

## **Superior Visions 2020**







a strategic planning *process* that *builds* from areas of *strength*, *promise, and opportunity* to create a *plan* that will *guide* the future of the University"





# **Clear Sight Requirements**

- Redefine institutional Mission and Identity
- Ensure student learning, assessment, and improvement
- Ensure program relevance
- Ensure high impact practices across all programs
- Identify and market "signature" programs
- Better position UW-Superior in the marketplace
- Strategically increase enrollment
- Improve student retention
- Enhance engagement with larger community
- Diversify revenue sources
- Ensure alignment of workload and compensation
- Ensure alignment of budget with priorities





# **Questions of Future Sight**

#### **Research Groups**

- **Group One:** Who are the constituencies we currently serve and who are the ones we could potentially serve?
- **Group Two:** What is the demonstrated need for the programs we currently offer? How effective are they?
- **Group Three:** Who are our competitors and what distinctive advantages do we have (or could we have) relative to them?
- **Group Four**: What forces external to the University could affect its future either positively or negatively?





#### **Research Groups**

- **Group Five:** What forces internal to the University could affect its future either positively or negatively?
- **Group Six:** What is the current culture of our University and what should it be?
- **Group Seven:** What are our current revenue sources and what should they be?
- **Group Eight:** What mechanisms do we have to assess the quality of our core functions & how effective are those?





#### Mission Statement

The University of Wisconsin-Superior fosters intellectual growth and career preparation within a liberal arts tradition that emphasizes individual attention, embodies respect for diverse cultures and multiple voices, and engages the community and region.

#### Vision Statement

The University of Wisconsin-Superior will be known as an institution that transforms learners, engages the community, and enhances the vitality of its region.

#### Values Statement

At the University of Wisconsin-Superior, we are committed to academic excellence, with an emphasis on student-focused learning, intellectual and personal development, continuous improvement, inclusivity, community partnerships, and global awareness.



#### **Strategic Plan**

**Student** Experience

#### Thriving Partnerships



**Resource Management** 

UW-Superior Strategic Plan uwsuper.edu/strategicplan









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#### STUDENT EXPERIENCE





#### THRIVING PARTNERSHIPS

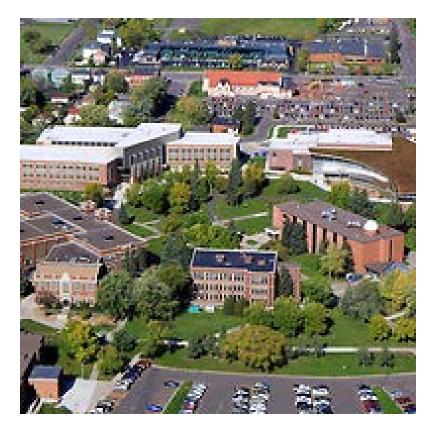






ACHIEVING EXCELLENCE









**RESOURCE MANAGEMENT** 

# **Budget Challenges**

Strategic Planning Strategic Planning Steering Committee SPSC Program Prioritization

Expanded Strategic Planning Steering Committee ESPSC



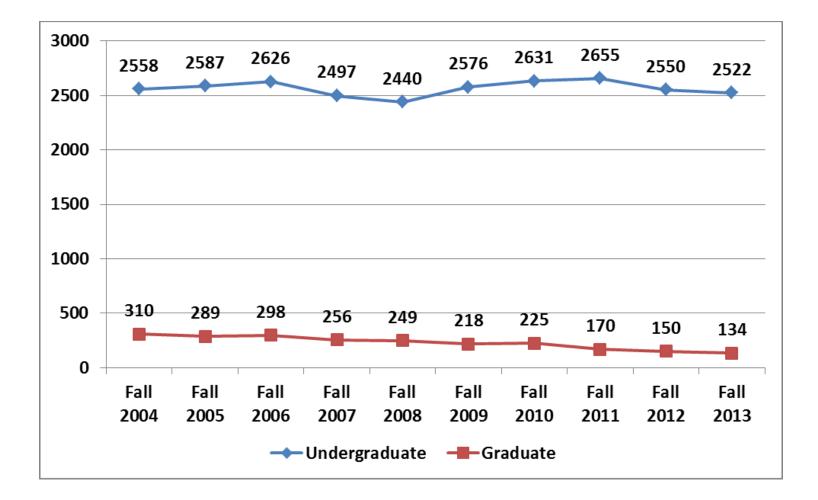


# **Program Prioritization**

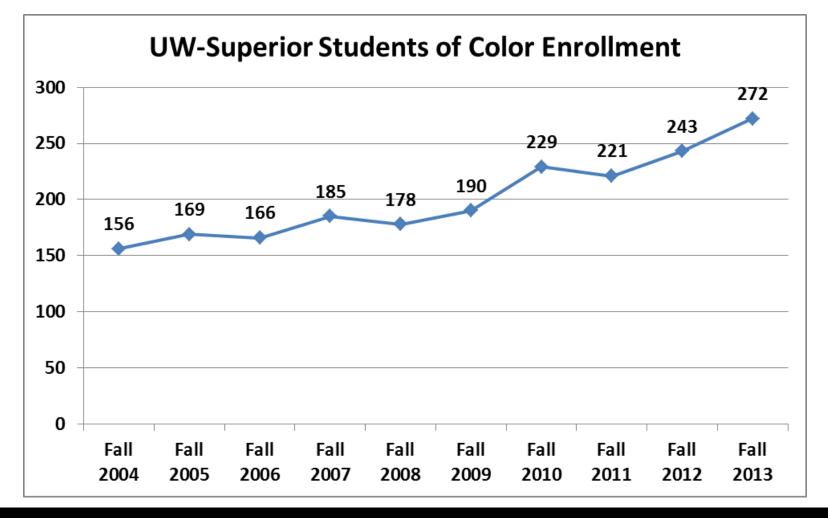
- Low Enrolling Programs
- Streamline curriculum
- Alternative Delivery Focus
- Operational Efficiencies
  - RFP for Custodial and Grounds
  - Restructuring marketing; recruitment; equity, diversity and inclusion





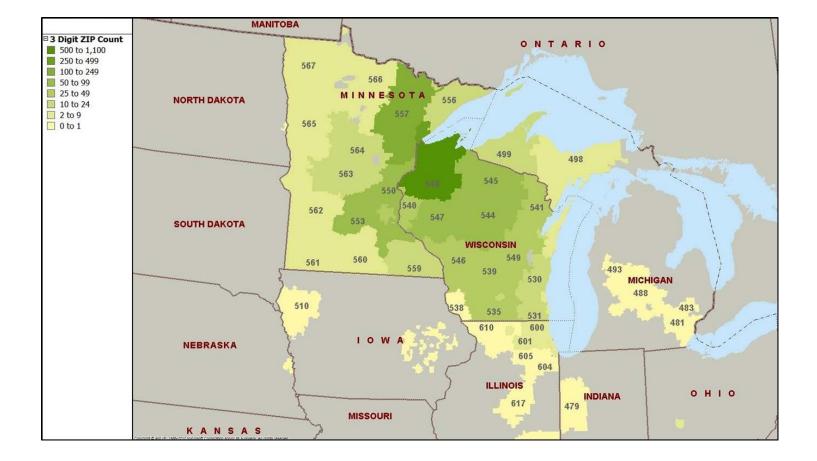


UNIVERSITY of WISCONSIN













# Academic Demand Analysis







# Areas to Invest

- Faculty and staff compensation
- Assessment of student learning outcomes
- High impact practices undergraduate research
- Community engagement
- New program development







