

Minutes
Capital Planning and Budget Committee
Thursday, December 9, 2010

Capital Planning and Budget Committee Chair Regent Bartell convened the meeting of the Capital Planning and Budget Committee at 1:05 p.m. in Memorial Union, Inn Wisconsin, 2nd Floor, East on the UW-Madison campus. Committee members present were Regents Bartell, Loftus, S. Davis, Drew, and Manydeeds.

I.3.a. Approval of the Minutes of the November 4, 2010 Meeting of the Capital Planning and Budget Committee

Upon the motion of Regent Loftus and the second of Regent Drew, the minutes of the November 4, 2010 meeting of the Capital Planning and Budget Committee were approved as presented.

I.3.b. UW-Madison Presentation: "UW-Madison Sustainability Initiative: Integrating Teaching, Research, and Operations"

The committee heard a presentation about the UW-Madison Sustainability Initiative – Integrating Teaching, Research, and Operations. The initiative envisions that UW-Madison be a living model for sustainability by exemplifying values and actions that demonstrate the university's commitment to the stewardship of resources, respect for place, and the health and well-being of the broader community, both now and in the future.

In response to a request from Regent Loftus to elaborate on achieving the goals of the initiative, Gregg Mitman, director of the Nelson Institute for Environmental Studies, explained that the campus promotes the initiative by inviting all students to become involved and encourages the research and operations areas of the university to pursue grants that would provide initiative support.

In response to a question from Regent Bartell, Mitman stated that an office location and a web portal will provide a variety of sustainability information resources for interested parties. Regent Bartell also noted that classroom usage/space utilization will also be a sustainability challenge.

I.3.c. UW-Extension: Authority to Lease Space at 5602 Research Park Boulevard, Madison, Wisconsin, for the Division of Continuing Education

This item requested authority for the Department of Administration to enter into a new lease agreement for 26,704 square feet to replace three existing leases totaling 24,684 square feet on behalf of the UW-Extension.

David Miller handed out a revised version of the request document

This ten year lease will replace an existing lease at University Research Park (URP) and consolidate space for three different units in a single location. The lease rate includes

approximately \$2.11 per square foot in tenant improvements. A portion of the costs of tenant improvements will be paid up front by UW-Extension to reduce the financed lease rate.

The tenant improvements include a complete build out of the space which is located in a single floor of a recently constructed building at 5602 Research Park Boulevard. The improvements consist of office areas, conference, training, break, media, exam, and other support rooms; a capacity to support data and phone connections for over 100 work stations; all network and phone cabling, lighting, ceiling, and floor finishes. The improvements will also include construction of multiple-zoned HVAC systems that will provide uniform control throughout the space.

The Division of Continuing Education, Outreach, and E-Learning (CEOEL) in UW-Extension has administratively integrated with UW Colleges Online and the Academic Distributed (ADL) Co-Lab. UW-Extension’s primary goal is to locate the division with the two other units together in a single building. All three units work to develop online courses and their co-location will allow for more efficient course development and administrative efficiencies.

Upon the motion of Regent Loftus and the second of Regent Drew the Committee approved Resolution I.3.c.

Resolution I.3.c.

That, upon the recommendation of the UW-Extension Chancellor and the President of the University of Wisconsin System, authority be granted for the Department of Administration to enter into a new lease agreement for 26,704 square feet to replace three existing leases totaling 24,684 square feet on behalf of the UW-Extension.

I.3.d. UW-Madison: Authority to Accept Land Parcels Pursuant to the Real Property Exchange Agreement between Wisconsin Alumni Research Foundation and the Board of Regents

This item requested approval to accept seven parcels of land listed below from WARF Properties, LLC pursuant to the terms of the Real Property Exchange Agreement between Wisconsin Alumni Research Foundation (WARF) and the Board of Regents, contingent upon the receipt of acceptable environmental audits. Those parcels are :

924 West Dayton Street, Madison, Wisconsin	\$374,000
914 West Dayton Street, Madison, Wisconsin	\$403,500
1221 West Johnson Street, Madison, Wisconsin	\$437,000
201 North Charter Street, Madison, Wisconsin	\$450,000
210 Bernard Court, Madison, Wisconsin	\$527,500
26 North Charter Street, Madison, Wisconsin	\$1,000,000
305 North Charter Street, Madison, Wisconsin	\$2,900,163

All the properties are within the campus boundary and six of them are identified in the 2005 Campus Master Plan as sites for future academic, research, or support buildings. The seventh parcel, which is located at 1221 West Johnson Street, is within the campus boundary and was originally designated for private development by the 2005 Campus Master Plan. With the construction of the Wisconsin Institutes for Discovery/Morgridge Institute for Research (WID/MIR), this block will now be available for development by UW-Madison.

In 2006, approvals were granted for the transfer of title of a portion of Board of Regents-owned property at 1300 University Avenue on the UW-Madison campus to allow for the construction of WID/MIR. In exchange, the UW-Madison identified strategic properties within its development boundary to be acquired by WARF and credited against the value of the property that was transferred.

The 1221 West Johnson Street parcel was acquired by WARF prior to the existence of the WID/MIR property exchange agreement. The parcel at 201 North Charter Street was acquired for the construction of an electrical substation as part of the Charter Street Heating Plant Renovation project. The parcel located at 305 North Charter Street will provide expansion space for the Chemistry Department and the parcel at 26 North Charter Street will provide expansion space for the Wisconsin National Primate Research Center. Although there are no immediate plans to construct on the other sites, the transference of these parcels now will allow UW-Madison to plan for future academic uses according to its master plan.

The acceptance of the land by the Board of Regents is contingent upon the completion of an environmental audit that identifies whether any environmental hazards exist

Regent Bartell asked about future building plans in regard to several of the parcels and Miller explained how those parcels would be used according to the campus master plan.

Upon the motion of Regent Loftus and the second of Regent Drew the Committee approved Resolution I.3.d.

Resolution I.3.d.

That, upon the recommendation of the UW-Madison Chancellor and the President of the University of Wisconsin System, approval be granted to accept seven parcels of land listed below from WARF Properties, LLC pursuant to the terms of the Real Property Exchange Agreement between Wisconsin Alumni Research Foundation (WARF) and the Board of Regents, contingent upon the receipt of acceptable environmental audits.

<u>Parcel</u>	<u>Value</u>
924 West Dayton Street, Madison, Wisconsin	\$374,000
914 West Dayton Street, Madison, Wisconsin	\$403,500
1221 West Johnson Street, Madison, Wisconsin	\$437,000
201 North Charter Street, Madison, Wisconsin	\$450,000
210 Bernard Court, Madison, Wisconsin	\$527,500
26 North Charter Street, Madison, Wisconsin	\$1,000,000
305 North Charter Street, Madison, Wisconsin	\$2,900,163

I.3.e. UW-Madison: Authority to Plan the West Campus Cogeneration Facility Addition and Chiller Installations Project

This item requested authority to request the release of \$1,417,800 Building Trust Funds–Planning and the use of \$140,200 Program Revenue-Cash to prepare preliminary plans, a design report, and construction documents for the West Campus Cogeneration Facility

(WCCF) Addition and Chiller Installations project for an estimated total project cost of \$67,553,000 (\$61,473,200 General Fund Supported Borrowing and \$6,079,800 Program Revenue Supported Borrowing).

The project will construct a 43,500 GSF addition to the northwest corner of the West Campus Cogeneration Facility and install two 5,000 ton chillers. Two 54” chilled water lines will be installed to connect the chiller plant addition to the campus chilled water mains in the Biotron utility corridor. The original WCCF design designated a site for future expansion of the plant, provided a plan to install additional chillers, and included provisions for connections to the existing campus chilled water distribution system. The installation of the two 5,000 ton chillers will increase the WCCF chilling capacity from 20,000 tons to 30,000 tons. The maximum chilling capacity of the WCCF is 50,000 tons. This project will increase the campus overall chilling capacity from 64,000 tons to 74,000 tons.

The advance planning for the project is necessary to avoid a delay of the installation of needed chilled water capacity. The release of the planning funds will enable selection of an Architect/Engineer to prepare a design report, cost estimate, and construction documents. Approval of the design report and authority to construct the project will be sought upon the release of the 2011-13 enumerated funds.

Miller explained that this project will be funded over two biennia. In response to a question from Regent Bartell as to whether a waiver would have to be requested for this project, Miller explained that although an owner’s representative is being requested for this project, a waiver will not be required.

Upon the motion of Regent Loftus and the second of Regent Drew the Committee approved Resolution I.3.e.

Resolution I.3.e.

That, upon the recommendation of the UW-Madison Chancellor and the President of the University of Wisconsin System, authority be granted to request the release of \$1,417,800 Building Trust Funds–Planning and the use of \$140,200 Program Revenue–Cash to prepare preliminary plans, a design report, and construction documents for the West Campus Cogeneration Facility Addition and Chiller Installations project for an estimated total project cost of \$67,553,000 (\$61,473,200 General Fund Supported Borrowing and \$6,079,800 Program Revenue Supported Borrowing).

I.3.f. UW-Milwaukee: Authority to Lease Space for the School of Public Health

This item requested approval for the Department of Administration to enter into a new lease of 57,460 square feet on behalf of the UW-Milwaukee for the School of Public Health.

This lease will accomplish the creation of the initial spaces to support the new School of Public Health that will be located in downtown Milwaukee as part of the redevelopment of the historic Pabst Brewery. The build out will renovate an existing 32,700 GSF five story building (“Building 7” as designated in the Brewery Development) as well as construct a 24,760 GSF

five story addition. It will also include the development of approximately 12 surface parking stalls and all related site/landscaping improvements.

The total 57,460 GSF facility will provide approximately 34,000 ASF to support the initial research, core facilities, collaboration, administration, teaching/instruction, and external partners' needs of the School of Public Health. The research space will provide faculty/postdoctoral/research assistant/graduate student offices and labs and the core facilities will provide shared interview and practical rooms and collaboration spaces that will include conference/seminar and community areas. The spaces provided to support the administration of the School of Public Health will include offices for the Dean, support staff, and a shared core business center. The teaching/instructional space will include classrooms. The space for external partners will accommodate the needs of the City of Milwaukee Health Department.

The development will be subject to a routine cap maintenance plan and Graphical Information Systems (GIS) registry due to the presence of some impacted soils that will be left in place. This process is routine for urban redevelopment projects and will not increase the ongoing maintenance expense of the property.

The project will be financially assisted by a \$10 million gift from Joseph J. Zilber's Brewery Project LLC, which his estate is fulfilling by honoring his pledge to the University of Wisconsin-Milwaukee.

In response to a question from Regent Drew about the five-story addition that is to be constructed, Miller answered that the floor plans for that project are now complete.

Upon the motion of Regent Loftus and the second of Regent Manydeeds the Committee approved Resolution I.3.f.

Resolution I.3.f.

That, upon the recommendation of the UW-Milwaukee Chancellor and the President of the University of Wisconsin System, approval be granted for the Department of Administration to enter into a new lease of 57,460 square feet on behalf of the UW-Milwaukee for the School of Public Health.

I.3.g. UW-Platteville: Authority to Seek a Waiver of Wis. Stat. § 16.855 to allow Selection of a Design-Build Entity to Design and Construct a Storage Facility Project

This item requested authority to seek a waiver of Wis. Stat. § 16.855 under provisions of Wis. Stat. § 13.48 (19) to allow a design-build entity, selected through a Request for Proposals (RFP) process, to design and construct a Storage Facility project at a total project cost of \$1,700,000 Program Revenue-Cash.

The workshop and storage facility will be a new 20,000 GSF pre-engineered steel commercial-style facility that will be located on the west end of campus east of the Giese Facilities Management Facility.

This facility will contain offices, maintenance shop space, stores, and storage operations to support Auxiliary Services Facilities Operations. A section of the facility will be used to house maintenance carts and service vehicles and store event production equipment. The site work for this project will provide space for the parking of fleet and staff vehicles and a fenced-in marshalling yard.

The campus has developed a program and a Request for Proposal (RFP) to ensure that the programmatic and building quality requirements of Auxiliary Services Facilities Operations are met. The waiver will allow for the construction of a new, pre-engineered steel building which will not require the level of design typically involved for state facilities. The design-build process is consistent with industry practice for this type of building. The selection process will be competitive and will use a qualification based selection system similar to that used for the selection of design consultants. The total project cost is not to exceed \$1,700,000.

Upon the motion of Regent Drew and the second of Regent Loftus the Committee approved Resolution I.3.g.

Resolution I.3.g.

That, upon the recommendation of the UW-Platteville Chancellor and the President of the University of Wisconsin System, authority be granted to seek a waiver of Wis. Stat. § 16.855 under provisions of Wis. Stat. § 13.48 (19) to allow a design-build entity, selected through a Request for Proposals (RFP) process, to design and construct a Storage Facility project at a total project cost of \$1,700,000 Program Revenue-Cash.

I.3.h. UW-Whitewater: Approval of the Design Report for the Multi-Sport Facility – Phase III Project and Authority to Adjust the Budget and Construct the Project

This item was withdrawn.

I.3.i. UW System: Authority to Seek Enumeration of Seven Additional Major Projects as Part of the 2011-13 Capital Budget

This item requested approval to seek enumeration of seven additional projects as part of the 2011-13 Capital Budget.

Since the 2011-13 Capital Budget recommendations were considered by the Board of Regents in August 2010, additional progress was made on seven projects in planning that are now ready for further consideration. These projects do not impact the previous prioritization of state funded projects adopted by the Board of Regents. The projects are:

UW-Stout: Harvey Hall Renovation – Phase II (\$28,200,000 GFSB)

This project is the second of two projects that renovate and remodel deteriorated space in Harvey Hall. The project will upgrade the 101,200 GSF building's infrastructure and remodel space to renew the service life of the building, provide improved functionality, and restore the building's architectural character. Improvements include building envelope repairs and upgrades of all plumbing, mechanical, building automation, electrical, telecommunications, card access, and life safety systems. An additional elevator and new restrooms will be

constructed to accommodate the large number of building users and provide accessibility for persons with disabilities. Remodeling work will reconfigure existing classrooms and add technology that brings them to current standards.

UW-La Crosse: Storage Facility (\$1,092,000 PR) This project designs and constructs a new 9,000 GSF pre-engineered metal storage building that will be located on the north campus, adjacent to other service buildings to alleviate the university's lack of storage space for materials and grounds/maintenance equipment. The building includes heated and non-heated space, a small amount of office space and toilet facilities.

UW-Madison: Materials Distribution Services GLS Storage Addition (\$1,500,000 Gifts/Grants)

This project will construct a 9,000 GSF addition to the existing Materials Distribution Services (MDS) warehouse in Verona to provide climate-controlled storage space for approximately one million volumes of library materials for the UW-Madison General Library System.

UW-Madison: University Ridge All Seasons Golf Practice Facility (\$2,500,000)

This project will construct an approximately 12,000 GSF all seasons practice facility at University Ridge Golf Course that will be home for the UW-Madison men's and women's golf teams. The facility will be utilized year-round for training and practice purposes and will provide practice space for golf's short game (chipping/putting); hitting/driving stations inside the building; and appropriate locker space. When it is completed, this facility will be for the sole use of the UW-Madison golf teams and will not be open to the general public.

UW-Whitewater: Drumlin Hall Remodeling (\$4,627,000)

This project will upgrade the 45-year-old Drumlin Hall HVAC systems that are outdated, inefficient and incapable of serving the current and proposed new dining layout. The thermally inefficient single glazed windows need to be replaced throughout the building. This project will restore the second floor balcony and change the design to allow for improved accessibility. The project will also remodel the current Drumlin Hall kitchen and seating area, adding new furnishings and equipment. The main reason for the remodeling is to restore an all-you-care-to-eat style dining facility while retaining the basic food court concept.

UW-Whitewater: Young Auditorium Dance Studio Addition (\$940,000)

This project will construct a 4,000 GSF addition to the Young Auditorium that will provide space for a sprung wood floor dance studio with space for storage. The new dedicated dance studio will provide the university's growing dance program with classroom and rehearsal space that meets the standards of the National Association of the Schools of Dance.

The last project is a 2013-15 advance enumeration request for

UW-River Falls: Health and Human Performance/Recreation Building-Planning (\$63,512,000 [\$50,356,000 GFSB, \$10,399,000 PRSB, \$2,056,000, and \$70,1000 BTF])

This project will construct a new 162,000 GSF building for the Health and Human Performance programs, athletics, and student recreation as an addition to the existing Hunt/Knowles complex. The building will include classrooms, a human performance laboratory, a large gymnasium, dance studio, auxiliary gym, offices, locker rooms, training rooms, and other supporting spaces. The project also remodels existing program related space in the adjoining Hunt/Knowles complex and achieves the goal of program consolidation to one primary location. In addition, this project

will construct a parking lot adjacent to the new building to serve the new building and address a general parking deficiency.

Representatives from various campuses answered inquiries regarding the gift funding that would be available for these additional projects. Regent Davis stated that after touring the UW-River Falls campus, it was evident to him that the Regents need to support the Health and Human Performance/Recreation Building project.

Upon the motion of Regent Drew and the second of Regent Loftus the Committee approved Resolution I.3.i.

Resolution I.3.i.

That, upon the recommendation of the President of the University of Wisconsin System, authority be granted to seek enumeration of the following seven additional major projects as part of the 2011-13 Capital Budget:

- (1) UW-Stout: Harvey Hall Renovation – Phase II
- (2) UW-La Crosse: Storage Facility
- (3) UW-Madison: Materials Distribution Services GLS Storage Addition
- (4) UW-Madison: University Ridge All Seasons Golf Practice Facility
- (5) UW-Whitewater: Drumlin Hall Remodeling
- (6) UW-Whitewater: Young Auditorium Dance Studio Addition
- (7) UW-River Falls: Health and Human Performance/Recreation Building – Planning (2013-15 Advance Enumeration Request)

I.3.j. UW System: Authority to Construct All Agency Maintenance and Repair Projects

This item requested authority to construct various maintenance and repair projects at an estimated total cost of \$18,363,500 (\$11,609,500 General Fund Supported Borrowing; \$4,546,200 Program Revenue Supported Borrowing; \$1,992,800 Program Revenue Cash; and \$215,000 Gifts and Grants Funding).

Facilities Maintenance and Repair Requests

GBY - University Union Air Handling Unit 4 Replacement (\$476,000): This project replaces one air handling unit (AHU-4) that serves the kitchen, marketplace, and dining/club rooms. The outside air intake will be modified and the eight kitchen hood exhaust systems will be retrofitted with variable volume controls to reduce energy consumption.

MIL - Bolton Hall Tower HVAC System Renovation (\$1,638,000 increase for a total project cost of \$3,484,000): This item requests an increase to the project budget and scope to include a sprinkler system retrofit for the tower portion of the building (6 floor levels and approximately 72,000 GSF). Project work includes installing new standpipes and a new fire pump with higher pressure boost; replacing the 25kw emergency generator and automatic transfer switch with a new 130kw unit; and pressurizing the exit stairwells to limit smoke infiltration. During the design process, the HVAC system renovations were expanded beyond the perimeter offices to include the entire floor and will also implement new zoning controls for the perimeter offices. A building-wide sprinkler system retrofit was recommended by the

consultant for the Bolton Hall Tall Buildings Life Safety Study. Considering the extensive disruption that the HVAC system renovations encompass, now is the appropriate time to include the tower sprinkler system retrofit work so it can be coordinated with the other tower renovations.

MIL - Sandburg Hall North Tower Exterior Window Replacement (\$1,931,300 increase for a total project cost of \$3,426,500): This project replaces all exterior window assemblies with new energy efficient units, restores the exterior envelope integrity, replaces or repairs deteriorated components, and decreases the operational maintenance costs. This is the second phase of exterior window replacements for the original three Sandburg Hall towers. Project work includes replacing all 1,500 exterior windows in over 325 openings in the 20-story Sandburg Hall North Tower. The existing window assemblies will be removed, salvaged, and recycled. The window openings will be prepared for the new window units and interior finishes will be repaired and restored. The replacement units will have commercial grade insulated glass set in thermally broken insulated aluminum frames. It is anticipated that this first phase of construction will span the next two summers.

WTW - Williams Center Kachel Fieldhouse Flooring Renovation (\$908,000): This project resurfaces 58,719 SF of synthetic athletic flooring to correct original installation discrepancies, address surface wear conditions, and improve flooring performance.

Health, Safety, and Environmental Protection

RVF - Multi-Building Fire Alarm and Smoke Detection System Upgrade (\$887,000): This project upgrades the fire alarm systems in all 31 campus buildings (~1,796,600 GSF) to provide central alarm reporting and mass notification, provide audio alarm devices in all resident hall bedrooms, upgrade all fire alarm systems to current codes including ADA, and improve audio alarm levels and heat and smoke detection in selected locations. Project work includes installing a new fire alarm panel in the Central Heating Plant; replacing panels in Grimm Hall, Hagestad Hall, Karges Physical Education, McMillan Hall, and the Rural Development Institute; and upgrading the remaining panels for central reporting and/or mass notification.

Programmatic Remodeling and Renovation Requests

MIL - Great Lakes Research Facility SBA/USDA Laboratory Remodeling (\$565,000 increase for a total project cost of \$1,165,000): This item requests increases to the project scope and budget to remodel an additional 1,200 SF of warehouse space adjacent to the previously approved project area to create a new laboratory, and to purchase and install all potential casework for the remodeled laboratory suite. The Small Business Administration (SBA) is providing additional grant funding to broaden the first phase of the Wisconsin water industries business accelerator development. UW-Milwaukee is providing campus funding to meet an immediate space demand need.

Utilities Repair and Renovation Requests

MIL - Heating Plant Chilled Water System Strainer Replacement (\$203,000): This project replaces the condenser water strainers on two chillers to improve operations and energy efficiency and to reduce operational maintenance costs. Project work includes replacing two

manually operated basket strainers with automatically operated quad basket strainers that protect the condenser tube bundles for Chillers 1 and 2. These devices enable mussels and plant material to be removed from the lake water and allow for automatic basket cleaning during chiller operation. This project also automates the strainer cleaning cycles, installs new strainer controls, repipes oil cooler and air ejector cooling water to supply the chillers with filtered water, and installs an 8-inch hot well drain.

MIL - Heating Plant Chilled Water System Turbine Renovation (\$1,097,400): This project rebuilds, repairs, and replaces components of the steam turbines on Chillers 1 and 2. Project work includes renovating the 2,065 HP steam turbines, including thorough inspection of all internal components, replacing normal wear parts, replacing nozzles in the steam chests, and repairing the steam valves.

MIL - Multi-Building Steam and Condensate Lateral Replacement (\$2,089,000): This project replaces eight sections and approximately 1,342 LF of underground steam conduits serving various campus facilities, most of which were constructed within concrete box conduits. New concrete box conduits will be constructed to enclose the replacement steam and condensate piping sections, reusing the steam piping where possible.

MSN - Dayton Street Central Utility Renovation, Phase I (\$4,966,400): This project replaces central utilities near the intersection of Charter Street and Dayton Street and under the Wisconsin and Southern Railroad corridor to improve reliability of the distribution system sourced from the Charter Street Heating Plant (CSHP). The new compressed air, high pressure steam, low pressure steam, and pumped condensate return lines will be installed in two parallel bored utility tunnels.

MSN - Helen C. White Hall to Science Hall Utility Tunnel Replacement (\$3,602,400): This project replaces a partially collapsed brick utility tunnel and the associated central utilities from the basement of Helen C. White Library south to Radio Hall and Science Hall. A domestic water pipe will also be replaced, and the primary and signal ductbanks will be constructed to relocate power and signal communication wiring from the brick utility tunnel before being demolished. The new compressed air (CA), high pressure steam (HPS), low pressure steam (LPS), and pumped condensate return (PCR) lines will be installed in a new concrete utility tunnel.

Upon the motion of Regent Davis and the second of Regent Drew the Committee approved Resolution I.3.j.

Resolution I.3.j.

That, upon the recommendation of the President of the University of Wisconsin System, authority be granted to construct various maintenance and repair projects at an estimated total cost of \$18,363,500 (\$11,609,500 General Fund Supported Borrowing; \$4,546,200 Program Revenue Supported Borrowing; \$1,992,800 Program Revenue-Cash; and \$215,000 Gifts and Grants Funding).

I.3.k. Report of the Associate Vice President

1. Associate Vice President Miller reported that the building commission approved \$47.2M for projects at its November meeting. The funding breakdown for those projects is \$12.5M General Fund Supported Borrowing, \$15.2M Program Revenue, and 19.5 Gift Funds.
2. Miller distributed the UW System 2011-17 Physical Development Plan and stated that our investment in facilities is essential to our mission as a public university. Senior Architect Jeff Kosloske described the six-year plan, which is submitted to the Department of Administration on behalf of all 15 System institutions. The plan balances state investment with university accountability and allows our institutions and the Board of Regents to better understand and manage our educational facility needs. It identifies the need of critical facility improvements including the renovation of existing facilities and the construction of new buildings. He described the plan as a *point-in-time* reference and explained that it must remain flexible to allow for uncertain circumstances such as increasing or decreasing funding levels and program changes.

I.3.l. Additional items which may be presented to the Committee with its approval

No additional items were presented to the Committee.

The meeting was adjourned at 3:05 p.m.