



Dorm





'Extravagant' room makeover

'Extravagant' room makeover

student

worth it for parent, student

USA Today 9/3/12









Leaving home, but none of its comforts
The New York Times 8/29/12







Leaving home, but none of its comforts
The New York Times 8/29/12







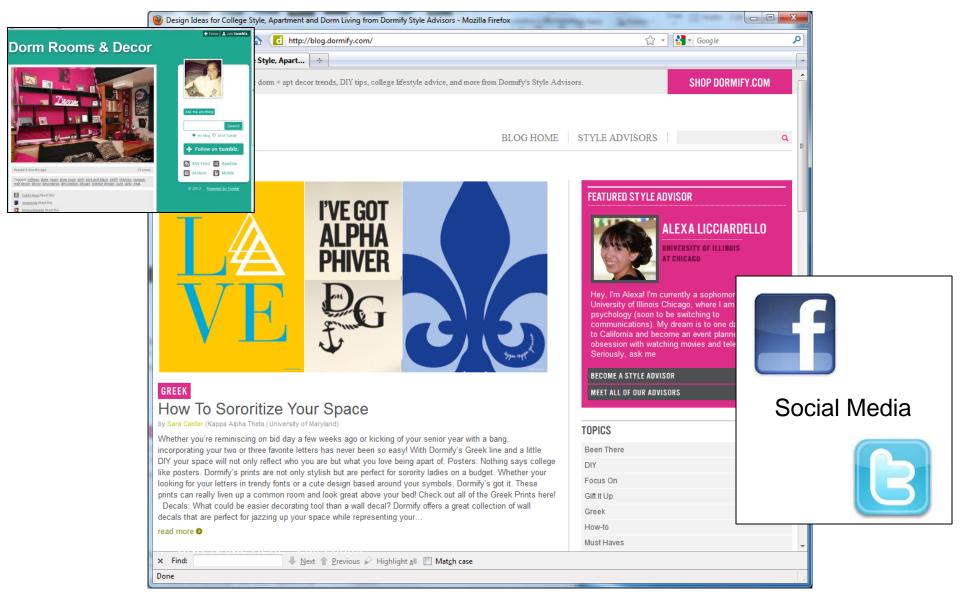


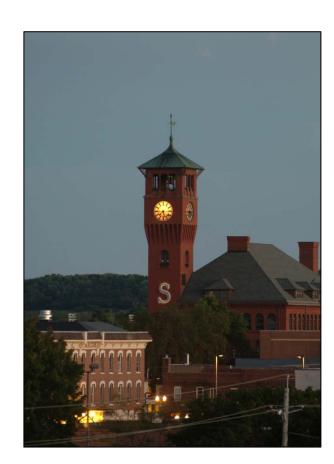
















Old Halls	
Hovlid	1960
Fleming	1961
McCalmont	1962
AF	1966
СКТО	1966-68
НКМС	1966-69
North	1967
South	1967
Wigen	1970









"too dark"

"worn out"







Known Issues



- Inadequate fire protection systems
- Lack of ADA compliance



 Failing plumbing, HVAC, & electrical systems



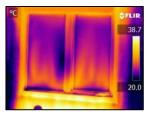
Asbestos



Student Concerns



- Dated appearance
- Lack of privacy



 Energy efficiency & sustainability (LEED)



Key Questions

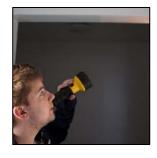
- Where do we start?
- How do we pay?
- How do we minimize the impact on students and revenue?

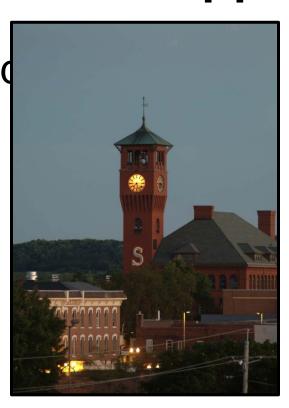
Demand for Housing





Collected









- Collected data
 - Surveyed
 - Held focus groups
 - Met with experts





- Collected data
 - Surveyed
 - Held focus groups
 - Met with experts
 - Looked at best practices and trends
 - Held visioning sessions
 - Utilized colleague expertise





- Hired architectural firm
 - Verify conditions
 - Identify solutions







- Identify solutions
- Estimate costs









- Verify conditions
- Identify solutions
- Estimate costs
- Include LEED (sustainable)

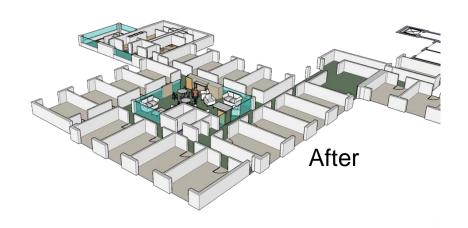




- Hired architectural firm
 - Verify conditions
 - Identify solutions
 - Estimate costs
 - Include LEED (sustainable)
 - Develop schedule & phasing options

Concepts









No New Hall



- Not financially viable (\$13M)
- Lack of available space on campus



More sustainable and eco-friendly to remodel

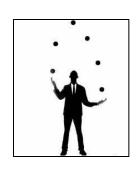


Address Current Deficiencies



- Meet student needs & expectations
- Provide like-new conditions

Old Halls	
Hovlid	1960
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HKMC	1966-69
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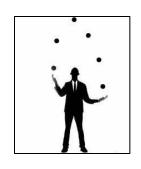


Phasing Sequence

To minimize the impact on the campus &revenue:

Sequence based on age (primarily)

Old Halls	
Hovlid	1960
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All Halls Available Fall

Phasing Sequence

1967

1970

To minimize the impact on the campus &revenue:

Sequence based on age (primarily)

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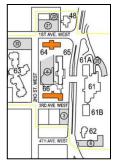
 Limit b **Old Halls** Hoylid 1960 1961 **Fleming** by remode **McCalmont** 1962 **AF** 1966 Remo **CKTO** 1966-68 **HKMC** 1966-69 North 1967

South

Wigen

time 12
summer





Phasing Sequence

1 st	Hovlid	
2 nd	Wigen (first round, limited scope)	
3 rd	Fleming	
4 th	McCalmont	
5 th	North Cube A	
6 th	North Cubes B and C	
7 th	South Hall Cubes A and B	
8 th	South Hall Cube C	
9 th	CK	
10 th	то	
11 th	AF	
12 th	HK	
13 th	MC	
14 th	Wigen (second round, full scope)	



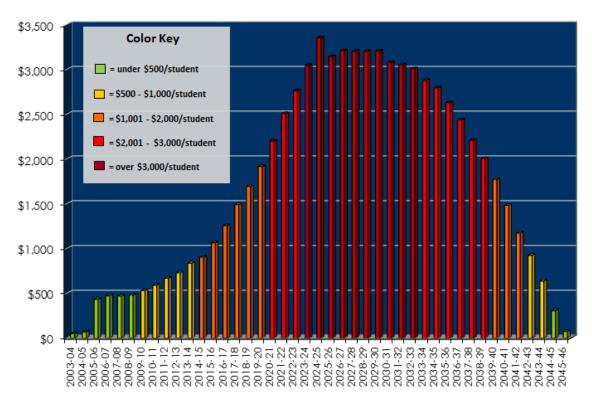
Projected Costs

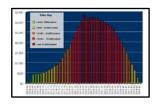
1 st	Hovlid	\$6,900,000
2 nd	Wigen (first round, limited scope)	\$2,100,000
3 rd	Fleming	\$6,400,000
4 th	McCalmont	\$6,500,000
5 th	North Cube A	\$4,200,000
6 th	North Cubes B and C	\$9,000,000
7 th	South Hall Cubes A and B	\$9,500,000
8 th	South Hall Cube C	\$4,600,000
9 th	CK	\$9,800,000
10 th	то	\$9,300,000
11 th	AF	\$10,800,000
12 th	HK	\$11,400,000
13 th	MC	\$11,000,000
14 th	Wigen (second round, full scope)	\$6,200,000



Debt Impact

Model debt into our rates

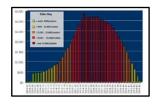




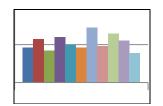
Debt Impact



- Model debt into our rates
- Exceed national benchmarks for value



Debt Impact



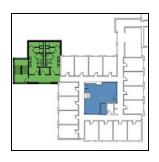
- Model debt into our rates
- Exceed national benchmarks for value
- Rates among lowest in system



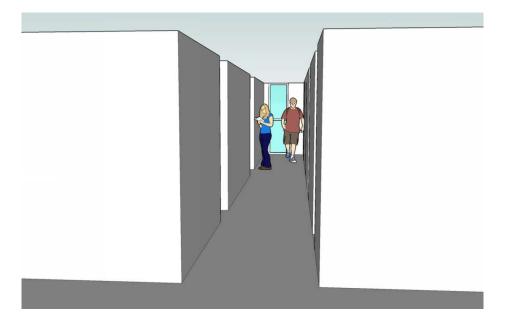
Designing Unique Spaces

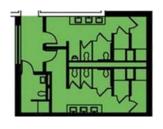


- Live
- Work
- Study
- Relax

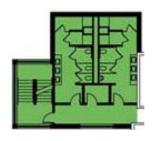


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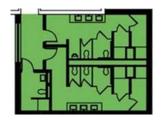
Student Expectations

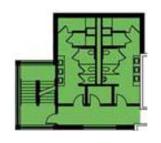


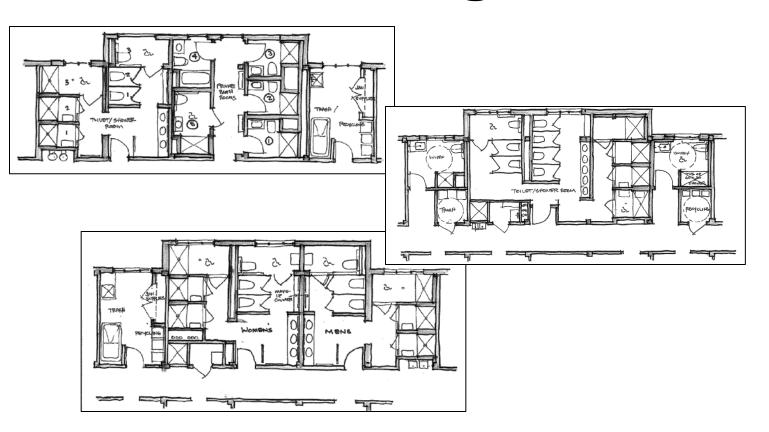


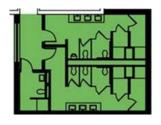


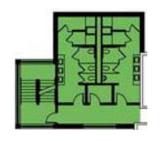


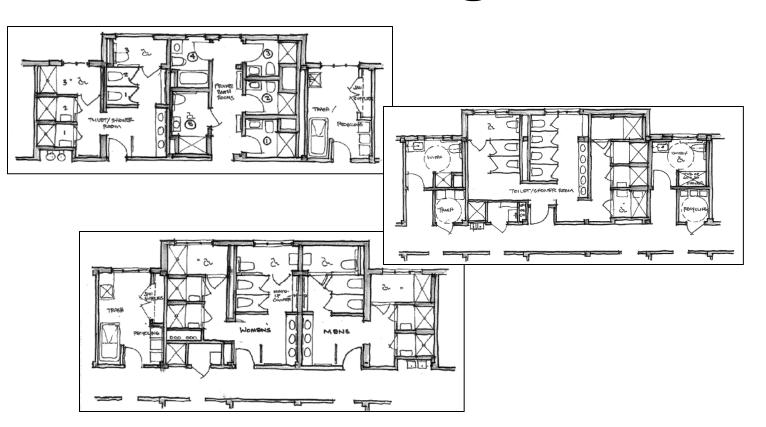


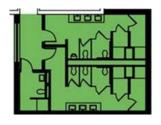




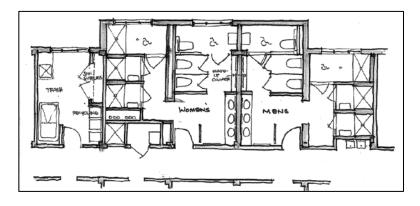


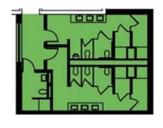








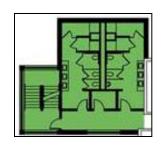




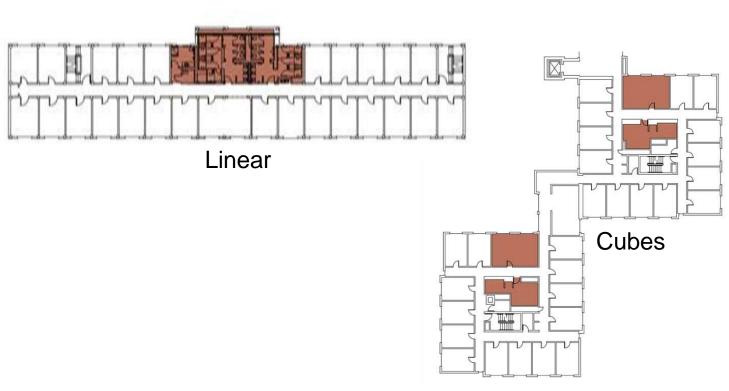


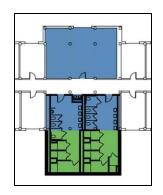
- Men's and women's baths on each floor
- ADA accessible unisex baths
- Larger baths
- Private showers and changing areas





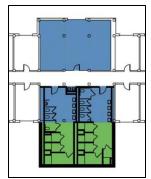
Campus Halls





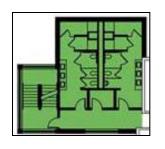
Linear Halls





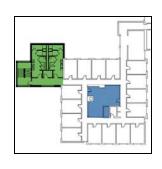
Linear Halls





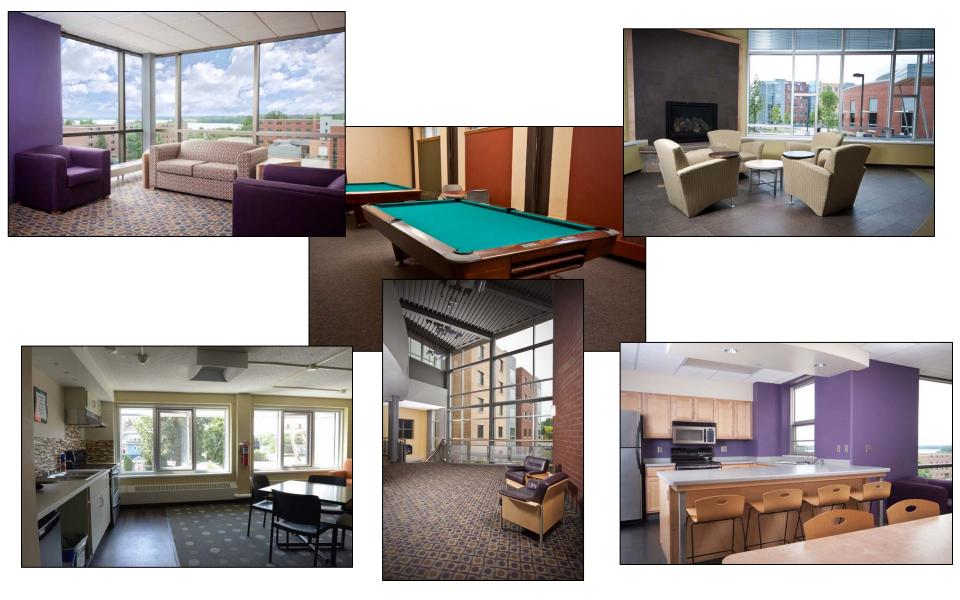
Cube Halls





B'effcene









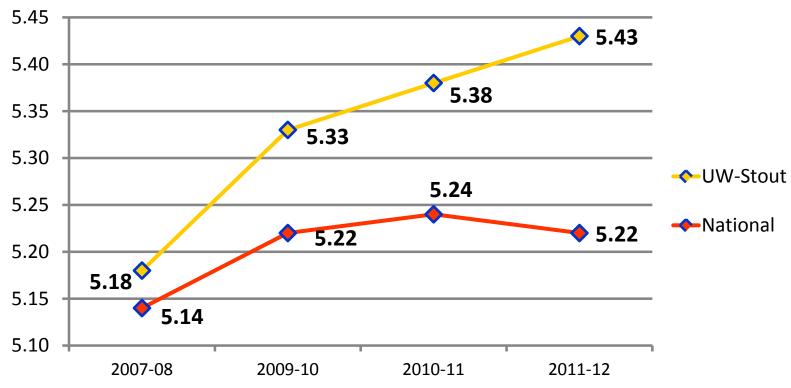
Campus Impact

- Evident in benchmarking surveys
- Of 3,000 residents, 2,353 responded



Satisfaction: Room/Floor Environment

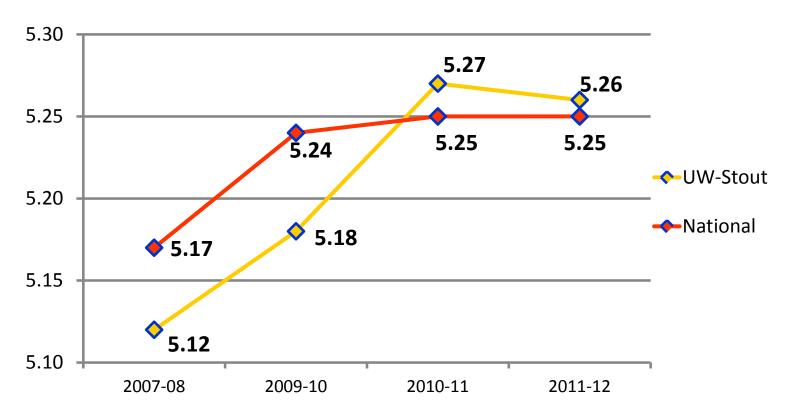






Satisfaction: Facilities

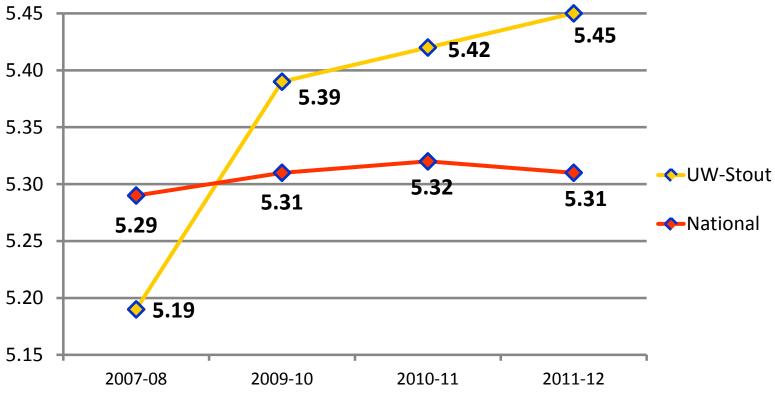






Overall Resident Satisfaction

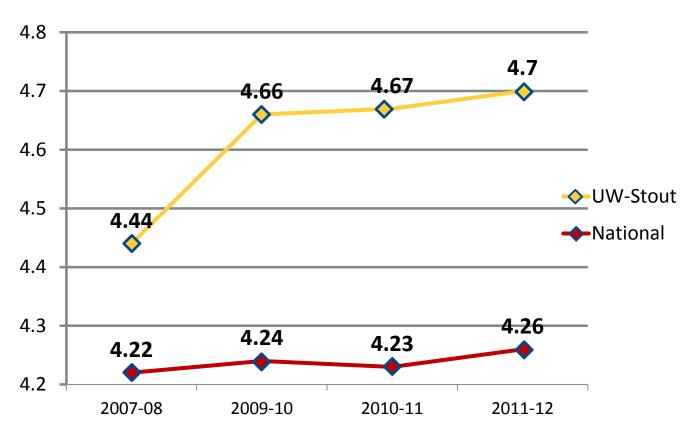








Satisfaction: Value





Recaptured through increased retention and judiciously raised rates

Summary

- Additions preferred to new hall or remodeling only
- Complete infrastructure replacement
- Phased renewal is best option
- Overall project cost: est. \$100M

