

MINUTES OF THE REGULAR MEETING

of the

BOARD OF REGENTS OF THE UNIVERSITY OF WISCONSIN SYSTEM

Held in Phoenix A/B
University Union
University of Wisconsin-Green Bay
Green Bay, Wisconsin

Friday, October 7, 2011
9:00 a.m.

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-President Spector presiding-

PRESENT: Regents Jeffrey Bartell, Mark Bradley, Judith Crain, Anthony Evers, Michael Falbo, Edmund Manydeeds, Katherine Pointer, Charles Pruitt, Troy Sherven, Brent Smith, Mark Tyler, Michael Spector, and José Vásquez.

UNABLE TO ATTEND: Regents John Drew and David Walsh.

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REPORT OF THE PRESIDENT OF THE BOARD

Wisconsin Technical College System Board and Other Reports

President Spector noted that the written reports of the Wisconsin Technical College System Board and of the UW Hospital Authority Board had been filed, and members had received copies. In the case of the Wisconsin Technical College Board, Regent members are Regents Tyler, Crain, Evers, and Smith. In the case of the Hospital Board, Regent members are Regents Walsh, Bartell, and Falbo. President Spector suggested that anybody who had questions should speak with one of those Regent representatives.

Legislative Committee Activity of Interest to the Regents

President Spector reported that the two student Regents, Troy Sherven and Katie Pointer, recently appeared before the Senate's higher education committee for their confirmation hearings. He said that he understood that they did an excellent job, very capably answering the questions they were asked. A formal committee vote on their confirmations was scheduled for the next Wednesday.

President Spector noted that the Board was still awaiting three additional Regent appointments. The Governor's office indicated that an announcement of those appointments was expected sometime soon. President Spector said that he continued to hope that would be the case, so that the Board could welcome and include the new appointees in the work of the Board.

President Spector reported that there had been an increasing amount of other legislative committee activity of interest to the Regents. In the past month, the Senate Committee on Agriculture and Higher Education had met to hear Senator Harsdorf's bill, SB 184, to extend the timing of the legislative Special Task Force on UW Restructuring and Operational Flexibilities (Task Force) for one more year. The new chairperson of the committee, Senator Dale Schultz, has been a strong supporter of the UW System, and has expressed his willingness to have informational hearings on issues the System finds of interest, as well as on legislation. President Spector said that the System looked forward very much to working with him in that regard.

Representative Steve Nass convened the Assembly Colleges and Universities Committee, holding hearings on several financial aid bills of importance to the System, as well as the bills that provide for geographical representation for the Regents. The Regents previously expressed their support for the geographical representation bills, and President Spector expressed appreciation for Representative Nass's willingness to move that legislation through his committee.

President Spector reported that the Governor had recently introduced a jobs-package special session, with nearly 40 bills included, some of which may affect UW System institutions. He noted that the bills were being analyzed and updates would be provided as more information was developed.

Regents' Role after the Biennial Budget & President's Advisory Committee

President Spector spoke about the evolving role of the Regents, saying that, as the Board learned in September, the President's Advisory Committee on the Roles of UW System Administration, ably chaired by Regent Pruitt, strongly recommended a "shift toward a decentralized model compared with current practice." In his response to that committee's report, President Reilly emphasized new substantive roles for chancellors, a new leadership philosophy, and an examination of alternative board structures.

As the System moves down the road set by the Advisory Committee report and President Reilly's response, it must be increasingly mindful of the need to reconsider, and perhaps redefine, the role of the Board of Regents in the System. For that reason, it is useful to consider which aspects of Regents' future work are likely to remain the same and which may evolve into something new and different.

Continuing Board Responsibilities

The current Wisconsin statutes set forth a multitude of specific, clear directives to the Regents. A few illustrations suffice: offering night courses and part-time programs at the law school, operating the geological and natural history survey, establishing the state laboratory of hygiene, and conducting bovine brucellosis research.

President Spector said that the long-time general statutory language from the 1971 merger legislation is especially relevant, more open to interpretation, and the primary basis for the Board's oversight responsibility. Quoting from the statute, he read, "The primary responsibility for governance of the system shall be vested in the board which shall enact policies and promulgate rules for governing the system, plan for the future needs of the state for university education, ensure the diversity of quality undergraduate programs while preserving the strength of the state's graduate training and research centers and promote the widest degree of institutional autonomy within the controlling limits of system-wide policies and priorities established by the board." This language still exists and sets the context in which the Board operates.

Not to be forgotten are other core-responsibility statutes that continue to authorize the Board, for example, to select the System President, to select chancellors, to set tuition, and other charges.

Changing Roles of the Board

Refreshing Regents' memories about continuing statutory responsibilities, however, was but background for the morning's discussion, President Spector said. He said that he would like the Board to consider what path it should follow to determine changes that may be necessary in how it conducts its business and how it governs the System in light of the new realities resulting from the 2011-13 Budget Bill, the Advisory Committee report, and increased delegation of decision-making to System institutions.

One area of concern is what will be the focus of the Education Committee going forward. Although the UW institutions will now be primarily responsible for ensuring the quality of their programs, the Regents have continuing statutory responsibility for ensuring "the diversity of quality undergraduate programs." What does this mean for the Education Committee in particular and for the Board in general? What type of analysis and information should be available for review? With greater authority vested in the institutions, and less in the System office, what level of detail should the Board expect on general education matters? How will the Board determine if there is an unmet need in program array, for example?

Another area to explore is budgeting. Certainly, the Board retains responsibility for reviewing, analyzing, and setting the overall budget for the System. However, with the new flexibility of block grants for UW institutions, the nature of budget detail may well change; the Board may, for example, focus more on outcomes than inputs.

As to the annual accountability report, the biennial budget's addition of specific new accountability indicators makes it likely that the Board will be assessing an even greater number of accountability measures. President Spector posed the question, how should the Board best balance decentralization with oversight regarding accountability issues?

As the locus of authority for numerous management decisions changes, the Board still needs to be able to assure the citizens of the state of the soundness of those decisions. At a minimum, President Spector said it was timely to consider the extent to which accountability measures, both

longstanding and new, require changes to the type and amount of information available to the Board.

In addition, President Spector suggested, careful consideration must be given to various crucial leadership questions: How should the Board best monitor whether decentralization is in fact furthering current goals and objectives, or is instead a retrograde return to pre-merger problems? How should the Board best initiate statewide consideration of necessary financial investment and reinvestment, especially from state GPR funds, to address the state's higher-education needs through programs such as the *Growth Agenda*? How should the Board, consistent with the worthy purposes of decentralization, coordinate internal resource allocations between and among UW institutions, encourage cross-institutional collaborations, and consider possible need-driven mission changes?

In sum, based on these examples, President Spector expressed the belief that it was timely to consider all aspects of Board members' role as Regents. He asked what Regents see as core responsibilities, in light of present-day fiscal and other realities, and what changes, if any, should be made in how Regents accomplish their business.

Appointment of Board Roles and Governance Committees

Regarding the topic of how best to accomplish the Board's business, President Spector returned to a concept he raised in July, the possibility of changing the Board's committee structure. He reminded Regents that he asked at that time for their reaction to an idea that would involve three new Board committees, each intended to recognize the unique features of several components of the UW System: (1) the two doctoral institutions; (2) the 11 comprehensive institutions; and (3) the UW Colleges and UW-Extension.

The purpose of these new committees would be to focus attention on issues unique to each sector. For example, the doctoral-institutions committee might consider issues such as graduate student remissions, Division I athletics or certain types of advanced research – issues that are peculiar to those institutions, their missions, and their faculties. Among the comprehensives, the question of how to build master's program arrays, for instance, might be a topic. As another example, specific concerns of UW Colleges and UW-Extension might be best addressed by a "Colleges and Extension" Committee.

President Spector suggested that any changes in the committee structure be a means to an end, rather than an end in itself. In other words, the Board's responsibilities would first be defined with care in light of current circumstances, and then decisions could be made about whether specific structural changes would enable the Board to better carry them out.

Accordingly, President Spector said that he proposed to appoint an ad hoc committee of several Regents, President Reilly or his designee, various chancellors and Board Secretary Jane Radue, and charge them: (1) to commit to writing the key functions and responsibilities of the Board going forward, statutory and otherwise; and (2) to examine how the Board can best meet those functions and responsibilities, whether through new Board committees or by any other means.

He said that he would request that the committee report its recommendations to the full Board at its December meeting.

Finally, in his Response to the Advisory Committee report, President Reilly recommended that President Spector appoint a special Regent committee to identify selected system governance structures from around the country, and to assess their strengths and weaknesses. This recommendation was, in turn, a response to the Advisory Committee's recommendation that a statewide conversation occur on the benefits and drawbacks of establishing campus-based institutional boards.

President Spector noted that a group of Regents, chancellors, and staff, created prior to President Reilly's response, was already researching public-system governance structures in other states, in preparation for interaction with the legislative Task Force mentioned previously. President Reilly is comfortable with having that group perform the tasks described in his response. President Spector expressed his intention to establish the committee and also to ask the existing group to expand its jurisdiction. He said that a response would be expected from this group at the December meeting, including the possibility of institution-level boards, whether advisory or otherwise.

The Board needs the best thinking of Regents, System leaders, chancellors and all other stakeholders on how to proceed with its work, President Spector said. He welcomed questions or comments about the ideas that he put forward.

Board Discussion

President Spector recognized Regent Bartell, who said that the idea of establishing three new committees had a lot of promise. Each of the institutions that the Board governs has different needs, but the described categories make some sense. Regent Bartell expressed a twofold concern, however. First, he said that it is difficult to have committees that are responsible for a particular constituency and also committees that are responsible for certain functions, as currently exist. The question arises, when an issue comes up, does it go to the committee that is responsible for the comprehensives, for example, or does it go to the education committee, which is responsible for all of the institutions? It is not an unsolvable problem, but it is an obstacle to that kind of structure.

Secondly, Regent Bartell expressed the concern that Regents are already split by function. Some deal with capital planning and budget; some with education; and some with business, finance and audit. Committee members do not have an opportunity to participate much in the other areas because the committees meet simultaneously. If there are issues that some Regents do not get to address, except in the plenary session, where issues cannot be addressed as deeply, he said that he would be concerned about Regents' being unable to participate in issues on which they would like to be heard.

President Spector responded that both issues that Regent Bartell raised would be perfect topics for the committee to consider. He noted that Secretary Radue had already raised questions about the overlap that Regent Bartell described. The Board has long had this timing problem, which could be exacerbated if not handled correctly. On balance, however, President Spector said

that he thought it was worth studying the possibilities, bearing in mind the issues that Regent Bartell raised. President Spector thought it would be good for the Board to consider, going forward, whether it should do something different to respond to current realities.

President Spector recognized Regent Crain, who said that she shared some of Regent Bartell's concerns, but that she, too, thought that changes were worth considering. She said she hoped that one thing that would not happen was that Regents, because of the committee that they were part of, would feel that they represent specific institutions, rather than the System as a whole. This is something to watch for, because of the risk of Regents' becoming specialists and losing the whole.

Regent Bradley asked to what extent the work of the to-be-appointed committee might be partially or completely undone by the state restructuring committee (i.e., the legislative Task Force). President Spector said that it was important for the best results by the state restructuring committee, which would be in the capable hands of Regent Falbo, in part, to have the Board's best thinking. A number of questions, as for example, whether the Board would have three new committees, are internal questions that are not concerned with external governance as much as with how the Board conducts its business. It is perfectly appropriate for the Board to comment on any of these matters. Given the Board's responsibilities, the Board certainly should be a player in what goes forward, and the sooner the Board can share its best thinking, the more helpful it will be overall to the Task Force. President Spector said that he did not see any inconsistency.

President Spector asked Regent Falbo if he would like to comment, as he had been named by Senator Darling and Representative Vos as the chair of the legislative Task Force. President Spector expressed pride in this appointment and said that he was confident that Regent Falbo would do a terrific job, and that he was being joined by other first-rate appointees. He looked forward to the Board's working closely with the Task Force.

Regent Falbo expressed agreement about the composition of the Task Force that had been appointed and that it included good representation of UW System knowledge and history. He said that he would take the role as chair as being not to promote any agenda that he might have. Rather, he said he saw his role as facilitating and producing a prudent outcome that reflects a consensus of all groups that are represented, and that supports the goals and objectives of the UW System to maintain and continue to improve its status as one of the best in the country. He said that he looked at his work as supporting everybody involved and being open to ideas that anybody would put forward. He invited Regents to view him as always available. He said that he did not view himself as any kind of expert, and that he would need a lot of help. By the deadline for the Task Force, he would hope to have something that, as a main goal, focuses on students.

President Spector wished Regent Falbo good luck in this task. Regent Bradley, saying he would like to speak on behalf of his colleagues, told Regent Falbo that all were delighted that he was appointed and that he had accepted the task.

Regent Vásquez expressed support for moving into a new era. He said, however, that he hoped that nothing would be created that looked like a shopping mall, with a big roof and a lot of businesses under it, the businesses having only retail sales in common. The UW System is not an

umbrella with a lot of independent businesses underneath. In moving forward, it is important to keep in mind that the System is a unified System, one that requires a unified sense of direction and leadership. In addition, Regent Vásquez said that he had a concern that there would be opportunities for the Regents as a group, whether as a committee of the whole or the entire body, to have the opportunity to engage in thoughtful discussion about systemwide issues. Not everything that is Regent business should be conducted via the committees, with the Board only coming together to vote, without the opportunity to engage in very thoughtful discussion.

President Spector said that these were words to the wise, both for the committee and the Board as a whole. Prior agenda setters have tried to include bigger topics for discussion for the whole Board on Thursdays, and sometimes on Fridays, for the reasons that Regent Vásquez mentioned.

President Spector also noted others who are participating as members of the Task Force – Chancellors Cross, Shields, and Wells, and Regent Tyler. He said that he was glad they were on the Task Force and wished them good luck.

Regent Pruitt observed that it is important for the Regents to decide proactively what their role should be. Speaking for the President’s Advisory Committee, which he had chaired, Regent Pruitt said that it was never the Advisory Committee’s intention to suggest that the Board of Regents would have less authority. It was always the expectation that it would be an evolving role, and that it would be focused in potentially different ways on the important issues of higher education. It would be less micro-focused and more macro-focused. It would look more at questions of how the Board can shape higher education policy, recognizing that “we’re all in this together” and that the Board must find a way forward with respect to the higher education needs of the state. For these reasons, Regent Pruitt said that the course that President Spector had outlined – with a committee coming back to the Board in a proactive and positive way – was a good course. He congratulated President Spector and expressed support for this direction.

President Spector expressed his thanks and affirmed that he would proceed accordingly.

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REPORT OF THE PRESIDENT OF THE SYSTEM

President Spector called upon President Reilly to present his report.

Legislative Task Force

President Reilly added a few thoughts regarding the legislative Task Force, mentioning that the Task Force would take up six discrete topics, including the structure of the System, tuition flexibility, transfers, and personnel systems. The way the law was written, the UW System was designated to staff the committee, working with the Legislative Fiscal Bureau and the Department of Administration. Conversations had begun with both entities about how to best support the work of Task Force in a coordinated way.

Mentioning some of the other appointees to the legislative Task Force, President Reilly said that the biennial budget called for 17 members. The prior week, Senate Majority Leader Scott Fitzgerald and Assembly Speaker Jeff Fitzgerald announced their appointments. On Wednesday, Senate Minority Leader Mark Miller had named Senator Chris Larson of Milwaukee to join the Task Force. Earlier, Representative Steve Doyle from the La Crosse area was named as the appointee of the Assembly Minority Leader, Representative Peter Barca. The Governor's two appointees were expected soon. President Reilly expressed his delight in Regent Falbo's appointment to chair the group.

President Reilly said that the group appeared to be a very interesting, solid group. He expressed hope that together, working with them, some of the important topics on the plate of public higher education in Wisconsin and around the country could be addressed. He said that he thought that the Task Forces' work would emphasize that the University of Wisconsin is a national leader. He wrote to each of the Task Force members, expressing the System's interest in working with them. The UW System was also developing background informational packages that would address each of the six items that the Task Force would address.

A bill was proposed to extend the deadline for the legislative Task Force's report. In the original budget bill the Task Force was to have its report done by January of 2012. The proposed new deadline was January 2013, a year later. If this holds true, the UW System will be developing its budget request for the 2013-15 biennium and submitting it well before the work of the Task Force is done. A year from this fall – in September 2012 – the Regents will need to approve the next budget proposal. It will be important to be mindful of those two timelines and see where coordination can occur as usefully as possible.

The Governor could still put some Task Force recommendations that might require legislation into his budget proposal request in February 2013, or the Legislature could include some of what comes out of the Task Force in its version of the budget as it considers the Governor's submission of the budget.

Recommendations of President's Advisory Committee

The recommendations that came from the President's Advisory Committee on the Roles of UW System Administration informed some near-term decisions about the mandatory GPR budget reductions for UW System Administration, and will inform longer-term changes in the relationships among the Board, System Administration, and the institutions. A number of additional steps have been made in responding to the recommendations of the Advisory Committee on the Roles of System Administration: (1) an extensive conversation with the chancellors occurred at the chancellors' retreat in September, and chancellors provided good advice; (2) Senior Vice Presidents Michael Morgan and Mark Nook reported in Thursday's committee meetings on operational changes being made; and (3) the process had begun to operationalize the newly-gained flexibilities, which would involve painstaking, detail-oriented work. President Reilly said that he would provide further progress updates at future meetings.

News from Around the System

President Reilly shared news from around the System.

Significant Donations from the Kaos to UW-River Falls

UW-River Falls reports that Charles and Anne Kao are donating their River Falls residence to the University to be used as an international center and temporary residence for visiting scholars. Charles Kao is the founder and chairman of the Commonwealth Publishing Company in Taipei, Taiwan. He taught in the Department of Economics at UW-River Falls for more than 30 years, from 1964 to 1998, and served as department chair from 1971-80. He also received the Distinguished Teacher award in 1974. Earlier in the year, the Kaos established the Charles Kao Faculty Development Fund at UW-River Falls. Through this fund, the College of Business and Economics will receive \$25,000 a year to support faculty development. These recent gifts, combined with their past support of the university, make the Kaos the most generous living donors to UW-River Falls. Chancellor Van Galen said that through their generosity, the Kaos have not only supported excellence within the College of Business and Economics, but have helped the university build international relationships to support its goal of global engagement. President Reilly congratulated Chancellor Van Galen and the rest of the UW-River Falls community.

UW-Platteville Center for New Ventures

UW-Platteville is moving forward with the inaugural year of its Center for New Ventures. The center's focus is to promote economic growth in Wisconsin by connecting faculty with businesses, to help develop new sources of revenue, and to position the university to become more entrepreneurial. Over the summer, Michael Gay, former business development coordinator for the City of Madison, joined UW-Platteville as the Center's director. President Reilly said that he would serve as a link between the faculty and companies to make it easier for UW-Platteville to aid economic development opportunities in southwestern Wisconsin and across the state. President Reilly congratulated Chancellor Shields and UW-Platteville for the new initiative.

UW-La Crosse Athletes and Dedication of Centennial Hall

President Reilly said that UW-La Crosse shared the news that its student athletes excel not only in competition, but also in the classroom. UW-La Crosse's student-athletes had a 3.21 GPA in 2010-11, the highest of any school in the Wisconsin Intercollegiate Athletic Conference. It was the 10th straight year that UW-La Crosse student-athletes' GPA exceeded that of the general student body. Other news to celebrate at UW-La Crosse is the official dedication of the new Centennial Hall at UW-La Crosse, the institution's first new academic building in 35 years.

UW-Oshkosh Dedication of Sage Hall

UW-Oshkosh recently dedicated Sage Hall, its first new academic building in 40 years. Sage Hall, with its 27 state-of-the-art classrooms, 23 labs, and two lecture halls, is home to the College of Business, as well as five departments and five programs of the College of Letters and Science. As Chancellor Wells noted, Sage Hall is more than just a building, but is "a remarkable

story of collaboration” among the university, UW-Oshkosh Foundation, and the state of Wisconsin. President Reilly congratulated the UW-Oshkosh campus community.

UW-Stevens Point Old Main Cupola Restoration

At UW-Stevens Point, a well-known campus landmark, the cupola that sits atop historic Old Main, is getting repairs to re-establish structural support, update its paint job and moldings, and replace lighting. The cupola is a primary symbol of the campus, so maintaining its repair, integrity, and appearance has significant meaning. The 22-foot tall cupola had begun to lean, sections of the fascia molding both above and below its columns had fallen off, and paint was peeling. This is good news for Chancellor Bernie Patterson and the UW-Stevens Point community.

4-H Foundation Auction

UW-Extension’s Cooperative Extension reported that, at the Wisconsin State Fair in August, the Wisconsin 4-H Foundation brought in \$58,000 through the 4-H Governor’s Sweepstakes Meat Products Auction, a \$22,000 increase from the previous year’s event. The foundation raises money throughout the year for scholarships for college students who were part of 4-H as young adults, for statewide program grants, and to help high school-aged students participate in statewide 4-H events.

UW-Milwaukee Chancellor Mike Lovell Elected to Lead Wisconsin Energy Research Consortium

President Reilly reported that Chancellor Mike Lovell and Mary Ann Wright, a Vice President with Johnson Controls, were elected to lead the Wisconsin Energy Research Consortium. The year-old organization, headquartered in Milwaukee, will help position Wisconsin as a nationally-recognized hub for energy, power, and controls research by increasing university-industry partnerships and federal funding. It brings together industry and the state’s largest engineering schools and technical colleges to stimulate research discovery that will lead to new products and processes, develop an energy-related workforce statewide, and boost economic growth of Wisconsin companies. The academic members include the engineering schools at UWM, UW-Madison, Marquette University, and the Milwaukee School of Engineering, along with Lakeshore Technical College and the Milwaukee Area Technical College.

UW System’s Military-Friendly Colleges

G.I. Jobs Magazine recently released its 2012 listing of military-friendly colleges nationwide, and all 13 of four-year UW institutions, as well as UW-Waukesha made the list. This list, which considers both financial and non-financial efforts to recruit and retain military and veteran students, honors the top 15 percent of colleges, universities, and trade schools nationwide that are doing the most to embrace America’s service members and veterans as students.

Increase in International Students at UW-Stout

In news from UW-Stout, President Reilly reported that the university expected about a 60-percent increase in the number of new international students on campus in the fall as a result of new programs in the Office of International Education. About 80 students from a variety of countries, including as far away as China, Nepal, and Saudi Arabia, were enrolled, up from 51 last fall. Program director Hong Rost says the university is aiming for at least 10 percent growth each year. Changes this year include restarting two programs to support international students: the English as a Second Language Institute, for students who need additional language skills; and Friends of International Students, for local families to befriend a student.

UW-Washington County Community Lecture Series on China

UW-Washington County reports that “Focus on China” is the theme of a month-long community lecture series presented on campus, with topics including “The Significance of Education in China” presented by Dr. Gilles Bousquet, Dean of the Division of International Studies at UW-Madison, and “Outsourcing to China,” a panel discussion with area business leaders and a Wisconsin Economic Development Corporation representative. President Reilly complimented Dean Paul Price and the UW-Washington County campus.

UW-Madison Bucky Challenge

The recent Bucky Challenge at UW-Madison found a new and innovative use for social media. The idea was the brainchild of Will Hsu who graduated from UW-Madison in 2000, after majoring in finance, Chinese languages and literature, and East Asian Studies. He is now a senior finance manager at General Mills in Minneapolis. Over a two-week period, Will and his family pledged to donate one dollar for every new Facebook friend or Twitter follower to connect with the UW-Madison, the Wisconsin Alumni Association, or both, with the money, up to \$50,000, going to the university’s Great People Scholarship fund. The idea is not just to donate to his alma mater, Will said, but to try to make sure people stay connected with the university. The Bucky Challenge drew media attention from all over, from the New York Times to the Chronicle of Higher Ed, to the UK’s Guardian newspaper. By the deadline, the Challenge raised more than \$19,400 in new likes and follows, and the donor apparently agreed to make a \$50,000 donation to the Great People Scholarship fund at Madison.

Early Career Awards at UW-Madison

President Obama announced that a pair of UW-Madison researchers and a recent alumnus are among this year’s recipients of Presidential Early Career Awards for Scientists and Engineers. Materials science and engineering professor Michael Arnold, chemistry professor Daniel Fredrickson, and UW-Madison graduate Samuel Zelinka, now a researcher at the USDA’s Forest Products Laboratory in Madison, will receive the awards, considered the highest honor the federal government bestows on young science and engineering professionals. The Early Career Awards program was established in 1996 to encourage the development of scientists and engineers embarking on their independent careers. The directors of federal agencies that fund research select finalists for the awards, which are passed on to the White House. Chancellor Reilly congratulated

Dr. Arnold, Dr. Fredrickson, Dr. Zelinka, Chancellor Ward, and the rest of the UW-Madison community.

Accessible Biology Program at UW-Whitewater

President Reilly said that five or six years before, UW-Whitewater biology professor George Clokey was approached by a student with disabilities, inquiring whether he could take part in the school's field trip to Yellowstone National Park in Wyoming. At the time they were not set up to accommodate the student, but Professor Clokey made a promise to get a course going for students with disabilities. Last summer, three UW-Whitewater biology students who use wheelchairs were part of Professor Clokey's trek to Yellowstone. President Reilly congratulated the professor, Chancellor Telfer, and the UW-Whitewater community.

Closing his remarks, President Reilly told Chancellor Harden that he had written a limerick for him and his UW-Green Bay colleagues, to celebrate the Board's visit to UW-Green Bay:

We came to this school by the bay,
So compelling we wanted to stay.
With deep roots and strong wings,
Their inter-disciplinarity still sings,
Making Phoenix the bird of the day.

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REPORT OF THE EDUCATION COMMITTEE

President Spector called upon Regent Vásquez to present the report of the Education Committee. Regent Vásquez began by saying that the Education Committee agenda called for only one formal vote, yet the discussions that ensued and the presentations that were made were really very thought provoking. One presentation was on the UW-Parkside Campus Academic Plan, and a second one was the presentation on UW-Green Bay's vision and the Cofrin Center for Biodiversity.

Education Committee Business

Highlights from UW-Parkside Presentation on Academic Plan

Regent Vásquez reported that Provost Terry Brown shared with the committee the work underway at UW-Parkside, framed by the development of the campus academic plan. The university is engaged in the strategic alignment and coordination of multiple activities and efforts, resulting in a renewed commitment to student success as the UW System's most diverse campus and one with real challenges in terms of student retention and graduation. Provost Brown shared a progress report on the rebuilding of UW-Parkside's teacher education program, and assured the committee that it would hear more about that as the program moves forward. The committee is very interested, Regent Vásquez said, because one of its overall priorities is teacher preparation. Additionally, UW-Parkside is the last of the UW degree-granting institutions to present its academic plan to the Education Committee under the process followed since 2008.

Highlights from Green Bay Presentation on Cofrin Center

The second presentation to the committee was from UW-Green Bay, and in her introduction of Dr. Robert Howe, Director of the Cofrin Center for Biodiversity, Provost Julia Wallace called the Cofrin Center a stunning example of how UW-Green Bay implements the education described in Chancellor Harden's Thursday-morning presentation. The Cofrin Center reinforces UW-Green Bay's select mission, centered on problem-solving, interdisciplinarity, and sustainability. What the Center offers to students, faculty and staff, as well as K-12 students, is remarkable, Regent Vásquez said.

Report of the Senior Vice President

Regent Vásquez reported that Interim Senior Vice President Mark Nook addressed four areas singled out by the System President: academic program planning and review, UW System grants made to UW institutions, transition of certain advisory groups and programs to the institutions, and addressing the surfeit of UW System initiatives. Dr. Nook's office, with input from the institutions, is reforming the Academic Affairs grant programs to provide the majority of funding in the form of Institutional Change grants to advance the *Growth Agenda* goals of the UW institutions. A draft of the Request for Proposals was distributed to Provosts and System Administration staff for review, and then for distribution later in the month.

As part of the commitment to transition, programs to be moved out of the central administration have been identified. They are: the Institute for Urban Education, the International Advisory Council, the Women's Studies Consortium, and the System Advisory Group on Liberal Arts. The Office of Academic Affairs has already had discussions with Provosts about the transfer of these groups, and a Request for Proposal process will be developed for institutions to submit their interest in hosting one of these programs. The Office of the Senior Vice President is also working to streamline the selection of systemwide academic initiatives, while continuing the System's commitment to the *Growth Agenda* and Inclusive Excellence.

The Education Committee, with input from chancellors and provosts, had a helpful discussion of the appropriateness (or inappropriateness) of some of the required indicators that have been asked of the UW System under Act 32, which is imposing a new system of accountability reporting. The new accountability requirements will be challenging to meet, and work is underway to comply with them. There will be a lot of discussion on the definition of some of the accountability indicators, such as the UW System's responsibility in job creation or job placement.

Regent Vásquez reported on the goal of having a new program planning and review process in place by September 2012. Revising the current academic program approval and review process will require changes to Board of Regents policy and System administrative policies. The first step includes forming a task force, with representation from across the System of faculty, staff, and administrators, to develop both new policy and a new process. Overall, the restructuring will entail a deliberate reconsideration of the roles of UW institutions, UW System Administration, and the Regents. In his response to the Advisory Committee response, President Reilly recommended that UW System Administration remain responsible for program array and be removed from the quality assessment of new academic programs, with the quality piece left to the institutions. Much

of the Committee's discussion focused on the question of quality, and what role and responsibility the Regents have in ensuring this.

Interim Senior Vice President Nook and the committee had a discussion about the Education Committee's priorities for 2011-12. Topics identified were: changes to academic program planning and review; the *Growth Agenda for Wisconsin*, including More Graduates and Inclusive Excellence; monitoring and being kept abreast of the legislative Task Force focus on transfer; teacher preparation; dual enrollment; meeting the needs and measuring the success of adult students and veterans; and prior learning assessment. Regent Vásquez commented that the committee has a rather aggressive set of goals and priorities.

Consent Agenda

Regent Vásquez concluded his report by saying that the committee moved on to approval of the consent agenda, which consisted of the approval of the minutes from the committee's July 14, 2011, meeting, as well as two resolutions. Resolution 9979 approved the appointment of Dr. Philip Farrell to the UW School of Medicine and Public Health Oversight and Advisory Committee of the Wisconsin Partnership Program, to fill an unexpired term ending October 31, 2012. Resolution 9980 approved revised faculty personnel rules at UW-Milwaukee. Regent Vásquez moved adoption of resolutions 9979 and 9980. Regent Crain seconded the motion, and the Board adopted the resolutions on a unanimous voice vote:

Wisconsin Partnership Program UW School of Medicine and Public Health Oversight and Advisory Committee Appointment

Resolution 9979: That, upon the recommendation of the Chancellor of the University of Wisconsin-Madison and the President of the University of Wisconsin System, the Board of Regents approves the appointment of Dr. Philip Farrell to the UW School of Medicine and Public Health Oversight and Advisory Committee of the Wisconsin Partnership Program, to fill an unexpired term ending October 31, 2012, effective immediately.

Amendments to Faculty Personnel Rules, University of Wisconsin-Milwaukee

Resolution 9980: That, upon the recommendation of the Chancellor of the University of Wisconsin-Milwaukee and the President of the University of Wisconsin System, the Board of Regents approves the amendments to Chapters 2 and 5 of the UW-Milwaukee Faculty Personnel Rules.

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REPORT OF THE BUSINESS, FINANCE & AUDIT COMMITTEE

President Spector called upon Regent Falbo to present the report of the Business, Finance, and Audit Committee.

Business, Finance & Audit Committee Business

Joint Meeting with the Capital Planning and Budget Committee

Regent Falbo first reported that the Business, Finance and Audit Committee met with the Capital Planning and Budget Committee to hear a presentation from UW-Green Bay on the 21st Century Library and received updates on master plans from UW-Platteville and UW-River Falls. The Capital Planning and Budget Committee report would include more details on these items.

Operations Review and Audit: Adoption of Audit Charter

Regent Falbo reported that the committee took up adoption of the audit charter. Elizabeth Dionne, Director of the UW System Office of Operations Review and Audit, spoke about the proposed charter. The charter defines: the purpose, authority, and responsibility of the internal audit activity of the University of Wisconsin System Administration; establishes the Office of Operations Review and Audit; authorizes access to records, personnel, and physical properties relevant to the performance of engagements; defines the scope of internal audit activities; and identifies the standards of audit practice expected for personnel.

Program Review of the Higher Education Location Program (HELP)

Director Dionne highlighted a recently-completed program review of HELP. She indicated the program is very effective in meeting the needs of prospective students, parents, and high school guidance counselors. HELP also manages the electronic application process for all UW Colleges and four-year universities. User perceptions are very strong. The review concluded that HELP was an effective and valuable program for external users and UW institution staff. The review also made five recommendations, which UW-Extension is expected to implement by fiscal year 2012.

Office of Operations Review and Audit: Quarterly Status Report

Regent Falbo reported that the Office of Operations Review and Audit quarterly status report was presented by Director Dionne, who described on-going projects, as well as current or pending activities of the Legislative Audit Bureau which may impact the UW System. The Legislative Audit Bureau is in the midst of their annual audit of UW System.

In addition to the completed review of the Higher Education Location Program, current Operations Review and Audit projects include review of: Family Educational Rights and Privacy Act implementation; NCAA Division III Athletics at UW-La Crosse; NCAA Division III Athletics at UW-Eau Claire; policies affecting students with disabilities; undergraduate academic and career advising; and privacy controls related to personally identifiable information. Ms. Dionne also indicated that the Office had launched a survey to help determine areas of the highest risk and exposure to assist in selecting areas to include in the 2012 audit plan.

Trust Funds: Asset Allocation Analysis

Doug Hoerr, UW System Trust Funds Director, presented information and analysis on current asset allocation within the long-term and intermediate funds. He indicated that doing this type of quantitative analysis helps to confirm the asset allocation strategy. This year the System was also able to take advantage of a planning model provided by Commonfund, called the Monte Carlo simulation. Primary conclusions of the analyses are that investment policy decisions made by the committee are meeting objectives, and the current spending plan continues to appear reasonable and prudent.

Trust Funds: 2011 Proxy Voting Season Results

The committee heard from Tom Reinders, Senior Portfolio Analyst, on the UW System Trust Funds participation in issues involving discrimination, the environment and substantial social injury via proxy voting of shareholder proposals. The 2011 proxy season saw the filings of 348 proposals related to social issues, with nearly half of them coming to votes. By June 30th, 164 social issue proposals resulted in shareholder votes, 120 were withdrawn, 53 were allowed to be omitted by the Securities Exchange Commission, and 11 are still pending.

Trust Funds: Acceptance Of Bequests Over \$50,000

The committee went on to a report of acceptance of bequests over \$50,000. The Committee formally accepted six bequests, with a total value of \$1,125,288.

Minutes of the July 14, 2011 Meeting

The Committee approved the minutes of the July 14, 2011 meeting of the Business, Finance, and Audit Committee.

Report On Quarterly Gifts, Grants And Contracts (4th Quarters)

UW System Vice President for Finance Debbie Durcan presented information regarding gift, grant, and contract awards for the fiscal year July 1, 2010 through June 30, 2011. Total awards for the period were \$1.5 billion, a decrease of about \$137 million compared to the prior year due to the significant amount of ARRA funding received during the prior fiscal year along with some timing differences in the reporting of award data.

Report of the Senior Vice President

Senior Vice President for Administration and Fiscal Affairs Michael Morgan provided the committee with an update on the changes underway as outlined in the President's Response to the Report of the Advisory Committee on the Role of UW System Administration. He indicated that in addition to the regular involvement of chancellors in the policy direction of the UW System through monthly meetings, new opportunities have been added. Three chancellors are currently serving on the President's Cabinet and two chancellors are participating in regular calls with Board leadership. Within the area of Administration and Fiscal Affairs, Mr. Morgan indicated there are pending changes to the audits to be performed in 2012 and beyond. In addition, efforts are underway to

implement the Act 32 flexibilities and delegate to the institutions as appropriate. Some of the flexibilities he mentioned included new block grant budgeting, new personnel systems, capital projects costing less than \$500,000 and funded entirely by gifts, delegation authority for higher education purchasing and travel.

Mr. Morgan gave a status report on the Human Resources System (HRS) implementation. He indicated there are still challenges with stabilization, but it is hoped most issues will be resolved by the end of the calendar year.

Finally, the committee identified possible priorities for the coming year, including changing the audit focus, implementing ITMAC and the Act 32 flexibilities, developing the 2013-15 biennial budget, NCAA Division I athletics oversight, GPR fee allocation, and for-profit universities.

Consent Agenda

On behalf of the Business, Finance, and Audit Committee, Regent Falbo moved adoption of Resolutions 9981, adoption of the Operations Review and Audit Charter, and Resolution 9982, acceptance of new bequests. Regent Bartell seconded the motion, and the Board adopted the resolutions on a unanimous voice vote:

Operations Review and Audit Adoption of the Operations Review and Audit Charter

Resolution 9981: That, upon the recommendation of the President of the University of Wisconsin System, the Board of Regents adopts the Operations Review and Audit Charter consistent with the Definition of Internal Auditing, the Code of Ethics, and the International Standards for the Professional Practice of Internal Auditing.

UW System Trust Funds Acceptance of New Bequests Over \$50,000

Resolution 9982: That, upon the recommendation of the President of the University of Wisconsin System and the Chancellors of the benefiting University of Wisconsin institutions, the bequests detailed on the attached list be accepted for the purposes designated by the donors, or where unrestricted by the donors, by the benefiting institution, and that the Trust Officer or Assistant Trust Officers be authorized to sign receipts and do all things necessary to effect the transfers for the benefit of the University of Wisconsin.

Let it be herewith further resolved, that the President and Board of Regents of the University of Wisconsin System, the Chancellors of the benefiting University of Wisconsin institutions, and the Deans and Chairs of the benefiting Colleges and Departments, express their sincere thanks and appreciation to the donors and their families for their generosity and their devotion to the values and ideals represented by the University of Wisconsin System. These gifts will

be used to sustain and further the quality and scholarship of the University and its students.

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REPORT OF THE CAPITAL PLANNING AND BUDGET COMMITTEE

President Spector then turned to Regent Bartell for the report of the Capital Planning and Budget Committee.

Committee Business

Joint Meeting with the Business, Finance, and Audit Committee

Regent Bartell reported that the committee met jointly with the Business, Finance, and Audit Committee for several presentations. The first, by UW-Green Bay Library Director Paula Ganyard, described the university's vision for the renovation of the nearly 40-year-old Cofrin Library, to meet the learning and research needs of today's students and faculty while trying to anticipate what technology holds in store for information storage and delivery in the future. It was a very interesting presentation, including a discussion of how "the stacks" are being compressed; fewer and fewer books mean more electronic delivery of information.

UW-Platteville and UW-River Falls also provided updates on their respective master plans. The master planning process causes universities to consider what kinds of facilities they may need over the next decade and prioritize those facilities. The process is very helpful both to the universities and to the Board of Regents. A carefully prepared master plan is not merely a wish list, although it is that, Regent Bartell said. It is the reflection of an extensive and deliberate evaluation of existing facilities, campus trends, and student and faculty needs; and such plans require regular updates.

UW-Madison School of Nursing Building

Regent Bartell reported that Resolution 9983, brought by UW-Madison, requested authority to construct the \$52-million School of Nursing building, at the corner of Highland Avenue and Observatory Drive on the Madison campus, near the medical school and the pharmacy school. The request also included a minor increase to the scope and budget of the project and sought a waiver to allow single prime bidding for the project. This project will be funded with almost \$18 million in gift and grant funding and will construct a five-story building to provide space for faculty and administrative offices, flexible research team space, and instructional space that will allow the school to expand its instructional capacity and increase its enrollment. The project was enumerated as part of the 2011-13 capital budget.

UW-Madison Badger Performance Center Project

Resolution 9984 requested authority to construct the first phase of the Student Athlete Performance Center project, formerly known as the Badger Performance Center project. This first

phase, funded by \$17.9 million in program revenue supported borrowing, will construct a new access tunnel from the basement of the McClain Center to the Camp Randall Stadium field and remodel the first and second floor areas of the stadium, which were not renovated during the 2005 Camp Randall Stadium renovation. It will also replace the artificial turf. The last replacement may have occurred in 2003, Regent Bartell said. Damage occurs over time, and the turf must be replaced for the protection of student athletes.

UW-Madison School of Medicine and Public Health, Department of Family Medicine

Regent Bartell reported that Resolution 9985, also brought by UW-Madison, requested authority to lease space for the School of Medicine and Public Health, Department of Family Medicine, to replace the existing Wingra Clinic on the south side of Madison. Following an RFP process that was begun a year before, a developer was chosen to construct a new clinic facility and lease it to the Department of Family Medicine. A careful financial analysis led to the conclusion that a lease made more sense than constructing and owning this building, as far as the University is concerned. The new clinic will provide comprehensive family medicine care, largely to a Medicaid clientele, and will also serve as a training site for the family medicine residency programs. The issue of leasing, rather than constructing and owning, is being considered carefully, but it appears from the analysis so far that the unique construction needs of a clinic suggest that it makes more sense to lease.

UW-Milwaukee School of Freshwater Sciences Project

Resolution 9986, brought by UW-Milwaukee, requested authority to construct the \$53-million School of Freshwater Sciences project. The request also includes a small increase of the project scope and budget relating to a heating system and seeks a waiver to allow single prime bidding for the project. Regent Bartell reminded Regents that this project is the initial project in UWM's master plan initiative in Milwaukee. It will construct a beautiful three-story integrated research laboratory as an addition on the south side of the existing Great Lakes Research Facility for the School of Freshwater Sciences. The new director described to the committee his excitement with this new program and new facility. The addition will add multidisciplinary and interdisciplinary research laboratories, shared core laboratory facilities, offices, and instructional and collaboration spaces to create an environment that everyone thinks will attract a diverse group of researchers. This project will seek LEED™ Silver Certification.

UW-Milwaukee Kenwood Interdisciplinary Research Complex (IRC)

Regent Bartell reported that Resolution 9987 requested approval to seek the release of additional funds to continue planning the UW-Milwaukee's Kenwood Interdisciplinary Research Complex (IRC)-Phase I Project. Planning for this project has progressed, and additional planning funds are necessary to reach the design report milestone and satisfy project construction schedule goals. The project is progressing.

UW-Platteville and UW-River Falls Campus Boundary Modifications

Regent Bartell reported that Resolutions 9988 and 9989 were brought by UW-Platteville and UW-River Falls to request authority to modify their campus boundaries. These boundary changes would be consistent with their new master plans. They represent minor changes, additions and deletions from the current campus boundaries.

UW-River Falls Cascade Avenue Reconstruction Project

Resolution 9990, brought by UW-River Falls, requested authority to reimburse the city of River Falls for Cascade Avenue assessment improvements. Regent Bartell said that the state and the city were engaging in a reconstructing process involving Cascade Avenue, a principal arterial for the city of River Falls and for the campus. It will benefit the university and will benefit the city by improving the safety, functionality, and aesthetics of Cascade Avenue. The cost, including two roundabouts, is being shared with the city, and property is being exchanged and some payments contributed by both parties.

UW-Stout Facility Renewal Program

Resolution 9991, brought by UW-Stout, requested authority to seek \$2.3 million in building trust funds for the preparation of pre-design and preliminary design documents for two facility renewal projects pursued under the new categorical enumeration of the Facility Renewal Program. This is the new flexibility legislation initiated as a system-wide categorical enumeration for the purpose of upgrading the condition of university facilities, particularly those with substantially deferred maintenance, a major problem with facilities all around the System. The two initial projects addressed in the resolution are UW-Stout Harvey Hall Renovation Phase II project and UW-Oshkosh Clow Social Science Center and Nursing/Education Building Renovation project.

The Harvey Hall project addresses deferred maintenance and upgrades infrastructure in a building that is almost one hundred years old. Harvey Hall was built in 1916, and Regent Bartell said that he asked if this was a building worth saving; that is always an issue when investing in old facilities. He said that the building is worth saving; the upgrade will support programmatic remodeling of general assignment classrooms, several departments of the College of Arts, Humanities and Social Sciences, and the department of Psychology.

UW-Oshkosh Clow Social Science Center and Nursing/Education Building Renovation Project

Renovation of the UW-Oshkosh Clow Social Science Center and Nursing Education Building will address deferred maintenance and upgrade the infrastructure in a 1966 building. Regent Bartell said that this building is also one worth saving; funding will support remodeling for general assignment classrooms, teaching labs, instructional and support space for the College of Nursing, the College of Education and Human Sciences, and the College of Letters and Science.

Consent Agenda

Regent Bartell reported that nine resolutions were passed unanimously by the Capital Planning and Budget Committee, and he moved adoption of Resolutions 9983, 9984, 9985, 9986, 9987, 9988, 9989, 9990, and 9991. Regent Bartell seconded the motion, and the Board adopted the resolutions on a unanimous voice vote:

Approval of the Design Report of the School of Nursing Project, and Authority to: Adjust the Project Scope and Budget; Seek a Waiver of Wis. Stats. § 16.855 to Allow Single Prime Bidding; and Construct the Project, UW-Madison

Resolution 9983: That, upon the recommendation of the UW-Madison Chancellor and the President of the University of Wisconsin System, the Design Report of the School of Nursing project be approved and authority be granted to (a) waive Wis. Stats s. 16.855 under the provisions of s. 13.48 (19) to allow single prime bidding; (b) increase the project scope and budget by \$622,000 (\$250,000 Grant Funds and \$372,000 General Fund Supported Borrowing [GFSB]); and (c) construct the project for a total project cost of \$52,862,000 (\$17,413,500 2011-13 GFSB, \$17,413,500 2013-15 GFSB, \$372,000 GFSB, and \$17,413,000 Gifts and \$250,000 Grant Funds).

Approval of the Design Report and Authority to Construct the Student Athlete Performance Center-Phase I Project, UW-Madison

Resolution 9984: That, upon the recommendation of the UW-Madison Chancellor and the President of the University of Wisconsin System, the Design Report be approved and authority be granted to construct Phase I of the Student Athlete Performance Center project at a cost of \$17,870,000 Program Revenue Supported Borrowing as a portion of the total estimated project cost of \$76,800,000 (\$49,200,000 Program Revenue Supported Borrowing and \$27,600,000 Gift Funds).

Authority to Lease Space for the School of Medicine and Public Health, Department of Family Medicine, UW-Madison

Resolution 9985: That, upon the recommendation of the UW-Madison Chancellor and the President of the University of Wisconsin System, authority be granted to request that the Department of Administration execute a lease for 30,000 GSF of clinic space for the UW-Madison School of Medicine and Public Health, Department of Family Medicine.

Approval of the Design Report of the School of Freshwater Sciences Project and Authority to: Adjust the Project Scope and Budget, Seek a Waiver of Wis. Stats. §16.855 to Allow Single Prime Bidding, and Construct the Project, UW-Milwaukee

Resolution 9986: That, upon the recommendation of the UW-Milwaukee Chancellor and the President of the University of Wisconsin System, the Design Report of the School of Freshwater Sciences project be approved and authority be granted to: (a) increase the project scope and budget by \$3,013,800 (\$450,000 Existing General Fund Supported Borrowing and \$2,563,800 General Fund Supported Borrowing - All Agency-UW Infrastructure); (b) seek a waiver of Wis. Stats. §16.855 under the provisions of Wis. Stats. §13.48 to allow single prime bidding; and (c) construct the project for a total project cost of \$53,013,800 (\$50,000,000 General Fund Supported Borrowing, \$450,000 Existing General Fund Supported Borrowing; and \$2,563,800 General Fund Supported Borrowing-All Agency-UW Infrastructure).

Authority to Seek the Release of Additional Funds to Continue Planning the Kenwood Interdisciplinary Research Complex (IRC)-Phase I Project, UW-Milwaukee

Resolution 9987: That, upon the recommendation of the UW-Milwaukee Chancellor and the President of the University of Wisconsin System, authority be granted to seek the release of an additional \$975,000 (\$91,000 Building Trust Funds-Planning, \$20,000 Program Revenue-Cash, and \$864,000 Gifts/Grant Funds) to continue planning for the Kenwood Interdisciplinary Research Complex (IRC)-Phase I project with a current total project cost of \$75,000,000 (\$73,400,000 General Fund Supported Borrowing and \$1,600,000 Gift/Grant Funds).

Authority to Modify the Campus Boundary, UW-Platteville

Resolution 9988: That, upon the recommendation of the UW-Platteville Chancellor and the President of the University of Wisconsin System, approval be granted for the campus boundary change associated with a new master plan at the University of Wisconsin-Platteville.

Authority to Modify the Campus Boundary, UW-River Falls

Resolution 9989: That, upon the recommendation of the UW-River Falls Chancellor and the President of the University of Wisconsin System, approval be granted for various campus boundary changes associated with a new master plan at the University of Wisconsin-River Falls.

Authority to Reimburse the City of River Falls for Cascade Avenue Assessable Improvements, UW-River Falls

- Resolution 9990: That, upon the recommendation of the UW-River Falls Chancellor and the President of the University of Wisconsin System, in regard to projects to expand a parking lot and improve Cascade Avenue, River Falls, authority be granted to:
- (a) convey 1.567 acres of Board of Regents-owned land for use as 2.013 acres of land, which is currently used as a right-of-way;
 - (b) reimburse the city of River Falls for assessable improvements valued at \$1,729,706 using \$607,369 of 2011-13 General Fund Supported Borrowing, \$309,375 of 2009-11 General Fund Supported Borrowing, \$253,125 residual funds from a utility project, and \$559,837 Program Revenue-Cash; and
 - (c) reimburse the city of River Falls for discretionary improvements that will be undertaken to further improve the roadway, which are valued at \$564,449, using \$564,449 Program Revenue-Cash.

Authority to Seek Building Trust Funds for Facility Renewal Projects, UW System

- Resolution 9991: That, upon the recommendation of the President of the University of Wisconsin System, authority be granted to seek release of \$2,330,000 Building Trust Funds – Planning for the preparation of pre-design and preliminary design documents for projects pursued under the categorical enumeration of the Facility Renewal Program: UW-Stout Harvey Hall Renovation Phase II project and UW-Oshkosh Clow Social Science Center and Nursing/Education Building Renovation project.

UW-Platteville Real Estate Foundation Development of Private Residence Hall

Regent Bartell separately addressed one item that was in the meeting materials but removed from the consent agenda, partly because of significant questions that relate to this form of development. The development is a UW-Platteville proposal that involved the university and the UW-Platteville Real Estate Foundation's development of a private residential hall on the campus, on state land, to house approximately 400 students and a dining facility.

This is a situation where the foundation would be a partner with the university, and questions have to be addressed as to how the state or the university would be protected. If the private facility went out of business, what would become of the real estate investment? Who would operate it? Is it going to be operated by a private firm, and what role would the university play in the operations? Chancellor Shields would like this procedure to work so that it is seamless as far as the students are concerned, so that they would not notice the difference between living in a

university-owned residence as compared with a privately-owned residence hall. This is important, but various issues have to be addressed, Regent Bartell said. Once the issues are addressed, this could become a prototype method for the development of residence halls on campuses. It is also likely that this could be done much less expensively than the way residence halls have been constructed in the past. The subject deserves attention and care.

Report of the Associate Vice President

Regent Bartell reported that Associate Vice President David Miller told the committee that the Building Commission approved about \$33 million of UW System projects during the prior month.

Thanking Regent Bartell for his report, President Spector remarked that the Capital Planning and Budget Committee report offered an illustration of a point made during the earlier discussion about Board committees, and the importance of not losing sight of the whole of what the Board does. President Spector said that this point was well taken, but the committees are valuable, as the Capital Planning and Budget report demonstrated. There is no way that, as a group, the Board could take on all of the resolutions and all of the questions about the resolutions, the way that Regent Bartell had just done. President Spector said that he appreciated this about all of the committees.

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RESOLUTION OF APPRECIATION FOR UW-GREEN BAY FOR HOSTING THE OCTOBER BOARD OF REGENTS MEETING

President Spector called upon Regent Crain to present the resolution of appreciation to UW-Green Bay. Regent Crain said that she felt very honored to offer the resolution of appreciation to wonderful UW-Green Bay, which had been part of her community life for a very long time. She said that she is at the campus often and felt extremely comfortable in the present meeting room and others on the campus.

Regent Crain noted that she was “the resident Regent,” and was happy to be joined by student Regent Katie Pointer, who is also from the community. She said that she was also glad for Katie’s presence in this particular configuration of the Board, as “it is nice not to be the only woman.” Regent Crain mentioned that there had been several other Regents from the area over time, and she gave special mention to Regent Emerita Ruth Clusen, a member of the Board of Regents in the 1980s, who was an inspiration to Regent Crain.

Regent Crain said that she had lived in Green Bay since 1971, and so had been there since the infancy of the university, if not the actual moment of its birth. She was there when UW-Green Bay occupied one building on Green Bay’s east side, now Ann Sullivan Elementary School, which is part of the Green Bay Public School system. She said she came to know well the first Chancellor, Ed Weidner, who was so important to developing what the university became.

She was there to see the beginnings of the beautiful campus and watched the growth and increasing strength of the university in the region. Along with many in the community, Regent Crain said that she was a beneficiary of much that the university offers; she said she valued the use of the library, learned from and worked with UW- Green Bay professors, and attended many wonderful university events over the years. She was involved in a number of advisory and support groups, including the Council of Trustees. She participated in the outreach of the university, including the extraordinary Phuture Phoenix program, and had made many friends among the faculty, staff, and students. Regent Crain expressed her tremendous pride in UW-Green Bay and noted how important it is to the people of northeast Wisconsin, as well as to its many students and alumni from everywhere. Many others from the community have the same kind of relationship with this fine institution of higher learning.

Regent Crain said that she was sure that all would agree that the Board's time at UW-Green Bay had been a great couple of days. On behalf of the Board, she thanked the university for its warm hospitality, the careful preparation that ensured that everything ran extremely smoothly, the meeting rooms and amenities, and wonderful food and fun. She expressed appreciation for the inspiring and informative presentations about the university. She also expressed gratitude for the weather and the beautiful autumn color. Regent Crain acknowledged the tremendous amount of work that is required when the Regents meet on a campus and expressed sincere thanks to Chancellor Harden, Provost Wallace, and all who made the Board of Regents meeting a great experience. She also thanked those from the university and the community who were involved in welcoming and informing the Board.

Regent Crain offered the resolution, which was adopted by acclamation:

Resolution of Appreciation to UW-Green Bay

Resolution 9992: WHEREAS, the University of Wisconsin-Green Bay advances the educational, cultural, and economic well-being of its region and the state of Wisconsin; and

WHEREAS, the UW System Board of Regents is delighted to gain a better understanding of the unique nature of UW-Green Bay's interdisciplinary academic approach and its success in leading students to become creative problem-solvers engaged in their communities; and

WHEREAS, the Board of Regents appreciates the rich history of the original "Eco U" and the ongoing commitment of today's UW-Green Bay to green initiatives, especially through the Cofrin Center for Biodiversity and the Environmental Management and Business Institute; and

WHEREAS, the Board takes notice of the University's recent, targeted success in enrolling more students of color, in increasing online offerings for returning adult students, and in boosting both first-year retention and the overall number of graduates; and

WHEREAS, the Board applauds Chancellor Thomas Harden and the institution's systematic approach to strategic planning across the University; and

WHEREAS, the Board appreciates UW-Green Bay's strong ties to the community; partnerships with other institutions and agencies; impressive record of private financial support; formation of the new UW-Green Bay Foundation, Inc.; and effective citizen advocacy on behalf of the University and UW System initiatives, including the Wisconsin Idea Partnership; and

WHEREAS, the Board of Regents embraces the spirit of Tiletown in recognizing not only the NFL champion Packers but also the Phoenix women's basketball team, which last spring finished 34-2, reached the Sweet 16 of the NCAA Division I Tournament, achieved a Top 10 national ranking, earned high academic honors, and captured the admiration of basketball fans around the state;

BE IT THEREFORE RESOLVED, that the UW Board of Regents hereby expresses its gratitude to Chancellor Harden and the entire University of Wisconsin-Green Bay community for sharing their warm hospitality and providing an engaging and instructive experience.

President Spector added his thanks to Chancellor Harden and his team and expressed how much the Board learns from and appreciates its visits to all of the UW System institutions.

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The meeting was recessed at 10:50 a.m. and reconvened at 11:05 a.m.

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CLOSED SESSION

The following resolution was presented by Regent Vice President Smith, seconded by Regent Tyler, and adopted on a roll-call vote, with Regents Jeffery Bartell, Mark Bradley, Judith Crain, Anthony Evers, Michael Falbo, Edmund Manydeeds, Katherine Pointer, Charles Pruitt, Troy Sherven, Brent Smith, Mark Tyler, Michael Spector, and José Vásquez voting in the affirmative. There were no dissenting votes and no abstentions.

Closed Session Resolution

Resolution 9993: That the Board of Regents move into closed session to consider UW-Madison honorary degree nominations, as permitted by s. 19.85(1)(f), Wis. Stats.; to consider a compensation adjustment for the UW-Madison men's basketball head coach, as permitted by s. 19.85(1)(c),

Wis. Stats.; and to confer with legal counsel regarding pending or potential litigation, as permitted by s. 19.85(1)(g), Wis. Stats.

The following resolution was adopted during closed session:

Approval of Amended Additional Compensation Agreement for Head Men's Basketball Coach, University of Wisconsin-Madison

Resolution 9994: That, upon recommendation of the President of the University of Wisconsin System and the Chancellor of the University of Wisconsin-Madison, the Board of Regents does hereby approve the attached amended additional compensation agreement for Head Men's Basketball Coach William F. Ryan, Jr.

The meeting was adjourned at 11:45 a.m.

Submitted by:

/s/ Jane S. Radue
Jane S. Radue, Secretary of the Board
Office of the Board of Regents
University of Wisconsin System