

DAVID L. MILLER

PROFESSIONAL SUMMARY

An executive with 25 years of experience in higher education, government, and teaching currently leading the capital planning efforts for Wisconsin's 13 public universities, 13 two-year colleges, and statewide extension. Strong management skills in all aspects of capital planning, management, and real estate in multifaceted, complex institutions. Successful experience in leading university planning and management in a wide variety of university operations.

CAREER EXPERIENCE

University of Wisconsin System Administration, Madison, WI 1997 - Current

Assistant Vice President for Capital Planning and Budget 2003-2007

Associate Vice President for Capital Planning and Budget 2008-Current

- Responsible for all UW System facilities planning and development including the biennial capital budget typically exceeding \$750,000,000 in construction and maintenance.
- Leads a staff of professionals including architects and engineers.
- Manages the prioritization and distribution of over \$100,000,000 biennially to UW institutions for maintenance, repair, and renovation projects.
- Directs real estate planning and management of more than 18,000 acres and directs the planning and maintenance of 57 million square feet of space at UW campuses.
- Coordinates project development and financing.
- Negotiates with state and university officials, private sector consultants, and contractors.
- Reports to and coordinates the Board of Regents' Capital Planning and Budget Committee.
- Reports to the Wisconsin State Building Commission, chaired by the Governor.

Additional Assignments and Responsibilities

- Member of the UW System president's cabinet; involved in planning and implementing comprehensive UW System policies in a wide variety of issue areas.
- Member of the Administrative and Fiscal Affairs senior management team; involved in planning, financial management, personnel, IT, and implementing UW System-wide policies.
- Assigned by the UW System president as the lead coordinator for the 2011-12 Legislature's Special Task Force on UW Restructuring and Operational Flexibilities.
- Serves as the senior liaison with the Office of the Governor on fiscal and policy matters.

Key Achievements

Planning

- Overhauled the UW System planning process to align budgeting with available resources.
- Improved System-wide space utilization and management guidelines to generate savings.
- Integrated comprehensive long range physical development master plans at UW campuses.
- Achieved 10 years of increased state funding in capital budgets through long-range planning.

Finance and Budget

- Negotiated a new approach with state officials to finance large academic facility projects allowing funding to more closely follow the planning, design, and construction schedule.
- Developed a new financial policy and procedure allowing UW foundations to leverage gift pledges through private lending to meet project schedules.
- Improved maintenance planning, budgeting, and evaluation in cooperation with UW campuses' physical plant directors and consultants.
- Developed innovative programs to finance and implement energy saving projects such as a capital bonding revolving fund and performance contracting.
- Negotiated 10 public-private ventures for the construction of new UW facilities: examples include complex projects integrating multiple condominium partners, design/build and lease/purchase arrangements, and privately funded and constructed projects.

Management

- Reorganized the architectural and engineering staff to more effectively and efficiently deliver campus planning services to UW institutions.
- Hired and managed staff, including architects, engineers, and planners.
- Successfully managed division operational budgets.

Special Assistant for State Relations 1997-98

Assistant Vice President for University Relations 1999-2003

- Managed interaction between the UW System and the branches of state government.
- Led a team of legislative liaisons from the 13 UW System universities, extension, and colleges.
- Advised the president, 14 chancellors, and Board of Regents on legislative policies and strategies.
- Assisted in biennial budget planning and shepherded the budget through the legislative process.

Wisconsin State Legislature, Madison, WI 1992-1997

Policy Analyst / Legislative Aide

- Drafted and managed a wide range of major policy initiatives, in both houses of the legislature. Served on panels, testified before committees, and worked with state agency personnel, the media and the public on behalf of multiple legislators.

Congressional Youth Leadership Council; Washington, DC; Faculty Advisor; 1988-1992

District of Columbia Public Schools; Washington, DC; Shaw JHS, Teacher; 1988-1992

Kuppenheimer Men's Clothiers; Washington, DC; Manager; 1986-1988

Verner, Liipfert, Bernhard & McPherson; Washington, DC; Paralegal; 1985

Tennessee State Legislature; Nashville, TN; Legislative Analyst; 1985

EDUCATION

University of Wisconsin-Madison, Madison, WI

Master of Business Administration, Executive Degree, 2012

Trinity Evangelical Divinity School, Deerfield, IL

Graduate coursework, 2001-2003

University of Wisconsin-Madison, Madison, WI

La Follette School of Public Affairs, Graduate coursework, 1998 – 2000

University of the District of Columbia, Washington, DC

Teaching Certification, 1987

East Tennessee State University, Johnson City, TN

Bachelor of Science; Political Science, 1984

PUBLIC SERVICE AND MEMBERSHIPS

Society of College and University Planning (SCUP), Board of Directors, 2007-2010 (Executive Committee Member 2009-10), Executive Leadership Council, 2012

Certificate in University Planning from the SCUP Planning Institute, 2005

Council for the Advancement and Support of Education, 1997 - 2003

National Association of State Universities and Land Grant Colleges, 1997 – 2003

Invited presenter, NASPA, Student Affairs Professionals, Regional Conference, Nov. 2012

Invited presenter, State Relations Conference of CASE, NASULGC, and AASCU, 2001

Invited presenter, The Campus Development Summit, April 2013

Awarded one-year term in Leadership Greater Madison (LGM 9) 2001

Chairman, Board of Elders, High Point Church, 2006-2009

Board of Trustees, Wisconsin 4-H Foundation, 2001-2004

Board of Directors, Wisconsin Girl Scouts, 2002-2004