MINUTES OF THE REGULAR MEETING

of the

BOARD OF REGENTS OF THE UNIVERSITY OF WISCONSIN SYSTEM

West Bend, Wisconsin

Held in the Theatre, Second Floor Friday, April 12, 1996 8:30 a.m.

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BOARD OF REGENTS OF THE UNIVERSITY OF WISCONSIN SYSTEM

West Bend, Wisconsin

Held in the Theatre, Second Floor Friday, April 12, 1996 8:30 a.m.

- President Grebe presiding -

PRESENT:Regents Barry, Benson, Brown, DeSimone, Dreyfus, Gelatt, Grebe, James, Krutsch, Lubar, MacNeil, Orr, Randall, Smith and Steil

ABSENT: Regent Hempel

Approval of Minutes

Upon motion by Regent Lubar, seconded by Regent James, minutes of the meeting of the Board of Regents held on March 7 and 8, 1996, were unanimously approved as distributed.

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REPORT OF THE PRESIDENT OF THE BOARD

Report on Legislative Matters

Regent Grebe referred to a written Report on Legislative Matters submitted by Vice President Olien. There were no questions or comments concerning that report; however, Regent Grebe noted that a letter to the Board from Representative Kreibich (Chair of the assembly committee on Colleges and Universities) had been distributed to the Board and will be considered.

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Wisconsin Technical College System Board Report

Regent Barry had submitted a written report concerning the Wisconsin Technical College System Board. Regarding that report, he called attention to recent tuition increases: a full-time student taking a normal curriculum will face an increase of 6.2% beginning with the 1996-97 school year; college parallel tuition will increase 7.9%. He observed that this is an issue that will develop in the WTCS System as a "spin-off" of the Wisconsin Works (W2) program, due to policies that allow for non-tuition student admission where referred by English as a Second Language or job training requirements--this represents an inflexible number of students not required to contribute tuition. Given anticipated trends in equalized value, which will affect future mill rates, the tuition increases reflect the WTCS Board's concern for the over all financial health of the WTCS in years to come.

Report on the Association of Governing Boards' Annual Conference

Regent Grebe invited Regent Krutsch to report on her participation in the Association of Governing Boards' annual conference. She reported that she and Regents Brown and MacNeil attended the Association of Governing Boards Conference held recently in Chicago. Summarizing a few of the sessions she attended, Regent Krutsch reported that a session on the future of the Academic Presidency--an ongoing AGB commission--was moderated by former Virginia Governor Gerald Baliles. Panel members agreed that the selection of a president or chancellor is the most important responsibility of the governing board.

Another session focussed on information sent to Governing Boards, and stressed that value is more important than quantity of information provided. The key is to evaluate how well the information meets the needs of the users; thus, the most important part of the value equation is having trustees who fully understand their roles and responsibilities. Regent Krutsch listed several obstacles that impede information flow, and noted that the presenters also recommended that Boards have access to independent sources of information so they can gain a broad perspective. Finally, she described a session on educational technology that pointed out that a Board's role is to consider goals, question cost and cost effectiveness, and find institutions' competitive advantage.

A round-table session on high tuition and high financial aid policies made two key points: first, that private colleges and universities have played this system out; and second, that it may not be as effective in the public sector because governing boards often do not control financial aid sourcesincreasing tuition significantly would not necessarily produce significant increases in financial aid. There were also sessions on aligning the curriculum with the needs of employers for literate, articulate and knowledgeable citizens, and on facilitating institutional change.

Regent Krutsch concluded by observing that Wisconsin was well-represented at the meeting. Among the conference presenters were Terry MacTaggart,

Chancellor elect of the University of Maine System and former chancellor at UW-Superior; Steve Portch, current head of the Georgia System and former UW System Senior Vice President for Academic Affairs; former UW-Milwaukee Chancellor, Cliff Smith and current President of the GE; John Wiley, Provost at UW-Madison; and Allen Guskin, current Chancellor at the Antioch System and former Chancellor at UW-Parkside.

UW System in the 21st Century Study

Regent Grebe began his comments on the Board's Study of the UW System in the 21st Century by thanking everyone associated with the public hearings held on March 20, 25, 28, April 2 and 11, for their hard work. He also mentioned that on Friday, April 19, the study would be the focus of a live televised "We the People" forum, in which the Board was invited to participate.

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REPORT OF THE PRESIDENT OF THE SYSTEM

Presentation: "The Faces of the UW Centers"

President Lyall began her report by acknowledging the hospitality of the UW Centers, and introduced Chancellor Grugel, who addressed the board. He took this opportunity to present a video tape featuring current and former students expressing their perceptions of UW Centers institutions. He stressed that the definition of quality education at UW Centers includes affordability, access, high academic standards and expectations, and the full development of the student in co-curricular as well as the curricular requirements. Four people who began their education at a UW Center were highlighted: Lynn Rothke, a silver medalist in the 1988 Olympics; Charles Tubbs, Captain in the Beloit Police Department; Jodie Johnson, a current UWC-Washington County student; and Dean James Perry, formerly a student at UWC-Marathon and the Dean at UWC-Fox Valley. When asked why they had chosen a UW Center, they cited the convenience of the locations as well as the affordability and value of the Centers. They praised the faculty, staff and students and stated that the small campus gave them the ability to get assistance without getting lost in the crowd and to participate in programs to a degree that might not have been available to them at a larger school. Also, since the Centers have close ties to the communities, opportunities were available to these students to work or become involved in activities to which they retained ties long after graduation. When asked to describe the Centers, these representatives said they had academic rigor and were available, affordable and accessible. Chancellor Grugel concluded with the observation that "no place so close can take you so far."

Following the presentation, Regent Dreyfus asked the four featured students whether they would make the same choice; Lynn Rothke replied that she "absolutely" would, having found that she was greatly influenced by her experience. Given that the UW-Centers' tuition is considerably less than at

the larger UW institutions, Regent Dreyfus expressed his hope that people throughout the state consider the economics of that difference. Chancellor Grugel agreed, stating that when people focus on the percentage of tuition increases they overlook the total package: university education in Wisconsin is a tremendous bargain, and is even more so in the Centers. He indicated that vigorous efforts are being made to inform people of how affordable high quality university education really is. Captain Tubbs agreed, suggesting that the Center System should be "sold" better. When asked, he revealed that he had been scared to go to college, and as an average high school student who didn't want to leave home nor had he the funds to go far, the UWC Rock County provided the perfect solution; in addition, the personal encouragement he received from the faculty persuaded him to try college -- he credits that institution with enabling him to become a "positive force in the community, in the police department, and as a member of this nation." Chancellor Grugel later observed that many students come to the Centers with low expectations for their own futures; the small scale of the Centers allows these expectations to grow. Regent James asked whether the West Bend Company has encouraged Ms. Johnson to continue to work for them, or to go on for her bachelor's degree; she replied that she has been offered a position, and will take advantage of the company's continuing education programs. Regent Steil asked Captain Tubbs what he and UWC-Rock County are doing to encourage students with circumstances similar to his to attend the center; he cited a "kids for college," midnight basketball, and mentoring programs developed to improve overall enrollment.

Regent Grebe asked Chancellor Grugel to comment on a proposal in the draft report of the Board of Regents Study of the UW System in the 21st Century. Dean Kempthorne discussed this initiative to make the transition between high school and college as smooth as possible, recognizing that some high school seniors need to be brought into the university more quickly. For those students, this helps them retain their community ties while enriching their senior years of high school. When asked, he responded that the faculty enthusiastically support the program, and providing links to faculty at all levels of the process contributes to the program's success. Dean Perry added that when he entered UWC-Marathon County, he knew that his move to Madison would be easier; he added that the longer students stay at a center campus, the better they do when they move on to a Baccalaureate institution.

President Lyall concluded that "the centers really are a string of jewels throughout this state that make affordable access to higher education possible" and that "we want to do everything we can to see that they are fully utilized."

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UW Students' Low Default Rate on Student Loans

Noting that "affordability" is one theme of the Board of Regents' Study of the UW System in the 21st Century, President Lyall reminded them that twothirds of financial aid currently comes in the form of loans and only onethird comes in the form of grants, reversing the proportions of a decade ago. Data on student loans and default rates are kept and reported annually by the

U.S. Department of Education--the most recent data indicate that UW students continue to have low default rates. The overall student loan default rate for UW institutions for 1995 was 3.7%, compared to 6.9% default rates for public four-year schools and 11.6% for all institutions. While it is gratifying to her that UW students are responsible borrowers, President Lyall added that it is the administration's responsibility to do everything it can to maintain reasonable costs and quality education for UW students; she cited the Board's study as designed to do just that.

Good News Items

UW System Workers Compensation Claims Down

In the two years since DOA delegated responsibility to the UW System for administering its own workers compensation and risk management programs, the Office of Safety and Loss Prevention has been working with campus coordinators to reduce injuries to employees as well as the workers compensation and injury claims. Together, they are able to tailor preventive programs, workshops and materials to the needs of each institution. As a result, paid losses are down 34% this year from last year, at a savings of roughly \$1 million. These savings stay in each campus budget and are available for other urgent needs at the campuses. President Lyall cited this as proof of the value of management flexibility, fitting administrative efforts to the needs of each campus, and retaining such savings can be an incentive for institutions to become more efficient. Regent Orr requested that the accountability study, of which this report is a part, be highlighted in the future.

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"A Teacher's Guide to the Information Highway"

The UW System is increasing its efforts to help teachers use the Internet. UW-Stevens Point Professor Bill Wresch and Ameritech have teamed up to produce a new series of 15 half-hour videotapes to help teachers use the Internet in classroom instruction. The tapes will be broadcast as a threecredit course by Wisconsin Public Television in Wausau, Menomonie, La Crosse, Park Falls, Green Bay, Madison and Milwaukee. and will cover the basics of Internet access and use, as well as examples of classroom teaching using the Internet. The 140 teachers across the state who are enrolled in the course will communicate with Professor Wresch in weekly teleconferences and via an email bulletin board. (Negotiations are underway to present the series to a national audience next year.) This is one example of the UW System's response to Governor Thompson's directive urging it to help K-12 schools and teachers access the system's libraries and intellectual resources through the Internet.

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Golda Meir Library: the Henry Reuss Papers

U.S. Representative Henry S. Reuss, who represented Wisconsin's Fifth Congressional District from 1955-82, has made his papers available at the Golda Meir Library at UW-Milwaukee as part of the Milwaukee Urban Archives. These materials encompass 87 cubic feet of printed, photographic, video and audio documentation of the 27 year period in which he served in Congress, during which time he chaired the House Oversite Committee for the Housing and Urban Development Agency.

UW-Whitewater Reaches Phase I Goal: \$4.5 million

President Lyall congratulated Chancellor Greenhill and UW-Whitewater for surpassing their phase one goal of the Excellence for the 21st Century Campaign, a \$10 million fund-raising campaign thru the year 2000, having reached \$4.5 million.

Memorials and Departures

President Lyall reported that Regent Emeritus Caroline Sandin passed away on March 11, 1996. A tireless supporter of education, she was a member of the UW Board of Regents from 1968-78 and served on the HEAB and the Ashland School Board for many years.

Charles Meissner, Assistant U.S. Secretary for International Affairs and an alumnus of UW-Madison, was among those killed in the fatal crash near Dubrovnik on April 3, 1996. President Lyall praised him as exemplifying the belief in public service carried by Wisconsin graduates throughout the nation, and expressed her sympathies for his wife and children.

Donald McNeil, the first Chancellor of UW-Extension, also died in March at his home in California at the age of 72. Named by President Harrington to head Extension, which had been created by the merger of Cooperative Extension and General Extension divisions, the public radio and television broadcasting activities, and the Wisconsin Geological and Natural History Survey in 1965, Chancellor McNeil was proud of the progress made in telecommunications during his four-year tenure.

President Lyall concluded her remarks by noting Regent John Budzinski's decision to resign from the Board of Regents, stating that the down-to-earth views and sense of humor accompanying his advice was very much appreciated.

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REPORT OF THE BUSINESS AND FINANCE COMMITTEE

Approval of Consent Agenda Items

Regent Gelatt, Chair, introduced Item I.2.c(1) and Resolutions 7176(a) -7179, and moved their adoption as consent agenda items; His motion was seconded by Regent Orr. Upon request by Regents Lubar and Grebe, Item I.2.c.(1) was removed from the consent agenda. Resolutions 7176 - 7179 passed unanimously.

Bequest of Helen A. Blatecky

Resolution 7176(a):That, upon the recommendation of the President of the University of Wisconsin System and the Chancellor of the University of Wisconsin-Madison, the bequest of the late Helen A. Blatecky, City of Milwaukee, County of Milwaukee, State of Wisconsin, be accepted; and that the Trust Officer or Assistant Trust Officers be authorized to sign receipts and do all things necessary to effect the transfer for the benefit of the University of Wisconsin Law School.

(The Will states:

<u>FOURTH</u> The rest, remainder and residue of my estate I hereby give to the following organizations in equal shares:

C.THE UNIVERSITY OF WISCONSIN LAW SCHOOL, Madison, Wisconsin. It is my intention that such bequest be used to establish the "JOSEPH A. AND HELEN A. BLATECKY MEMORIAL ENDOWED SCHOLARSHIP FUND." The earnings on this fund would be used to provide scholarships for students of the Law School. Students in need of financial aid and who have demonstrated a high level of scholarly achievement, as determined by the Dean of the Law School would be eligible.

The Law School's one-third share will exceed \$285,000. Two other charities are also named.)

(Helen A. Blatecky's husband, Joseph A. Blatecky received three degrees, including a law degree, from UW-Madison from 1929 through 1933.)

Review of reports required by the Business and Finance Committee

Resolution 7177:That, upon the recommendation of the President of the University of Wisconsin System, the required internal reports to the Regents Business and Finance Committee be eliminated or modified as noted in the attached materials.

Proposal to create one-half day personal holiday for unclassified employees

Resolution 7178:That, upon the recommendation of the President of the University of Wisconsin System, faculty, academic staff and limited appointees be granted one half day of paid leave each fiscal year as a non-cumulative personal holiday to be scheduled and taken as determined by the institution. Unclassified staff, with less than a full time appointment shall receive a prorated share of this personal holiday based on the percent of appointment.

Authorization to Recruit Vice President for Budget and Finance

- Resolution 7179:That, upon recommendation of the President of the University of Wisconsin System, the President be authorized to recruit for a Vice President for Budget and Finance, the position to be filled no later than January 1, 1997, at a salary within the Regents' Executive salary range.
- This position will combine most of the duties of the current Vice President for Business and Finance and some of the duties of the current Vice President for Physical Planning and Development upon the retirement of the incumbents. UW System Administration is moving from five to four vice presidents.

Commenting on Resolution 7179, Regent Gelatt added that the Committee had requested that the reorganization of System Administration and the position description be presented at the May meeting.

Lease Agreement Between UW-Milwaukee and Ameritech

Explaining the removal of Item I.2.c.(1) from the consent agenda, Regent Grebe stated that members of citizen boards occasionally encounter situations in which their personal and professional activities intersect with their responsibilities as members of the Board; as a result, they must recuse themselves from participating. Regent Grebe and Regent Lubar recused themselves from participation in this matter due to their involvement with the party concerned in the agreement (Regent Lubar is a director of Ameritech and Regent Grebe's law firm is handling this matter for the company). Regent Grebe turned the gavel over to Regent Gelatt, who moved the adoption of Resolution 7180. Regent Orr seconded the motion, which passed unanimously with Regents Grebe and Lubar abstaining.

Resolution 7180:That, upon the recommendation of the President of the University of Wisconsin System and the Chancellor of the University of Wisconsin-Milwaukee, the Board of Regents accepts and approves the proposed lease agreement. This approval is conditional upon the Division of Facilities Development's approval of the

final design of a rooftop enclosure on the roof of Bolton Hall.

Presentation: UW Centers Foundations

Regent Gelatt reported that Chancellor Grugel, UWC-Rock County Dean Crisler and UWC-Baraboo/Sauk County Dean Umhoefer, discussed the role of the 13 foundations of the UW-Centers. The foundation boards are all voluntary and rely on community businesses and local alumni to raise private money, much of which is directed toward scholarships. Regent Gelatt added that these foundations have had marked success in supporting their institutions, and noted the unique success at UWC-Baraboo where a large bequest for funding a gymnasium has helped increase applications for next year by 40%.

Review of Freshman/Sophomore Residence Requirement

At Regent Brown's request, the Committee reviewed the requirement for freshmen and sophomores to live in residence halls at nine of the comprehensive universities. She indicated that the current policy, which was established for educational and financial reasons, has elicited comments from many campuses that some students would prefer to be released from this requirement for reasons of dietary choice, study conditions and personal privacy. Residence halls and food service are also likely to improve when they must compete for student dollars. Under existing policy, Chancellors may grant exceptions to this requirement to individuals with special needs; the committee encouraged Chancellors to be flexible in granting such exemptions. Regent Gelatt added that a change in the current policy is probably warranted when the current bonding expires, which is anticipated to happen within the next few years. Departments affected by this change should understand that in the future they will probably have to compete for student dollars.

In discussion following this report, Regent Barry asked which campuses have this residency requirement. He was told that, excepting Superior, comprehensive campuses that have a particular bond outstanding--all but Madison, Milwaukee, Green Bay and Parkside--require it; Superior has the requirement, but not the bonding obligation. Milwaukee, Parkside and Green Bay have limited dorm space, and that Madison does not have a problem filling its dorms. Regent Gelatt reported that David Stacy, of the United Council of UW Students, had asked that bonds for new dorm space not contain the requirement in the bond instrument; Regent Orr cautioned that the Board would need to be aware of the costs associated with doing this.

Regent Dreyfus reminded the Board that more is at stake than paying off buildings: dormitory programs contribute to students, their learning, and, for many students, the successful completion of their degrees. Regent Gelatt noted that this issue was reflected in the committee's discussion. Good dorm programs, he added, are incentives for students to choose to attend dormitories; those programs might improve if they were chosen rather than required. Regent Dreyfus replied that a choice made by a freshman at 18 might not be the same choice as that which might have been preferred by that person years later; while there are variations in the maturity of incoming freshmen, many benefit from the structure provided by the dormitory programs and residence requirement. He concluded by stating that the UW System is obliged to preserve the taxpayers' investment in the success of the students, to which a housing program contributes. Regent Krutsch added that the requirement might also second a parent's preference for the dorms, which would be more difficult if it were completely a matter of choice for the student.

Report of the Vice President

Gifts, Grants and Contracts

Vice President Marnocha reported to the Committee that total gifts, grants and contracts for the nine-month period that ended March 22, 1996, were \$436.5 million, a decrease of \$28.9 million from the previous year. \$27.7 million of this decline was in Federal awards with the balance (\$1.2 million) occurring in non-Federal awards.

Suggested Monthly Financial Report

Vice President Marnocha provided the Committee with a sample summarized monthly financial report. Regent Gelatt explained that the committee is seeking an indicator of the financial health of the UW System--looking at the annual budget, which is always spent completely and at a relatively even pace, doesn't reveal a lot of information. To this end, the Committee asked that (provided data is available) information such as the number of students applications in the current year relative to the prior year also be provided on a periodic basis.

<u>Closed Session</u>

Regent Gelatt concluded his report by noting that the Business and Finance Committee adjourned to closed session at 2:57 p.m., pursuant to s. 19.85(1)(f), *Wis. Stats.*, to consider personnel matters, from which they arose without issuing a report. At this point, Regent Gelatt returned the gavel to Regent Grebe.

REPORT OF THE EDUCATION COMMITTEE

Consent Agenda Items

Regent Krutsch, Chair, presented Resolutions 7181 - 7187, which had been approved by the Education Committee as Consent Agenda Items. Her motion to adopt these resolutions was seconded by Regent Randall, and passed unanimously.

Requests to Trustees of the William F. Vilas Trust Estate

Resolution 7181:That, upon recommendation of the Chancellors of the University of Wisconsin-Madison and the University of Wisconsin-Milwaukee and the President of the University of Wisconsin System, the Board of Regents approves the request to the Trustees of the William F. Vilas Trust Estate for \$1,807,886 for fiscal year July 1, 1996 to June 30, 1997, subject to availability, as provided by the terms of the William F. Vilas Trust, for support of scholarships, fellowships, professorships, and special programs in arts and humanities, social sciences, biological sciences, physical sciences and music.

1996 Minority and Disadvantaged Student Report

Resolution 7182:That, upon recommendation of the President of the University of Wisconsin System, the Board of Regents accepts the 1996 Minority and Disadvantaged Student Annual Report for submission to the Governor and to the chief clerk of each house of the Legislature, pursuant to s. 36.25(14m)(c), <u>Wisc. Stats.</u>, for distribution to the appropriate standing committees under s. 13.172(3), <u>Wisc. Stats.</u>

UW-Parkside Academic Restructuring

Resolution 7183:That, upon recommendation of the Chancellor of the University of Wisconsin-Parkside and the President of the University of Wisconsin System, the Board of Regents, pursuant to section 36.09(1)(gm)(3.), <u>Wis.</u> <u>Stats.</u>, approves the following academic reorganization for the University of Wisconsin-Parkside, effective July 1, 1996:

discontinuing the School of Education, the School of Liberal Arts and the School of Science and Technology; restructuring their component academic departments and programs into the existing School of Business, which will be renamed the School of Business and Technology, and into one new unit, the College of Arts and Sciences. Resolution 7184:That, upon recommendation of the Chancellor of the University of Wisconsin-Extension and the President of the University of Wisconsin System, the revisions to UWEX Chapters 1-6, UW-Extension Faculty Personnel Policies, be approved.

<u>Named Professorship: Evan P. and Marion Helfaer Professor in Medicine, Medical</u> <u>School, UW-Madison</u>

Resolution 7185:That, upon the recommendation of the Chancellor of the University of Wisconsin-Madison, and the President of the University of Wisconsin System, Professor Gregory J. Crosby be appointed the Evan P. and Marion Helfaer Professor in Medicine, Medical School, for a five-year period, effective immediately.

<u>Named Professorship: Anthony B. Curreri Professor in Surgery, Medicine,</u> <u>Medical School, UW-Madison</u>

Resolution 7186:That, upon the recommendation of the Chancellor of the University of Wisconsin-Madison and the President of the University of Wisconsin System, Professor Layton F. Rikkers be appointed the Anthony B. Curreri Professor in Surgery, Medical School, for a five-year period, effective immediately.

Named Professorship: Folkert O. Belzer Professor, Medical School, UW-Madison

Resolution 7187:That upon the recommendation of the Chancellor of the University of Wisconsin-Madison and the President of the University of Wisconsin System, Professor Hans W. Sollinger be appointed the Folkert O. Belzer Professor, Medical School, for a five year period, effective immediately.

<u>Presentation: "Students at the Center: Learning and Teaching at the UW</u> <u>Centers</u>

Regent Krutsch reported that UW Centers' Provost and Vice Chancellor Marie Wunsch introduced this presentation.

Strategic Plan/Lateral Review of Business

Regent Krutsch highlighted this review, which had been distributed earlier to the Board, noting that its attention to removing strategic barriers within the plan in order to operate in a new, efficient and responsive mode is also an element of the Board's Study of the UW System in the 21st Century. Several individuals commented, including Dean Policano, UW-Madison; Dean Domitrz, UW-Whitewater; Kenneth R. Smith, University of Arizona, Chair of the Consultant Team; Wisconsin business leader and former Regent President Tom Lyon; and Earl Winkelman, retired Wisconsin business leader who participated in the Green Lake conference. Regent Krutsch moved the adoption of Resolution 7188; her motion was seconded by Regent MacNeil, and passed unanimously.

Resolution 7188:That upon the recommendation of the President of the University of Wisconsin System, the Board of Regents accepts the Partnership for Progress report and endorses the Strategic Plan of Business Education in the UW System.

In discussion following Regent Krutsch's report, Regent Lubar urged his colleagues to review it, praising it as a "blueprint" for future work. He was particularly impressed by its focus on what needs to be done. Regent Smith, who contributed to the report, added that the barriers identified might point toward issues which might require future attention. Regent Krutsch agreed, observing that this review and subsequent report point out the barriers to more efficient and responsive modes of action--she suggested that these may be a "microcosm" of some of the problems within the system as a whole. Examining the barriers business schools face in operating efficiently might be a useful tool for future reviews performed by a task force comprised of Board members, key legislators and Wisconsin business people. Regent Smith supported this suggestion, adding that the document seeks to bring outside people into the System as part of such processes.

Policy Discussion: Improving the Specialized Accreditation Process

In February 1995, the Education Committee hosted a panel presentation and discussion that focussed on institutional accreditation. At that time, issues involving specialized accreditation of academic programs were also raised. Senior Vice President Ward introduced Dr. Milton Blood, Managing Director and Director of Accreditation for the American Assembly of Collegiate Schools of Business and one of the February 1995 panelists. Dr. Blood provided an overview of his perceptions of specialized accreditation; discussed the relationship between specialized accreditation and the responsibilities of a governing board for ensuring quality, and addressed the issue of accreditation as it is evolving in the higher education community.

Report on the Status of ROTC in the UW System

Regent Krutsch reported that, at Regent President Grebe's request, the Committee had been provided with a report on the status of ROTC in the UW System. Noting that this report contained the observation that the UW System has difficulty attracting qualified minorities, that the experts cited said that there is no reason why incentives couldn't be offered and had made specific suggestions as to how that might be done, Regent Orr asked why this had not been done. Chancellor Ward explained that private schools can leverage federal funds better by completely discounting their high tuition and usually providing a small grant for room and board. UW System institutions can't discount tuition at all; however, Regent Grebe suggested that private fund-raising may be the answer to this issue. Chancellor Ward also observed that the perceived value of a discounted \$20,000 tuition is greater in the eyes of parents than that of a \$2,500 tuition, and added that the climate can also be a factor, since many recruits are from southern and southwestern regions of the country. Regent Grebe also said that competition for minority ROTC students is further complicated by the very successful ROTC programs at historically black colleges, which do a very good job recruiting.

Closed Session

Regent Krutsch reported that the Committee went into closed session to discuss personnel matters, at the conclusion of which the Committee adjourned.

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REPORT OF THE PHYSICAL PLANNING AND DEVELOPMENT COMMITTEE

Approval of Consent Agenda Items

Regent Dreyfus, Chair, presented the report, beginning with a motion to adopt Resolutions 7189 and 7190, which had been approved by the committee. Regent DeSimone seconded his motion, and the Resolutions passed unanimously.

UW-Milwaukee: Authorization to Dispose of .19 Acres of Surplus Land

Resolution 7189:That, upon the recommendation of the UW-Milwaukee Chancellor and the President of the University of Wisconsin System, authorization be granted to dispose of a 0.19acre improved parcel of surplus land located at 3107 North Shepard Avenue in the City of Milwaukee. This property has an estimated market value of approximately \$250,000. Authority is also requested to seek approval of the Joint Committee on Finance under Section 13.101(13) (b) for use of 50% of the net proceeds.

<u>UW-Stevens Point: Authority to construct a Central Chilled Water Plant and</u> <u>Distribution System Project</u>

Resolution 7190:That, upon the recommendation of the UW-Stevens Point Chancellor and the President of the University of Wisconsin System, authority be granted to construct a Central Chilled Water Plant and Distribution System project at an estimated cost of \$1,412,800 of General Fund Supported Borrowing (\$1,312,800 All-Agency Health, Safety and Environment Funds and \$100,000 Residual General Fund Supported Borrowing).

UW-Madison: Authority to name the Instructional Greenhouses and Conservatory Facility

Regent Dreyfus introduced and moved the adoption of Resolution 7191, remarking that Professor D.C. Smith joined the Agronomy Department in 1941 and retired in 1971 having served as Chairman for 19 of those years. Although his son donated over \$1 million in his memory, none of the gifts were a condition of this naming. The motion was seconded by Regent Steil, and passed unanimously.

Resolution 7191:That, upon the recommendation of the UW-Madison Chancellor and the President of the University of Wisconsin System, authority be granted to name the new Instructional Greenhouses and Conservatory Facility the "D.C. Smith Greenhouse."

UW-Whitewater: Authority to Construct Central Heating Plant Modifications

Regent Dreyfus moved adoption of Resolution 7192 and Regent Barry seconded the motion, which passed with Regent Steil abstaining because his law firm represents LSP-Whitewater.

Resolution 7192:That, upon the recommendation of the UW-Whitewater Chancellor and the President of the University of Wisconsin System, authority be granted to construct a central heating plant modifications project at an estimated cost of \$500,000. This work will initially be funded by the State, using Building Trust Funds - Contingency and will be reimbursed by LSP-Whitewater under terms of a steam sales agreement.

Report of the Vice President for Physical Planning and Development

Status Report on the Instructional Technology Infrastructure

Vice President Brown presented an update on the Instructional Technology Infrastructure to the committee, and Regent Dreyfus stated that the infrastructure development project is essentially complete. The next step is to remodel and equip the classrooms to use that infrastructure; four levels of classroom sophistication have been defined, and campuses are currently developing the cost estimates for inclusion in the 1997-99 Capital Budget.

1995 University of Wisconsin System Recycling Program Report

Regent Dreyfus reported that the committee learned that approximately 14,000 tons of material have been recycled system-wide, which he noted was "the approximate weight of the entire student body and faculty." He also reported that UW-Stevens Point had, for the third time, earned a place in the Renew America Environmental Success Index, and UW-Madison received its second Governor's Recycling Award for its SWAP program.

Recognition and Appreciation

Regent Dreyfus reported that the final action taken by the committee was to adopt a resolution of appreciation for the service of John Budzinski, who has been a member of this committee since July of 1992.

In addition, he expressed his appreciation for the work of Senior Vice President Paul Brown, with whom he has worked for 29 years; he cited Brown as an "incredible" public servant, observing that the people of Wisconsin were blessed to have such a dedicated person working for them. Regent Dreyfus concluded his report by thanking him for his work.

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ADDITIONAL RESOLUTIONS

Resolution of Appreciation, UW Center-Washington County

Regent Grebe introduced Regent MacNeil, who read and moved Resolution 7193, which was unanimously passed by a show of applause.

- Resolution 7193:Whereas, the Board of Regents is very pleased to have had the opportunity to hold the April 11 and 12, 1996, meetings at the UW Center-Washington County; and
- Whereas, this has been a special opportunity to learn first-hand about some of the UW Centers' unique assets and to speak with some of the faculty and staff whose outstanding work is instrumental in maintaining the Centers' well-deserved reputation for excellence; and
- Whereas, this visit has been enhanced by our tour of the Washington County Center facilities and informative presentations to the Education Committee on Learning and Teaching at the UW Centers; to the Business and Finance Committee on UW Centers Foundations; to the Physical Development and Planning Committee on state-local partnerships in facilities development; and to the full Board by former and current students of the UW Centers; and

We very much appreciated the warm and gracious hospitality extended by Dean

Rodney, Chancellor Grugel, faculty, staff, students and the entire community;

Therefore, be it resolved that the Board of Regents of the University of Wisconsin System hereby thanks the University of Wisconsin Centers and the UW Center-Washington County for a very interesting and enjoyable visit.

Resolution of Appreciation for Regent John Budzinski

Regent Grebe then introduced Regent Barry, who read and moved Resolution 7194. His motion was seconded by Regent Dreyfus, and passed unanimously.

Resolution 7194:Whereas, John Budzinski has retired from the Board of Regents, having completed four years of meritorious service; and

Whereas, he brought to the Board valuable perspectives based on his leadership position in the Steamfitters Union and his numerous public service activities in the Milwaukee area, as well as at the state level; and

Whereas, Regent Budzinski served as a member of the Physical Planning and Development Committee, the Committee on Student Discipline and Other Student Appeals, the Personnel Matters Review Committee, and other Special Regent Committees; and

Whereas, throughout his tenure on the Board of Regents, he has been a supporter of strong partnerships between the UW System and the Wisconsin Technical College System and served for a time as Regent representative to the WTCS Board;

Now, therefore, be it resolved that the Board of Regents of the University of Wisconsin System hereby commends John Budzinski for the many contributions he has made to the University of Wisconsin System; and

Be it further resolved that, with deep appreciation for the meritorious service that he has rendered, the Board of Regents hereby grants to him the status and title of Regent Emeritus.

Following the adoption of Resolution 7194, Regent Barry added that Regent Emeritus Budzinski had been an enjoyable colleague, praising his support for the UW System and his understanding of its relation to the workers of Wisconsin.

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UNFINISHED OR ADDITIONAL BUSINESS

Regent Barry expressed his "strong support and full confidence" in UW-Stout's Chancellor Sorensen. (The UW-Stout faculty's criticism of aspects of his participation in the Board's Study of the UW System in the 21st Century prompted this discussion.) Regent Barry emphasized that, while he values the high quality, competence and potential of the faculty, he objected to the anonymous nature of a vote which he feared might undermine the spirit of public and open discussion of strategies for meeting the challenges of the next century. He expressed his confidence that the faculty would move forward with the Chancellor in meeting those challenges as a team. Acknowledging that change often faces strong resistance, Regent Dreyfus observed that Chancellor Sorensen had "distinguished himself as a merchant of change" with his "innovative leadership," adding that it is the Board's role to support such efforts. At this stage of discussion, the quality of ideas, the potential for change and the future of that institution are the important issues. Regent Smith observed that Chancellor Sorensen represents the willingness and the strength to challenge the paradigms of the current system, citing this as an admirable trait; Regent Krutsch affirmed her high esteem for his leadership. In conclusion, President Grebe stated his belief that the Board as a whole has complete confidence in Chancellor Sorensen.

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CLOSED SESSION

At 10:05 a.m., the Board of Regents took a 10-minute recess, reconvening at 10:15 a.m., at which time Regent Lubar read Resolution 7195 and moved its adoption by the Board of Regents. The motion was seconded by Regent Dreyfus, and was adopted on a unanimous roll call vote, with Regents Barry, Benson, Brown, DeSimone, Dreyfus, Gelatt, Grebe, James, Krutsch, Lubar, MacNeil, Orr, Randall, Smith and Steil (15) voting in the affirmative. There were no dissenting votes and no abstentions.

Resolution 7195:That, the Board of Regents recess into closed session, to consider annual evaluations, as permitted by s.19.85(1)(c), Wis. Stats., to consider a petition for review of student disciplinary decision, UW-Milwaukee, and to consider a petition for review of a decision on a student complaint against faculty members at UW- Stout as permitted by s.19.85(1)(f), Wis. Stats., and to confer with legal counsel, as permitted by s.19.85(1)(g), Wis. Stats.

At 12:10 p.m., the Board arose from Closed Session and announced the adoption of Resolutions 7196 and 7197.

UW-Stout: Petition for Review of Decision on a Student Complaint

Resolution 7196:That, upon the recommendation of the Personnel Matters Review Committee, the request for Regent review of a student complaint against faculty members at UW-Stout be denied.

UW-Milwaukee: Petition for Review of Student Disciplinary Decision

Resolution 7197:That, upon the recommendation of the Student Discipline and Other Student Appeals Committee, the Board of Regents denies the request for Regent review of a student disciplinary action at UW-Milwaukee.

At this time, the Board of Regents announces the adoption of Resolution 7198, which was approved in the February 9, 1996 meeting of the Board of Regents but was not reported pending acceptance by the nominees.

UW-Superior: Honorary Degrees

Resolution 7198:That, upon the recommendation of the Interim Chancellor of the University of Wisconsin-Superior and the President of the University of Wisconsin System, the University of Wisconsin-Superior be authorized to grant honorary doctorate degrees to the following persons, subject to their acceptance:

> Lucile Hammill Webb Arnold Schwarzenegger

The meeting ended at 12:10 p.m.

Judith A. Temby, Secretary

May 2, 1996

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