Union/Center		Operations associated with Price Commons being offset by a decrease in the e-text fee
			\$9.30 Sports Prog. And Facilities		Student approved increase for athletics and intramurals being offset by a decrease in the e-text fee
			\$7.20 Health & Counseling		Increased medical costs for the Health Services being offset by a decrease in the e-text fee
			\$6.90 Organized Activities		Student approved system to track activities and student profiles being offset by a decrease in the e-text fee
			\$5.36 Compensation Increases		
			\$0.60 Municipal Services		Increase due to rising assessments being offset by a decrease in the e-text fee (see Table B-9)
- Major Projects	\$224.27	\$232.07	\$7.80	3.5%	
			\$7.80 Union/Center		Increase to cover debt service payments for Price Commons partially offset by a decrease in the e-text fee
Superior	\$1,590.59	\$1,596.93	\$6.34	0.4%	
- Operations	\$1,042.59	\$1,048.93	\$6.34	0.6%	
			\$2.71 Compensation Increases		
			\$2.00 Sports Prog. & Fac.		Student approved operations for sports programming and facilities
			\$1.13 Organized Activities		Student approved programming
			\$0.50 Municipal Services		Increase due to rising assessments
- Major Projects	\$548.00	\$548.00	\$0.00	0.0%	
Whitewater	\$1,008.19	\$1,010.39	\$2.20	0.2%	
- Operations	\$799.73	\$801.93	\$2.20	0.3%	
			\$2.20 Compensation Increases		
- Major Projects	\$208.46	\$208.46	\$0.00	0.0%	
Whitewater - Rock	\$381.65	\$381.65	\$0.00	0.0%	

Table B-5
Room and Board Increases by Category
(average cost for majority of students at doctoral and comprehensive universities)

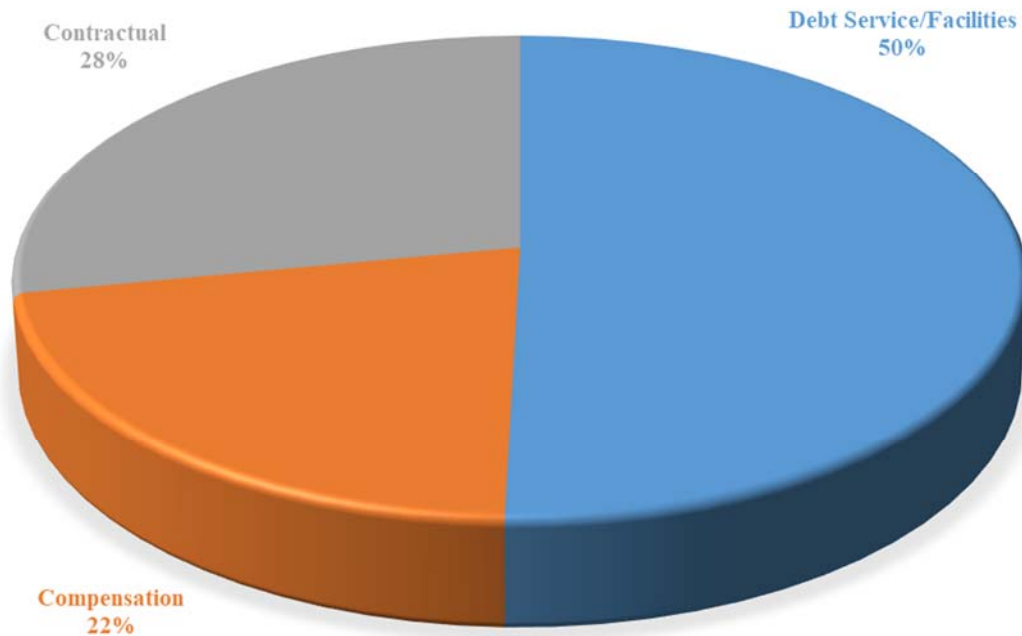
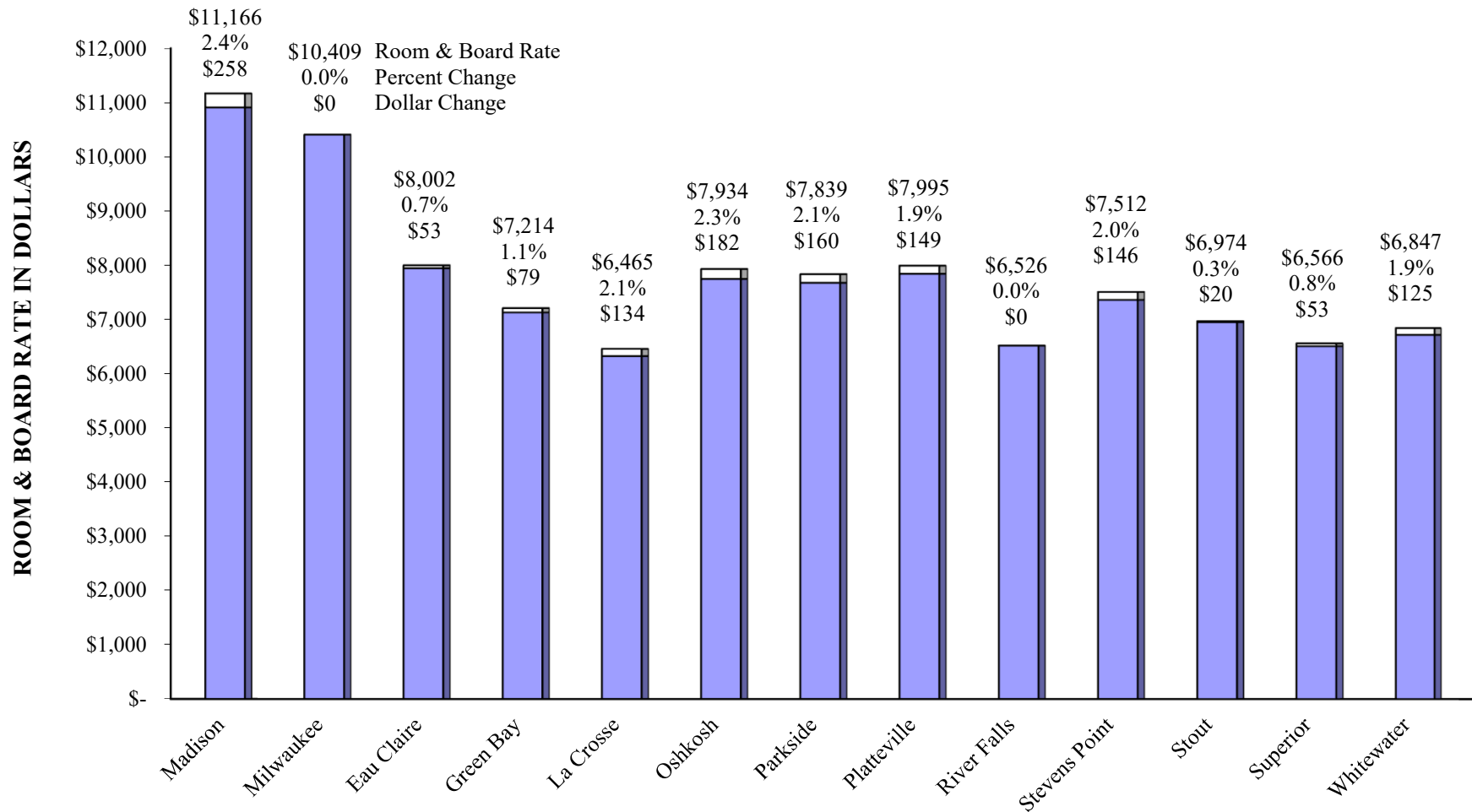


TABLE B-6
UNIVERSITY OF WISCONSIN SYSTEM
 2019-20 Academic Year Average Room and Board Rates for the Majority of Students



*For additional information, see Tables B-7 and B-8

■ 2018-19 Rate □ 2019-20 Change

ERRATA

Table B-7
University of Wisconsin System
2019-20 Academic Year Room Rates

<u>Institution</u>	<u>Rooms</u>	<u>2018-19</u>	<u>2019-20</u>	<u>\$ Change</u>	<u>% Change</u>	<u>Estimated FY20 Fall Occupancy</u>
Madison	Single-Regular	\$7,400	\$7,600	\$200	2.7%	562
	Single-Small	\$6,900	\$7,100	\$200	2.9%	41
	Single-New	\$8,200	\$8,400	\$200	2.4%	25
	Single- Witte	\$7,300	\$7,500	\$200	2.7%	-
	Single- w/ Bath	\$7,600	\$7,800	\$200	2.6%	3
	Single w/Bath-New	\$8,400	\$8,700	\$300	3.6%	5
	Double-Chadbourne	\$6,900	\$7,100	\$200	2.9%	580
	Double-Large	\$7,200	\$7,300	\$100	1.4%	48
	→ Double-New	\$7,400	\$7,600	\$200	2.7%	1,296
	→ Double-Regular (Bradley/Cole/Kronshage/Slichter/Sullivan)	\$6,275	\$6,500	\$225	3.6%	1,644
	Double-Regular (Barnard/Waters)	\$6,500	\$6,700	\$200	3.1%	530
	→ Double-Sellery/Smith	\$6,900	\$7,100	\$200	2.9%	1,164
	* Double-Witte	\$6,600	\$7,300	\$700	10.6%	1,258
	Double w/Bath	\$7,300	\$7,500	\$200	2.7%	188
	Double w/Bath-New	\$7,600	\$7,800	\$200	2.6%	60
	Triple	\$6,200	\$6,400	\$200	3.2%	306
	Average Cost for the Majority of Students	\$6,858	\$7,067	\$208	3.0%	
	<i>Rate increases are made up of \$157 for debt service and \$51 for pay plan.</i>					
Milwaukee	<i>Note: Sandburg Rates do NOT include \$40 SHAC fee</i>					
	Sandburg Single	\$6,430	\$6,430	\$0	0.0%	415
	→ Sandburg Double	\$5,440	\$5,440	\$0	0.0%	950
	Sandburg Triple	\$4,850	\$4,850	\$0	0.0%	133
	Sandburg East Tower Single	\$8,030	\$8,030	\$0	0.0%	185
	Sandburg East Tower Double	\$6,140	\$6,140	\$0	0.0%	342
	Purin Hall Single	\$7,190	\$7,190	\$0	0.0%	15
	Purin Hall Double	\$5,740	\$5,740	\$0	0.0%	32
	→ Cambridge Commons Double	\$6,779	\$6,779	\$0	0.0%	486
	Cambridge Commons Double Upgrade	\$7,909	\$7,909	\$0	0.0%	149
	Riverview Single	\$7,407	\$0	(\$7,407)	-100.0%	-
	→ Riverview Double	\$6,441	\$6,441	\$0	0.0%	440
	Average Cost for the Majority of Students	\$6,220	\$6,220	\$0	0.0%	
Eau Claire	→ Double	\$4,613	\$4,798	\$185	4.0%	1,575
	→ Double Renovated	\$5,025	\$5,226	\$201	4.0%	1,142
	Chancellors - Single	\$6,229	\$6,478	\$249	4.0%	306
	Sutherland - Single		\$5,000	\$5,000	0.0%	184
	Priory - Single Suite	\$5,422	\$5,639	\$217	4.0%	45
	New Dorm - Single Suite		\$5,639	\$5,639	0.0%	128
	New Dorm - Double Suite		\$5,353	\$5,353	0.0%	293
	Haymarket - Studio	\$8,400	\$8,551	\$151	1.8%	5
	Haymarket - 1BR Single	\$9,000	\$9,162	\$162	1.8%	6
	Haymarket - 1BR Double	\$7,630	\$7,767	\$137	1.8%	4
	Haymarket - 1BR Double + Den	\$8,200	\$8,348	\$148	1.8%	6
	Haymarket 2BR Single	\$8,400	\$8,551	\$151	1.8%	17
	Haymarket 2BR Double	\$6,930	\$7,055	\$125	1.8%	140
	Haymarket 2BR Double + Den	\$7,870	\$8,012	\$142	1.8%	24
	Haymarket 4BR Single	\$8,274	\$8,423	\$149	1.8%	140
	Average Cost for the Majority of Students	\$4,819	\$5,012	\$193	4.0%	
	<i>Rate increases are made up of \$120 for debt service and \$73 for pay plan/compensation.</i>					

Table B-7
University of Wisconsin System
2019-20 Academic Year Room Rates

<u>Institution</u>	<u>Rooms</u>	<u>2018-19</u>	<u>2019-20</u>	<u>\$ Change</u>	<u>% Change</u>	<u>Estimated FY20 Fall Occupancy</u>
Green Bay	Single Efficiency	\$4,340	\$4,340	\$0	0.0%	9
	1 BR-2/apt	\$4,340	\$4,340	\$0	0.0%	40
	2 BR-4/apt	\$4,240	\$4,240	\$0	0.0%	496
	→ 1 bedroom/2 person residence hall	\$4,020	\$4,020	\$0	0.0%	742
	1 bedroom/2 person Downham Hall	\$4,020	\$4,020	\$0	0.0%	-
	Robishaw Hall:					
	2 BR apt	\$4,980	\$4,980	\$0	0.0%	24
	3 BR apt	\$4,870	\$4,870	\$0	0.0%	21
	→ 4 BR apt	\$4,870	\$4,870	\$0	0.0%	621
	5 BR apt	\$4,870	\$4,870	\$0	0.0%	20
Marinette	10 person house	\$4,240	\$4,240	\$0	0.0%	4
	Average Cost for the Majority of Students	\$4,445	\$4,445	\$0	0.0%	
	One Bedroom Apartment; Shared Bedroom	\$4,436	\$4,436	\$0	0.0%	10
	→ Two-Bedroom Apartment; Shared Bedroom	\$4,218	\$4,218	\$0	0.0%	22
	Two-Bedroom Apartment; One Private Bedroom	\$4,978	\$4,978	\$0	0.0%	12
	Two-Bedroom Apartment; Both Private Bedrooms	\$6,706	\$6,706	\$0	0.0%	6
	One Bedroom Apartment; Private Bedroom	\$8,870	\$8,870	\$0	0.0%	-
La Crosse	Average Cost for the Majority of Students	\$4,218	\$4,218	\$0	0.0%	
	Eagle Single	\$5,846	\$5,992	\$146	2.5%	1
	Reuter Apartment	\$5,846	\$5,992	\$146	2.5%	370
	Single	\$4,916	\$5,039	\$123	2.5%	8
	Eagle Double	\$4,916	\$5,039	\$123	2.5%	-
	Eagle Overflow	\$4,516	\$4,639	\$123	2.7%	720
	→ Double	\$3,825	\$3,921	\$96	2.5%	2,125
Oshkosh	Average Cost for the Majority of Students	\$3,825	\$3,921	\$96	2.5%	
	<i>Rate increases are due to campus utility projects and debt service.</i>					
	→ Regular Double	\$4,468	\$4,480	\$12	0.3%	1,236
	Regular Single	\$6,180	\$6,196	\$16	0.3%	213
	→ Taylor Hall Double	\$5,076	\$5,088	\$12	0.2%	435
Parkside	Taylor Hall Single	\$6,636	\$6,652	\$16	0.2%	17
	Fletcher Hall Double	\$5,332	\$5,344	\$12	0.2%	380
	Fletcher Hall Single	\$6,668	\$6,684	\$16	0.2%	10
	Fletcher Hall Triple	\$6,000	\$6,016	\$16	0.3%	72
	Horizon Hall two bedroom	\$6,480	\$6,500	\$20	0.3%	156
	Horizon Hall four bedroom	\$6,760	\$6,780	\$20	0.3%	184
	Design Single	\$5,504	\$5,516	\$12	0.2%	10
	Average Cost for the Majority of Students	\$4,772	\$4,784	\$12	0.3%	
	<i>Rate increases are due to pay plan.</i>					
	Single (Pike River Suites)	\$5,508	\$5,590	\$82	1.5%	18
Parkside	Single (Ranger Hall)	\$5,304	\$5,384	\$80	1.5%	1
	Super Single (Ranger Hall)	\$5,712	\$5,798	\$86	1.5%	17
	Single (Univ Apts)	\$5,508	\$5,590	\$82	1.5%	58
	→ Double (Pike River Suites)	\$4,938	\$5,012	\$74	1.5%	211
	→ Double (Ranger Hall) 199 Double Rooms	\$4,494	\$4,562	\$68	1.5%	338
	Double (Univ Apts)	\$4,632	\$4,702	\$70	1.5%	116
	Average Cost for the Majority of Students	\$4,716	\$4,787	\$71	1.5%	
	<i>Rate increases are made up of \$42 for pay plan/compensation and \$29 for contractual increases.</i>					

Table B-7
University of Wisconsin System
2019-20 Academic Year Room Rates

<u>Institution</u>	<u>Rooms</u>	<u>2018-19</u>	<u>2019-20</u>	<u>\$ Change</u>	<u>% Change</u>	<u>Estimated FY20 Fall Occupancy</u>
Platteville	→ Traditional Double & Cooper Ag LLC	\$3,970	\$4,090	\$120	3.0%	918
	Traditional Single	\$5,070	\$5,190	\$120	2.4%	147
	Renewed Traditional Double (Porter & Melcher)	\$4,380	\$4,520	\$140	3.2%	368
	Renewed Traditional Single (Porter & Melcher)	\$5,480	\$5,620	\$140	2.6%	38
	Elevated Renewed Traditional Double (Dobson)	\$4,490	\$4,630	\$140	3.1%	286
	Elevated Renewed Traditional Single (Dobson)	\$5,590	\$5,730	\$140	2.5%	4
	Southwest Hall	\$5,786	\$5,960	\$174	3.0%	328
	→ Semi-Suite (Bridgeway Commons)	\$5,622	\$5,800	\$178	3.2%	387
	Single Semi-Suite (Bridgeway Commons)	\$7,179	\$7,358	\$179	2.5%	2
	Average Cost for the Majority of Students	\$4,796	\$4,945	\$149	3.1%	
<i>Rate increases are made up of \$87 for debt service and \$62 for pay plan.</i>						
River Falls	→ Traditional Double Room	\$4,136	\$4,136	\$0	0.0%	2,074
	Ames Double Room	\$4,670	\$4,670	\$0	0.0%	207
	Single Room--All halls except SFS and Ames	\$4,670	\$4,670	\$0	0.0%	4
	Single Room--South Fork Suites	\$5,210	\$5,210	\$0	0.0%	228
	Single Room--Ames	\$5,210	\$5,210	\$0	0.0%	21
	Average Cost for the Majority of Students	\$4,136	\$4,136	\$0	0.0%	
Stevens Point	→ Renovated Single	\$5,522	\$5,522	\$0	0.0%	110
	→ Renovated Double	\$4,422	\$4,422	\$0	0.0%	1,501
	Unrenovated Single	\$5,322	\$5,322	\$0	0.0%	132
	Unrenovated Double	\$4,222	\$4,222	\$0	0.0%	723
	Suites	\$6,264	\$6,264	\$0	0.0%	291
Average Cost for the Majority of Students						
Wausau	→ Double - NTC	\$3,260	\$3,348	\$88	2.7%	2
	→ Double - UW	\$3,133	\$3,218	\$85	2.7%	70
	Average Cost for the Majority of Students	\$3,133	\$3,218	\$85	2.7%	
	<i>Rate increases are due to capital equipment replacement of furnishings and pay plan.</i>					
Stout	Single Occ Rate	\$5,280	\$5,300	\$20	0.4%	133
	Single Occ Rate, Remodeled Hall	\$5,480	\$5,500	\$20	0.4%	45
	Single Occ Rate, Air Conditioned	\$5,680	\$5,700	\$20	0.4%	-
	→ Double Occ Rate	\$4,280	\$4,300	\$20	0.5%	1,370
	Double Occ Rate - Extended	\$4,480	\$4,500	\$20	0.4%	194
	→ Double Occ Rate - Remodeled Hall	\$4,480	\$4,500	\$20	0.4%	835
	Double Occ Rate - Remodeled - Air Conditioned	\$4,680	\$4,700	\$20	0.4%	183
	Triple Occ Rate	\$3,880	\$3,900	\$20	0.5%	18
	Triple Occ Rate, Remodeled Hall	\$4,080	\$4,100	\$20	0.5%	12
	Triple Occ Rate, Remodeled Hall - Air Conditioned	\$4,280	\$4,300	\$20	0.5%	12
	** Suite Occ Rate	\$5,680	\$5,900	\$220	3.9%	291
	Quad - Remodeled	\$4,480	\$4,500	\$20	0.4%	20
	Overloads	\$3,880	\$3,900	\$20	0.5%	-
	Average Cost for the Majority of Students	\$4,380	\$4,400	\$20	0.5%	
	<i>Rate increases are due to pay plan.</i>					

Table B-7
University of Wisconsin System
2019-20 Academic Year Room Rates

<u>Institution</u>	<u>Rooms</u>	<u>2018-19</u>	<u>2019-20</u>	<u>\$ Change</u>	<u>% Change</u>	<u>Estimated FY20 Fall Occupancy</u>
Superior	Crownhart/CMO Single	\$4,940	\$4,948	\$8	0.6%	91
	→ Crownhart/CMO Double	\$3,630	\$3,638	\$8	0.8%	297
	Ross/Hawkes Single	\$5,210	\$5,228	\$18	0.8%	144
	→ Ross/Hawkes Double	\$4,040	\$4,058	\$18	1.0%	156
	Ross/Hawkes Suite	\$4,740	\$4,740	\$0	0.0%	28
	Average Cost for the Majority of Students	\$3,835	\$3,848	\$13	0.3%	
	<i>Rate changes are due to pay plan.</i>					
Whitewater	→ Double rates - Benson, Bigelow, Lee/Tutt/Knilans/Wells	\$4,172	\$4,297	\$125	3.0%	2,000
	Double - Arey/Fricker/Fischer/Wellers	\$4,272	\$4,400	\$128	3.0%	704
	Single rates - Benson, Bigelow, Lee/Tutt/Knilans/Wells	\$5,302	\$5,461	\$159	3.0%	98
	Single - Arey/Fricker/Fischer/Wellers	\$5,402	\$5,564	\$162	3.0%	-
	Design Singles	\$5,152	\$5,307	\$155	3.0%	18
	Triple	\$3,636	\$3,745	\$109	3.0%	67
	Suite	\$6,204	\$6,390	\$186	3.0%	435
	Cambridge - 1 Bedroom Double	\$5,376	\$5,537	\$161	3.0%	5
	Cambridge - 2/3 Bedroom Double	\$5,224	\$5,381	\$157	3.0%	260
	Cambridge - 3 Bedroom Single	\$6,082	\$6,264	\$182	3.0%	13
	New Residence Hall	\$0	\$6,000	\$0	0.0%	400
	Average Cost for the Majority of Students	\$4,172	\$4,297	\$125	3.0%	
	<i>Rate increases are due to debt service and pay plan.</i>					

→ Room rate used in calculation of average cost for the majority of students.

* The 10.6% increase in the Witte Double room rate reflects a \$300 construction inconvenience credit in FY19 and an upcharge for post renovation amenities in FY20, consistent with previous practice.

Due to this increase being an outlier, it was not included in the average cost for the majority of students calculation.

** The rate for a suite was increased due to compression as it had been less than a single room with air conditioning.

Table B-8
University of Wisconsin System
2019-20 Academic Year Meal Plan Rates

<u>Institution</u>	<u>Meal Plans</u>	<u>2018-19</u>	<u>2019-20</u>	<u>\$ Change</u>	<u>% Change</u>	<u>Estimated FY20 Fall Contracts</u>
Madison	Operational Fee (paid by all students in residence halls)	\$1,950	\$2,000	\$50	2.6%	
	Tier 1 (approx 9 meals/week required minimum)	\$1,400	\$1,400	\$0	0.0%	1,728
	Tier 2 (approx 13 meals/week)	\$2,100	\$2,100	\$0	0.0%	3,870
	Tier 3 (approx 20 meals/week)	\$3,100	\$3,100	\$0	0.0%	1,312
	Average Cost for the Majority of Students	\$4,050	\$4,100	\$50	1.2%	
	<i>The operational fee increase is due to pay plan.</i>					
Milwaukee	Premium Plan	\$4,922	\$4,922	\$0	0.0%	419
	→ Standard Plan	\$4,189	\$4,189	\$0	0.0%	1,826
	Value Plan	\$3,456	\$3,456	\$0	0.0%	883
	Commons Fee - East Tower	\$1,728	\$1,728	\$0	0.0%	57
	Average Cost for the Majority of Students	\$4,189	\$4,189	\$0	0.0%	
Eau Claire	→ Platinum	\$3,130	\$2,990	(\$140)	-4.5%	2,424
	Upper Campus	\$2,820	\$2,680	(\$140)	-5.0%	177
	Lower Campus	\$2,890	\$2,800	(\$90)	-3.1%	493
	Declining Balance	\$2,800	\$2,740	(\$60)	-2.1%	247
	Average Cost for the Majority of Students	\$3,130	\$2,990	(\$140)	-4.5%	
	<i>Meal plan rate decreases are due to more students taking meal plans as new dorms are coming online</i>					
Green Bay	→ Phoenix/All Access + \$150 Dining Points	\$2,790	\$2,872	\$82	2.9%	588
	Green 19 Meals/Week + \$150 Dining Points	\$2,690	\$2,770	\$80	3.0%	116
	→ UWGB 14 Meals/Week + \$125 Dining Points	\$2,590	\$2,666	\$76	2.9%	260
	Varsity 10 Meal Plan + \$125 Dining Points	\$2,490	\$2,564	\$74	3.0%	46
	Bay Block Combo Plan + \$300 Dining Points	\$2,450	\$2,522	\$72	2.9%	131
	Apartment Block Plan 1 + \$50 Dining Points	\$900	\$926	\$26	2.9%	159
	Apartment Block Plan 2 + \$50 Dining Points	\$680	\$700	\$20	2.9%	132
	Apartment Block Plan 3 + \$50 Dining Points	\$410	\$420	\$10	2.4%	100
	Average Cost for the Majority of Students	\$2,690	\$2,769	\$79	2.9%	
	<i>Meal plan rate increases are due to increased food costs.</i>					
La Crosse	14-Meal	\$2,474	\$2,512	\$38	1.5%	51
	→ All Access + \$115 Dining Dollars	\$2,506	\$2,544	\$38	1.5%	2,708
	All Access + \$350 Dining Dollars	\$3,034	\$3,080	\$46	1.5%	58
	All Access + 50 Blocks	\$2,838	\$2,880	\$42	1.5%	353
	Average Cost for the Majority of Students	\$2,506	\$2,544	\$38	1.5%	
	<i>Meal plan rate increases are due to increased food costs and campus utility projects.</i>					

Table B-8
University of Wisconsin System
2019-20 Academic Year Meal Plan Rates

<u>Institution</u>	<u>Meal Plans</u>	<u>2018-19</u>	<u>2019-20</u>	<u>\$ Change</u>	<u>% Change</u>	<u>Estimated FY20 Fall Contracts</u>
Oshkosh	→ Classic		\$3,150			1,809
	All Access		\$3,350			430
	Ultimate Bronze		\$850			78
	Ultimate Silver		\$2,050			581
	Ultimate Gold		\$3,040			273
	Ultimate Platinum		\$3,700			84
	Average Cost for the Majority of Students		\$3,150			
	<i>UW-Oshkosh implemented new food services contract plans for 2019-20.</i>					
Parkside	→ Plan 1-Parkside Plan	\$2,698	\$2,780	\$82	3.0%	351
	Plan 2-Ranger Plan	\$2,976	\$3,066	\$90	3.0%	180
	→ Plan 3-Green & Black Plan	\$3,228	\$3,324	\$96	3.0%	189
	Plan 4-Parkside Plus Plan	\$3,532	\$3,638	\$106	3.0%	49
	Average Cost for the Majority of Students	\$2,963	\$3,052	\$89	3.0%	
	<i>Meal plan rate increases are due to increased production costs by the contracted food service provider.</i>					
Platteville	200 meals/sem + \$100/sem	\$3,380	\$3,380	\$0	0.0%	375
	19 meals/week	\$3,190	\$3,190	\$0	0.0%	485
	→ 175 meals/sem + \$100/sem	\$3,160	\$3,160	\$0	0.0%	1,176
	14 meals/week + \$50/sem	\$3,100	\$3,100	\$0	0.0%	355
	→ 150 meals/sem + \$ 100/sem	\$2,940	\$2,940	\$0	0.0%	569
	110 meals/sem + \$125/sem	\$2,070	\$2,070	\$0	0.0%	99
	90 meals/sem + \$100/sem	\$1,750	\$1,750	\$0	0.0%	94
	75 meals/sem + \$100/sem	\$1,390	\$1,390	\$0	0.0%	125
	50 meals/sem + \$75/sem	\$970	\$970	\$0	0.0%	90
	Average Cost for the Majority of Students	\$3,050	\$3,050	\$0	0.0%	
River Falls	120 Block	\$2,476	\$2,476	\$0	0.0%	117
	19 Meal Plan	\$2,440	\$2,440	\$0	0.0%	712
	→ 14 Meal Plan	\$2,390	\$2,390	\$0	0.0%	1,532
	60+ Block	\$856	\$856	\$0	0.0%	402
	All-Access Plan	\$2,750	\$2,750	\$0	0.0%	196
	Average Cost for the Majority of Students	\$2,390	\$2,390	\$0	0.0%	
Stevens Point	→ 200 Block Plan	\$2,944	\$3,090	\$146	5.0%	2,198
	250 Block Plan	\$0	\$3,550	\$3,550	0.0%	244
	Average Cost for the Majority of Students	\$2,944	\$3,090	\$146	5.0%	
	<i>Meal plan rate increase is due to the remodel of the DeBot Dining Facility.</i>					
Wausau	NTC-19	\$2,195	\$2,302	\$107	4.9%	-
	→ UW-19	\$2,149	\$2,253	\$104	4.8%	38
	NTC-14	\$2,121	\$2,224	\$103	4.9%	-
	UW-14	\$2,076	\$2,177	\$101	4.9%	19
	NTC-10	\$2,021	\$2,119	\$98	4.8%	2
	UW-10	\$1,978	\$2,074	\$96	4.9%	13
	Average Cost for the Majority of Students	\$2,149	\$2,253	\$104	4.8%	
	<i>Meal plan rate increases are due to facility improvements, equipment and maintenance.</i>					

Table B-8
University of Wisconsin System
2019-20 Academic Year Meal Plan Rates

						<u>Estimated</u>
						<u>FY20 Fall</u>
<u>Institution</u>	<u>Meal Plans</u>	<u>2018-19</u>	<u>2019-20</u>	<u>\$ Change</u>	<u>% Change</u>	<u>Contracts</u>
Stout	Plan 4	\$2,784	\$2,784	\$0	0.0%	650
	→ Plan 3	\$2,644	\$2,644	\$0	0.0%	1,348
	→ Plan 2	\$2,504	\$2,504	\$0	0.0%	654
	Plan 1	\$2,364	\$2,364	\$0	0.0%	560
	Average Cost for the Majority of Students	\$2,574	\$2,574	\$0	0.0%	
Superior	Superior Plan	\$3,162	\$3,210	\$48	1.5%	169
	→ Black & Gold Plan	\$2,678	\$2,718	\$40	1.5%	415
	Average Cost for the Majority of Students	\$2,678	\$2,718	\$40	1.5%	
	<i>Meal plan rate increases are due to contractual inflationary costs.</i>					
Whitewater	Board-Mega Point	\$4,020	\$4,020	\$0	0.0%	50
	Board-Full Point	\$2,750	\$2,750	\$0	0.0%	210
	Board-10 Meal + \$50	\$2,480	\$2,480	\$0	0.0%	450
	→ Board-14 Meal + \$50	\$2,520	\$2,520	\$0	0.0%	1,650
	→ Board-19 Meal + \$50	\$2,580	\$2,580	\$0	0.0%	1,115
	Board-24 Meal + \$50	\$2,640	\$2,640	\$0	0.0%	410
	Average Cost for the Majority of Students	\$2,550	\$2,550	\$0	0.0%	

→ Meal plan rate used in the calculation of average cost for the majority of students.

<p align="center">TABLE B-9 UNIVERSITY OF WISCONSIN SYSTEM 2019-20 Academic Year Textbook Rental Rates</p>

<u>Institution</u>	<u>2018-19</u>	<u>2019-20</u>	<u>Change</u>	<u>% Change</u>
Eau Claire	\$150.00	\$140.00	-\$10.00	-6.7%
Barron	\$0.00	\$140.00		
<i>*Barron will be using the same textbook rental vendor as UW-Eau Claire and will be using the same fee structure.</i>				
La Crosse	\$173.92	\$173.92	\$0.00	0.0%
Platteville	\$225.00	\$250.00	\$25.00	11.1%
<i>* UW-Platteville is implementing a 5 year replacement rotation cycle and increased compensation costs.</i>				
<i>* Textbook rental program is being implemented on the branch campuses at the same per credit rate as the UW-Platteville campus.</i>				
Baraboo	\$0.00	\$250.00		
Richland	\$0.00	\$250.00		
River Falls	\$162.90	\$167.78	\$4.88	3.0%
Stevens Point	\$151.68	\$151.68	\$0.00	0.0%
Stout (based on 30 credits)	\$515.40	\$450.90	-\$64.50	-12.5%
Whitewater	\$165.12	\$165.12	\$0.00	0.0%
<i>*Rock will be adding a textbook fee at the same rate as Whitewater.</i>				
Rock	\$0.00	\$165.12		

Textbook Rental is not included in the calculation for the typical costs of a student living on campus.

EXHIBIT 1

REVIEW AND APPROVAL OF UW-MADISON BUDGET TRANSFER BETWEEN AUXILIARIES

BACKGROUND

Regent Policy Document 21-2 provides guidelines for transferring surplus moneys from one auxiliary to another. Administrative Policy 314, Financial Management of Auxiliary Operations details the process required for such a transfer to be requested and granted. Per SYS 314, Attachment 1: Regent Resolution 7555 “provides institutions with the flexibility to transfer surplus funding from one auxiliary activity to another; requests to make such transfers are to be made to System Administration and considered at the time of the Board of Regents deliberation on the annual operating budget.

UW-Madison is requesting a transfer of \$800,000 from their Transit/Bus program to the University Health Services (UHS) and Student Activity Center (SAC) facilities debt service account. This transfer will allow an existing debt service segregated fee in the amount of \$34.08 to be discontinued in FY20.

The facility currently has \$11.3 million in outstanding debt, to be paid down through 2031-32. Due to enrollment growth, one-time salary savings, annual payment decreases due to refinancing and underspending by student organizations, all but \$800,000 has been accumulated for the future payments.

DISCUSSION

Student involvement in the decision to request the transfer has been at the forefront. UW-Madison first proposed a transfer to the students in the fall of 2018. Students requested that utilizing Transit/Bus program be part of the discussion. The revised proposal was brought before Student Council, the Student Services Finance Committee and the ASM Reserve Board for approval. All three groups passed the proposal unanimously.

The transfer is expected to have no negative effects on rates or reserve levels in the Transit/Bus program, where the funds are being transferred from. A table on the next page shows forecasted balances in the program over the next three years. The immediate benefit to students is having significantly reduced segregated fees.

TRANSIT/BUS PROGRAM 3-YEAR BALANCE PROJECTION

	20-21F FORECAST AMOUNT	21-22F FORECAST AMOUNT	22-23F FORECAST AMOUNT
NET CASH INFLOW / (OUTFLOW)	129,713	33,356	(68,849)
ADD BEGINNING CASH BALANCE	1,917,164	2,046,877	2,080,233
ENDING CASH BALANCE	2,046,877	2,080,233	2,011,384
PLUS: OTHER CURRENT ASSETS	0	0	0
LESS: CURRENT LIABILITIES	909,000	918,100	927,300
TOTAL RESOURCES AVAILABLE	1,137,877	1,162,133	1,084,084
OTHER LONG TERM OBLIGATIONS	0	0	0
COMMITTED OPERATING EQUITY:			
OPERATIONS CONTINGENCY	112,900	112,900	112,900
EQUIPMENT ADDITIONS & REPLACEMENTS	0	0	0
TOTAL RESOURCES REQUIRED	112,900	112,900	112,900
NET EXCESS / (DEFICIENCY)	1,024,977	1,049,233	971,184

Section C. Changes in General Program Operations Budget and Fund Balances

GPO Operating Budget

General Program Operations (GPO) is made up of self-supporting operations such as print and copy shops, dairy sales, camps and conferences, etc. The 2019-20 General Program Operations expenditure budget will increase by \$40.1 million dollars or 13.2% to \$344.6 million.

GPO Fund Balances

Between 2012-13 and 2017-18, actual GPO balances decreased by \$67.9 million.

2019-20 Estimated Beginning Balance		80,297,283
Revenues	334,197,169	
Planned Expenditures (Budget)	(344,645,909)	
Planned Use of Balances		(10,448,740)

Balances are estimated to decrease to \$10.5 million by the end of 2019-20, bringing the balance level to the lowest level since balance reporting began.

The dotted red line in the following graph represents 12% of expenditures, the level at which institutions must provide a detailed spending report to the Board each October.

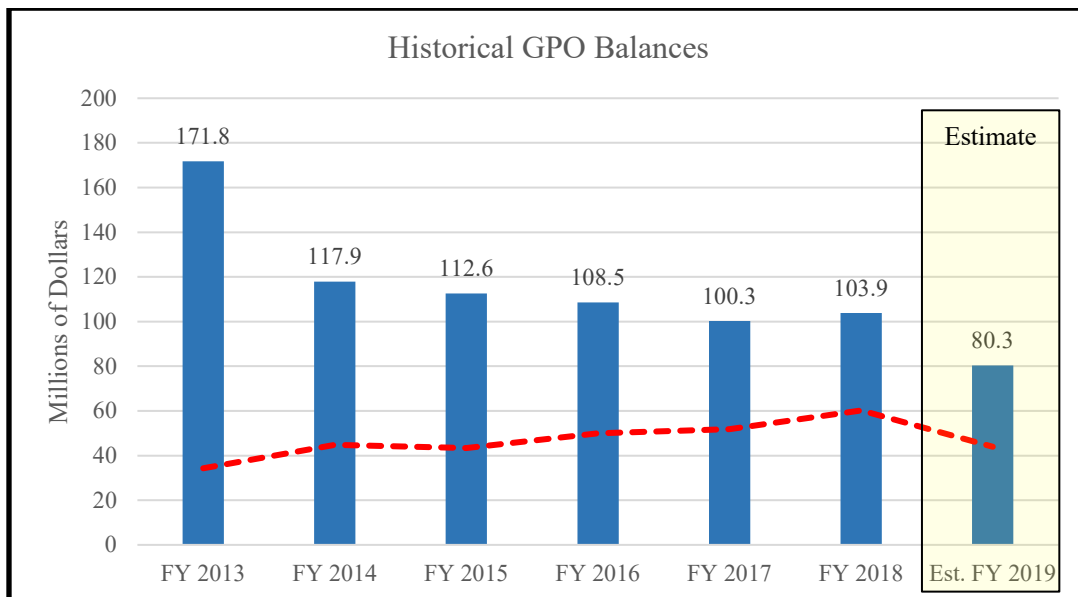


Table C-1 on the next page provides additional details regarding GPO fund balances by institution.

TABLE C-1
University of Wisconsin System
2019-20 General Program Operations Budget and Balance Summary by Institution

	BUDGET			2018-19	2019-20		
	2018-19 General Program Operations	2019-20 General Program Operations	Change	July 1, 2018 Actual Beginning Fund Balance	July 1, 2019 Estimated Beginning Fund Balance	Budgeted Revenues	Budgeted Expenditures
Madison	159,232,130	196,039,237	23.1%	10,904,852	15,901,928	197,911,709	196,039,237
Milwaukee	13,061,295	18,176,195	39.2%	13,337,311	16,000,000	16,912,396	18,176,195
Washington		316,151		487,533	140,600	310,804	316,151
Waukesha		614,455		86,419	239,400	626,168	614,455
Eau Claire	7,055,667	7,316,456	3.7%	5,381,854	473,304	6,900,956	7,316,456
Barron		162,477		127,217	211,797	162,477	162,477
Green Bay	4,667,498	4,069,275	-12.8%	3,771,113	2,906,220	3,386,821	4,069,275
Manitowoc		75,601		0	0	71,520	75,601
Marinette		118,920		313,031	335,432	119,038	118,920
Sheboygan		196,927		263,413	279,000	197,594	196,927
La Crosse	3,079,431	2,879,239	-6.5%	13,163,825	11,981,020	2,851,570	2,879,239
Oshkosh	6,925,512	8,986,661	29.8%	4,486,270	3,360,906	8,504,514	8,986,661
Fond du Lac		151,046		8,800	43,590	208,900	151,046
Fox Valley		512,679		31,765	41,479	459,787	512,679
Parkside	1,459,489	1,631,696	11.8%	2,292,282	2,221,862	2,404,022	1,631,696
Platteville	10,003,967	9,818,651	-1.9%	687,134	618,419	10,261,510	9,818,651
Baraboo		81,252		255,482	295,245	130,600	81,252
Richland		94,746		168,399	194,950	95,925	94,746
River Falls	3,147,684	3,255,322	3.4%	628,161	538,796	3,139,433	3,255,322
Stevens Point	9,307,326	15,367,237	65.1%	4,955,812	4,341,500	14,572,753	15,367,237
Marshfield		97,905		343,355	315,533	74,150	97,905
Wausau		177,259		206,899	196,129	144,040	177,259
Stout	14,747,282	16,693,181	13.2%	9,847,780	6,716,568	16,001,947	16,693,181
Superior	1,411,846	1,442,990	2.2%	1,060,812	1,250,000	1,416,000	1,442,990
Whitewater	10,478,807	11,544,895	10.2%	4,147,383	3,200,000	11,286,886	11,544,895
Rock		219,200		941,826	950,000	288,174	219,200
Colleges	4,483,854	0	-100.0%	0	0	0	0
Extension	17,545,961	0	-100.0%	0	0	0	0
System Admin.	238,663	428,204	79.4%	607,908	2,116,018	155,148	428,204
Colleges				1,065,648			
Systemwide	37,717,265	24,221,417	-35.8%	21,700,363	5,092,587	15,844,206	24,221,417
Extension				2,645,200			
Shared Services	-	19,956,635		0	335,000	19,758,121	19,956,635
Total	304,563,677	344,645,909	13.2%	103,917,847	80,297,283	334,197,169	344,645,909

Section D. Additional Fund Types

In addition to GPR/Tuition, Auxiliary, and GPO funds, the UW System has three additional categories of funds:

- Federal Indirect Cost Reimbursement (FICR) – Reimbursements received from the federal government for costs incurred in administering federal grant programs (examples include faculty and student research, facility and maintenance costs for research buildings, etc.).
- Gifts, Grants and Contracts – These funds are typically used only for the purposes specified by the grantor or donor, and therefore are considered restricted.
- Federal Financial Aid/Other funds – Primarily financial aid, debt service for non-academic buildings and non-credit Extension programs. Since these funds can typically only be used for specific purposes, they are often considered restricted.

FICR Operating Budget

The 2019-20 FICR expenditure budget will increase by \$3.7 million or 2.2% to \$167.8 million.

FICR Fund Balances

FICR balances are projected to decrease by \$3 million in 2019-20.

2019-20 Estimated Beginning Balance		128,941,944
Revenues	164,808,485	
Planned Expenditures (Budget)	(167,801,026)	
Planned Use of Balances		(2,992,541)

As shown in the graph on the following page, FICR balances have remained fairly consistent over the past few years despite increased budgets and grant related activity. The anticipated balance of \$128.9 million at the end of FY 2019 is a decrease of \$19.3 million or 13% since 2012-13.

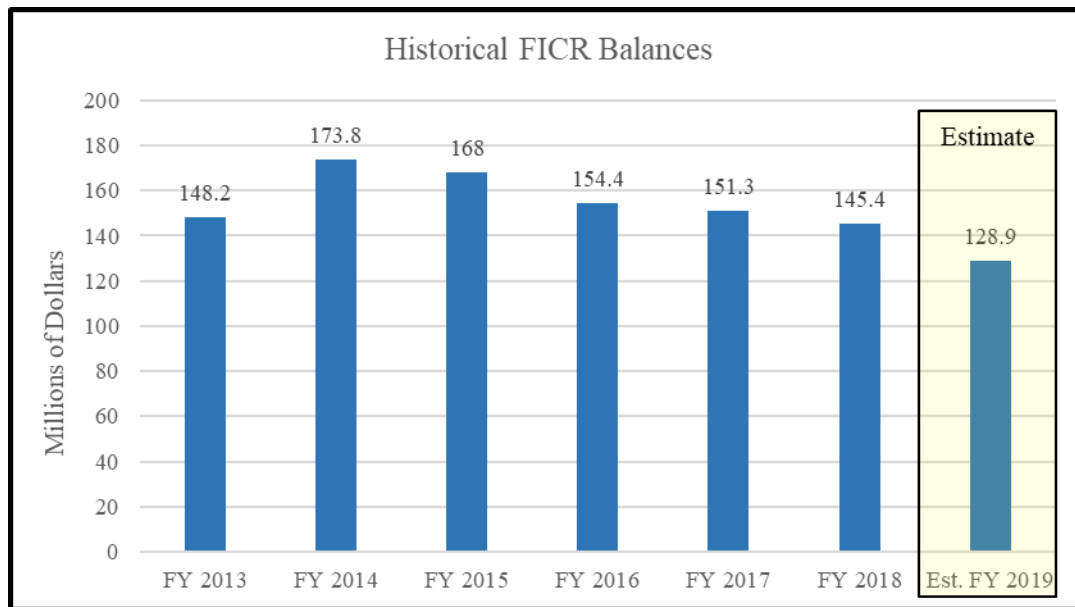


Table D-1 provides the detailed changes in FICR by institution from 2018-19 to 2019-20.

TABLE D-1
University of Wisconsin System
2019-20 Federal Indirect Cost Reimbursement Budget and Balance Summary by Institution

	BUDGET			2018-19	2019-20		
	2018-19 Fed Indirect Cost Reimbursement	2019-20 Fed Indirect Cost Reimbursement	Change	July 1, 2018 Actual Beginning Fund Balance	July 1, 2019 Estimated Beginning Fund Balance	Budgeted Revenues	Budgeted Expenditures
Madison	142,617,800	150,400,000	5.5%	119,600,745	118,794,164	150,400,000	150,400,000
Milwaukee	8,401,466	8,033,396	-4.4%	4,193,717	4,500,000	7,551,696	8,033,396
Washington		0		0	0	0	0
Waukesha		0		0	0	0	0
Eau Claire	342,002	318,467	-6.9%	647,071	725,103	221,132	318,467
Barron		0		0	0	0	0
Green Bay	384,376	485,344	26.3%	1,050,040	947,454	315,292	485,344
Manitowoc		0		0	0	0	0
Marinette		250		0	0	250	250
Sheboygan		250		0	0	250	250
La Crosse	459,816	409,238	-11.0%	162,335	153,753	359,148	409,238
Oshkosh	365,372	424,818	16.3%	468,290	704,528	277,430	424,818
Fond du Lac		0		0	0	0	0
Fox Valley		0		11,451	0	0	0
Parkside	98,600	107,200	8.7%	204,098	230,538	107,200	107,200
Platteville	161,999	145,694	-10.1%	461,641	335,915	100,728	145,694
Baraboo		0		6,687	6,687	0	0
Richland		0		0	0	0	0
River Falls	276,511	291,470	5.4%	145,967	130,967	301,500	291,470
Stevens Point	403,447	220,675	-45.3%	871,921	366,700	209,188	220,675
Marshfield		0		0	0	0	0
Wausau		0		0	0	0	0
Stout	473,485	371,537	-21.5%	531,691	527,864	430,000	371,537
Superior	399,116	261,081	-34.6%	1,140,385	775,000	560,000	261,081
Whitewater	428,489	493,639	15.2%	1,064,948	1,090,000	254,767	493,639
Rock		0		0	0	0	0
Colleges	71,332	0	-100.0%	0	0	0	0
Extension	4,888,586	0	-100.0%	0	0	0	0
System Admin.	4,122,997	5,408,022	31.2%	9,465,098	(5,143,027)	3,500,000	5,408,022
Colleges				283,188			
Systemwide	215,385	429,945	99.6%	0	4,796,298	219,904	429,945
Extension				5,098,089			
Shared Services	0	0		0	0	0	0
Total	164,110,779	167,801,026	2.2%	145,407,362	128,941,944	164,808,485	167,801,026

Gift, Grants, and Contracts Operating Budget

The 2019-20 Gift, Grant, and Contract budget will decrease by \$86.1 million dollars or 6.7% to nearly \$1.2 billion. Since these funds are restricted as to how the dollars can be spent, there is no balance reporting requirement for them.

Revenues	1,207,069,761
2019-20 Planned Expenditures	(1,199,387,513)

Table D-2 provides the detailed changes in Gifts, Grants, and Contracts by institution from 2018-19 to 2019-20.

TABLE D-2
University of Wisconsin System
2019-20 Gifts, Grants and Contracts
Budget Summary by Institution
Expenditures

	Gifts, Grants and Contracts		
	2018-19 Budget	2019-20 Budget	Change
Madison	1,116,753,300	1,068,537,895	-4.3%
Milwaukee	56,336,836	62,052,434	10.1%
Washington	0	31,192	
Waukesha	0	52,120	
Eau Claire	5,258,880	5,481,697	4.2%
Barron	0	21,936	
Green Bay	5,482,577	5,559,943	1.4%
Manitowoc	0	169,000	
Marinette	0	52,250	
Sheboygan	0	56,665	
La Crosse	9,672,301	6,227,912	-35.6%
Oshkosh	13,288,375	11,873,221	-10.6%
Fond du Lac	0	8,000	
Fox Valley	0	403,875	
Parkside	1,481,209	2,130,572	43.8%
Platteville	3,923,556	3,809,861	-2.9%
Baraboo	0	135,000	
Richland	0	83,000	
River Falls	2,471,165	3,004,450	21.6%
Stevens Point	8,530,120	6,801,921	-20.3%
Marshfield	0	0	
Wausau	0	6,871	
Stout	5,657,546	8,654,279	53.0%
Superior	3,194,295	2,649,988	-17.0%
Whitewater	5,790,910	6,318,700	9.1%
Rock	0	158,594	
Colleges	2,512,595	0	
Extension	42,754,125	0	
System Admin.	1,762,933	1,264,976	-28.2%
Systemwide*	586,797	3,841,161	554.6%
Shared Services	0	0	0.0%
Total	1,285,457,520	1,199,387,513	-6.7%

*Systemwide increase due to budget from Extension

Federal Financial Aid/Other Funds Operating Budget

The 2019-20 budget for Federal Financial Aid/Other funds will decrease by \$46.1 million dollars or 4.0% to \$1.12 billion. Since these funds are restricted as to how the dollars can be spent, there is no balance reporting requirement for them.

Revenues	1,136,476,481
2019-20 Planned Expenditures	(1,120,951,087)

Table D-3 provides the detailed changes in Federal Fin Aid/Other funds by institution from 2018-19 to 2019-20.

TABLE D-3
University of Wisconsin System
2019-20 Federal Financial Aid/Other Funds
Budget Summary by Institution
Expenditures

	Federal Fin Aid/Other Funds*		
	2018-19 Budget	2019-20 Budget	Change
Madison**	355,187,371	376,062,456	5.9%
Milwaukee	173,253,176	171,738,060	-0.9%
Washington	0	253,240	
Waukesha	0	423,159	
Eau Claire	62,649,258	60,525,118	-3.4%
Barron		0	
Green Bay	36,227,592	38,628,955	6.6%
Manitowoc	0	19,248	
Marinette	0	26,247	
Sheboygan	0	19,248	
La Crosse	62,895,598	64,860,636	3.1%
Oshkosh	75,817,073	70,143,653	-7.5%
Fond du Lac	0	0	
Fox Valley	0	231,647	
Parkside	33,020,625	33,564,359	1.6%
Platteville	49,396,230	50,462,621	2.2%
Baraboo	0	34,693	
Richland	0	161,774	
River Falls	36,784,804	36,556,366	-0.6%
Stevens Point	54,933,585	55,268,075	0.6%
Marshfield	0	245,754	
Wausau	0	182,522	
Stout	55,348,206	55,923,744	1.0%
Superior	18,694,238	18,884,044	1.0%
Whitewater	87,960,854	75,795,055	-13.8%
Rock	0	0	
Colleges	26,915,008	0	
Extension	36,957,870	0	
System Admin.	0	0	0.0%
Systemwide**	1,054,800	10,940,413	937.2%
Shared Services	0	0	0.0%
Total	1,167,096,288	1,120,951,087	-4.0%

*Includes Federal Direct Student Loans, Federal Financial Aid Grants, Program Revenue Debt Service, and Segregated State funds.

** Increases at UW-Madison and Systemwide include shift of Extension non-credit program receipts

APPENDIX A
ANNUAL DISTRIBUTION ADJUSTMENTS FOR CHANGES IN
GPR/TUITION FUNDING

1. JOINT COMMITTEE ON FINANCE SUPPLEMENTAL APPROPRIATION

Funds being held in the Joint Committee on Finance Supplemental appropriation to be released upon submission of a plan by the UW System for use of the funding.

2. DAIRY INNOVATION HUB

Funds being held in the Joint Committee on Finance Supplemental appropriation to be released upon submission of a plan by the UW System for use of the funding.

3. TUITION TARGETS AND DIFFERENTIAL TUITION

These allocations reflect institutional re-estimates in tuition authority for enrollment changes, existing differentials and self-supporting programs, and rate changes for graduate and non-resident students. These changes vary based upon institutional requests and are not the result of tuition rate increases for Wisconsin residents.

**4. DISTRIBUTION OF UW COLLEGES FUNDING, TUITION ADJUSTMENTS
AND UW-EXTENSION FUNDING TO RECEIVING UNITS**

UW Colleges Transfers to Receiving Institutions

Funding was distributed based on the funding crosswalks developed during restructuring. Detailed schedules were provided to each receiving institution showing how the amounts were arrived at.

UW Colleges Tuition Reduction at Receiving Institutions

Reduction amounts were allocated to receiving institutions in order to align budgeted tuition with FY18 actual tuition generated.

Distribution of UW-Extension Funding

Funding distributed to either UW-Madison or UW Systemwide based on which unit received the operation.

5. 2018-19 COMPENSATION AND FRINGE BENEFITS ADJUSTMENTS in 2019-20

2019-20 Portion of the January 1, 2019 2% Pay Plan

These allocations provide funding for the 2019-20 portion of the 2% pay plan increases approved by the Joint Committee on Employment Relations (JCOER), effective January 1, 2019. This allocation is based upon the October 2016 payroll.

2019-20 Unfunded Pay Plan Costs

These items allocate reductions to reflect the unfunded pay plan costs related to the fee share of compensation and the associated fringe benefit adjustments in 2019-20 due to the tuition freeze. The allocations have been distributed based on each institution's share of the UW System's pay plan allocation.

Fringe Benefit Adjustments

The budget contains estimated increases in fringe benefits due to pay plan and anticipated health insurance increases.

6. ESTIMATED 2019-20 2% PAY PLAN, EFFECTIVE JANUARY 1, 2020

The proposed pay plan for the 2019-21 biennia is 2% effective on January first of each of the two years. JCOER has not acted on the recommendation for pay plan and it will not be implemented until such time an approval is provided.

Fringe Benefit Adjustments

The budget contains estimated increases in fringe benefits due to pay plan and anticipated health insurance increases.

7. DISTRIBUTION OF OUTCOMES BASED FUNDING

In October 2018 \$26.25 million was transferred on a one-time basis to the UW System institutions. These funds were distributed based on the outcomes-based metrics developed by the Board of Regents and approved by the Joint Committee on Finance. While the funds were distributed in FY19, they were not added to the 2018-19 annual budget. This item allocates those funds to the institutional base budgets in 2019-20.

8. DEBT SERVICE

The budget is increased by \$701,700 to \$219,279,500 in 2019-20 for debt service. The allocation of debt service is prorated by institution based upon 2017-18 actual expenditures.

9. UTILITIES REALLOCATION

In October 2018 \$7 million was transferred on a one-time basis to the UW System institutions. These funds were distributed using the traditional GPR/Fee split. While the funds were distributed in FY19 they were not added to the 2018-19 annual budget. This item allocated those funds to the institutional base budgets in 2019-20.

10. FINANCIAL AID

Lawton Undergraduate Minority Retention Grant/Advanced Opportunity Program (AOP)

The budget flat funds the Lawton Undergraduate Minority Retention Grant and the Advanced Opportunity Program in 2019-20. Funding for the AOP will be based on each institution's proportion of a three-year rolling average headcount of the statutorily-designated eligible population of minority/disadvantaged graduate students.

The Lawton Grant allocation is based on the three-year rolling average of Wisconsin resident undergraduates from eligible populations who are registered full-time.

Tuition Assistance Grant (TAG)

Tuition Assistance Grant funds are available to institutions to provide need-based aid to resident undergraduate students. These funds are allocated annually to institutions from the System-wide fund based on the most recent proportion of Pell Grants (dollars) for Wisconsin resident undergraduate students with EFCs below \$4,501 at each UW institution.

Appendix B

University of Wisconsin System 2019-20 Consolidated Schedule of Tuition and Segregated Fees

Doctoral Universities	Tuition		Segregated Fees ¹	Total Tuition and Fees	
	Resident	Nonresident		Resident	Nonresident
Undergraduate					
UW-Madison	\$9,273	\$36,333	\$1,452	\$10,725	\$37,785
UW-Milwaukee	\$8,091	\$19,661	\$1,507	\$9,598	\$21,168
Graduate					
UW-Madison	\$10,728	\$24,054	\$1,452	\$12,179	\$25,506
UW-Milwaukee	\$10,543	\$23,775	\$1,507	\$12,050	\$25,282
Law	\$24,235	\$42,932	\$1,452	\$25,687	\$44,384
Medicine	\$36,266	\$50,201	\$1,452	\$37,718	\$51,653
Veterinary Medicine	\$30,515	\$49,202	\$1,452	\$31,967	\$50,654
Comprehensive Universities					
Undergraduate					
UW-Eau Claire	\$7,361	\$15,636	\$1,339	\$8,700	\$16,976
UW-Green Bay	\$6,298	\$14,516	\$1,575	\$7,873	\$16,091
UW-La Crosse	\$7,585	\$16,404	\$1,368	\$8,952	\$17,772
UW-Oshkosh	\$6,422	\$13,995	\$1,234	\$7,656	\$15,229
UW-Parkside	\$6,298	\$14,568	\$1,123	\$7,422	\$15,691
UW-Platteville	\$6,418	\$14,268	\$1,205	\$7,623	\$15,473
UW-River Falls	\$6,428	\$14,001	\$1,442	\$7,870	\$15,443
UW-Stevens Point	\$6,698	\$15,402	\$1,420	\$8,118	\$16,822
UW-Superior	\$6,535	\$14,108	\$1,597	\$8,132	\$15,705
UW-Whitewater	\$6,519	\$15,240	\$1,010	\$7,529	\$16,251
UW-Stout ²	\$234	\$499	\$41	\$274	\$540
Graduate					
UW-Eau Claire	\$8,027	\$18,061	\$1,339	\$9,366	\$19,400
UW-Green Bay	\$7,996	\$17,551	\$1,575	\$9,571	\$19,126
UW-La Crosse	\$8,651	\$18,637	\$1,368	\$10,019	\$20,005
UW-Oshkosh	\$7,793	\$17,107	\$1,234	\$9,028	\$18,341
UW-Parkside	\$8,028	\$17,622	\$1,123	\$9,151	\$18,745
UW-Platteville	\$7,640	\$16,771	\$1,205	\$8,845	\$17,976
UW-River Falls	\$7,640	\$16,771	\$1,442	\$9,082	\$18,213
UW-Stevens Point	\$8,066	\$17,706	\$1,420	\$9,487	\$19,126
UW-Superior	\$7,640	\$16,771	\$1,597	\$9,237	\$18,368
UW-Whitewater	\$8,108	\$17,797	\$1,010	\$9,119	\$18,807
UW-Stout ²	\$398	\$859	\$55	\$453	\$915
UW Branch Campuses					
UW-Platteville Baraboo Sauk County	\$4,750	\$12,321	\$487	\$5,237	\$12,808
UW-Eau Claire - Barron County	\$4,750	\$12,321	\$472	\$5,222	\$12,793
UW-Oshkosh, Fond du Lac Campus	\$4,750	\$12,321	\$498	\$5,249	\$12,820
UW-Oshkosh, Fox Cities Campus	\$4,750	\$12,321	\$319	\$5,069	\$12,640
UW-Green Bay, Manitowoc Campus	\$4,750	\$12,321	\$506	\$5,256	\$12,827
UW-Stevens Point at Wausau	\$4,750	\$12,321	\$437	\$5,187	\$12,758
UW-Green Bay, Marinette Campus	\$4,750	\$12,321	\$506	\$5,256	\$12,827
UW-Stevens Point at Marshfield	\$4,750	\$12,321	\$386	\$5,136	\$12,707
UW-Platteville Richland	\$4,750	\$12,321	\$597	\$5,347	\$12,918
UW-Whitewater at Rock County	\$4,750	\$12,321	\$382	\$5,132	\$12,703
UW-Green Bay, Sheboygan Campus	\$4,750	\$12,321	\$506	\$5,256	\$12,827
UW-Milwaukee at Washington County	\$4,750	\$12,321	\$398	\$5,148	\$12,719
UW-Milwaukee at Waukesha	\$4,750	\$12,321	\$404	\$5,154	\$12,725

¹ Excludes textbook rental fees.

² UW-Stout charges per-credit tuition and segregated fees. The E-Stout fee is not included.

Tuition and segregated fee rates shown in this table have been rounded to the dollar. Campus fee schedules and student billing statements will include actual rates that will be within a dollar of these rates.

**BUILDING A COLLABORATIVE ECOSYSTEM:
WISCONSIN'S POWERFUL AND GROWING
SMALL BUSINESS DEVELOPMENT CENTER NETWORK**

The University of Wisconsin System Administration's Institute for Business & Entrepreneurship (IBE) helps entrepreneurs, businesses and economic development professionals across the state to achieve their goals by offering technical assistance and leveraging data. The unit recently moved to UWSA from UW-Extension as part of the systemwide restructuring effort.

The Institute's mission is to serve Wisconsin's aspiring, new, and established small businesses by connecting them to resources, information and services that improve and increase capabilities for success. IBE's five program units are: Wisconsin Small Business Development Center (SBDC) Network, Center for Technology Commercialization (CTC), Food Finance Institute (FFI), Center for Business Intelligence (CBI), and Business Dynamics Research Consortium (BDRC). Each of these groups coordinates their efforts to support and complement the work done by the UW System institutions, and local business support groups.

REQUESTED ACTION

For information only.

DISCUSSION – “Access Empowers Innovation”

Mark Lange, Executive Director, Institute for Business & Entrepreneurship, will provide an overview of the Institute's programs before introducing Bon Wikenheiser, who serves as IBE Associate Director as well as SBDC Network State Director. She will talk further about IBE's impact and lead a panel discussion regarding the customer-focused perspectives of the SBDC Network. This unit provides entrepreneurs and business owners no-cost, confidential consulting and business education through its 14 statewide locations, including 11 on UW System campuses.

The following presenters have been invited to demonstrate the power of business collaborations across the state:

UW-River Falls

- SBDC Director Danielle Campeau will highlight the 2018 launch of the St. Croix Valley Business Innovation Center, which pulls together regional partners to serve clients and advances the campus's strategic goal tied to innovation and partnerships.
- River Falls Economic Development Corporation Board Member Dale Jorgenson will focus on how the partners collaborate and the benefits achieved.

UW-Oshkosh

- SBDC Director Colleen Merrill will describe how the SBDC and the Alta Resources Center for Entrepreneurship and Innovation open the door to additional resources through the UW System (CTC, FFI, Ideadvance Seed Fund).

UW-Whitewater

- SBDC Director Kevin Kaufman will highlight support programs for small businesses, including a new cybersecurity initiative, the Wisconsin Innovation Service Center, and the campus SBDC.

RELATED REGENT POLICIES

Not applicable.

STUDENT BEHAVIORAL HEALTH – CURRENT EFFORTS & NEXT STEPS

BACKGROUND

In April 2019, UW System Senior Student Affairs Officers (SSAOs) led a presentation for the Board of Regents on the topic of student behavioral health, outlining some of the major issues facing UW students today, how behavioral health issues affect learning in the classroom, and the challenges of meeting student demand for more supports and services on campus. The presentation closed with a discussion of potential strategies, directions, and actions that might be pursued in the future to ensure the behavioral health and academic success of all UW students.

Today's presentation is intended to provide the Board with a more thorough rendering of the efforts that UW System institutions are currently engaged in to address student behavioral health.

REQUESTED ACTION

No action is required; this item is for information only.

DISCUSSION

The presentation will open with a brief summation of the campus conversations, press coverage, and calls for collaboration related to student behavioral health that emerged in the wake of the April Board meeting. The presentation will then focus on the range of services and supports that UW System institutions are currently providing for their students. The presentation of these efforts is organized according to the three-tiered framework on student well-being presented to the Board in April. These tiers consist of the following:

- Tier One: Critical Behavioral Health and Crisis Response Services
- Tier Two: Targeted Interventions
- Tier Three: Creating Healthy Learning Environments

The remainder of the presentation will outline a proposed structure and approach for identifying gaps in current behavioral health services, areas where greater capacity-building is needed, and innovative approaches that might be adopted system-wide. The presentation will close with a brief discussion of other steps that might be taken at the system level to ensure the overall behavioral health of UW students.

Leading the day's discussion are Chris Navia, UW System Administration's Associate Vice President for Student Success, Harry Anderson, Dean of Students at UW-Superior, and Sandra Scott, Dean of Students at UW-Stout.

RELATED REGENT AND UW SYSTEM POLICIES

Regent Policy Document 23-1: Basic Health Module

Regent Policy Document 23-2: Health, Safety, and Security at UW System Institutions

UW SYSTEM SHARED FINANCIAL SYSTEM AND HUMAN RESOURCE SYSTEM PREPLANNING PROJECT

EXECUTIVE SUMMARY

BACKGROUND

The UW System currently uses Oracle/Peoplesoft for its Shared Financial System and its Human Resource System. These two applications, hosted on-premise by UW-Madison's Division of Information Technology, support a range of operations across the UW System.

The Shared Financial System supports the General Ledger, Accounts Payable, Travel Reimbursement, and other services. There are currently over 21,000 users systemwide. The system was first implemented in 1999 and an upgrade was completed in 2018.

The Human Resources System provides personnel, payroll and benefits processing to all UW System institutions and employees. The system was first implemented in 2011 and an upgrade was completed in 2017.

These current Financial and Human Resource enterprise resource planning (ERP) systems are not serving the diverse needs of UW institutions. UW System Administration and UW-Madison have invested over a year assessing current systems and processes, spending, risks, alternatives, and potential costs.

These assessments identified over 350 shadow and bolt-on systems at UW-Madison and dozens of additional systems across the rest of UW System. The march of enterprise technology to cloud-based solutions, the costs and complexities of current systems, combined with their negative impacts to financial controls, information security, process standardization, institutional culture, and administrative efficiency contribute to the impetus for change.

The expected path forward is to launch a single, integrated program working in multiple phases to standardize administrative processes supported by a new cloud-based ERP. The first phase of the program will focus simultaneously on business process transformation and implementation of the selected cloud-based ERP software for finance and human resources at UW-Madison and UW System Administration, while planning for expansion to the rest of the UW System in subsequent phases

The project aligns with the strategic direction set forward in 2020*FWD*, the priorities under CORE, the UW-Shared Services initiative, and information security efforts. It addresses the technological shortcomings of current environment.

As presented to the Business and Finance Committee of the Board of Regents in February 2019, UW System and UW-Madison have initiated a preplanning project to prepare for program initiation,

establish project governance and overall vision, carry out analysis of financial impact, and begin planning for change management and engagement, business process redesign, and system implementation. The UW has engaged Gartner and Huron to assist with the preplanning efforts.

REQUESTED ACTION

This item is for informational purposes only.

DISCUSSION

Requirements and expectations of students, parents, faculty and staff are evolving rapidly in higher education. Long-held beliefs about the role of higher education are being challenged and declining student populations are putting pressure on established business models. Trends within the UW System are in line with these observations. At present, administrative complexities constrain the UW System from efficiently advancing its missions of education, research and outreach. Manifestations of these complexities are reflected in the 350 shadow and bolt-on information systems at UW-Madison and dozens of additional information systems across other UW System institutions. The proliferation of shadow and bolt-on systems are symptomatic of causes such as gaps in functionality of the current Shared Financial System (SFS) and Human Resources System (HRS), business process inefficiencies, challenges with data and reporting, and inconsistent policy interpretation. Taken together, there are negative impacts on financial controls, information security, process standardization, institutional culture, and administrative efficiency.

The program being recommended is a proactive response to the rapidly evolving higher education landscape and to assessments which describe the current administrative infrastructure within UW System. The overall objective is to right-size the administrative complexity to support the UW System's missions of education, research and outreach. Implementing this program correctly will involve a transformation with people and on processes which are supported by technology. All three components – people, process, and technology – are critical to its success; the component parts alone cannot carry the program. Desired outcomes of the program include intentionally designed and standardized end-to-end business processes, access to data for timely reporting and enhanced decision support, high quality process and technology experience for stakeholders, and a sustainable infrastructure which can respond nimbly to future opportunities and needs.

The program is also a proactive response to the fast-changing technology of ERP systems. Historically, these were on-premise, highly customized IT systems supported by a number of technology staff in on-site data centers. Over the past 30 years, many of these systems were migrated from legacy applications developed and maintained by organizations to standard software such as the Oracle/Peoplesoft systems used by the UW System. Firms are now moving these standard software platforms from on-premise instances to cloud-based platforms, transforming the nature of the product both for users and for technical support. Moving forward with the preplanning now prepares the UW System for an orderly, well-planned migration to this cloud-based environment, rather than responding to vendor established timelines or arbitrary schedules determined by facility and hardware issues.

Preplanning activities will shape the program and to best determine the program's orientation toward success. Efforts to date have included defining leadership for the program, establishing a unified and tiered governance structure, developing vision and mission statements, and establishing guiding principles. Preplanning activities that are staged over the next several months include defining criteria for software selection, procurement for a system implementation partner(s), procurement for vendor(s) to provide quality assurance (QA) services to the program, and completion of preparatory projects including a chart of accounts redesign and plan for accounting methodology shift. These activities, combined with currently active efforts described below, will culminate in the development of a high-level implementation scope, timeline, project plan, budget, and financial impact, which will be presented to the Board of Regents at a future meeting.

As a part of the preplanning effort, the we are studying previous large-scale implementations within the UW. In 2014, the State of Wisconsin Legislative Audit Bureau (LAB) published a report on the April 2011 implementation of UW's Peoplesoft Human Resources System (HRS). In summary, the report highlighted concerns in several areas, including UW System's preparedness for implementation, problematic software modifications, incomplete implementation of HRS components at some UW institutions, inadequate staff training, and the use of manual processes for benefit reconciliation. The report underscores the criticality of preplanning activities to ensure preparedness for implementation before beginning the implementation work. Gartner, as one of UW's consulting partners, is developing a readiness assessment which includes interviews across multiple stakeholder groups to understand key activities that are planned or have been completed, and to advise on industry best practices. The readiness assessment will serve as a check to UW's planned efforts leading up to the launch of the transformation and implementation program.

Cloud-based ERP software is structured in its operation and does not allow the degree of customization that has been common in SFS and HRS. This is an architectural design in the software; the design choice is vital for the continuous delivery model which provides frequent product updates both for adding or enhancing functionality and to mitigate or reduce information security risk. As noted in the LAB report on the HRS implementation, 192 modifications were made to HRS, 111 of which were made to remain consistent with pre-existing UW System policies or procedures. Based upon the people, process, and technology approach to the program and aided by the design architecture in cloud-based ERP software. The program will focus on business process standardization across UW System, which means standardizing the inputs and outputs of business processes while the flow of processes may vary across campuses and is able to be configured in the cloud-based ERP software. Business process standardization will allow UW to put in place the ability to measure and continually improve the administrative infrastructure of UW System, and to provide accurate information in a timely manner.

Change management is an activity that has historically not been well resourced and thus practiced in higher education. As one component of change management, the LAB report on the HRS implementation noted inadequate staff training on the product. Survey results indicate over 40% of the respondents were "dissatisfied" or "very dissatisfied" with the amount of training they received during the implementation timeframe. Respondents indicated conflicting schedules, lack of participation in the training, and insufficient resources as some of the causes of their dissatisfaction. Under the banner of "change strategy," the program will make engagement, communication, and learning and development a critical function. The preplanning has already engaged various stakeholder groups at UW-Madison to provide overview presentations describing the transformation

effort, highlighting the approach of people, process, and technology being critical to success, rationale supporting the program, and the high-level objectives discussed earlier. Similar overviews are being provided to all UW System campuses through the end of July. Moving forward, preplanning will develop strategies for ongoing engagements in partnership with schools, colleges, divisions, units, and stakeholder groups beginning with UW-Madison and following at all UW System campuses.

The program will include a review of statutes and policies that inform current business processes and the requirements the processes must meet. This review is consistent with current policy reviews and is expected to lead to proposals for policy changes to support efficient processes while improving compliance with the regulatory framework surrounding administrative activities. The review will include state statutes, Regent policies, UWSA policies and institutional policies. Changes in the higher level policies will necessitate changes in the other policies to align and comply. Governance groups will be consulted during this process.

Teams from UW-Madison and UW System Administration have visited three different higher education institutions already in the process of moving to cloud-based platforms. These site-visits provided the opportunity to learn from similar transformation and cloud-based ERP implementation projects. During these visits, the teams sought to understand why the institutions proceeded with their programs, what their objectives were, how they approached their programs, and the experiences different stakeholder groups had throughout their programs. All three institutions reinforced the need for careful planning and preparation before the launch of a program and the criticality of strong leadership support. A lengthy slate of observations, recommendations, and concerns were collected by the UW teams and discussed following the site visits.

Additional preplanning efforts are ongoing. Preplanning partners at Huron Consulting Group are inventorying current shadow and bolt-on systems across UW System and documenting business process driving the use of these systems. The objective is to understand enough detail about the current state including business processes that work well, gaps that exist, and pain points which shall be addressed as part of the transformation program. Huron's work at UW-Madison is scheduled to be completed at the end of July and completed at all other UW System campuses by the end of August. The resulting deliverables from Huron's work will guide the selection of the cloud-based ERP software.