Capital Planning at UWM: Building a Top-Tier Research University

UW System Board of Regents Meeting
Capital Planning and Budget Committee
June 5, 2014

Robin Van Harpen
Vice Chancellor for Finance & Administrative Affairs
UWM’s Vision (2012)

- We will be a **top-tier research university** that is the best place to learn and work for students, faculty and staff, and that is a leading driver for sustainable prosperity.

- We will accomplish this through a commitment to excellence, powerful ideas, community and global engagement, and collaborative partnerships.
UWM’s Strategic Planning Initiative (2013-14)
UWM’s Strategic Planning Initiative*

- **Strategic Goals:**
  - **Research Excellence:** To accelerate UWM’s profile as a top-tier research university, generating discoveries and scholarly outcomes that are recognized within the research community and have a strong positive impact on society.
  - **Successful Students:** To graduate highly skilled individuals at all levels, including research and practice-based doctoral degrees.
  - **Community Engagement:** To be a leading driver for sustainable prosperity and to enrich the quality of life in the region through community and business partnerships.

- **Transformational Goal:**
  - **Institutional Culture:** To enhance a culture that embraces diverse perspectives and provides an inclusive environment for all faculty, staff, and students.

*In final development*
UWM’s Master Plan (2010)

- Guiding Principles:
  - Learning & Discovery
  - Access & Campus Life
  - Research Growth & Partnerships
  - Location & Connectivity
  - Stewardship
- Space deficit: 1,164,000 ASF
- Kenwood campus development
- “Opportunity Sites”
Capital Planning Update

- Recent Projects
- Major Projects for 15-17
  - Innovation Campus IRC
  - NWQ Infrastructure
  - Student Union
  - Basketball Practice Facility
- Beyond 15-17
  - SWQ Redevelopment
  - NWQ Redevelopment
Recent Projects

Global Water Center
Lease – 7th Floor
Opened September 2013

Children’s Learning Center in NWQ
PR Project
Opened January 2014

Innovation Accelerator
Lease of Building
Opening Summer 2014
Recent Projects

School of Freshwater Sciences
GPR Project
Opening Fall 2014

Kenwood IRC
GPR/PR Project Project
Opening Summer 2015
Major Projects 15-17

Innovation Campus Integrated Research Center
- $75M GPR
- 84,000 ASF
- Opening 2017-18
Major Projects 15-17

NWQ Infrastructure
- $60M GPR/PR
- 455K ASF Impacted
Major Projects 15-17

Student Union Renovation
- $105M PR (estimate)

Basketball Practice Facility
- $11.7M PR (estimate)
Beyond 2017 – Southwest Quad
Stewardship in Capital Planning

UWM Master Plan (2010):
“We envision a campus environment that is support, safe and secure; invests in the holistic well-being of students, faculty and staff; and delivers a high-quality campus life and student experience, all based upon a primary emphasis on environmental, fiscal, and social sustainability…”

UWM Guiding Values (2012)
“We value… Stewardship of resources that promote sustainability, prosperity, and equity for all in the local and global communities.”

UWM’s Draft Strategic Plan (2014):
“In making decisions about investment of scarce resources, the university must examine the program’s value and alignment to UWM’s transformation, ability to sustain itself financially, and its ability to generate a financial return to support investment in other programs.”
Stewardship in Capital Planning

- Invest strategically
- Leverage relationships with strategic partners
- Create spaces of the future
Conclusion