

# AND PRELIMINARY ANNUAL OPERATING BUDGET

BOARD OF REGENTS'
BUSINESS AND FINANCE COMMITTEE
JULY 10, 2025

JULIE GORDON, VICE PRESIDENT FOR FINANCE AND ADMINISTRATION

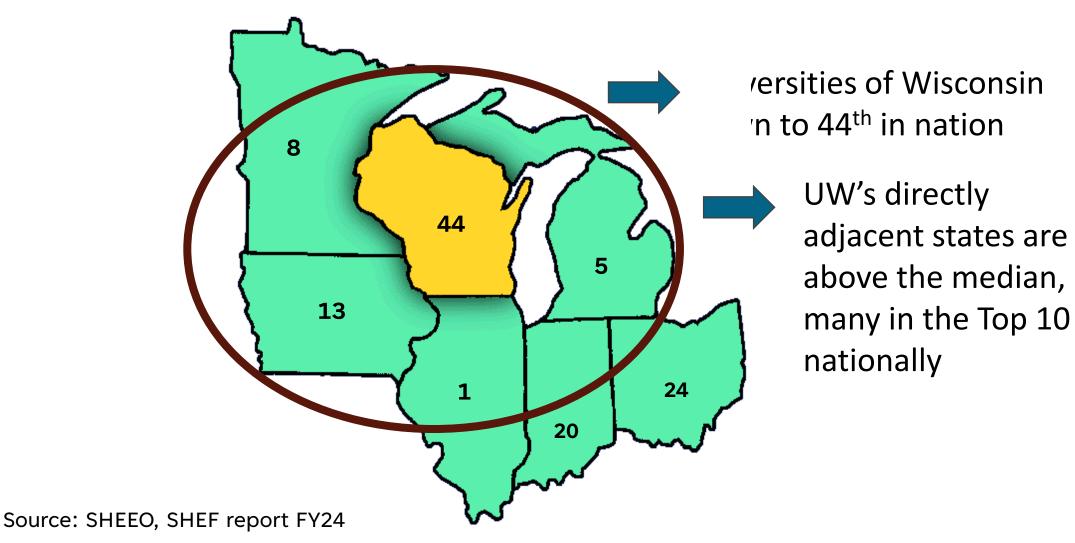


## FY 2026 TUITION & PRELIMINARY OPERATING BUDGET

- Key FY 2026 financial factors
  - ➤ Low tuition and state support constrains continuation of current services & strategic investment
  - ➤ Long term effects of **10-year tuition freeze** (2014-2023)
  - > Impacts of inflation beyond revenue increases
  - ➤ **Enrollment challenges** driven by demographics, participation rates, and international restrictions
- \$855M biennial budget request to move to national median & support priority areas
- Final biennial budget approval on July 3, 2025

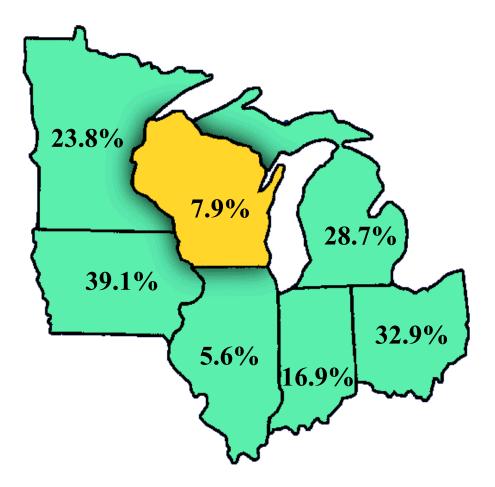


#### TUITION AND STATE SUPPORT IN MIDWEST





## CHANGE IN RESIDENT UNDERGRADUATE TUITION AT MIDWEST FLAGSHIPS, 2015 THROUGH 2025



#### **Current Tuition (no fees):**

University of Michigan: \$17,404

University of Minnesota-Twin Cities: \$15,148

University of Illinois-Urbana-Champaign:

\$12,712

The Ohio State University: \$12,180

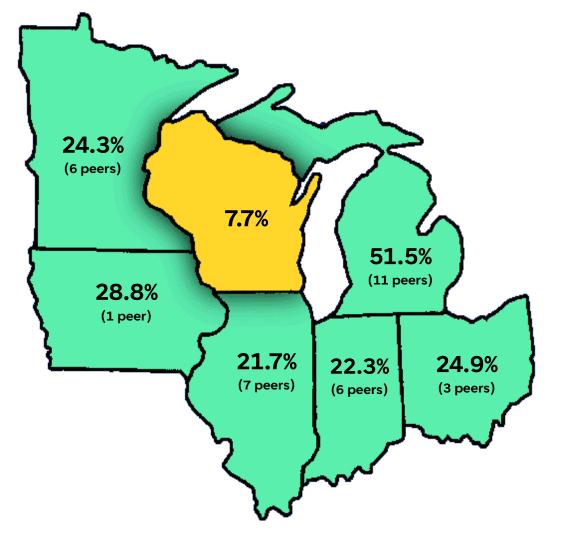
Indiana University-Bloomington: \$10,622

**University of Wisconsin-Madison: \$10,006** 

University of Iowa: \$9,286



## CHANGE IN RESIDENT UNDERGRADUATE TUITION AT UW COMPREHENSIVE PEERS, 2015 THROUGH 2025\*



Resident Undergraduate Tuition Only

<sup>\*</sup>During this period, several universities in Michigan moved to a block tuition model that combines tuition and fees into a flat rate



## FY 2026 TUITION & PRELIMINARY OPERATING BUDGET

- Pressure to set FY 2026 tuition and establish operating budget
  - ➤ Need to **notify students and families** of 2025-26 tuition rates to allow time for them to plan
  - Campus staff need time to complete student-facing tasks, such as providing tuition bills and packaging financial aid
  - ➤ University departments need to know their budgets so they can best **determine how to advance initiatives/missions** (e.g., academic or student support programs)
    - Particularly needed for campuses implementing budget reductions



#### 2025-27 UW BIENNIAL BUDGET

#### Additional State Investment

- Traditional funding (70%) for **general wage adjustments** (3% in FY 2026, 2% in FY 2027): **\$35M in FY26**
- ➤ Merit and market funds: \$27M annually to recruit and retain faculty in high demand fields (JCOER approval needed)
- ➤ General operations funding: \$26.5M annually (JCOER approval needed)
  - > Universities with declining enrollment
  - > Based on student credit hours
- ➤ Virtual telehealth mental health services: \$3.5M annually
- **≻** Deallocation: \$8M annually
- ➤ Standard budget adjustments
- Requires changes to faculty credit hours and credit transferability and requires organizational review & efficiency study



#### FY 2026 TUITION

- Tuition recommendations consider additional state investment, increasing UW costs and student needs.
- With additional tuition revenue of \$49M, UWs will need to address:
  - ➤ Traditional tuition share of UW wage adjustments and benefit increases (\$29.7M)
    - Additional movement to close distance from national salary averages
  - ➤ Significant **inflationary pressures** (supplies ~**\$10M** projected in FY26)
  - ➤ Uncertainties surrounding federal funding
    - > Federal financial aid (reducing Pell and eliminating SEOG result in reduction of ~\$44M)
    - Student support programs, such as TRIO programs (\$11.8M)



## Rate Recommendation: Undergraduate Tuition and Fees



### FY26 RESIDENT UNDERGRAD TUITION

> FY26 Recommendation: a 4.0% increase to base tuition rate with 1% additional tuition exercised for all UWs, except UW-Green Bay

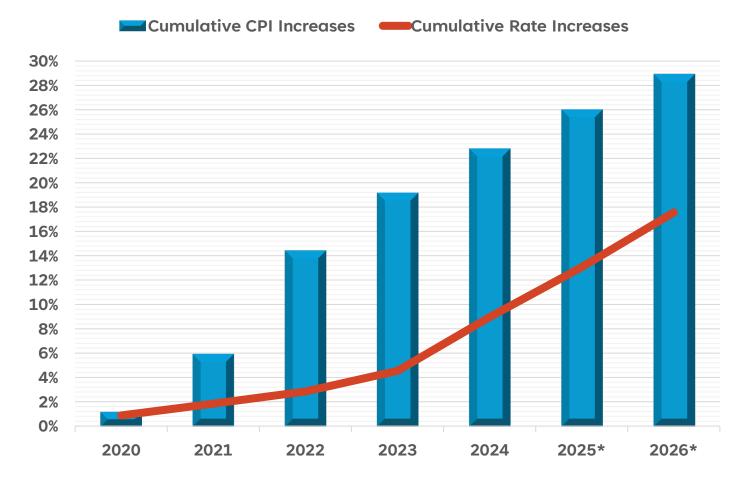
	Annual Resident Undergraduate Tuition			
	2024-25	2025-26		
University	Tuition	Proposed	Change	% Change
UW-Madison	\$10,006	\$10,506	\$500	5.0%
UW-Milwaukee	\$8,772	\$9,211	\$439	5.0%
UW-Eau Claire	\$7,931	\$8,328	\$397	5.0%
UW-Green Bay	\$7,125	\$7,410	\$285	4.0%
UW-La Crosse	\$8,333	\$8,750	\$417	5.0%
UW-Oshkosh	\$7,061	\$7,414	\$353	5.0%
UW-Parkside	\$6,978	\$7,327	\$349	5.0%
UW-Platteville	\$7,126	\$7,482	\$356	5.0%
UW-River Falls	\$7,121	\$7,530	\$409	5.8%
UW-Stevens Point	\$7,378	\$7,747	\$369	5.0%
UW-Stout	\$7,715	\$8,101	\$386	5.0%
UW-Superior	\$7,082	\$7,436	\$354	5.0%
UW-Whitewater	\$7,119	\$7,475	\$356	5.0%



River Falls
Additional
Tuition ~\$53
as year 3 of
4-year plan



## CPI VS. AVERAGE COST OF ATTENDANCE FOR RESIDENT UNDERGRADUATE

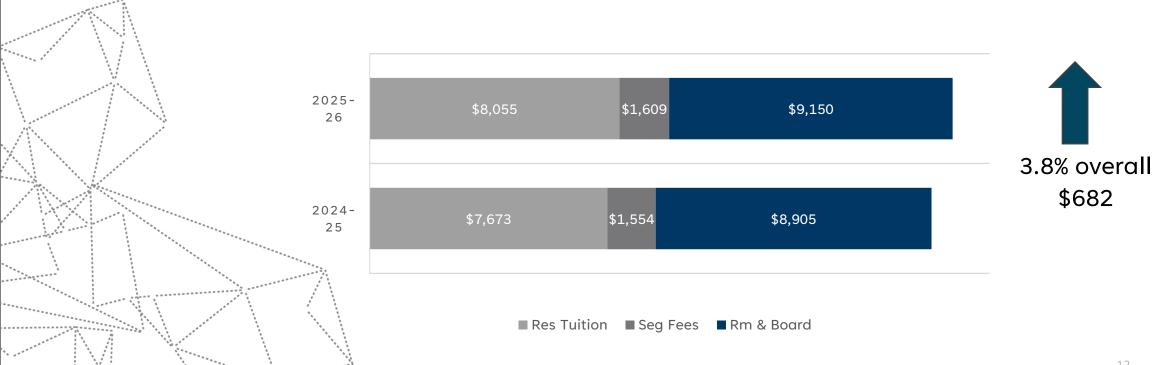


inflation from 2020 through 2026 is estimated at 29%; the primary cost of attendance over that time will increase by approximately 18%



#### FY26 RESIDENT UNDERGRAD TUITION

- Segregated fees and room & board rates were approved by the Board of Regents in April 2025
- Year over year, 2025-26 tuition, segregated fees, and room & board fees increase will be 3.8%





## FY26 NON-RESIDENT UNDERGRAD TUITION

- Non-resident tuition heavily market driven and competitive
- Various programs may take precedent over posted non-resident rate
  - Midwest Tuition (150% of resident rate)
  - > Return to Wisconsin (25% reduction in non-resident rate)
  - Minnesota Reciprocity (pay Minnesota resident rate)
- FY26 Recommendation:
  - Increase of same dollar amount at UW-Green Bay, UW-Stevens Point, and UW-Whitewater (\$285-369)
  - Increase of same percentage at all other UW universities (~5%)



## Rate Recommendation: Program-specific Tuition



#### PROGRAM-SPECIFIC TUITION

- Limited to universities with previously agreed upon multi-year phase-in plans
- UW-Madison

	2024-25	2025-26	Change	% Change
Engineering Undergraduate				
Resident	\$10,006.07	\$10,506.48	\$500.41	5.00%
Engineering	\$2,600.00	\$3,200.00	\$600.00	23.08%
Total	\$12,606.07	\$13,706.48	\$1,100.41	8.73%

- UW-Stout
  - Moving to per credit for 3 programs, consistent with other programs



# Rate Recommendation: <u>Graduate Tuition</u>



## FY26 RESIDENT GRADUATE TUITION

➤ FY26 Recommendation: Comprehensives & polytechnic institution increasing by same percentage as undergraduate tuition. No change at UW-Madison and UW-Milwaukee.

	Annual Resident Graduate Tuition			
	2024-25	2025-26		
University	Tuition	Proposed	Change	% Change
Madison	\$10,728	\$10,728	\$0	0.0%
Milwaukee	\$11,102	\$11,102	\$0	0.0%
Eau Claire	\$8,954	\$9,401	\$448	5.0%
Green Bay	\$8,669	\$9,016	\$347	4.0%
La Crosse	\$9,269	\$9,733	\$464	5.0%
Oshkosh	\$8,580	\$9,009	\$429	5.0%
Parkside	\$8,892	\$9,337	\$445	5.0%
Platteville	\$8,531	\$8,958	\$427	5.0%
River Falls	\$8,653	\$9,139	\$486	5.6%
Stevens Point	\$8,704	\$9,139	\$435	5.0%
Stout	\$8,071	\$8,474	\$404	5.0%
Superior	\$7,927	\$8,323	\$396	5.0%
Whitewater	\$9,256	\$9,719	\$463	5.0%



#### UW-MILWAUKEE PLATEAU CHANGE

- UW-Milwaukee Direct Entry Master of Nursing (DE-MN) program requests an increase in its graduate plateau from 8 to 15 credits
- No change in per credit rate but condensed program requires more credits each semester
- Phased in with new rate impacting only Fall 2025 cohort (~24 students)

	2024-25	2025-26	Change	% Change	
Direct Entry Master of Nursing - change plateau from 8 to 15					
Resident	\$11,101.92	\$20,816.10	\$9,714.18	87.50%	
Nonresident	\$24,532.96	\$45,999.30	\$21,466.34	87.50%	
Midwest Tuition Rate	\$16,652.96	\$31,224.30	\$14,571.34	87.50%	



# FY 2026 Preliminary Annual Budget: <u>Revenues</u>

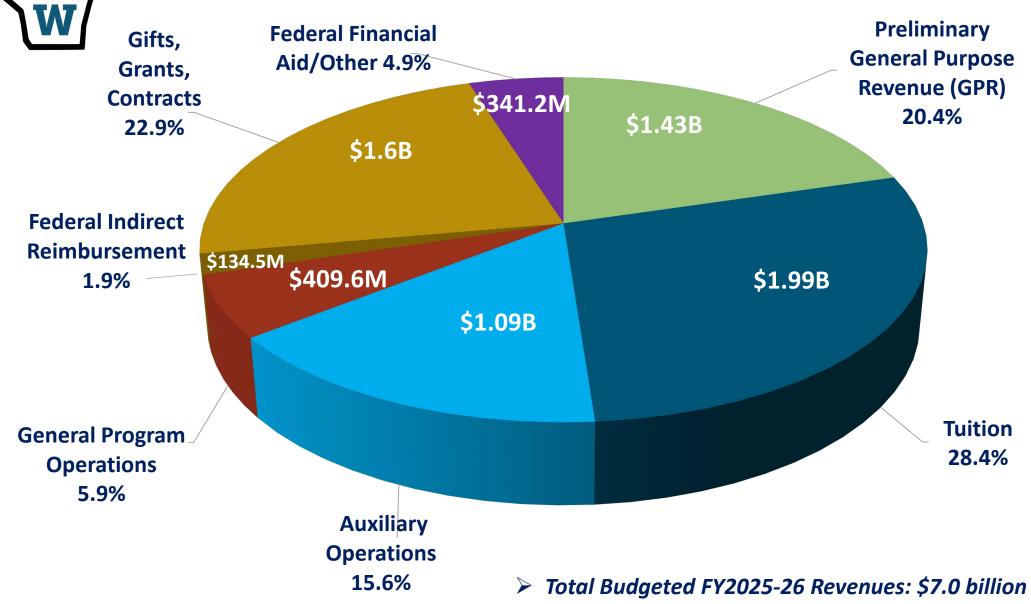


### FY26 PRELIMINARY REVENUE BUDGET

- Newly identified additional state revenue (General Purpose Revenue) not yet fully reflected within the budget
  - Except traditional funding of pay plan, preliminary budget built with no new GPR pending state action
  - Need to determine university allocations for new funding
  - Must submit allocation plans and policies to obtain further legislative approval and release of funds
- Will bring budget incorporating additional state revenue back to Board for discussion and approval

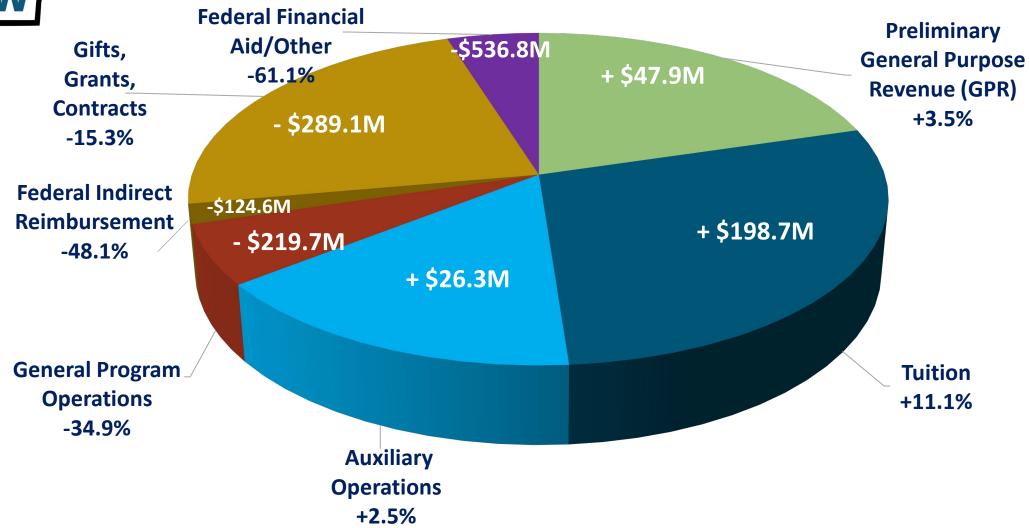


#### FY26 PRELIMINARY REVENUE BUDGET





#### FY26 REVENUE BUDGET CHANGE FROM FY25

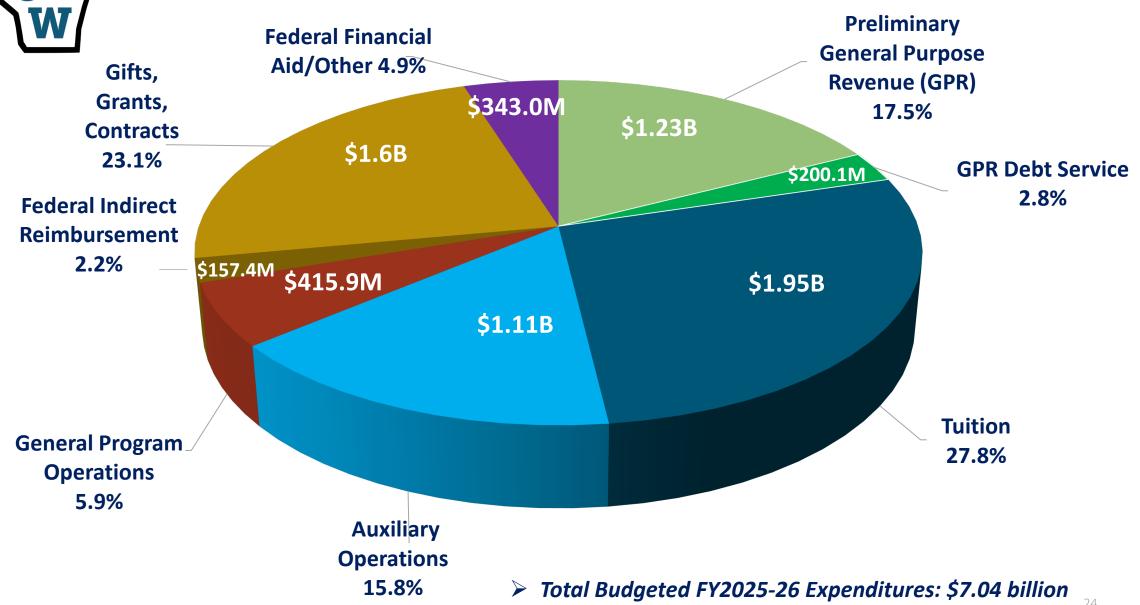




## FY 2026 Annual Preliminary Budget: <u>Expenses</u>

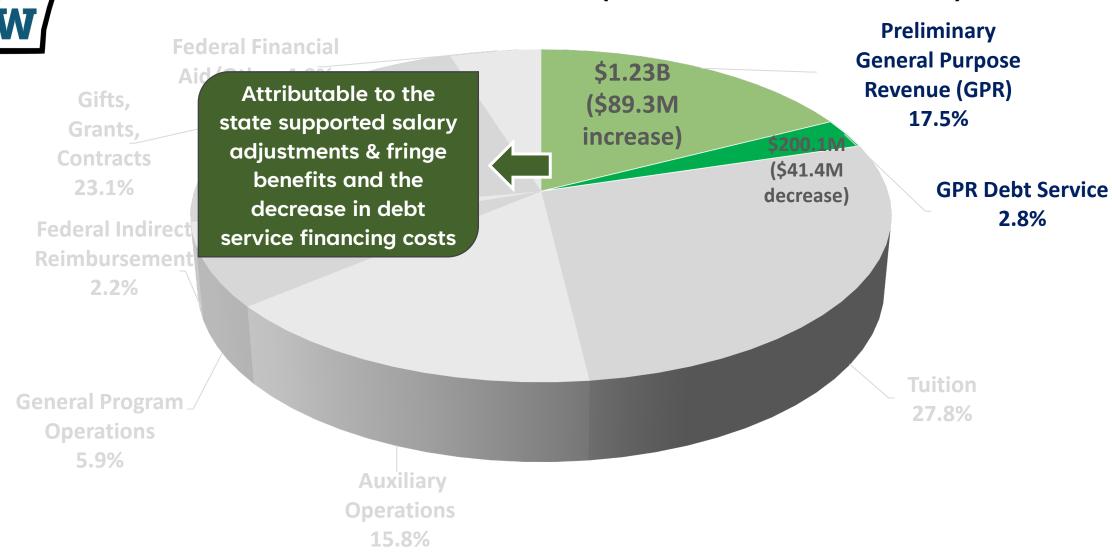


#### FY26 TOTAL EXPENSE BUDGET



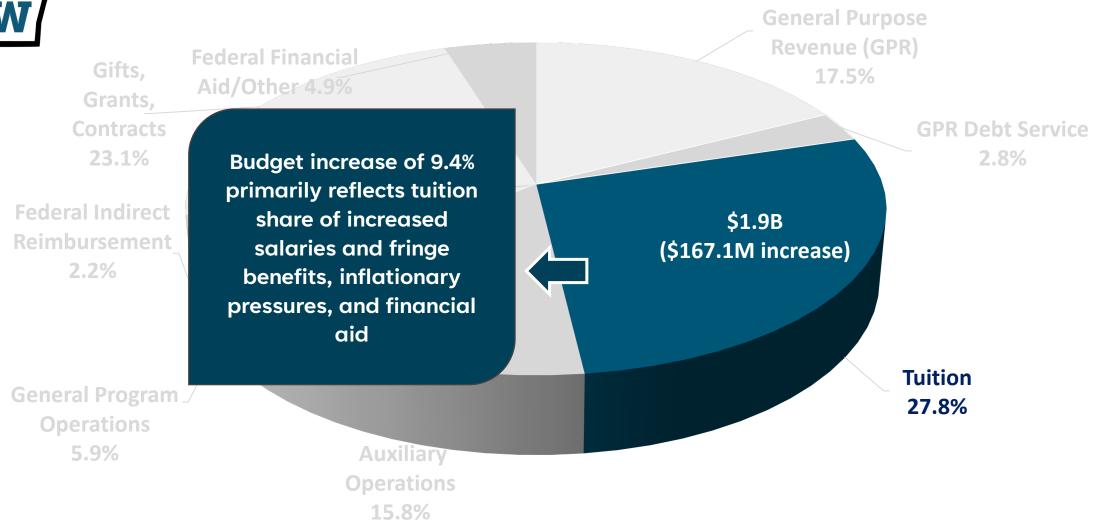


#### BUDGET CHANGE: GPR (STATE SUPPORT)



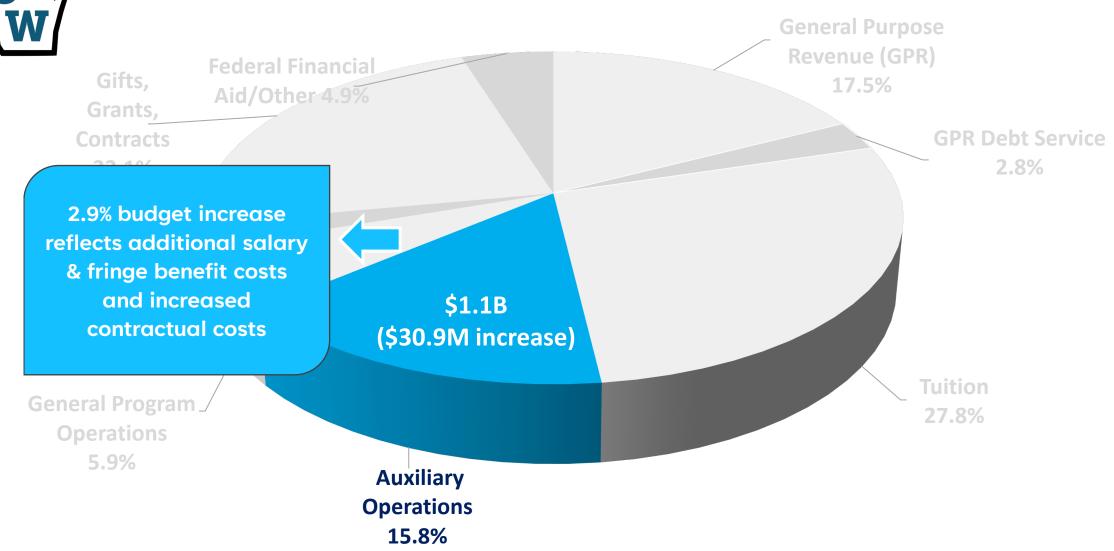


#### **BUDGET CHANGE: TUITION**



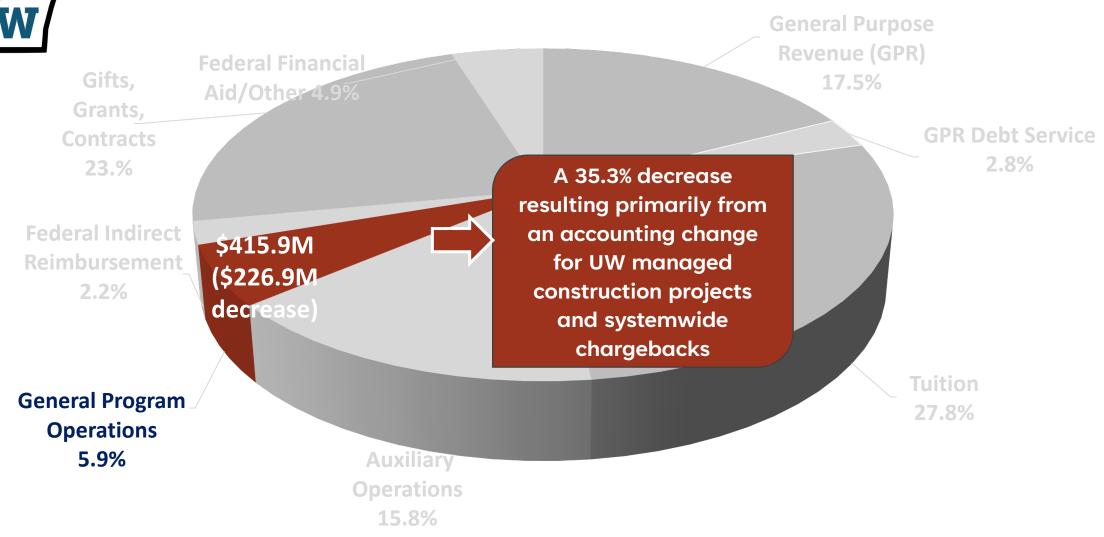
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#### **BUDGET CHANGE: AUXILIARIES**



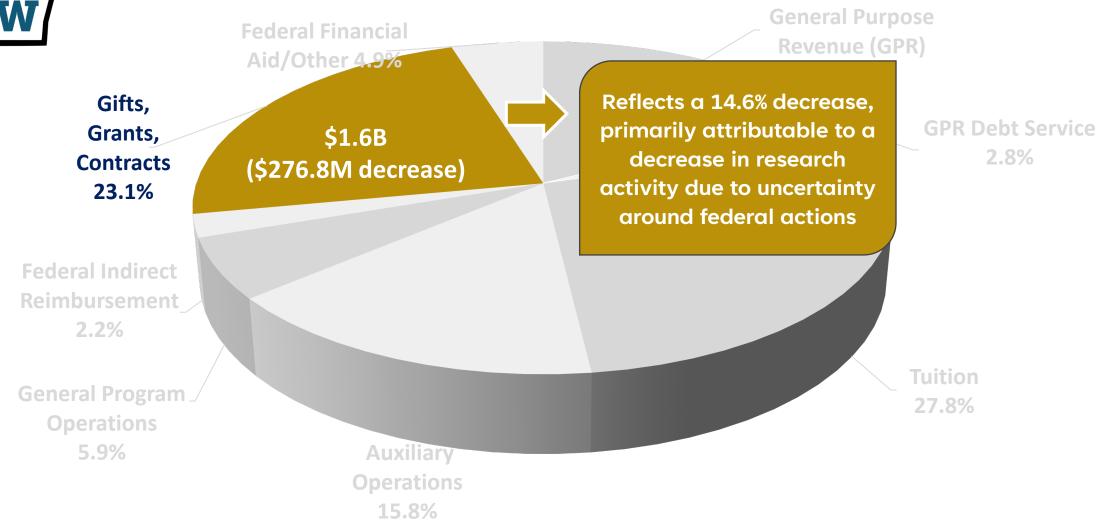


#### BUDGET CHANGE: GENERAL PROGRAM OPS



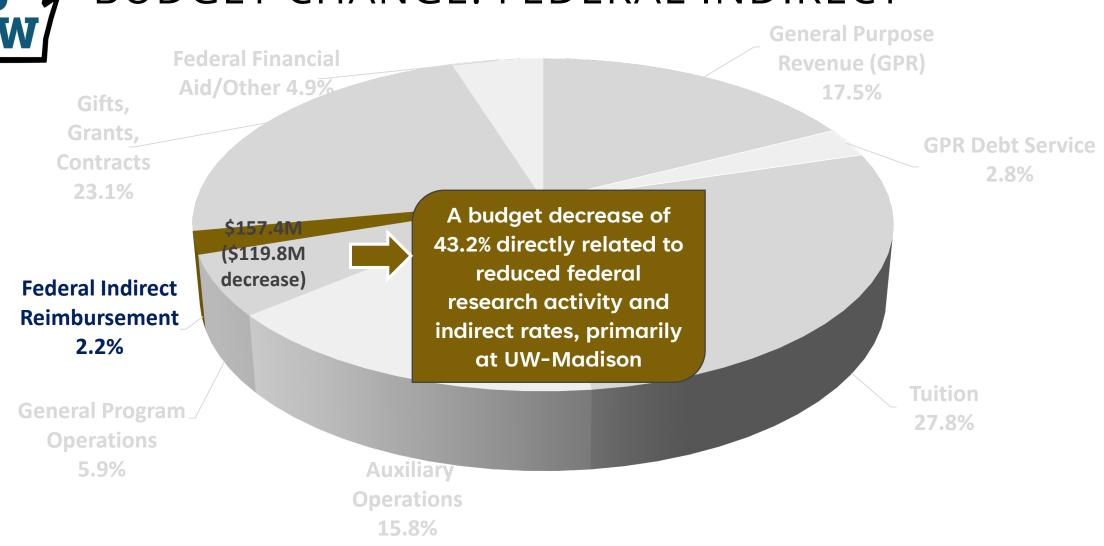


#### BUDGET CHANGE: GIFTS, GRANTS, CONTRACTS



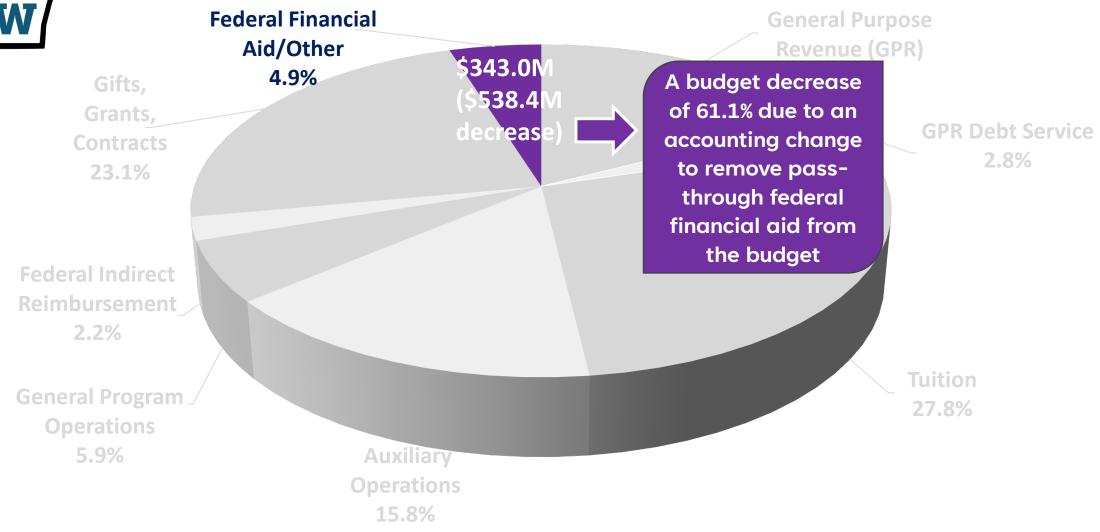


#### BUDGET CHANGE: FEDERAL INDIRECT



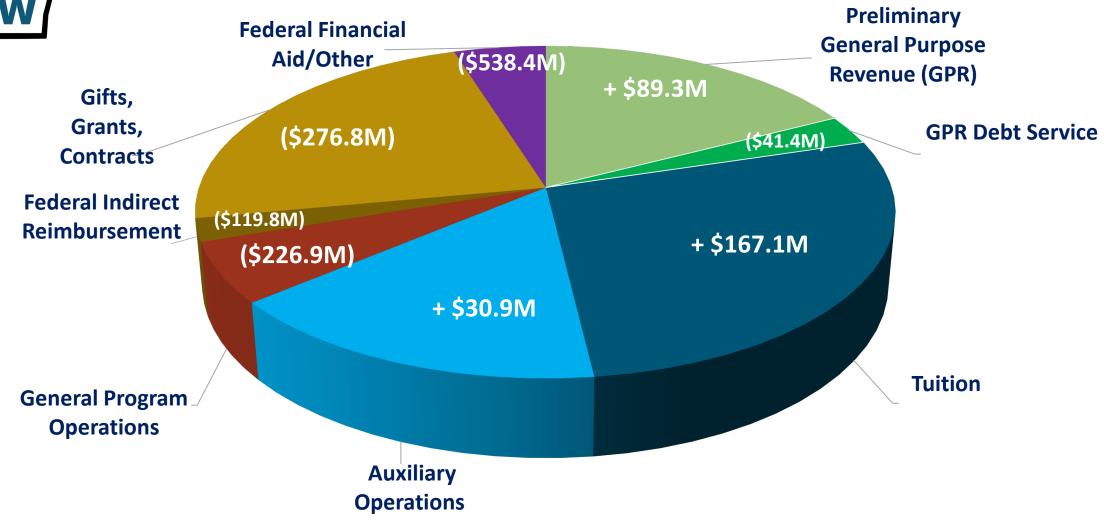


#### BUDGET CHANGE: FEDERAL FINANCIAL AID/OTHER





#### FY25-FY26 CHANGE IN EXPENSE BUDGET





### SUPPLEMENTAL BUDGET INFORMATION

- Structural Deficits
- Budget Detail by UW University
- Looking Ahead



#### STRUCTURAL DEFICIT PROJECTIONS

Deficit as a percent of expenses is denoted\*

#### Ahead of schedule but never done

#### Key:

**Structural deficit** 

No structural deficit

	FY24	FY25	FY26 Projected
Madison			Trojootou
Milwaukee	1.5%		
Eau Claire	2.9%	<1%	
Green Bay	2.0%		
La Crosse	<1%		
Oshkosh	8.0%	4.5%	
Parkside	6.9%	1.2%	
Platteville	7.6%		
River Falls	2.0%	3.0%	
Stevens Point			
Stout			
Superior	<1%	2.3%	
Whitewater	3.3%	<1%	
# Structural Deficits	10	6	0



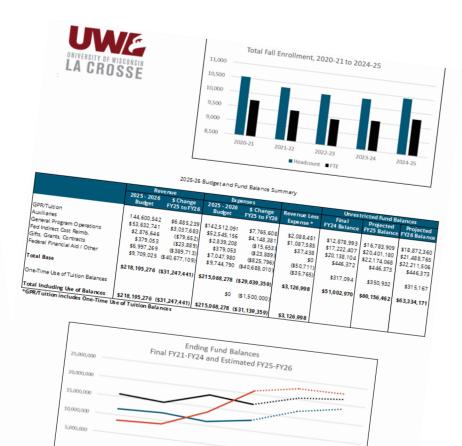
## SUMMARY BUDGET DETAIL BY UW UNIVERSITY

> Enrollments, Revenue/Expense, Balance Projections, & Alignment with Strategic Plan

#### UW-Milwaukee Mission Statement

To fulfill its mission as a major urban doctoral university and to meet the diverse needs of Wisconsin's largest metropolitan area, UNIVERSITY OF WISCONSIN the University of Wisconsin-Milwaukee must provide a wide array of degree programs, a balanced program of applied and basic research, and a faculty who are active in public service. Fulfilling this mission requires the pursuit of an array of mutually reinforcing academic goals that include developing and maintaining high quality undergraduate, graduate, and continuing education programs, engaging in a sustained research effort as a doctoral institution of academic and professional excellence, furthering academic and professional opportunities at all levels, and promoting public service and research meeting the social, economic and cultural needs of the state. UWM's vision is to be a top-tier research university that is the best place to learn and work for students, faculty, and staff, and that is a leading driver for sustainable prosperity.

- Total FTE Enrollments have declined since 2020-21 but have been relatively stable Key Drivers in the 2025-26 Annual Budget: since 2022-23. Total enrollments are projected to be 19,128 in 2025-26.
  - o Undergraduate enrollment is projected to increase compared to 2024-25 by o Graduate enrollment is projected to decrease compared to 2024-25 by 3.5%
    - to 3.098 FTE, due primarily to declines in international enrollment. New Freshman resident enrollment has increased by 15% or 390 students,
    - over pre-pandemic levels (2019); however, smaller cohorts recruited during the pandemic are still impacting total undergraduate enrollment.
  - In 2025-26, inclusive of federal financial aid accounting changes, revenues are expected to decrease by 11.4%, or \$82.9 million from the prior year. Key drivers in GPR/Tuition revenues anticipate stable undergraduate enrollment growth
    - along with a 5% undergraduate tuition rate increase, and undergraduate diving with a 370 undergraduate taltion rate increase, and undergraduate tuition revenue is projected to increase \$8.2 million. In addition, due to a decline in international graduate enrollment, graduate tuition is projected to Auxiliary revenues are anticipated to increase \$7.6 million, primarily related
    - to stable undergraduate enrollment projections, rate increases, and the accounting change to accrual for segregated fees, housing and dining. o General program operations revenues anticipate a \$1.3 million reduction,
    - primarily related to a UWs policy change in accounting for remedial tuition o Gifts, grants and contracts anticipate a reduction of \$2.3 million related to
    - reduced projections for federal grants, primarily related to changes in federal programs.



GPR/Tuition Spring Forecast Auxiliary Spring Forecast Other Spring Forecast (GPO, FICR & Other Unit



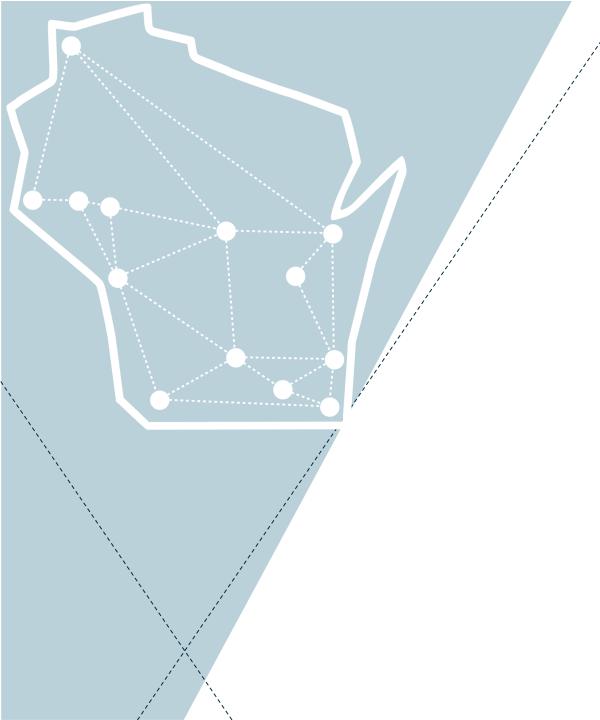
#### LOOKING AHEAD

- FY25 Budget-to-Actual reports by campus anticipated at the September Board meeting
- Implementation of the 2025-27 state biennial budget for the Universities of Wisconsin
  - Review and approval of additional GPR allocations and deallocations
  - > Review and approval of required policies and other changes
- Continue to monitor enrollments and impactful federal changes
  - ➤ Revised projections brought to the Board as known, currently anticipating December meeting



Campus Partners: Chancellors, Chief Business Officers, Budget Directors and staff, Controllers, Auxiliary Unit Managers

UWSA Staff: Renee Stephenson, Sara Voigts, Josh Smith, Mickie Krall, Chrissy Klappa, Jennifer Goytowski, Aimee Arnold, David Volz





QUESTIONS?