BOARD OF REGENTS OF THE UNIVERSITY OF WISCONSIN SYSTEM

I.2.   Business and Finance Committee

Thursday, September 10, 2015
10:45 a.m. – 12:15 p.m.
UW-Whitewater
James R. Connor University Center
Room UC 259
Whitewater, Wisconsin

a.  Approval of the Minutes of the July 9, 2015 Meeting of the Business and Finance Committee

b.  UW-Whitewater Presentation – Management and Impact of State Budget Reduction

c.  Review and Approval of UW System Accountability Metrics Required by the 2015-17 Biennial Budget: Financial Management and Administrative Management Accountability Measures
      [Resolution I.2.c]

d.  UW Madison Contractual Agreement – Allergan Sales, LLC
      [Resolution I.2.d.]

e.  UW-Madison Contractual Agreement – Takeda Vaccines, Inc.
      [Resolution I.2.e.]

f.  Semi-annual Status Report on Large/Vital Information Technology Projects as required by Wisconsin Statutes 13.58(5)(b)(3)

g.  Financial Management Report – FY2015 Final

h.  Quarterly Report of Gifts, Grants, and Contracts (4th Quarter)

i.  Report of the Senior Vice President
      • Budget System
      • Procurement
      • Information Technology
      • Human Resources

BUSINESS AND FINANCE COMMITTEE

Resolution:

That, upon the recommendation of the President of the University of Wisconsin System and as required by the 2015-17 biennial budget, approval be granted for the adoption of the following financial management measures: (1) Overall Financial Health; (2) Cost per Degree; and (3) Revenue over Expenses; and the following administrative management measures: (1) Administrative Expenditures; (2) Average Credits to Degree; and (3) Affordability.

**UW SYSTEM FINANCIAL MANAGEMENT AND ADMINISTRATIVE
MANAGEMENT ACCOUNTABILITY MEASURES**

**BACKGROUND**

The University of Wisconsin System has annually published detailed accountability reports since 1993. The UW System was among the first in the nation to issue a system-specific accountability report. In addition, the 2011-13 biennial budget legislated over 40 accountability measures in an annual report from the UW System Board of Regents regarding all UW System institutions other than UW-Madison, and a separate annual report from the Chancellor of UW-Madison. These required items are now provided through a combination of the UW System Accountability Dashboard and supplemental items available on the dashboard website.

This year, the State Legislature has directed the UW System to identify additional accountability measures. The 2015-17 biennial budget states:

> Accountability: Require the Board of Regents to identify accountability measures in the following four areas: (a) financial management; (b) administrative management; (c) educational performance; and (d) research and economic development. Specify that the accountability measures identified by the Board would be submitted to the appropriate standing committee in each house by October 1, 2015, for approval by those committees.

**REQUESTED ACTION**

Approval of resolution I.2.c., adopting the following financial management measures: (1) Overall Financial Health; (2) Cost per Degree; and (3) Revenue over Expenses; and the following administrative management measures: (1) Administrative Expenditures; (2) Average Credits to Degree; and (3) Affordability.

**DISCUSSION**

In response to this legislative mandate, UW System Administration evaluated accountability measures based on how well they fulfilled the following criteria:

a) Importance to UW strategic goals and priorities;
b) Degree to which the UW System can influence the outcome measured; and
c) Consistent data over time including available benchmarks and comparisons.

After careful consideration and consultation with subject-area experts, three accountability measures are proposed in the area of financial management and three in the area of administrative management.

**Financial Management**

1) <u>Overall Financial Health</u>—the Composite Financial Index (CFI) for each UW institution. The UW System is committed to managing its fiscal resources efficiently and effectively, and an assurance of financial health is required for the accreditation of each UW institution. The CFI is used by the Higher Learning Commission, which considers a CFI of 1.1 or higher as indicative of financial health. The measure contains four components: primary reserve ratio, net income ratio, return on net assets ratio, and debt management viability ratio. Each component reflects a different aspect of financial health, all of which are applicable to UW institutions.

2) <u>Cost per Degree</u>—educational and related expenditures per degree. The UW System remains responsible for the management of fiscal resources by keeping expenditures per degree in check. The expenses most directly related to the educational mission of colleges and universities include spending on instruction, student services, and the educational share of spending on academic support, institutional support, and operations and maintenance (i.e., "overhead"). Some caution is due because this is not a direct measure of financial management, and because it is affected by academic program mix and student level.

3) <u>Revenue over Expenses</u>—measures include the tuition margin ratio and tuition fund balances. The tuition margin ratio is a measure of overall financial health related to an institution's instructional mission and compares the revenue of an institution to its expenses. A ratio greater than 1.0 indicates revenue exceeded expenses, while a ratio less than 1.0 indicates deficit spending. The ratio for one year by itself may not be indicative of an issue but should instead be reviewed longitudinally. Tuition fund balances represent one of five categories of unrestricted resources. Tuition fund balances are further designated by level of commitment and presented as a percentage of the annual expenses.

**Administrative Management**

1) <u>Administrative Expenditures</u>—the ratio of administrative expenditures to total operating expenditures. The UW System remains responsible for the efficient and effective use of its resources by keeping expenditures on administration low, which allows institutions to concentrate their resources on instruction and other student-related activities. However, if administrative expenditures drop too low, it may inhibit the efficient management of operations and reduce the ability to centralize services by eliminating unnecessary duplication. Administrative or institutional support expenditures, defined by the National Association of College and University Business Officers (NACUBO), include systemwide management and long-range planning, fiscal operations, administrative computing, space management, personnel management, and related administrative functions.

2) <u>Average Credits to Degree</u>—average credits attempted by bachelor's degree recipients. Average credits to degree have been a measure of efficiency since the Governor's Taskforce on Accountability in 1993.  The UW System recognizes that students benefit from exploring new fields, taking extra classes for improved job marketability, or completing more than one major. These benefits must be balanced with the desirability of an efficient path toward degree attainment.  Reductions in credits to degree translate into reduced time to degree, greater affordability, and increased access for additional students.  Although national comparisons are not available, longitudinal comparisons can be made for UW institutions.

3) <u>Affordability</u>—published tuition/fees as a percentage of median family income.  The UW System is committed to keeping a baccalaureate degree within reach of students, and the affordability of higher education is one of the ways in which the UW System manages its fiscal resources in combination with state support and enrollments.  Comparing undergraduate tuition to family income provides an indication of the financial impact of college on families.  This measure does not include the effects of financial aid, which lowers the cost of college for many students with financial need.

Along with the more extensive measures available on the new UW System Accountability Dashboard, the measures identified here will reinforce the UW System's commitment to continuous improvement, transparency, and service to the state.


**RELATED REGENT AND UW SYSTEM POLICIES**

None.

BUSINESS AND FINANCE COMMITTEE


Resolution:

That, upon the recommendation of the Chancellor of the University of Wisconsin-Madison and the President of the University of Wisconsin System, the Board of Regents approves the contractual agreement between the Board of Regents of the University of Wisconsin System, doing business as UW-Madison, and Allergan Sales, LLC.

## UW-MADISON CONTRACTUAL AGREEMENT
## WITH ALLERGAN SALES, LLC.

## EXECUTIVE SUMMARY

### BACKGROUND

UW System Board of Regents policy requires any grant or contract with private, profit-making organizations in excess of $500,000 be presented to the Board for formal approval prior to execution.

### REQUESTED ACTION

Adoption of Resolution I.2.d., approving the contractual agreement between the Board of Regents and Allergan Sales, LLC.

### DISCUSSION AND RECOMMENDATIONS

The School of Medicine and Public Health, with assistance from the Office of Industrial Partnerships at the University of Wisconsin-Madison, previously negotiated a Master Services Agreement (MSA) with Allergan Sales, LLC (identified as Exhibit A). The services will be provided by the Fundus Photograph Reading Center (FPRC) under the direction of Dr. Barbara Blodi. The MSA took effect on April 11, 2013 and is serving as a master agreement intended to cover all services Allergan Sales requests from FPRC through April 30, 2018. There is no funding associated with the MSA. Instead, funding is tied to Individual Project Agreements (IPAs) that are processed under the terms of the MSA.

FPRC is providing services related to interpretation of ophthalmic images in human clinical studies of new drugs, and the services provided for each clinical study are documented in separate IPAs. Allergan Sales has requested increased quantities of registrations, certifications, and other services for two already in progress clinical studies that involve 200 study sites, and the IPAs are in the process of being amended accordingly (original IPAs are identified as Exhibits B-1 and C-1; amendments are identified as B-2 and C-2). The funding associated with the additional work will cause the total of each project to exceed $5 million.

Given that all IPAs are governed by the terms of the existing MSA, the Board of Regents is requested to approve the MSA with the understanding that such approval will extend to all IPAs processed underneath its terms, including the two currently pending amendments.

### RELATED REGENT POLICIES

Regent Policy Document 13-1, General Contract Signature Authority, Approval, and Reporting

BUSINESS AND FINANCE COMMITTEE

Resolution:

That, upon the recommendation of the Chancellor of the University of Wisconsin-Madison and the President of the University of Wisconsin System, the Board of Regents approves the contractual agreement between the Board of Regents of the University of Wisconsin System, doing business as UW-Madison, and Takeda Vaccines, Inc.

# UW-MADISON CONTRACTUAL AGREEMENT
# WITH TAKEDA VACCINES, INC.

## EXECUTIVE SUMMARY

### BACKGROUND

UW System Board of Regents policy requires any grant or contract with private profit-making organizations in excess of $500,000 be presented to the Board for formal approval prior to execution.

### REQUESTED ACTION

Adoption of Resolution I.2.e., approving the contractual agreement between the Board of Regents and Takeda Vaccines, Inc.

### DISCUSSION AND RECOMMENDATIONS

The Office of the Vice Chancellor of Research and Graduate Education, with assistance from the Office of Industrial Partnerships at the University of Wisconsin-Madison, has negotiated a service agreement with Takeda Vaccines, Inc.  In consideration for providing the requested services, Takeda shall pay the University $1,121,037.62.  The service project is anticipated to be conducted during the period from September 11, 2015 through May 1, 2017.  The research will be conducted by the Wisconsin National Primate Research Center under the direction of Saverio (Buddy) Capuano.

The proposed service will include two independent dengue fever vaccination studies on a total of 101 nonhuman primates using vaccine products provided by Takeda.

### RELATED REGENT POLICIES

Regent Policy Document 13-1, General Contract Signature Authority, Approval, and Reporting

**UW SYSTEM INFORMATION TECHNOLOGY REPORT
STATUS REPORT ON LARGE/VITAL INFORMATION
TECHNOLOGY PROJECTS**

**EXECUTIVE SUMMARY**

**BACKGROUND**

2007 Wisconsin Act 20 requires the Board of Regents to provide a specific and detailed progress report on all large (defined as costing over $1 million) and high-risk IT projects in March and September of each year.  The Board policy on the format of these reports was approved in April 2008.  There are three major projects in this report.

**REQUESTED ACTION**

This report is for information only.

**DISCUSSION**

Attached is the progress report on the UW System's three major information technology projects. They are UW Colleges and UW Extension's Campus Network Infrastructure Project (CNIP) and UW-Milwaukee's Replacement of Primary Storage Infrastructure project and WiFi Wireless Network Expansion project.  The descriptions of these projects are enclosed.  All projects are on target with respect to schedule, scope and budget status.

**RELATED REGENT POLICIES**

Regent Policy Document 25-2:  Guide to Plan and Implement Management Information Systems
Regent Policy Document 25-4:   Policy for Large or Vital Information Technology (IT) Projects

**Project:  Campus Network Infrastructure Project (CNIP)**

**Description:**
The wired and wireless networks at each of the 13 two-year colleges and online are aging.  The increased frequency of new technology being introduced to students and staff has stressed the abilities of the existing infrastructure.  Most of the infrastructure is 8-10 years old and struggles to support the increased number of devices on campus.

The scope of this project includes the upgrade or replacement of wired network switches and uninterrupted power supplies, and the expansion or replacement of wireless networks.

Strategic Business Drivers for the Project:
- Growth of Mobile Devices:  UW Colleges, like other colleges in the UW System and across the country, are seeing an increase in the use of mobile devices (laptops, smartphone's, tablets).  EDUCAUSE research estimates that a typical student comes to campus with an average of 3.5 mobile devices.  UW Colleges must upgrade its network infrastructure to support the increased demand for network access.

- Aging Equipment:  The network equipment on UW College campuses average 8-10 years in age.  Some of the equipment is no longer supported by vendors and the equipment struggles to support the demand and is incapable of supporting some newer technology.

- Opportunities presented by new technology:  Since the upgrade to UW Colleges networks nearly 10 years ago, new technology has introduced new functionality that may impact delivery of class material and create opportunities for classroom collaboration.

**Project:**
In the summer/fall of 2013, a network assessment was performed on each of the UW Colleges campuses to evaluate their readiness for new technology, specifically Voice over Internet Protocol (VoIP) telephone services.  This assessment revealed that the existing network infrastructure could not support newer technologies such as VoIP, and in some cases could not support the existing needs of the campuses.  The campus infrastructure network equipment inventory was validated with the campuses and this two-year project was proposed to the Chancellor for UW Colleges and UW Extension.  The project was approved in January 2014.  Funding for the project was not available until July 2014.

**Project Timeline:** July 2014 – June 2016

**Project Budget:** $1,800,000

**Source of Funds:** 100% UW Colleges Operating Fund Balances

**Project Dashboard: Campus Network Infrastructure Project (CNIP)**
(See Appendix 1 for dashboard definitions)

| Determine the status for each of the categories below based on the criteria identified on the right and on the back of this page.<br><br>Insert an X in the column that best describes the status of the category or color/share the appropriate status box.<br><br>If a category has a status of **Yellow** or **Red**, describe the problem/issue and what actions will be taken to correct the problem/issue. | | STATUS COLOR INDICATORS |
|---|---|---|
| | Green | On target as planned |
| | Yellow | Encountering issues |
| | Red | Problems |

| **Project Status Dashboard:** | Green | Yello | Red |
|---|---|---|---|
| Schedule Status | X | | |
| Scope Status | X | | |
| Budget Status | X | | |
| Other Issues (Staffing, Risks, etc.) | X | | |

**Status of Planning and Documentation:**

| | Status |
|---|---|
| Governance Structure | Completed |
| Project Charter | Completed |
| Communication Plan | Completed |
| Project Plan | Completed |
| Project Budget | Completed |
| Quality Assurance Plan | Completed |

**Project: Replacement of Primary Storage Infrastructure**

**Description:**
UW-Milwaukee's "tier 1" data storage is undergoing replacement because it is at the end of its useful life and it is critical to core business functions. UWM has various tiers of storage that are aligned with business systems based on system performance and availability. Tier 1 is UWM's highest tier of storage and serves critical campus systems that require high performance, very quick response time, and high availability including the PeopleSoft Student Information System, Campus Databases, Student Analytics, Data Warehouses, Web Environments, Identity and Access Management, Desktop Management Services, and Virtual Environments. The tier 1 storage also supports distributed IT services that are run by campus stakeholders including Parking & Transit, Human Resources, and Dining Services. Many of these services are directly student facing or employee facing and have an immediate and direct impact on the perception of UWM. This project has participation from the UWM Libraries, the College of Letters & Science and the Division of Student Affairs which will share in the use this storage system rather than deploying their own.

**Project Schedule:**
The majority of IT services that are intended to use the new tier 1 storage will be cut over by the end of August 2015 before the start of fall semester classes. Some services will be migrated after the start of the fall semester in order to reduce the risk of IT issues during the semester start. We expect all services to be migrated by early November.

**Project Budget:**

The actual expenditures are:

| | |
|---|---|
| Primary Storage Array | $627,726 |
| Secondary Storage Array | $342,232 |
| Fiber Channel Switches | $214,595 |
| Backup Software | $180,723 |
| Backup Servers | $42,491 |
| Tape Libraries | $33,191 |
| MSA Upgrade | $32,884 |
| TOTAL: | $1,473,842 |

**Source of funds:**
General Program Operations

**Project: Replacement of Primary Storage Infrastructure**
(See Appendix 1 for dashboard definitions):

| Determine the status for each of the categories below based on the criteria identified on the right and on the back of this page.<br><br>Insert an X in the column that best describes the status of the category or color/shade the appropriate status box.<br><br>If a category has a status of **Yellow** or **Red** describe the problem/issue and what actions will be taken to correct the problem/issue. | | **STATUS COLOR INDICATORS** |
| --- | --- | --- |
| | **Green** | **On target as planned** |
| | **Yellow** | **Encountering issues** |
| | **Red** | **Problems** |

| Project Status Dashboard: Replacement of Primary Storage Infrastructure | Green | Yellow | Red |
| --- | --- | --- | --- |
| **Schedule Status:** On Schedule, Storage was operational on August 7, 2015; Migrations from the old storage environment to the new environment are taking place. | X | | |
| **Scope Status:** As planned. | X | | |
| **Budget Status:** As planned. | X | | |
| **Other Issues (Staffing, Risks, etc.):** No major issues to report. Any minor issues have been either resolved internally or with the vendor in a quick and timely fashion. Minor issues have not impact project. | X | | |

**Status of Planning and Documentation:**

| | Status (Established / Completed) |
| --- | --- |
| **Governance structure** | Completed |
| **Project Charter** | Completed |
| **Communication Plan** | Completed |
| **Project Plan** | Completed |
| **Project Budget** | Completed |
| **Quality Assurance Plan** | Completed |

**Project: UWM WiFi Wireless Network Expansion**

**Description:**
The project focuses on providing wireless networking capabilities in order to address pent-up and anticipated demands for teaching and learning activities. It is challenging to provide adequate wireless network service to classrooms and teaching spaces given the high density of mobile devices in simultaneous use. Based upon feedback from the UWM Information Technology Policy Committee, the institution is also endeavoring to include faculty and staff offices as well as other public interior spaces.

**Project Schedule:**
Almost all of the major academic buildings have been completed to date. The remaining academic buildings on the main Kenwood campus are Vogel Hall and the Chemistry Building. Other remaining buildings that are either not on the main Kenwood campus and/or do not typically offer academic courses for credit are: Chapman Hall, Alumni House, East Lake Tower, Great Lakes Research Facility, Heat Plant, Hefter Conference Center, Kenilworth Square East, Norris Health Center, Northwest Quadrant E, Police Department, School of Continuing Education, and University Services Research Building.

**Project Budget:**
 $845,000 is the estimated cost for completion as of August, 2015

**Source of funds:**
Equally split between fund 101 (GPR) and fund 131 (Tuition)

**Project: UWM WiFi Wireless Network Expansion**
(See Appendix 1 for dashboard definitions):

| Determine the status for each of the categories below based on the criteria identified on the right and on the back of this page.<br><br>Insert an X in the column that best describes the status of the category or color/shade the appropriate status box.<br><br>If a category has a status of **Yellow** or **Red** describe the problem/issue and what actions will be taken to correct the problem/issue. | | **STATUS COLOR INDICATORS** |
|---|---|---|
| | **Green** | **On target as planned** |
| | **Yellow** | **Encountering issues** |
| | **Red** | **Problems** |

| Project Status Dashboard: UWM WiFi Wireless Network Expansion | Green | Yellow | Red |
|---|---|---|---|
| **Schedule Status:** | X | | |
| **Scope Status:** | X | | |
| **Budget Status:** | X | | |
| **Other Issues (Staffing, Risks, etc.):** | X | | |

**Status of Planning and Documentation:**

| | Status (Established/Complete) |
|---|---|
| **Governance structure** | Established |
| **Project Charter** | Established |
| **Communication Plan** | Established |
| **Project Plan** | Established |
| **Project Budget** | Established |
| **Quality Assurance Plan** | Established |

**Appendix 1:** *Project Dashboard Definitions:*

| Project Status Category Descriptions |
|---|
| **Schedule Status** (refers to target implementation date of phase or project)<br><br>**Green** – Indicates that the project or phase will be completed on target or on the planned date.<br><br>**Yellow** – Indicates that the project or phase <u>may be falling behind </u>and work needs to be done to determine if the project can recover and still complete on the scheduled date or if adjustments must be made to the schedule date.<br><br>**Red** – Indicates that the project or critical tasks <u>have fallen behind </u>schedule and corrective action must be taken to make the scheduled date or the scheduled date must change. |
| **Scope Status**<br><br>**Green** – We have not changed the scope in any way that will keep the implementation from meeting the objectives planned for the project.<br><br>**Yellow** – The scope of the project has increased.  Budget and implementation date are impacted by < 10%.  Or the scope of the project has decreased but objectives are not substantially impacted.<br><br>**Red** – The scope of the project is under review and changes are being requested that will mean the implementation will not meet the project objectives in some substantial way or doing them later will increase cost 10% or more above the original total cost of the project approved by the sponsors. |
| **Budget Status**<br><br>**Green** – Currently on target with project budget.<br><br>**Yellow** – Project is over budget by 10 – 25%.<br><br>**Red** – Project is over budget by 25% or more. |
| **Other Issues (Staffing, Risks, etc.)**<br><br>**Green** – No staffing, Risks, or other issues/concerns exist.<br><br>**Yellow** – Staffing concerns/issues exist that need to be monitored and possible adjustments made.  Key staff departing.  One or more risks or other issues may be surfacing which need to be monitored and contingency plans developed.<br><br>**Red** – Staffing concerns/issues exist and will impact project schedule, budget, deliverables, risks, etc.  Key staff lost.  One or more risks or other issues have surfaced and will have an impact on budget, deliverables, staffing, scope, and/or schedule.  Corrective action must be taken or contingency plans executed. |

# QUARTERLY REPORT OF GIFTS, GRANTS, AND CONTRACTS
## JULY 1, 2014 THROUGH JUNE 30, 2015

## BACKGROUND

Regent Policy Document 13-1: General Contract Signature Authority, Approval and Reporting, requires that a summary of extramural gifts, grants, and contracts be reported quarterly to the Vice President for Finance for presentation to the Business and Finance Committee of the Board of Regents.  The attached report is intended to meet that requirement.

The policy further directs that grants from and contracts with private, profit-making organizations with a value of more than $500,000 require formal approval by the Board of Regents prior to execution.  In addition, any contract with a value of less than $500,000 that, in the judgment of the President of the UW System, warrants direct Board approval shall also be approved by the Board prior to execution.  Grants and contracts falling under this requirement are included in the quarterly reports upon execution but are also presented individually to the Business and Finance Committee of the Board of Regents.

## REQUESTED ACTION

No action is required; this item is for information only.

## DISCUSSION

Attached is a summary report of gifts, grants, and contracts awarded to University of Wisconsin System institutions in the twelve-month period July 1, 2014, through June 30, 2015.  Total gifts, grants, and contracts for the period were approximately $1.45 billion; this is an increase of $13.2 million from the same period in the prior year.  Federal awards decreased $33.2 million, while non-federal awards increased by $46.4 million.

## RELATED REGENT POLICIES

Regent Policy Document 13-1: General Contract Signature Authority, Approval and Reporting.

**UNIVERSITY OF WISCONSIN SYSTEM**
**GIFTS, GRANTS AND CONTRACTS AWARDED**
**QUARTERLY REPORT & PRIOR-YEAR COMPARISON**
**FISCAL YEAR 2014-2015 (4th Quarter)**

| FISCAL YEAR 2014-2015 | Public Service | Instruction | Libraries | Misc | Physical Plant | Research | Student Aid | Total |
|---|---|---|---|---|---|---|---|---|
| Total | 88,652,831 | 74,303,094 | 861,957 | 133,891,754 | 6,210,716 | 943,642,686 | 203,310,694 | 1,450,873,730 |
| Federal | 52,311,598 | 52,342,245 | 0 | 10,931,603 | 0 | 583,927,636 | 178,626,898 | 878,139,980 |
| Nonfederal | 36,341,233 | 21,960,848 | 861,957 | 122,960,152 | 6,210,716 | 359,715,050 | 24,683,795 | 572,733,750 |
| **FISCAL YEAR 2013-2014** | | | | | | | | |
| Total | 102,422,304 | 52,594,433 | 2,719,100 | 110,433,910 | 19,618,227 | 915,957,397 | 233,882,349 | 1,437,627,721 |
| Federal | 60,840,841 | 30,782,168 | 0 | 9,570,560 | 0 | 601,463,383 | 208,686,905 | 911,343,857 |
| Nonfederal | 41,581,462 | 21,812,266 | 2,719,100 | 100,863,350 | 19,618,227 | 314,494,014 | 25,195,445 | 526,283,864 |
| **INCREASE(DECREASE)** | | | | | | | | |
| Total | (13,769,473) | 21,708,661 | (1,857,143) | 23,457,844 | (13,407,512) | 27,685,288 | (30,571,656) | 13,246,009 |
| Federal | (8,529,244) | 21,560,077 | 0 | 1,361,042 | 0 | (17,535,747) | (30,060,006) | (33,203,877) |
| Nonfederal | (5,240,229) | 148,584 | (1,857,143) | 22,096,802 | (13,407,512) | 45,221,035 | (511,649) | 46,449,888 |

**UNIVERSITY OF WISCONSIN SYSTEM**
**GIFTS, GRANTS AND CONTRACTS AWARDED - BY INSTITUTION**
**QUARTERLY REPORT & PRIOR-YEAR COMPARISON**
**FISCAL YEAR 2014-2015 (4th Quarter)**

| | **FISCAL YEAR 2014-2015** | | | | | | | |
| | **Public Service** | **Instruction** | **Libraries** | **Misc** | **Physical Plant** | **Research** | **Student Aid** | **Total** |
|---|---|---|---|---|---|---|---|---|
| Madison | 33,220,885 | 52,811,101 | 814,936 | 105,587,476 | 5,751,155 | 898,473,374 | 22,463,630 | 1,119,122,557 |
| Milwaukee | 9,501,588 | 6,115,121 | 0 | 8,611,050 | 108,821 | 32,297,302 | 38,469,783 | 95,103,665 |
| Eau Claire | 1,741,121 | 2,860,275 | 0 | 0 | 0 | 1,461,168 | 13,111,460 | 19,174,024 |
| Green Bay | 13,810 | 2,074,054 | 0 | 1,617,817 | 0 | 1,006,957 | 9,300,973 | 14,013,611 |
| La Crosse | 440,367 | 19,726 | 0 | 1,396,972 | 382,678 | 2,056,674 | 11,197,945 | 15,494,362 |
| Oshkosh | 982,447 | 6,897,438 | 0 | 827,106 | 0 | 1,562,077 | 14,151,394 | 24,420,462 |
| Parkside | 268,382 | 435,459 | 5,350 | 357,686 | 31,294 | 45,569 | 9,256,516 | 10,400,256 |
| Platteville | 942,378 | 181,390 | 0 | 3,252,091 | 0 | 391,119 | 9,751,204 | 14,518,181 |
| River Falls | 365,572 | 310,234 | 6,965 | 1,681,164 | 12,436 | 923,601 | 8,660,215 | 11,960,187 |
| Stevens Point | 2,305,853 | 970,755 | 23,495 | 432,788 | 0 | 2,002,732 | 15,346,004 | 21,081,627 |
| Stout | 3,759,138 | 232,656 | 0 | 2,496,918 | (112,955) | 18,645 | 13,104,298 | 19,498,700 |
| Superior | 94,938 | 0 | 0 | 107,010 | 0 | 2,304,814 | 3,496,514 | 6,003,277 |
| Whitewater | 326,542 | 247,384 | 0 | 1,915,342 | 37,286 | 890,420 | 16,667,260 | 20,084,234 |
| Colleges | 16,799 | 5,000 | 11,211 | 1,368,374 | 0 | 53,305 | 18,333,497 | 19,788,185 |
| Extension | 34,673,011 | 0 | 0 | 4,220,236 | 0 | 102,364 | 0 | 38,995,612 |
| System-Wide | 0 | 1,142,501 | 0 | 19,725 | 0 | 52,565 | 0 | 1,214,790 |
| **Totals** | **88,652,831** | **74,303,094** | **861,957** | **133,891,754** | **6,210,716** | **943,642,686** | **203,310,694** | **1,450,873,730** |
| | | | | | | | | |
| Madison | 25,869,636 | 35,650,982 | 0 | 3,580,599 | 0 | 549,635,891 | 4,746,521 | 619,483,629 |
| Milwaukee | 4,860,706 | 6,009,746 | 0 | 2,490,073 | 0 | 26,274,850 | 38,463,208 | 78,098,582 |
| Eau Claire | 594,714 | 1,296,481 | 0 | 0 | 0 | 1,182,381 | 12,431,877 | 15,505,453 |
| Green Bay | 10,000 | 1,464,740 | 0 | 11,035 | 0 | 650,530 | 8,820,896 | 10,957,201 |
| La Crosse | 239,097 | 0 | 0 | 916,683 | 0 | 1,245,335 | 10,449,323 | 12,850,438 |
| Oshkosh | 623,840 | 5,980,442 | 0 | 0 | 0 | 1,189,488 | 14,151,394 | 21,945,164 |
| Parkside | 210,216 | 0 | 0 | 0 | 0 | 23,510 | 8,858,943 | 9,092,669 |
| Platteville | 805,861 | 168,680 | 0 | 990,087 | 0 | 329,223 | 9,750,204 | 12,044,054 |
| River Falls | 294,234 | 299,617 | 0 | 936,423 | 0 | 828,538 | 7,691,126 | 10,049,938 |
| Stevens Point | 606,089 | 389,991 | 0 | 0 | 0 | 579,506 | 14,499,290 | 16,074,877 |
| Stout | 2,887,436 | 78,873 | 0 | 1,158,973 | 0 | 0 | 12,279,516 | 16,404,798 |
| Superior | 93,352 | 0 | 0 | 0 | 0 | 1,759,379 | 3,346,514 | 5,199,245 |
| Whitewater | 143,133 | 7,992 | 0 | 556,338 | 0 | 229,005 | 15,671,216 | 16,607,684 |
| Colleges | 0 | 0 | 0 | 291,393 | 0 | 0 | 17,466,870 | 17,758,263 |
| Extension | 15,073,284 | 0 | 0 | 0 | 0 | 0 | 0 | 15,073,284 |
| System-Wide | 0 | 994,701 | 0 | 0 | 0 | 0 | 0 | 994,701 |
| **Federal Totals** | **52,311,598** | **52,342,245** | **0** | **10,931,603** | **0** | **583,927,636** | **178,626,898** | **878,139,980** |
| | | | | | | | | |
| Madison | 7,351,249 | 17,160,118 | 814,936 | 102,006,877 | 5,751,155 | 348,837,483 | 17,717,109 | 499,638,927 |
| Milwaukee | 4,640,883 | 105,375 | 0 | 6,120,977 | 108,821 | 6,022,452 | 6,575 | 17,005,083 |
| Eau Claire | 1,146,407 | 1,563,794 | 0 | 0 | 0 | 278,787 | 679,583 | 3,668,571 |
| Green Bay | 3,810 | 609,314 | 0 | 1,606,782 | 0 | 356,427 | 480,077 | 3,056,410 |
| La Crosse | 201,270 | 19,726 | 0 | 480,289 | 382,678 | 811,339 | 748,622 | 2,643,925 |
| Oshkosh | 358,607 | 916,997 | 0 | 827,106 | 0 | 372,589 | 0 | 2,475,298 |
| Parkside | 58,166 | 435,459 | 5,350 | 357,686 | 31,294 | 22,059 | 397,573 | 1,307,587 |
| Platteville | 136,517 | 12,710 | 0 | 2,262,004 | 0 | 61,896 | 1,000 | 2,474,127 |
| River Falls | 71,338 | 10,617 | 6,965 | 744,741 | 12,436 | 95,063 | 969,089 | 1,910,249 |
| Stevens Point | 1,699,764 | 580,764 | 23,495 | 432,788 | 0 | 1,423,225 | 846,714 | 5,006,750 |
| Stout | 871,702 | 153,783 | 0 | 1,337,945 | (112,955) | 18,645 | 824,782 | 3,093,903 |
| Superior | 1,586 | 0 | 0 | 107,010 | 0 | 545,435 | 150,000 | 804,031 |
| Whitewater | 183,409 | 239,392 | 0 | 1,359,004 | 37,286 | 661,415 | 996,044 | 3,476,550 |
| Colleges | 16,799 | 5,000 | 11,211 | 1,076,981 | 0 | 53,305 | 866,626 | 2,029,922 |
| Extension | 19,599,727 | 0 | 0 | 4,220,236 | 0 | 102,364 | 0 | 23,922,328 |
| System-Wide | 0 | 147,800 | 0 | 19,725 | 0 | 52,565 | 0 | 220,089 |
| **Nonfederal Totals** | **36,341,233** | **21,960,849** | **861,957** | **122,960,151** | **6,210,716** | **359,715,049** | **24,683,795** | **572,733,750** |

| | Public Service | Instruction | Libraries | Misc | Physical Plant | Research | Student Aid | Total |
|---|---|---|---|---|---|---|---|---|
| **FISCAL YEAR 2013-2014** | | | | | | | | |
| Madison | 40,245,082 | 36,372,897 | 2,661,985 | 92,080,477 | 19,140,939 | 878,492,382 | 53,399,221 | 1,122,392,983 |
| Milwaukee | 10,732,888 | 1,993,659 | 0 | 6,683,310 | 37,160 | 26,685,243 | 37,455,229 | 83,587,489 |
| Eau Claire | 1,223,485 | 2,327,104 | 0 | 0 | 0 | 822,604 | 13,377,828 | 17,751,021 |
| Green Bay | 1,267 | 2,034,660 | 500 | 327,736 | 271 | 1,434,611 | 9,694,700 | 13,493,744 |
| La Crosse | 694,525 | 385,067 | 0 | 1,312,540 | 355,280 | 1,987,623 | 10,167,754 | 14,902,790 |
| Oshkosh | 1,690,231 | 5,507,519 | 0 | 267,284 | 0 | 1,354,297 | 15,279,250 | 24,098,581 |
| Parkside | 614,033 | 567,542 | 0 | 30,578 | 36,942 | 129,075 | 9,112,242 | 10,490,413 |
| Platteville | 101,582 | 136,417 | 15,000 | 1,741,516 | 0 | 368,372 | 9,322,222 | 11,685,109 |
| River Falls | 1,242,157 | 1,086,330 | 851 | 1,242,410 | 9,790 | 321,211 | 8,770,875 | 12,673,624 |
| Stevens Point | 2,921,696 | 953,546 | 23,896 | 464,694 | 0 | 2,006,281 | 15,163,856 | 21,533,969 |
| Stout | 3,738,218 | 238,532 | 0 | 2,018,493 | 450 | 158,825 | 11,638,489 | 17,793,006 |
| Superior | 30,000 | 0 | 0 | 1,003,890 | 0 | 877,913 | 5,131,472 | 7,043,275 |
| Whitewater | 252,973 | 16,070 | 0 | 1,104,361 | 37,394 | 80,870 | 15,478,395 | 16,970,063 |
| Colleges | 2,925 | 717,861 | 16,868 | 922,661 | 0 | 137,663 | 19,890,817 | 21,688,794 |
| Extension | 38,931,243 | 0 | 0 | 0 | 0 | 700,337 | 0 | 39,631,580 |
| System-Wide | 0 | 257,229 | 0 | 1,233,960 | 0 | 400,090 | 0 | 1,891,279 |
| **Totals** | **102,422,304** | **52,594,433** | **2,719,100** | **110,433,910** | **19,618,227** | **915,957,397** | **233,882,349** | **1,437,627,721** |
| | | | | | | | | |
| Madison | 30,904,370 | 18,070,421 | 0 | 2,397,762 | 0 | 572,932,179 | 34,269,475 | 658,574,206 |
| Milwaukee | 6,354,266 | 1,898,659 | 0 | 2,493,525 | 0 | 23,121,377 | 37,453,604 | 71,321,431 |
| Eau Claire | 86,944 | 1,106,014 | 0 | 0 | 0 | 571,281 | 12,699,316 | 14,463,555 |
| Green Bay | 0 | 1,506,115 | 0 | 15,280 | 0 | 809,031 | 9,263,855 | 11,594,281 |
| La Crosse | 380,373 | 347,815 | 0 | 876,659 | 0 | 1,364,750 | 9,512,429 | 12,482,026 |
| Oshkosh | 971,771 | 5,126,732 | 0 | 9,359 | 0 | 861,119 | 14,782,938 | 21,751,918 |
| Parkside | 490,628 | 275,531 | 0 | 0 | 0 | 15,000 | 8,889,869 | 9,671,028 |
| Platteville | 4,000 | 32,206 | 0 | 740,565 | 0 | 340,406 | 9,322,222 | 10,439,399 |
| River Falls | 1,138,564 | 1,084,812 | 0 | 562,299 | 0 | 109,550 | 7,969,040 | 10,864,265 |
| Stevens Point | 737,972 | 429,564 | 0 | (16,410) | 0 | 864,395 | 14,617,295 | 16,632,816 |
| Stout | 3,392,553 | 76,312 | 0 | 989,659 | 0 | 129,867 | 11,076,534 | 15,664,925 |
| Superior | 0 | 0 | 0 | 722,497 | 0 | 72,766 | 4,981,472 | 5,776,735 |
| Whitewater | 123,289 | 0 | 0 | 515,585 | 0 | 0 | 14,619,842 | 15,258,716 |
| Colleges | 0 | 570,757 | 0 | 263,781 | 0 | 71,663 | 19,229,013 | 20,135,214 |
| Extension | 16,256,112 | 0 | 0 | 0 | 0 | 0 | 0 | 16,256,112 |
| System-Wide | 0 | 257,229 | 0 | 0 | 0 | 200,000 | 0 | 457,229 |
| **Federal Totals** | **60,840,841** | **30,782,168** | **0** | **9,570,560** | **0** | **601,463,383** | **208,686,905** | **911,343,857** |
| | | | | | | | | |
| Madison | 9,340,712 | 18,302,477 | 2,661,985 | 89,682,715 | 19,140,939 | 305,560,203 | 19,129,746 | 463,818,777 |
| Milwaukee | 4,378,621 | 95,000 | 0 | 4,189,785 | 37,160 | 3,563,866 | 1,625 | 12,266,058 |
| Eau Claire | 1,136,541 | 1,221,090 | 0 | 0 | 0 | 251,323 | 678,512 | 3,287,466 |
| Green Bay | 1,267 | 528,545 | 500 | 312,456 | 271 | 625,580 | 430,845 | 1,899,464 |
| La Crosse | 314,152 | 37,252 | 0 | 435,881 | 355,280 | 622,873 | 655,325 | 2,420,763 |
| Oshkosh | 718,460 | 380,787 | 0 | 257,925 | 0 | 493,178 | 496,312 | 2,346,662 |
| Parkside | 123,405 | 292,011 | 0 | 30,578 | 36,942 | 114,075 | 222,373 | 819,385 |
| Platteville | 97,582 | 104,211 | 15,000 | 1,000,952 | 0 | 27,966 | 0 | 1,245,710 |
| River Falls | 103,593 | 1,518 | 851 | 680,111 | 9,790 | 211,661 | 801,835 | 1,809,359 |
| Stevens Point | 2,183,724 | 523,982 | 23,896 | 481,104 | 0 | 1,141,886 | 546,561 | 4,901,153 |
| Stout | 345,665 | 162,220 | 0 | 1,028,834 | 450 | 28,958 | 561,955 | 2,128,081 |
| Superior | 30,000 | 0 | 0 | 281,393 | 0 | 805,147 | 150,000 | 1,266,541 |
| Whitewater | 129,684 | 16,070 | 0 | 588,776 | 37,394 | 80,870 | 858,553 | 1,711,347 |
| Colleges | 2,925 | 147,104 | 16,868 | 658,880 | 0 | 66,000 | 661,804 | 1,553,580 |
| Extension | 22,675,132 | 0 | 0 | 0 | 0 | 700,337 | 0 | 23,375,469 |
| System-Wide | 0 | 0 | 0 | 1,233,960 | 0 | 200,090 | 0 | 1,434,050 |
| **Nonfederal Totals** | **41,581,462** | **21,812,266** | **2,719,100** | **100,863,350** | **19,618,227** | **314,494,014** | **25,195,445** | **526,283,864** |

**UNIVERSITY OF WISCONSIN SYSTEM**
**GIFTS, GRANTS AND CONTRACTS AWARDED - BY INSTITUTION**
**QUARTERLY REPORT & PRIOR-YEAR COMPARISON**
**FISCAL YEAR 2014-2015 (4th Quarter)**

| | Public Service | Instruction | Libraries | Misc | Physical Plant | Research | Student Aid | Total |
|---|---|---|---|---|---|---|---|---|
| INCREASE (DECREASE) FROM FISCAL YEAR 2013-2014 TO FISCAL YEAR 2014-2015 | | | | | | | | |
| Madison | (7,024,197) | 16,438,203 | (1,847,050) | 13,506,999 | (13,389,784) | 19,980,992 | (30,935,591) | (3,270,427) |
| Milwaukee | (1,231,299) | 4,121,462 | 0 | 1,927,740 | 71,661 | 5,612,059 | 1,014,554 | 11,516,176 |
| Eau Claire | 517,636 | 533,171 | 0 | 0 | 0 | 638,564 | (266,368) | 1,423,003 |
| Green Bay | 12,543 | 39,394 | (500) | 1,290,081 | (271) | (427,653) | (393,726) | 519,867 |
| La Crosse | (254,158) | (365,341) | 0 | 84,432 | 27,398 | 69,051 | 1,030,191 | 591,573 |
| Oshkosh | (707,784) | 1,389,919 | 0 | 559,822 | 0 | 207,780 | (1,127,856) | 321,881 |
| Parkside | (345,651) | (132,083) | 5,350 | 327,107 | (5,648) | (83,506) | 144,274 | (90,157) |
| Platteville | 840,796 | 44,973 | (15,000) | 1,510,574 | 0 | 22,747 | 428,982 | 2,833,072 |
| River Falls | (876,585) | (776,096) | 6,114 | 438,754 | 2,646 | 602,390 | (110,660) | (713,437) |
| Stevens Point | (615,843) | 17,209 | (401) | (31,906) | 0 | (3,549) | 182,148 | (452,342) |
| Stout | 20,920 | (5,876) | 0 | 478,425 | (113,405) | (140,180) | 1,465,809 | 1,705,695 |
| Superior | 64,938 | 0 | 0 | (896,880) | 0 | 1,426,901 | (1,634,958) | (1,039,999) |
| Whitewater | 73,569 | 231,314 | 0 | 810,981 | (108) | 809,550 | 1,188,865 | 3,114,171 |
| Colleges | 13,874 | (712,861) | (5,656) | 445,713 | 0 | (84,358) | (1,557,321) | (1,900,609) |
| Extension | (4,258,232) | 0 | 0 | 4,220,236 | 0 | (597,973) | 0 | (635,969) |
| System-Wide | 0 | 885,272 | 0 | (1,214,235) | 0 | (347,526) | 0 | (676,489) |
| **Totals** | **(13,769,473)** | **21,708,661** | **(1,857,143)** | **23,457,844** | **(13,407,512)** | **27,685,288** | **(30,571,656)** | **13,246,009** |
| | | | | | | | | |
| Madison | (5,034,734) | 17,580,562 | 0 | 1,182,837 | 0 | (23,296,288) | (29,522,954) | (39,090,577) |
| Milwaukee | (1,493,561) | 4,111,087 | 0 | (3,452) | 0 | 3,153,473 | 1,009,604 | 6,777,151 |
| Eau Claire | 507,770 | 190,467 | 0 | 0 | 0 | 611,100 | (267,439) | 1,041,898 |
| Green Bay | 10,000 | (41,375) | 0 | (4,245) | 0 | (158,501) | (442,959) | (637,080) |
| La Crosse | (141,276) | (347,815) | 0 | 40,024 | 0 | (119,415) | 936,894 | 368,412 |
| Oshkosh | (347,930) | 853,710 | 0 | (9,359) | 0 | 328,369 | (631,544) | 193,245 |
| Parkside | (280,412) | (275,531) | 0 | 0 | 0 | 8,510 | (30,926) | (578,359) |
| Platteville | 801,861 | 136,473 | 0 | 249,522 | 0 | (11,183) | 427,982 | 1,604,655 |
| River Falls | (844,330) | (785,195) | 0 | 374,124 | 0 | 718,988 | (277,914) | (814,327) |
| Stevens Point | (131,883) | (39,573) | 0 | 16,410 | 0 | (284,889) | (118,005) | (557,939) |
| Stout | (505,117) | 2,561 | 0 | 169,314 | 0 | (129,867) | 1,202,982 | 739,873 |
| Superior | 93,352 | 0 | 0 | (722,497) | 0 | 1,686,613 | (1,634,958) | (577,489) |
| Whitewater | 19,844 | 7,992 | 0 | 40,753 | 0 | 229,005 | 1,051,374 | 1,348,967 |
| Colleges | 0 | (570,757) | 0 | 27,612 | 0 | (71,663) | (1,762,143) | (2,376,951) |
| Extension | (1,182,828) | 0 | 0 | 0 | 0 | 0 | 0 | (1,182,828) |
| System-Wide | 0 | 737,472 | 0 | 0 | 0 | (200,000) | 0 | 537,472 |
| **Federal Totals** | **(8,529,244)** | **21,560,077** | **0** | **1,361,042** | **0** | **(17,535,747)** | **(30,060,006)** | **(33,203,877)** |
| | | | | | | | | |
| Madison | (1,989,463) | (1,142,358) | (1,847,050) | 12,324,162 | (13,389,784) | 43,277,280 | (1,412,637) | 35,820,150 |
| Milwaukee | 262,261 | 10,375 | 0 | 1,931,192 | 71,661 | 2,458,586 | 4,950 | 4,739,025 |
| Eau Claire | 9,866 | 342,704 | 0 | 0 | 0 | 27,464 | 1,071 | 381,105 |
| Green Bay | 2,543 | 80,769 | (500) | 1,294,326 | (271) | (269,153) | 49,233 | 1,156,946 |
| La Crosse | (112,882) | (17,526) | 0 | 44,408 | 27,398 | 188,466 | 93,297 | 223,161 |
| Oshkosh | (359,853) | 536,209 | 0 | 569,181 | 0 | (120,589) | (496,312) | 128,636 |
| Parkside | (65,239) | 143,448 | 5,350 | 327,107 | (5,648) | (92,016) | 175,200 | 488,202 |
| Platteville | 38,935 | (91,501) | (15,000) | 1,261,053 | 0 | 33,930 | 1,000 | 1,228,417 |
| River Falls | (32,255) | 9,099 | 6,114 | 64,630 | 2,646 | (116,598) | 167,254 | 100,890 |
| Stevens Point | (483,961) | 56,782 | (401) | (48,316) | 0 | 281,340 | 300,153 | 105,598 |
| Stout | 526,037 | (8,437) | 0 | 309,111 | (113,405) | (10,313) | 262,827 | 965,822 |
| Superior | (28,414) | 0 | 0 | (174,383) | 0 | (259,712) | 0 | (462,509) |
| Whitewater | 53,725 | 223,322 | 0 | 770,228 | (108) | 580,545 | 137,491 | 1,765,203 |
| Colleges | 13,874 | (142,104) | (5,656) | 418,101 | 0 | (12,695) | 204,822 | 476,342 |
| Extension | (3,075,404) | 0 | 0 | 4,220,236 | 0 | (597,973) | 0 | 546,859 |
| System-Wide | 0 | 147,800 | 0 | (1,214,235) | 0 | (147,526) | 0 | (1,213,961) |
| **Nonfederal Totals** | **(5,240,229)** | **148,584** | **(1,857,143)** | **22,096,802** | **(13,407,512)** | **45,221,035** | **(511,650)** | **46,449,887** |