

Thursday, June 4, 2020

APPROVAL OF THE 2020-21 UNIVERSITY OF WISCONSIN ANNUAL OPERATING BUDGET

REQUESTED ACTION

Adoption of Resolution 13. Approval of the 2020-21 Annual Operating Budget

Resolution 13. That, upon the recommendation of the President of the University of Wisconsin System, the 2020-21 operating budget be approved, including segregated fees, room and board, textbook rental, and estimated expenditures from program revenue fund balances as attached in the document, "2020-21 Operating Budget and Fee Schedules, June 2020".

SUMMARY

The Annual Operating Budget for the University of Wisconsin System is based upon the State's 2019-21 biennial budget, signed by the Governor on July 3, 2019.

The budget requires a continued freeze of resident undergraduate tuition at the 2012-13 levels for the upcoming 2020-21 fiscal year, including differential tuition. The freeze was first included as part of Wisconsin Act 20, the state's 2013-15 biennial budget, after the Legislature and Governor expressed concerns about the size of balances. Fiscal year 2020-21 will be the eighth year of a required resident undergraduate tuition freeze.

The University of Wisconsin System institutional budgets have been prepared and are being presented using metrics and assumptions for enrollment, revenues and expenditures developed prior to the COVID-19 pandemic. It is anticipated that the 2020-21 Annual Operating Budget will need to be revisited as more becomes known about the effects of COVID-19 on university operations in the fall and spring semesters.

Presenter

- Sean Nelson, Vice President for Finance

Related Policies

- Chapter 20, Wis. Stats.
- Chapter 36.09(h), Wis. Stats.

ATTACHMENTS

- A) The University of Wisconsin System, "2020-21 Operating Budget and Fee Schedules, June 2020"



2020-21

Operating

Budget and

Fee Schedules

University of Wisconsin
System
June 2020

**2020-21 OPERATING BUDGET AND FEE SCHEDULES
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SUMMARY AND OVERVIEW

2019 Wisconsin Act 9, the state's 2019-21 biennial budget is the base upon which the University of Wisconsin System (UW System) builds its 2020-21 annual budget. The biennial budget was passed by the legislature and signed into law by the Governor in 2019.

The budget requires a continued freeze of resident undergraduate tuition at the 2012-13 levels for the upcoming 2020-21 fiscal year, including differential tuition. The freeze was first included as part of Wisconsin Act. 20, the state's 2013-15 biennial budget, after the Legislature and Governor expressed concerns about the size of balances. Fiscal year 2020-21 will be the eighth year of a required resident undergraduate tuition freeze.

Over the past eight years, tuition balances in unrestricted funds have decreased significantly, and are estimated to be \$168.8 million at the end of fiscal year 2020. This estimate is a decrease of over \$380 million since the tuition freeze was introduced. At the end of fiscal year 2020, fund balances from all sources are projected to have declined by over \$410 million over the past eight years. Estimates show balances being reduced from \$1.06 billion to \$650 million at the end of 2019-20. System wide balances by funding sources are shown throughout the budget document.

Financial Impact of COVID-19

Due to the timing of the FY21 annual budget development and the quickly unfolding situation related to the pandemic throughout the months of March and April, the UW System institutional budgets have been prepared using metrics and assumptions for enrollments, revenues, and expenditures as contemplated prior to the onset of COVID-19. As additional information becomes known and the corresponding impacts to university operations are assessed, the Board of Regents will be apprised regarding substantive changes to the FY21 annual budget. Particular emphasis for follow-up may include updates on the following:

- State of Wisconsin tax revenue projections and the impact to the UW System's General Purpose Revenue (GPR) allocation
- Institutional changes for both revenue and expense, inclusive of updates on staffing assumptions
- Revisions to segregated fee schedule (if limited activities and services available on campus due to COVID-19)
- Estimated balances and cash flow projections
- Capacity to borrow for operational shortfalls
- Status of additional Federal Aid

Also included as a reference in Appendix C, is a revised summary table of the financial impact of COVID-19 as initially shared with the Board of Regents at the May 5, 2020 meeting. This document, now revised to include an additional FY20 state GPR reduction of \$3.8M, highlights the collective financial exposure of the UW institutions from March of 2020 through the Summer Semester of 2020.

Campus Specific Information Pages

Additional insight is provided into individual UW System institutional budgets by presenting a single informational page for each institution. Information within these campus information pages includes: enrollment trends over the past five years by both head count and full-time equivalent students, a view of expenditure budgets by fund group compared with the prior year, and specific campus information regarding segregated fees, room and board, and textbook rental.

Branch campuses (former UW Colleges) and former UW-Extension units have been budgeted using the structure approved by the Board in November 2017. In the 2020-21 budget, these budgets have been integrated with their receiving institutions and are only shown separately in the individual campus pages to illustrate enrollment trends and show the auxiliary rates, which differ from receiving institution rates.

Highlights

The UW System's 2020-21 Annual Budget includes the following:

- Resident undergraduate tuition is to be frozen for the eighth consecutive year.
 - Enrollment increases and professional school and non-resident tuition at UW-Madison increase while many comprehensives have reduced their tuition expenditure budgets to address enrollment declines, these changes result in an overall \$33 million increase to the tuition expenditure budget.
- The total 2020-21 expenditure budget (excluding the use of tuition balances) will increase by approximately \$164 million.
 - The majority of this increase, \$153.1 million, comes from Gifts, Grants, and Contracts; a restricted source of funding which is very dependent upon research and philanthropic activities.
- The State's 2019-21 biennial budget provides for a \$27.2 million (2.9%) increase in the UW System's GPR funding, excluding debt service.
- Including tuition, segregated fees, room and board and textbook rental, the typical cost for a resident student living on campus in 2020-21 will increase by 0.9% for students at four-year campuses and 0.5% for students at two-year campuses. This increase is more than 1.5% below the estimated CPI of 2.5%.
- Segregated fee and room and board increases combined average \$154 (1.7%) at four-year campuses and \$32 (2.4%) at two-year campuses.

ALL FUNDS BUDGET OVERVIEW

The UW System budget includes expenses and revenues from a number of different fund sources. In order to provide more concise analysis of budgets, the funds are reported by seven fund groups.

The fund groups included in the annual budget are defined below:

- **GPR/Tuition Funds**
 - state resources
 - tuition
 - extension credit fees
- **Auxiliary Operations**
 - self-supporting programs whose primary purpose is to provide services to students, staff, and occasionally the public
 - examples include residence halls, food service, unions, student organizations, parking, etc.
- **General Program Operations**
 - self-supporting operations
 - examples include camps and clinics, print and copy shops, dairy sales, etc.
- **Federal Indirect Cost Reimbursement**
 - reimbursements received from the federal government for various costs incurred in administering federal grant programs
- **Gifts, Grants and Contracts**
 - use of funds is restricted
 - private or organizational gifts
 - federal and nonfederal research grants
 - contracts that are provided for specific purposes
- **Federal Financial Aid**
 - federal student aid that is passed through to UW students
- **Other**
 - debt service payments for non-academic buildings
 - non-credit Extension programming

The tables and narratives on the following pages provide information on the total 2020-21 UW System budget, as well as information by source of funds, including the dollar and percent change.

UW System Budget – All Fund Sources

Fund Source Category	2019-20 Expenditure Budget	2020-21 Expenditure Budget	Percent of Ongoing Base	Dollar Change	Percent Change
Operational GPR (Ongoing)	936,250,800	963,417,899	14.80%	27,167,099	2.90%
GPR Debt Service	219,279,500	219,048,000	3.37%	-231,500	-0.11%
GPR Total	1,155,530,300	1,182,465,899	18.17%	26,935,599	2.33%
Tuition	1,511,223,913	1,544,543,095	23.73%	33,319,182	2.20%
GPR/Tuition Total	2,666,754,213	2,727,008,994	41.90%	60,254,781	2.26%
Auxiliary Operations	845,494,657	775,269,889	11.91%	-70,224,768	-8.31%
General Program Operations	344,645,910	398,448,527	6.12%	53,802,617	15.61%
Federal Indirect Cost Reimbursement	167,801,026	169,929,315	2.61%	2,128,289	1.27%
Gifts, Grants, and Contracts	1,199,387,512	1,352,498,118	20.78%	153,110,606	12.77%
Federal Financial Aid	841,032,759	815,967,065	12.54%	-25,065,694	-2.98%
Other	279,918,328	269,856,699	4.15%	-10,061,629	-3.59%
Total Ongoing Base Budget	6,345,034,405	6,508,978,607	100.00%	163,944,202	2.58%
One Time Use of Tuition Balances	36,774,868	30,278,979		-6,495,889	-17.66%
Total Operating Budget	6,381,809,273	6,539,257,586		157,448,313	2.47%

**University of Wisconsin System
2020-21 Annual Budget by Management Category and Institution
Expenditures**

	GPR/Tuition Base	Auxiliary Operations	General Program Operations	Federal Indirect Cost Reimbursement	Gifts, Grants, and Contracts	Federal Financial Aid	Other Funds	Total Base	One-Time Use of Tuition Balances**	Total Including Use of Tuition Balances
Madison	\$1,058,641,210	\$348,265,214	\$243,416,224	\$151,856,723	\$1,218,205,077	\$195,926,878	\$163,032,045	\$3,379,343,371	-	\$3,379,343,371
Milwaukee	\$269,342,668	\$90,882,685	\$16,187,003	\$9,120,004	\$58,259,568	\$146,060,000	\$12,590,115	\$602,442,043	\$7,060,000	\$609,502,043
Eau Claire	\$91,896,208	\$46,412,584	\$8,241,930	\$269,954	\$5,292,433	\$50,119,369	\$11,112,645	\$213,345,123	\$7,823,309	\$221,168,432
Green Bay	\$53,797,520	\$21,646,773	\$4,884,007	\$383,702	\$6,939,574	\$36,696,914	\$2,497,689	\$126,846,179	\$4,782,328	\$131,628,505
La Crosse	\$95,475,939	\$39,962,605	\$2,857,873	\$387,085	\$7,124,738	\$52,913,806	\$7,529,794	\$206,251,840	\$2,507,078	\$208,758,918
Oshkosh	\$91,461,038	\$42,512,088	\$9,983,520	\$678,397	\$13,598,456	\$56,756,000	\$11,030,751	\$226,020,250	-	\$226,020,250
Parkside	\$41,512,140	\$10,595,001	\$1,879,565	\$93,200	\$1,984,878	\$34,629,809	\$4,358,030	\$95,052,623	\$1,407,680	\$96,460,303
Platteville	\$69,349,369	\$32,776,637	\$10,454,148	\$131,339	\$4,244,400	\$41,816,950	\$9,136,129	\$167,908,972	\$635,876	\$168,544,848
River Falls	\$53,951,050	\$30,165,719	\$3,179,463	\$209,432	\$3,121,987	\$30,945,347	\$5,203,770	\$126,776,768	\$927,597	\$127,704,365
Stevens Point	\$74,536,293	\$31,649,659	\$14,623,534	\$178,961	\$9,482,735	\$43,804,593	\$12,111,702	\$186,387,477	-	\$186,387,477
Stout	\$71,248,464	\$31,417,828	\$18,128,685	\$528,929	\$8,596,908	\$46,967,710	\$8,368,575	\$185,257,099	-	\$185,257,099
Superior	\$31,271,011	\$6,861,664	\$1,146,000	\$230,898	\$3,852,707	\$16,034,385	\$2,714,625	\$62,111,290	\$380,169	\$62,491,459
Whitewater	\$100,807,300	\$40,610,307	\$24,853,883	\$196,035	\$5,706,648	\$63,295,304	\$10,199,491	\$245,668,968	-	\$245,668,969
Systemwide	\$89,229,759	\$1,511,125	\$22,813,714	\$5,664,656	\$6,088,009	-	\$9,971,338	\$135,278,601	\$4,754,942	\$140,033,543
Shared Services	\$5,560,808	-	\$15,798,978	-	-	-	-	\$21,359,786	-	\$21,359,786
GPR/Tuition Fringe Benefits	528,928,217	-	-	-	-	-	-	528,928,217	-	528,928,217
Total	\$2,727,008,994	\$775,269,889	\$398,448,527	\$169,929,315	\$1,352,498,118	\$815,967,065	\$269,856,699	\$6,508,978,607	\$30,278,979	\$6,539,257,586
Percent of Total	41.90%	11.91%	6.12%	2.61%	20.78%	12.54%	4.15%	100.00%	-	-

**University of Wisconsin System
2020-21 Annual Budget by Management Category and Institution
Revenues**

	GPR/Tuition	Auxiliary Operations	General Program Operations	Federal Indirect Cost Reimbursement	Gifts,Grants, and Contracts	Federal Financial Aid	Other Funds	Total Revenue
Madison	\$1,063,565,566	\$358,976,405	\$231,862,163	\$160,000,000	\$1,222,584,608	\$195,926,878	\$170,003,843	\$3,402,919,463
Milwaukee	\$269,243,899	\$87,485,333	\$16,208,874	\$8,638,304	\$58,142,810	\$146,095,000	\$12,634,305	\$598,448,525
Eau Claire	\$92,708,424	\$43,747,798	\$7,389,010	\$168,806	\$5,071,741	\$50,792,917	\$11,100,114	\$210,978,810
Green Bay	\$55,812,552	\$19,092,127	\$3,206,202	\$279,244	\$5,825,627	\$36,696,536	\$2,526,830	\$123,439,118
La Crosse	\$96,256,507	\$39,495,626	\$2,851,662	\$367,085	\$7,264,336	\$53,014,075	\$7,496,832	\$206,746,123
Oshkosh	\$98,728,415	\$38,730,813	\$8,715,294	\$655,222	\$12,969,826	\$56,756,000	\$11,111,025	\$227,666,595
Parkside	\$42,723,200	\$9,766,534	\$2,532,524	\$93,300	\$1,984,878	\$34,629,809	\$4,235,308	\$95,965,553
Platteville	\$66,893,029	\$31,463,539	\$10,447,560	\$82,980	\$4,201,000	\$41,816,950	\$7,889,539	\$162,794,597
River Falls	\$54,725,920	\$28,739,593	\$3,249,950	\$243,500	\$3,097,452	\$30,979,359	\$5,206,525	\$126,242,299
Stevens Point	\$74,121,951	\$30,013,736	\$14,403,116	\$178,373	\$9,405,111	\$46,394,763	\$11,722,795	\$186,239,845
Stout	\$69,556,849	\$30,958,780	\$17,668,731	\$450,000	\$8,515,145	\$47,055,576	\$8,367,141	\$182,572,222
Superior	\$31,307,867	\$6,932,001	\$1,156,000	\$560,000	\$4,020,000	\$16,034,385	\$2,757,481	\$62,767,734
Whitewater	\$105,935,291	\$43,706,838	\$25,170,849	\$187,448	\$6,083,523	\$63,572,804	\$10,215,337	\$254,872,090
Systemwide	\$89,229,759	\$416,676	\$22,066,041	\$3,508,215	\$3,281,068	-	\$9,551,409	\$128,053,168
Shared Services	\$5,560,808	-	\$13,960,971	-	-	-	-	\$19,521,779
GPR/Tuition Fringe Benefits	\$528,928,217							\$528,928,217
Total	\$2,745,298,254	\$769,525,799	\$380,888,947	\$175,412,477	\$1,352,447,125	\$819,765,052	\$274,818,484	\$6,518,156,138
Percent of Total	42.12%	11.81%	5.84%	2.69%	20.75%	12.58%	4.22%	100.00%

University of Wisconsin System
2020-21 CONSOLIDATED SCHEDULE OF TUITION, SEGREGATED FEES, AND ROOM AND BOARD
Typical Costs of a Student Living on Campus*
 Divide by two for semester rate

Campus	FY21 Tuition	Change	FY20 Seg Fee	FY21 Seg Fee	Change	FY20 Room Rate	FY21 Room Rate	Change	FY20 Meal Plan	FY21 Meal Plan	Change	FY20 Text Rental	FY21 Text Rental	Change	FY20 Total	FY21 Total	Total Increase	Total % Increase
Madison	9,273	0	1,452	1,469	17	6,967	7,167	200	4,100	4,050	(50)				21,792	21,959	167	0.8%
Milwaukee	8,091	0	1,507	1,538	31	6,220	6,274	54	4,189	4,189	0				20,007	20,092	85	0.4%
Washington	4,750	0	398	406	8										5,148	5,156	8	0.2%
Waukesha	4,750	0	404	413	9										5,154	5,163	9	0.2%
Eau Claire	7,361	0	1,339	1,369	30	5,012	5,170	158	2,990	3,040	50	140	140	0	16,842	17,080	238	1.4%
Barron	4,750	0	472	485	13							140	140	0	5,362	5,375	13	0.2%
Green Bay	6,298	0	1,575	1,575	0	4,445	4,445	0	2,769	2,800	31				15,087	15,118	31	0.2%
Manitowoc	4,750	0	506	506	0										5,256	5,256	0	0.0%
Marinette	4,750	0	506	506	0	4,598	4,598	0							9,854	9,854	0	0.0%
Sheboygan	4,750	0	506	506	0										5,256	5,256	0	0.0%
La Crosse	7,585	0	1,368	1,401	33	3,921	4,029	108	2,544	2,608	64	174	174	0	15,592	15,797	205	1.3%
Oshkosh	6,422	0	1,234	1,295	60	4,784	4,928	144	3,250	3,250	0				15,690	15,895	204	1.3%
Fond du Lac	4,750	0	498	513	15										5,248	5,263	15	0.3%
Fox Valley	4,750	0	319	328	9										5,069	5,078	9	0.2%
Parkside	6,298	0	1,123	1,146	22	4,787	4,835	48	2,780	2,828	48				14,988	15,107	118	0.8%
Platteville	6,418	0	1,205	1,205	0	4,945	5,100	155	3,050	3,050	0	250	250	0	15,868	16,023	155	1.0%
Baraboo	4,750	0	487	541	54							250	250	0	5,487	5,541	54	1.0%
Richland	4,750	0	597	597	0							250	250	0	5,597	5,597	0	0.0%
River Falls	6,428	0	1,442	1,462	21	4,136	4,300	164	2,390	2,486	96	168	173	5	14,563	14,849	286	2.0%
Stevens Point	6,698	0	1,420	1,472	52	4,422	4,500	78	3,090	3,130	40	152	130	(22)	15,782	15,931	149	0.9%
Marshfield	4,750	0	386	419	33										5,136	5,169	33	0.6%
Wausau	4,750	0	437	448	11	4,418	4,506	88	2,074	2,250	176				11,679	11,954	275	2.4%
Stout**	7,020	0	1,218	1,299	82	4,400	4,594	194	2,434	2,404	(30)	451	395	(56)	15,523	15,712	189	1.2%
Superior	6,535	0	1,597	1,605	8	3,848	3,848	0	2,718	2,718	0				14,698	14,706	8	0.1%
Whitewater	6,519	0	1,010	1,047	36	4,349	4,395	46	2,569	2,644	75	165	169	4	14,613	14,774	161	1.1%
Rock	4,750	0	382	382	0							165	169	4	5,297	5,301	4	0.1%
Average - four year campuses	6,996	0	1,345	1,376	30	4,787	4,891	104	2,990	3,015	25				16,234	16,388	154	0.9%
Average - two year campuses	4,750	0	454	465	12	4,508	4,552	44	2,074	2,250	176				6,119	6,151	32	0.5%

*Represents the average cost for the majority of students. Does not include the cost of purchasing textbooks.

**UW-Stout is the only institution to charge a per-credit tuition rate. The full-time tuition rate shown is the per-credit rate multiplied by 15 credits per semester. The actual tuition increase paid by a student will vary based on the number of credits taken.

2020-21 GPR/TUITION FUNDS

The table on the following page shows the detailed allocation changes in GPR/Tuition by institution from 2019-20 to 2020-21. Appendix A provides details regarding the methodology used for the GPR/Tuition funding adjustments.

Highlights of these changes include planned increases to GPR for pay plan and the Dairy Innovation Hub.

- \$6.8 million held in the Joint Committee on Finance supplemental appropriation for the Dairy Innovation Hub. A plan for the use of this funding was submitted by the UW System and approved by the Joint Committee on Finance, leading to the release of the funding to UW System.
- The cost of six months of the 2% pay plan, which was effective January 1, 2020. This amount is approximately \$10 million.
- The cost of the first six months of the 2% pay plan, effective January 1, 2021. This amount is also approximately \$10 million.

There is also an overall increase to budget authority for tuition and differentials. This increase totals \$33.4 million across the UW System. There is a shift upward for UW-Madison where increases in enrollment and professional and non-resident tuition, as previously approved by the Board of Regents, result in an increase of \$49 million. Eight UW System campuses reduced their tuition authority in an effort to right-size expenditures with revenues.

**University of Wisconsin System
2020-21 GPR/Tuition Changes by Institution**

	2019-20 GPR/Tuition Ongoing Budget	2020-21 Tuition Authority and Differentials	2020-21 Portion of Pay Plan Effective Jan 1, 2020	2020-21 Portion of Pay Plan Effective Jan 1, 2021	FY20 Outcomes Based Funding	FY20 & FY21 Dairy Innovation Hub	\$8M to Receiving Institutions	Re-distribute Utility Funding to include central funding**	Other*	2020-21 GPR/Tuition Ongoing Budget	Total Change of GPR/Tuition Ongoing Budget	2020-21 Use of Tuition Balances	2020-21 GPR/Tuition Ongoing Budget Plus Use of Tuition Balances
Madison	1,002,506,644	49,049,393	4,173,928	4,243,399	8,028,381	3,903,000		(11,518,578)	(1,744,957)	1,058,641,210	56,134,566	0	1,058,641,210
Milwaukee	271,473,103	(8,242,347)	1,186,385	1,163,658	3,319,874		2,495,869	(565,043)	(1,488,831)	269,342,668	(2,130,435)	7,060,000	276,402,668
Eau Claire	90,697,486	(10,791)	360,899	362,411	1,195,417		237,507	(319,137)	(627,584)	91,896,208	1,198,722	7,177,068	99,073,276
Green Bay	52,844,064	0	221,476	220,708	597,485		636,298	(288,980)	(433,531)	53,797,520	953,456	3,675,025	57,472,545
La Crosse	89,870,723	(301,394)	335,910	324,970	876,730			76,411	4,292,589	95,475,939	5,605,216	2,406,923	97,882,862
Oshkosh	90,205,893	(2,000,000)	423,947	407,067	1,305,118		2,274,063	(412,463)	(742,587)	91,461,038	1,255,145	0	91,461,038
Parkside	41,039,819	0	171,688	165,850	544,229			(545,983)	136,537	41,512,140	472,321	1,267,000	42,779,140
Platteville	70,644,224	(3,423,200)	312,387	303,048	762,626	1,563,160	277,514	(247,274)	(843,116)	69,349,369	(1,294,855)	671,648	70,021,017
River Falls	51,331,559	(55,636)	205,690	196,081	526,079	1,576,800		(147,428)	317,905	53,951,050	2,619,491	915,329	54,866,379
Stevens Point	71,042,911	(1,705,397)	339,489	340,064	928,172		847,812	142,184	2,601,058	74,536,293	3,493,382	0	74,536,293
Stout	74,350,005	(3,804,901)	275,344	258,363	874,514			(30,920)	(673,941)	71,248,464	(3,101,541)	0	71,248,464
Superior	30,666,341	0	118,280	117,388	317,130			(48,029)	99,901	31,271,011	604,670	366,409	31,637,420
Whitewater	99,944,209	0	428,867	408,191	1,011,891		481,722	(65,499)	(1,402,081)	100,807,300	863,091	0	100,807,300
Sys. Admin./Systemwide	71,716,996	0	278,326	303,155	336,726		(8,000,000)	13,970,739	10,623,817	89,229,759	17,512,763	4,754,942	93,984,701
Shared Services	2,364,953	0							3,195,855	5,560,808	3,195,855	0	5,560,808
Joint Fin. Suppl. Appn.	22,500,000				(22,500,000)					0	(22,500,000)		0
Dairy Innovation Hub	1,000,000					(1,000,000)				0	(1,000,000)		0
System Total Excl FB	2,134,198,930	29,505,727	8,832,616	8,814,353	(1,875,628)	6,042,960	(749,215)	0	13,311,034	2,198,080,777	63,881,847	28,294,344	2,226,375,121
Fringe Benefits	532,555,283	3,835,348	1,344,520	1,340,384	1,875,628	757,040	749,215	0	(13,529,201)	528,928,217	(3,627,066)	1,984,635	530,912,852
System Total	2,666,754,213	33,341,075	10,177,136	10,154,737	0	6,800,000	0	0	(218,167)	2,727,008,994	60,254,781	30,278,979	2,757,287,973

* Other includes: Debt Service, Lawton and AOP adjustments, Lease and Rental payments, and Shared Services

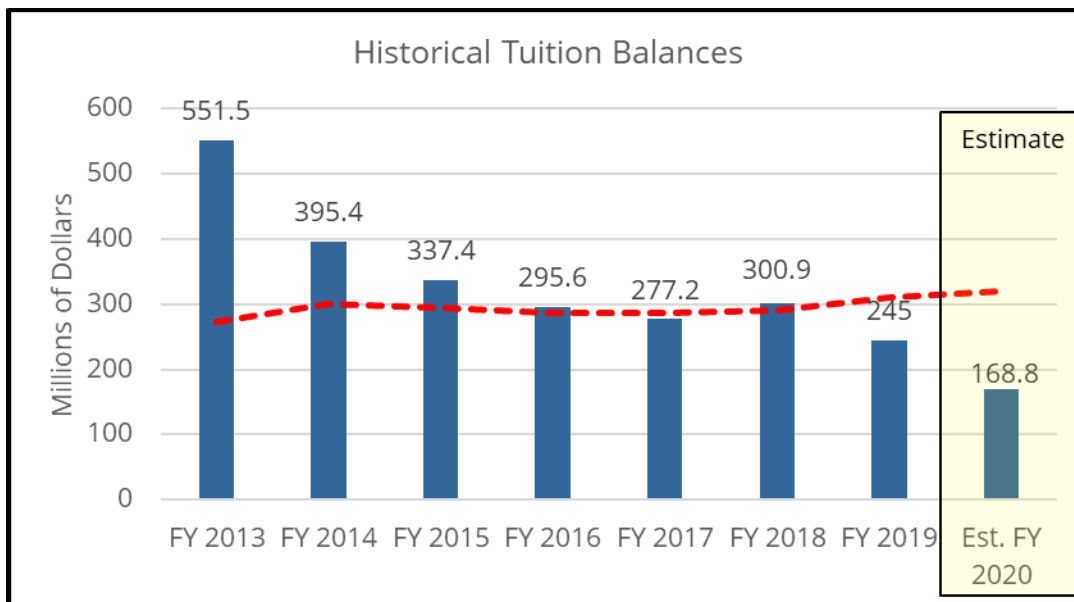
**A group was brought together to redistribute utility funding. Base funds were distributed to institutions based on average actuals.

Fund Balance Trend - Tuition

Tuition balances are projected to have decreased across the UW System over the past eight years by over \$380 million at the end of 2019-20. Institutions use tuition balances to not only prepare for unknown contingencies but also allocate resources for strategic purposes that support the institution's mission. Historically, they have been an important buffer for managing enrollment volatility and have also supported centrally funded projects and services such as expanding technology capacity and accessibility, starting new programs, financial aid and scholarships, and student success initiatives.

Campuses indicated that a primary use of balances going into 2020-21 is likely to be offsetting declines in enrollment and other costs due to COVID-19.

The chart below shows the trend in tuition balances over the past eight years for the UW System. The Board recognizes that there is a need to accumulate balances in order to meet strategic needs as well as guard against extraordinary events. To this end, a Regent Policy Document 21-6 identifies a 12% threshold for reporting balances, which is represented in the table below as the red dotted line.



2020-21 AUXILIARY FUNDS

Auxiliary operations are self-supporting programs whose primary purpose is to provide services to students (e.g., residence halls, student centers/unions, student health clinics, bookstores) and whose secondary purpose is to provide services to staff, and occasionally the general public (e.g., parking, printing and duplicating services). User fees, segregated fees, merchandise sales, and interest earnings generate revenues for auxiliary operations, and the operations are allowed to maintain reserves with funds to smooth rate changes, for new facilities, remodeling/additions, deferred maintenance, high cost equipment, debt service obligations, and to ensure adequate funding for current operations. Students participate in the programming and budgeting process through institutional Segregated University Fee Allocation Committees.

The 2020-21 Auxiliary expenditure budget is projected to decrease by \$70.2 million or - 8.31% from the prior year to \$775.3 million. The decrease is primarily due to decreases in enrollment and debt service payments.

Segregated Fee and Room and Board Rates

For 2020-21 campuses were instructed that proposed rate changes should be limited to:

- Pay plan and associated fringe benefit increases for 2020-21
- Documented contractual increases
- Debt service
- Enumerated capital projects
- Proposed student-initiated programming
- Student safety initiatives

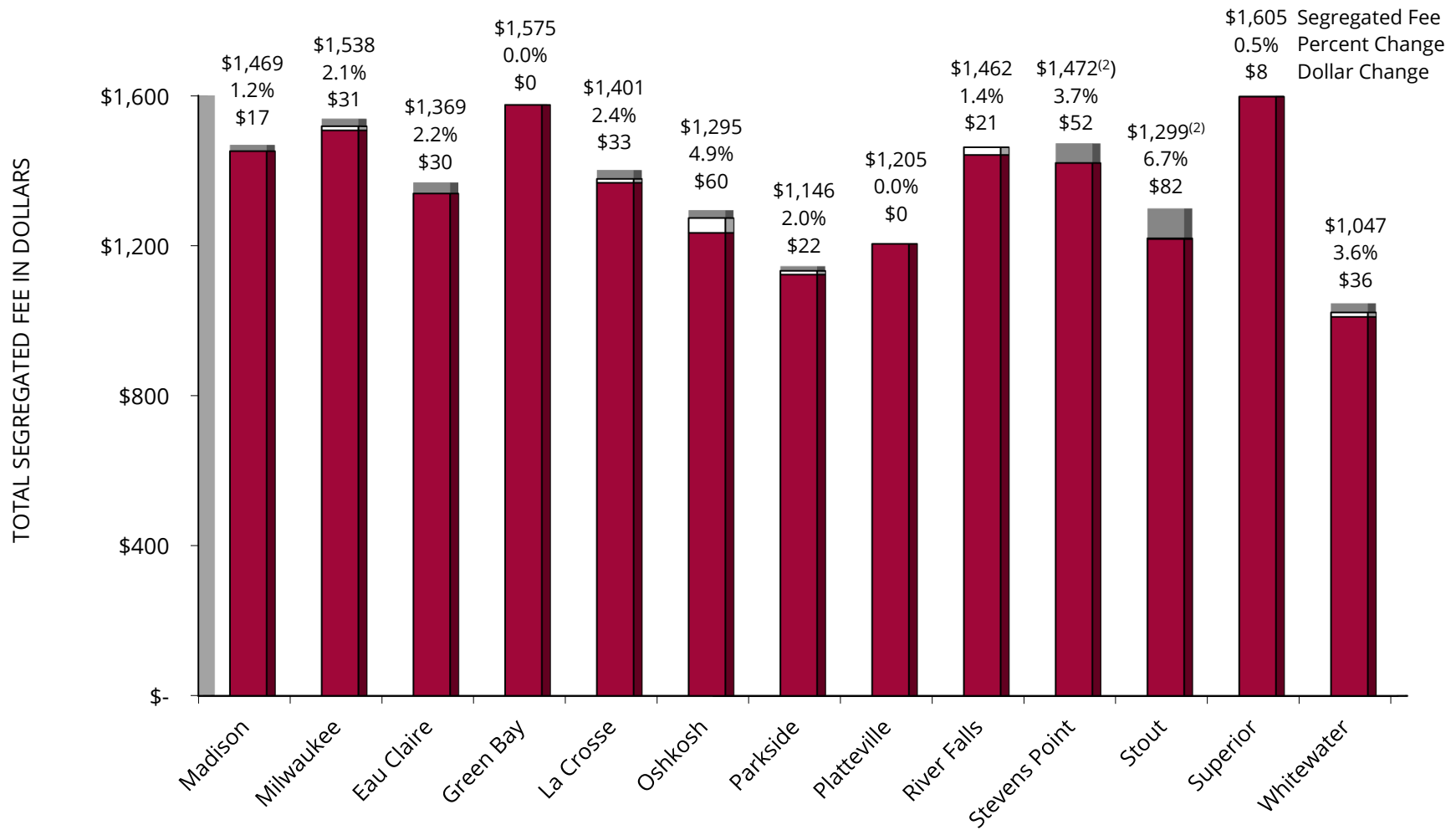
As with 2019-20, in order to portray a clearer picture that more accurately reflects what families of students living on campus are actually paying, a model is being utilized that calculates rates based on the average cost of room and board paid by the majority of students. The rates shown in the budget tables and charts reflect the room and board rates paid by the majority of students. However, the Board is being asked to act on all room and board rates which are shown in Appendix B.

As with the rest of the 2020-21 annual operating budget, budgets developed for segregated fees, room and board, and textbook rental were developed before COVID-19 impacted UW System institutions and as a result the proposed rates include assumptions based on estimated enrollments and costs as of late 2019. It is anticipated that rates may need to be revisited as 2020-21 progresses. This may result in changes to the segregated fee, room

and board and textbook rental rates; revisions will be brought to the Board of Regents for approval.

The charts on the following pages include comparative information on segregated fee and room and board rates by institution. Specific campus information regarding segregated fees, room and board, and textbook rental is shown on the individual campus pages.

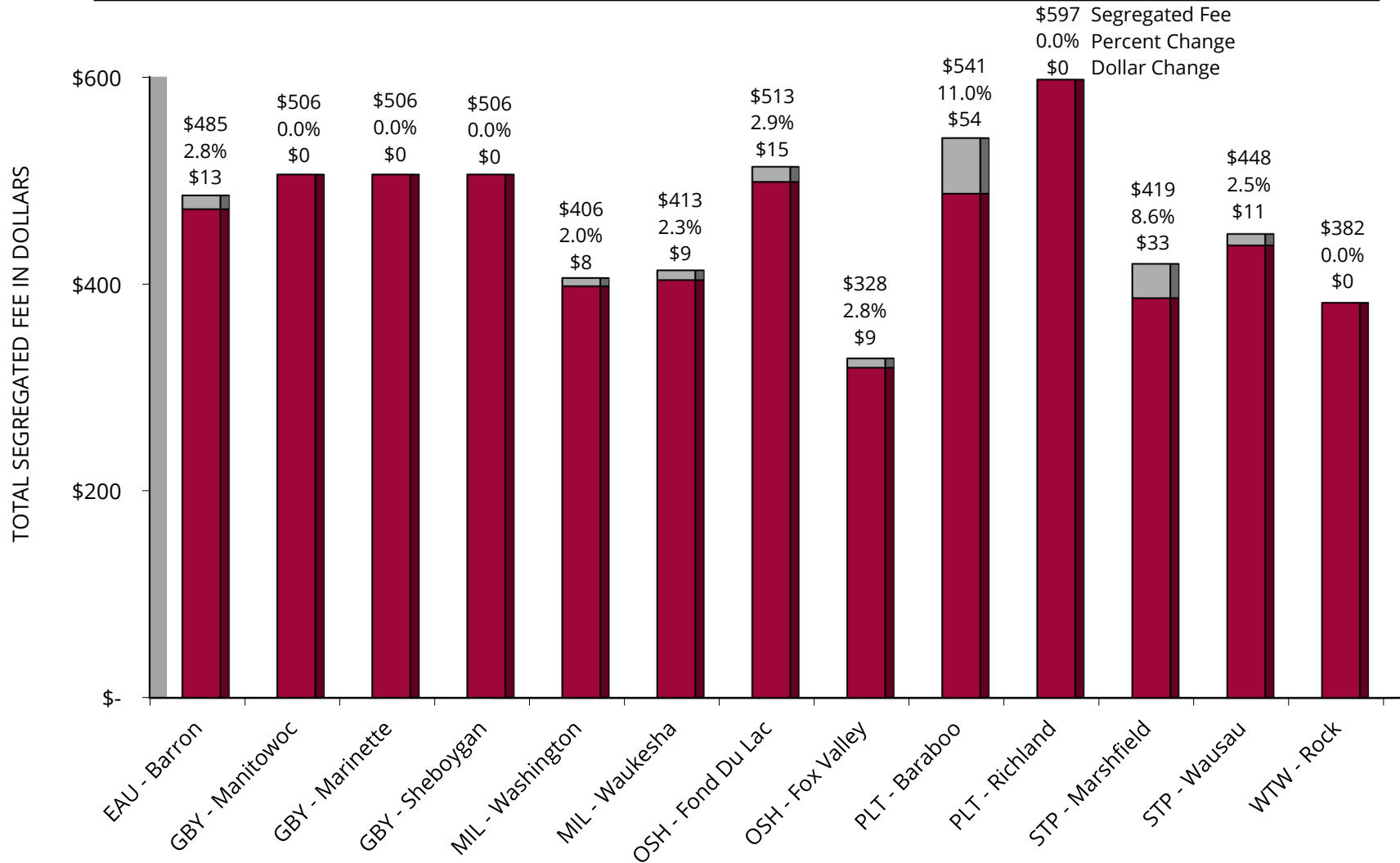
University of Wisconsin System
2020-21 Academic Year Segregated Fees
Four-Year Campuses



- Notes:
1. Divide by 2 for semester rates.
 2. Offset by text rental/e-text fee decreases.
 3. For additional information, see Campus Pages.

■	2019-20 Rate
□	Major Projects Previously Approved by the Board
■	Operations Change

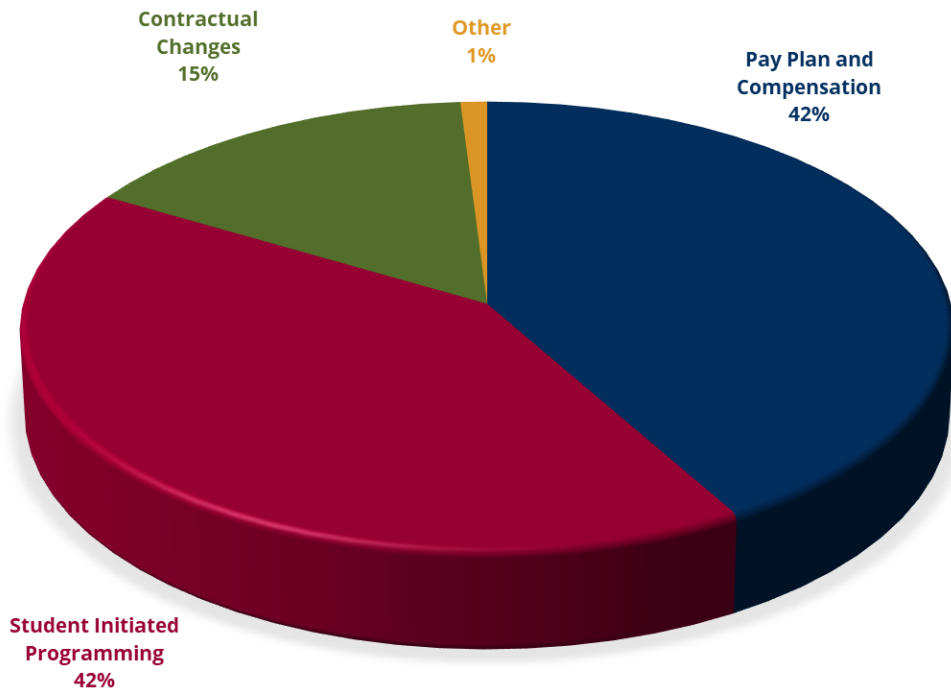
University of Wisconsin System
2020-21 Academic Year Segregated Fees
Two-Year Campuses



Divide by two for semester rates.
For additional information, see Campus Pages



Segregated Fee Increases by Category (doctoral and comprehensive universities)



Student Initiated Programming Highlights:

45% to support sports programming and facilities at Eau Claire, Green Bay, Stevens Point and Stout

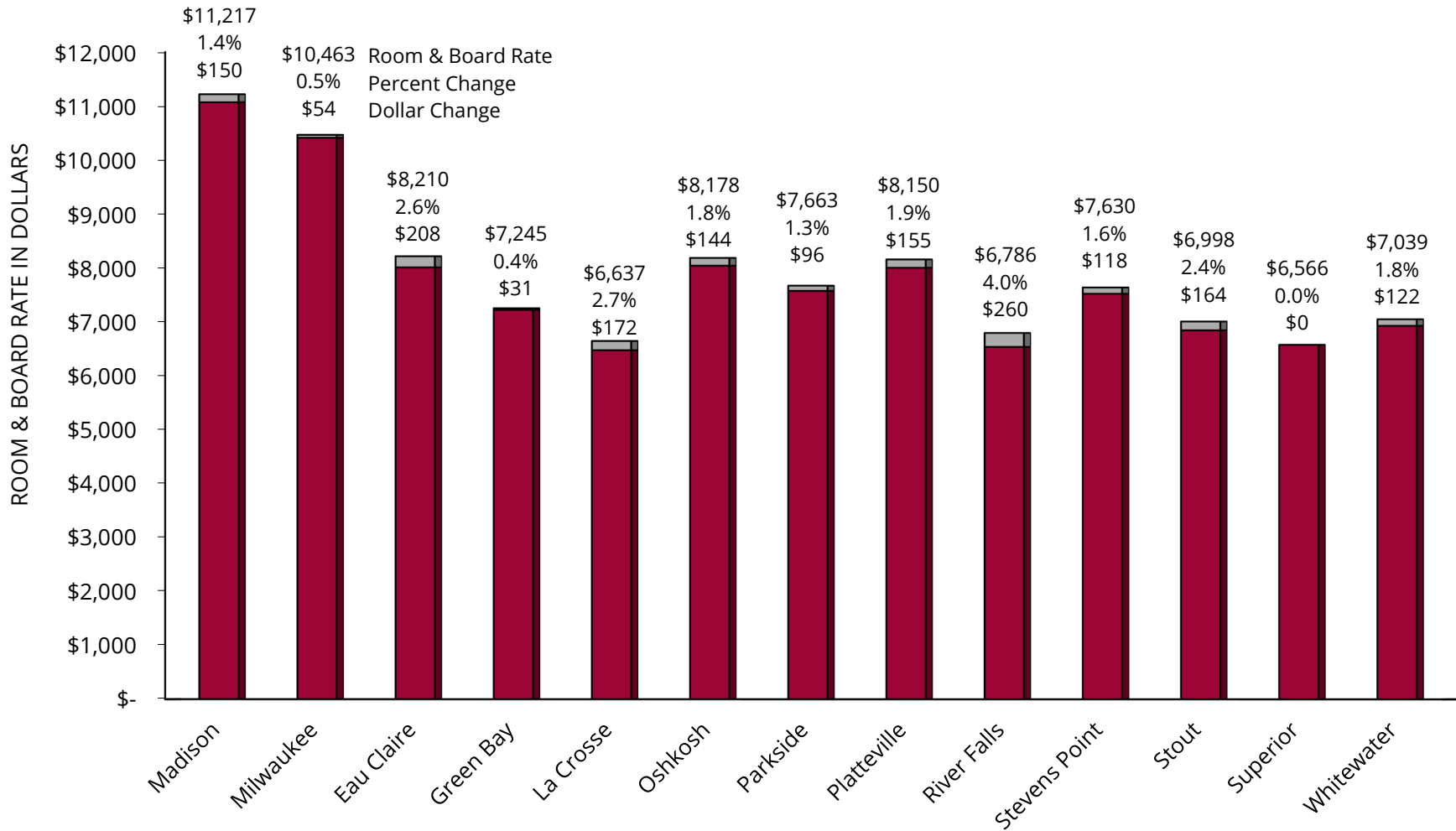
32% for the university centers at Platteville and Stevens Point

16% for health and counseling at Stevens Point, Stout and Whitewater

Notes:

1. Branch campuses are not included.
2. Other category includes student safety, change in reserves, expense reductions and major projects.

University of Wisconsin System
2020-21 Academic Year Average Room and Board Rates for the Majority of Students

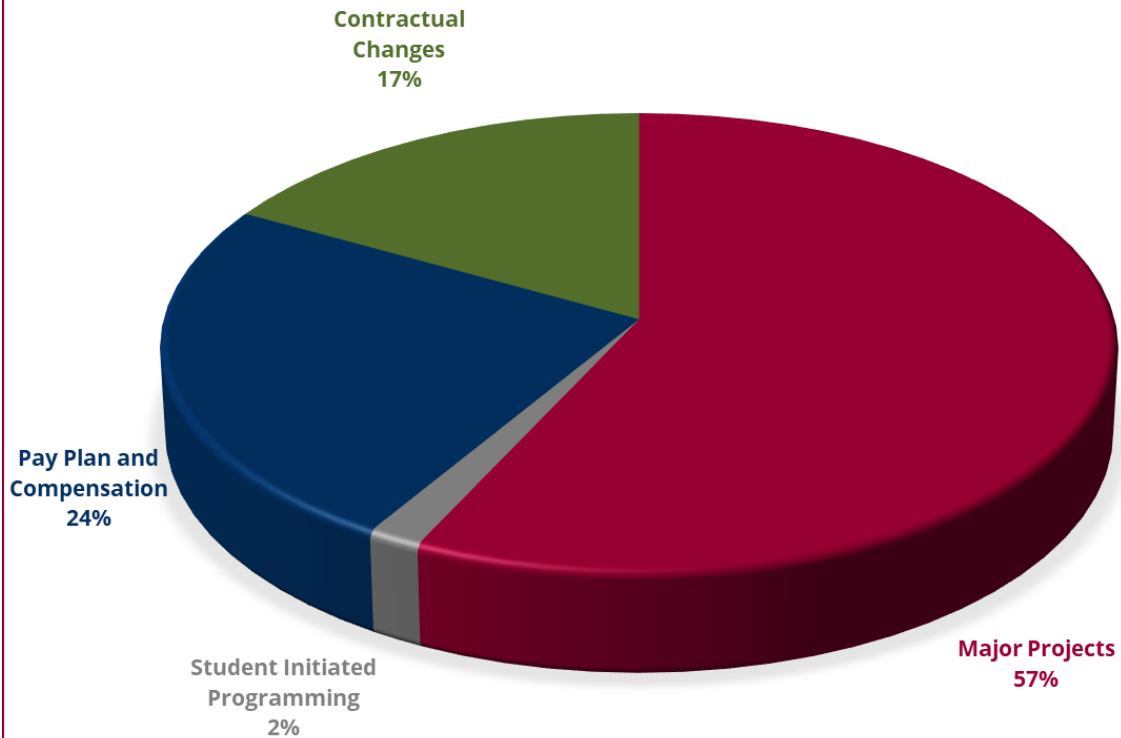


*For additional information see Campus Pages and Appendix B.



Room and Board Increases by Category

(average cost for majority of students at doctoral and comprehensive universities)



Major Projects Highlights:

24% for Sandburg Hall Renovation at Milwaukee

16% for North Hall at Stout

14% for multiple projects at Eau Claire

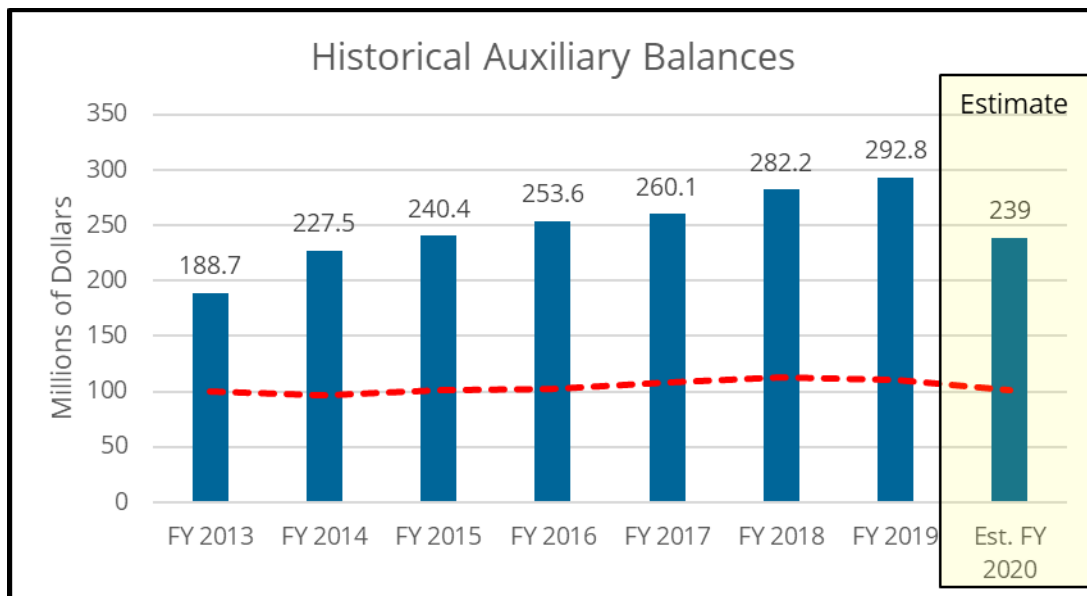
46% for projects at Madison, La Crosse, Oshkosh, Parkside, Platteville, River Falls, Stevens Point and Whitewater

Fund Balance Trends - Auxiliaries

Over the past seven years, auxiliary balances have increased across the UW System. Many of these increases have been due to large capital projects and/or renovation projects such as residence halls, dining halls, and student centers. The balances are used to fund items such as cash payments toward building projects, future debt service payments, and large purchases towards auxiliary operations. However, at the end of 2019-20, the balance is estimated to decline by approximately \$54 million. This would be the first decline in auxiliary balances since 2012-13.

COVID-19 has had a direct impact to the auxiliary operations of each campus. Institutions have refunded millions of dollars to students as in-person instruction ceased after spring break. In addition to refunds, costs such as utilities, debt service payments, and capital projects already in progress continue, resulting in a reduction in the projected balance at the end of 2019-20.

The red dotted line in the chart below represents the reporting threshold for balances, per Regent Policy Document 21-6.



2020-21 ADDITIONAL FUNDING SOURCES:

General Program Operations, Federal Indirect Cost Reimbursement, Gifts, Grants and Contracts, Federal Financial Aid and Other

These remaining fund groups represent the balance of the UW System Budget, or about \$3 billion dollars. Between 2019-20 and 2020-21 these expenditure budgets in total have increased \$173.9 million or 6.1%.

Information on these additional funding sources is shown on the following three pages.

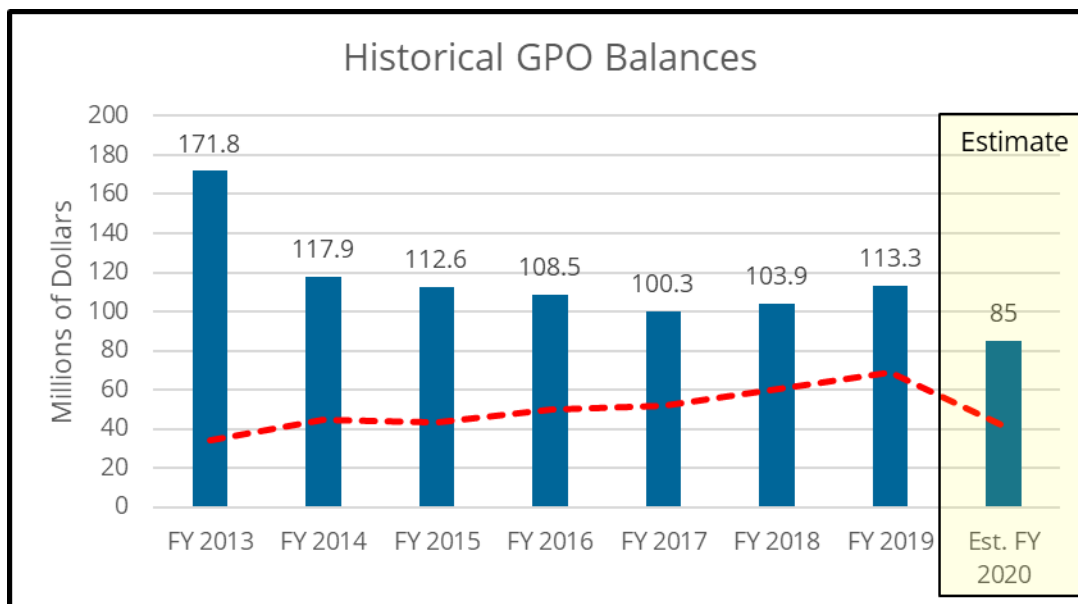
General Purpose Operations - Is made up of self-supporting operations such as print and copy shops, dairy sales, camps and conferences, etc. The 2020-21 General Program Operations expenditure budget will increase by \$53.8 million dollars or 15.6% to \$398.4 million. The increase to General Purpose Operations is mainly at UW-Madison. The budget reflects planned building activity Facilities Planning and Management had been projecting prior to COVID-19. It is unknown at this time how much of this activity will proceed during 2020-21.

Fund Balance Trend – General Purpose Operations

Fund balances in General Purpose Operations have been trending downward for several years. The projected decline to an estimated \$85 million is the first year these balances have dropped below \$100 million.

Balances in this category generally reside in many of small departments and are often used to support that specific operation. Often these departments provide a good or a service to the general public. Some examples of these operations are the World Class Instructional Design and Assessment Forum, Babcock Dairy, and the Pre-School Lab at UW-Madison. It is anticipated that with the cancellation of campus camps, clinics, and conferences due to COVID-19, the balances within this fund source will be severely impacted during 2020-21.

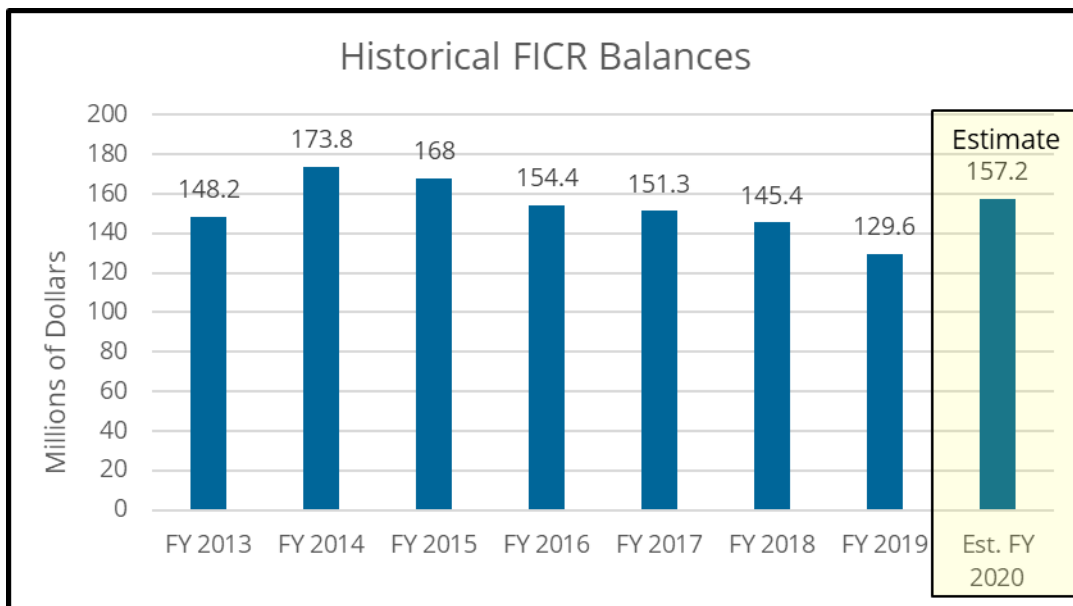
The red dotted line in the chart on below represents the reporting threshold for balances, per Regent Policy Document 21-6.



Federal Indirect Cost Reimbursement – Reimbursements are received from the federal government for costs incurred in administering federal grant programs. The Federal Indirect Cost Reimbursement expenditure budget increases by \$2.1 million dollars or 1.27% to \$170 million in 2020-21.

Fund Balance Trend – Federal Indirect Cost Reimbursement

The use of this fund source is not restricted, and balances are often used to support research infrastructure and provide support in the event of delays or slow downs in grant funding. Research activity at UW-Madison was strong for the first nine-months of 2019-20 which resulted in an increase in estimated end of year balances.



Gifts, Grants, and Contracts - These funds are typically used only for the purposes specified by the grantor or donor, and therefore are considered restricted. Gifts, Grants, and Contracts expenditure budget increases by \$153 million dollars or 12.77% to \$1.35 billion in 2020-21. This group contains several different types of funding.

- Private or organizational gifts
- Federal and nonfederal research grants
- Contracts that are provided for specific purposes

The budget as submitted with pre-COVID-19 assumptions included a large increase in gift and grant activity at UW-Madison. This funding source could see significant decreases due to lingering economic effects of COVID-19 that continue into 2020-21.

Federal Financial Aid and Other Funds - Primarily financial aid, debt service for non-academic buildings and non-credit Extension programs. Since these funds can typically only be used for specific purposes, they are often considered restricted. Federal Financial Aid and Other funds expenditure budget will decrease by \$35.1 million dollars or 6.6% to \$1.1 billion. Reductions in these areas are primarily due to decreased enrollments.

Due to the restricted nature of the uses of gifts, grants and contracts, federal financial aid and other fund sources, balances are not reported for these fund sources.

Campus Specific Data

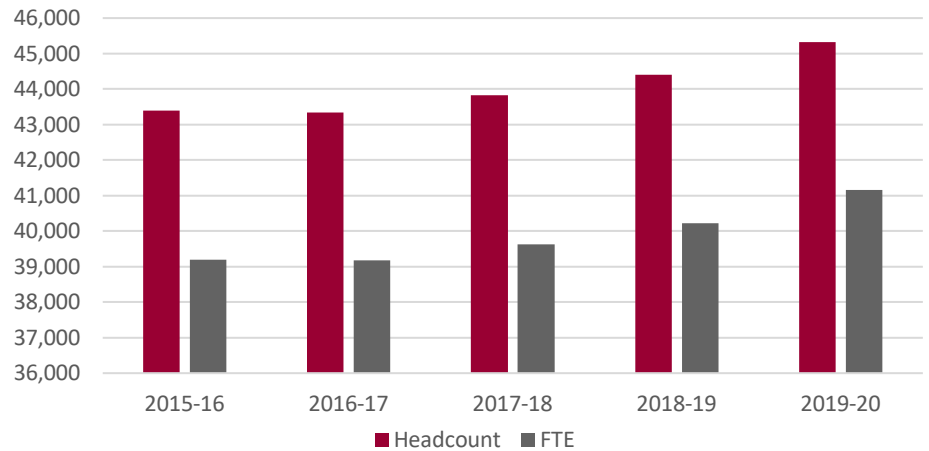
Each campus is also being shown independently. This allows for a concise snapshot of each four-year and two-year institution on one page. This data includes:

- Five-year history of total enrollment both by full-time equivalent and headcount.
- FY21 expenditures along with the change from the prior year. This is provided both in dollars and as a pie chart showing percent of total budget.
 - These charts combine the receiving and branch campus expenditure budgets.
 - GPR/Tuition budgets exclude fringe benefits
- FY21 segregated fees, room and board rates, and textbook rental including change from prior year and major drivers of the change.

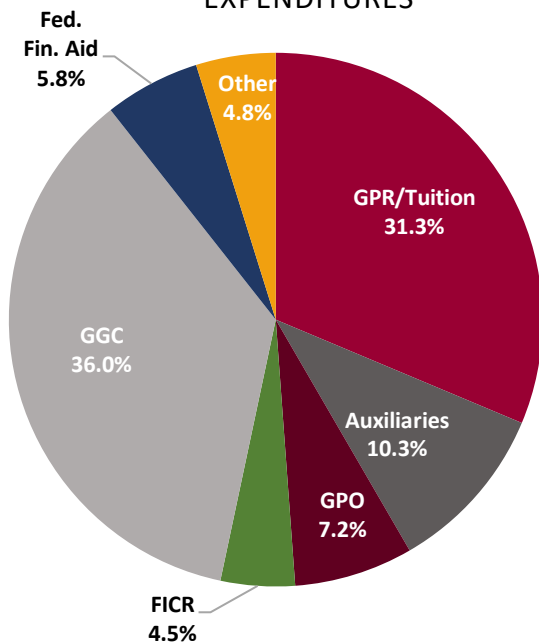
Historically, campus budgets have not been broken down in this manner. Showing budgets in this way provides additional insight into each campus' unique situation.



Total Fall Enrollment, 2015-16 to 2019-20



EXPENDITURES



	FY21 Budgeted Expenditures	Change from FY20 Budgeted Expenditures
GPR/Tuition*	1,058,641,210	56,134,566
Auxiliaries	348,265,214	(53,429,641)
General Operating Receipts	243,416,224	47,376,987
Federal Indirect Cost Reimbursement	151,856,723	1,456,723
Gifts, Grants, Contracts	1,218,205,077	149,667,182
Federal Financial Aid	195,926,878	(10,756,476)
Other	163,032,045	(6,347,057)
Total	3,379,343,371	184,102,284

*GPR/Tuition excludes fringe benefits and fund 231.

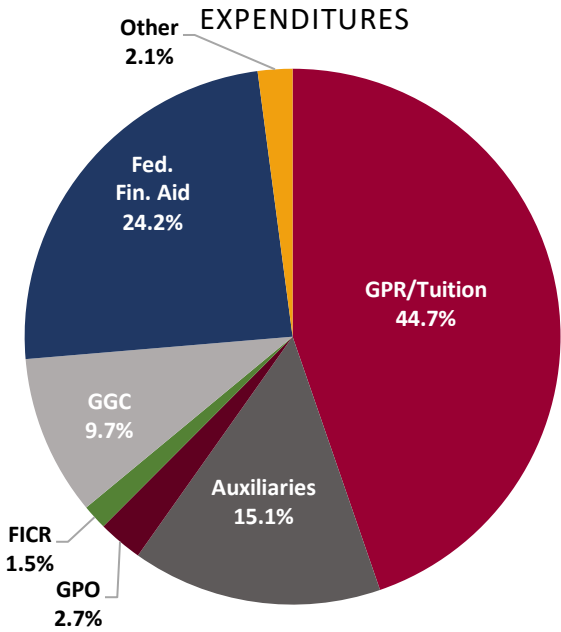
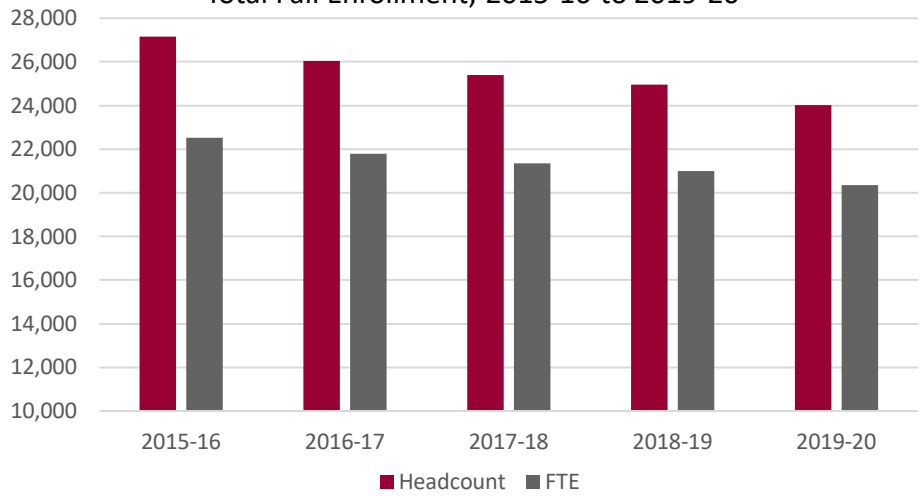
Auxiliary Rates

Average Costs for Majority of Students

	Segregated Fees			Housing			Meal Plans			Total	
	FY21	Change	%Change	FY21	Change	%Change	FY21	Change	%Change	Change	%Change
	\$1,468.60	\$16.64	1.15%	\$7,166.67	\$200.00	2.87%	\$4,050.00	\$-50.00	-1.22%	\$166.64	1.33%
Pay Plan and Compensation	\$12.56 for childcare, union and health			\$92 for staff and student wages			\$27 for student wages				
Contractual Changes	\$4.56 for bus contract offset with reserves						\$23 for cost of goods				
Student Initiated Programming	\$.16 for childcare grants										
Change in Reserves	\$.64 in organized activities										
Major Projects				\$108 debt service and maintenance							
Other							\$-100 change in student spending				



Total Fall Enrollment, 2015-16 to 2019-20



	FY21 Budgeted Expenditures*	Change from FY20 Budgeted Expenditures*
GPR/Tuition**	269,342,668	(2,130,435)
Auxiliaries	90,882,685	(7,521,531)
General Operating Receipts	16,187,003	(2,919,798)
Federal Indirect Cost Reimbursement	9,120,004	1,086,608
Gifts, Grants, Contracts	58,259,568	(3,876,178)
Federal Financial Aid	146,060,000	(15,153,199)
Other	12,590,115	1,388,855
Total	602,442,043	(29,125,677)

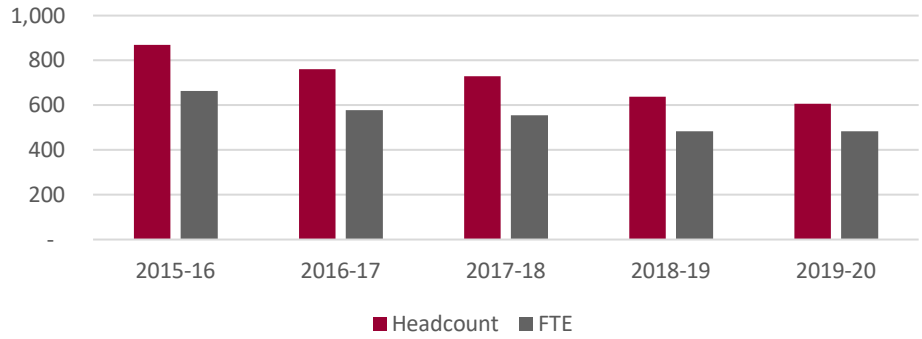
*Branch campuses included in budgeted expenditures.
 **GPR/Tuition excludes fringe benefits and fund 231.

Auxiliary Rates

	Average Costs for Majority of Students										
	Segregated Fee Rates			Room Rates			Meal Plan Rates			Total	
	FY21	Change	%Change	FY21	Change	%Change	FY21	Change	%Change	Change	%Change
	\$1,538.30	\$31.00	2.06%	\$6,274.33	\$54.33	0.87%	\$4,189.00	\$0.00	0.00%	\$85.33	0.72%
Pay Plan and Compensation	\$13.35 for childcare, sports programming/rec sports, union, and health			\$13 for staff wages							
Contractual Changes	\$6.60 for athletic facility rentals										
Student Safety	\$1.70 for a head athletic trainer										
Base Expense Reductions	\$-20.70 in sports programming, student life, union and health			\$-235.67 due to lower occupancy							
Change in Reserves	\$32.05 in sports programming and student life										
Change in Reserves	\$-12.95 in health and childcare										
Major Projects	\$10.95 for student health and rec. center			\$277.00 for Sandburg renovation							



Total Fall Enrollment, 2015-16 to 2019-20

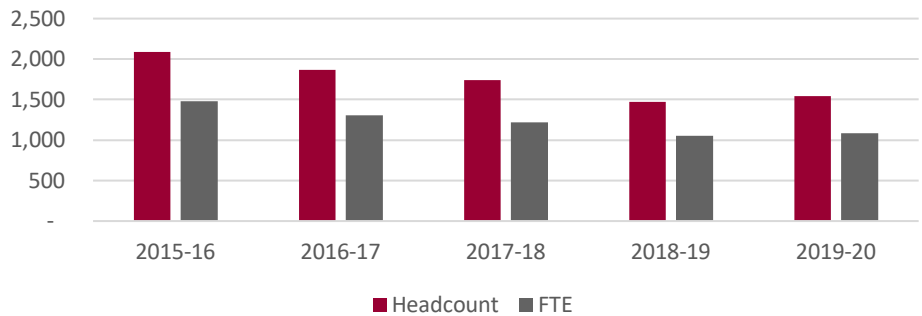


Auxiliary Rates

Average Costs for Majority of Students					
Segregated Fee Rates			Total		
FY21	Change	%Change	Change	%Change	
\$405.60	\$7.94	2.00%	\$7.94	2.00%	
Pay Plan and Compensation	\$4.05 for health and student life				
Contractual Changes	\$6.20 for municipal services				
Student Initiated Programming	\$166.49 for org. activities, student life and health				
Base Expense Reductions	-\$168.80 due to elimination of sports programming				



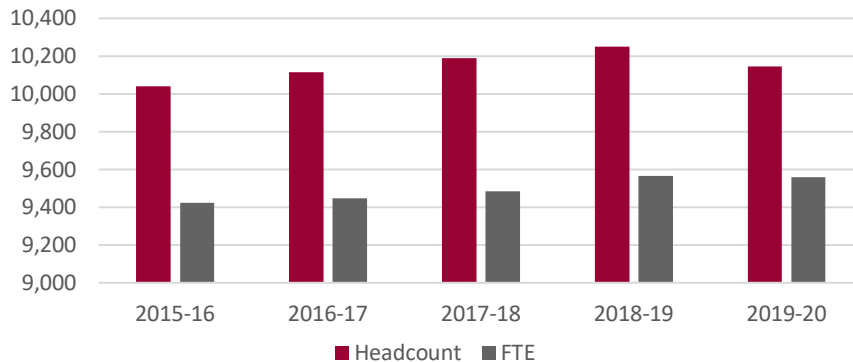
Total Fall Enrollment, 2015-16 to 2019-20



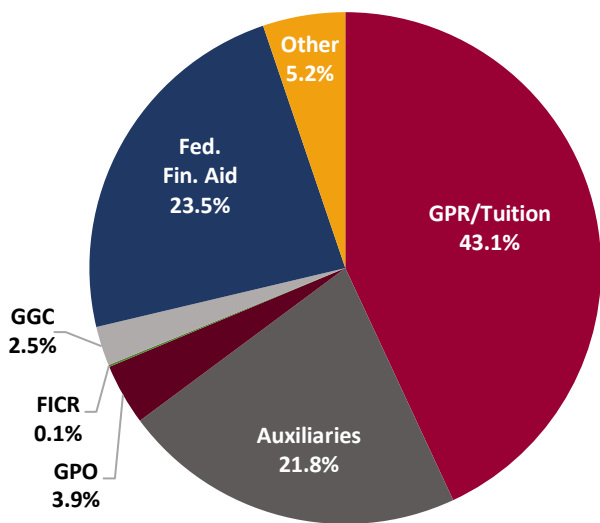
Auxiliary Rates

Average Costs for Majority of Students					
Segregated Fee Rates			Total		
FY21	Change	%Change	Change	%Change	
\$413.04	\$9.41	2.33%	\$9.41	2.33%	
Pay Plan and Compensation	\$5.70 for health, student life, and org. activities				
Contractual Changes	\$3.72 for municipal services				
Student Initiated Programming	\$98.13 for org. activities, student life and health				
Base Expense Reductions	-\$98.14 due to elimination of sports programming				

Total Fall Enrollment, 2015-16 to 2019-20



EXPENDITURES



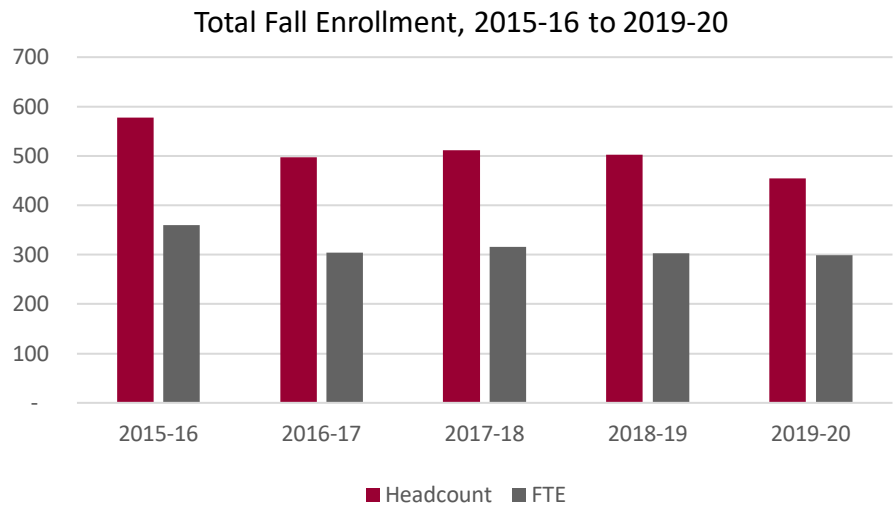
	FY21 Budgeted Expenditures*	Change from FY20 Budgeted Expenditures*
GPR/Tuition**	91,896,208	1,198,722
Auxiliaries	46,412,584	(568,509)
General Operating Receipts	8,241,930	762,997
Federal Indirect Cost Reimbursement	269,954	(48,513)
Gifts, Grants, Contracts	5,292,433	(211,200)
Federal Financial Aid	50,119,369	2,428,879
Other	11,112,645	(1,721,983)
Total	213,345,123	1,840,393

*Branch campuses included in budgeted expenditures.

**GPR/Tuition excludes fringe benefits and fund 231.

Auxiliary Rates

	Average Costs for Majority of Students													
	Segregated Fee Rates			Room Rates			Meal Plan Rates			Text Rental Rates			Total	
	FY21	Change	%Change	FY21	Change	%Change	FY21	Change	%Change	FY21	Change	%Change	Change	%Change
	\$1,368.60	\$29.50	2.20%	\$5,170.50	\$158.00	3.15%	\$3,040.00	\$50.00	1.67%	\$140.00	\$0.00	0.00%	\$237.50	2.50%
Pay Plan and Compensation	\$8.00 for sports prog. and health													
Contractual Changes	\$2.50 for municipal services and transit						\$50.00 for food contract increase							
Student Initiated Programming	\$19.00 for 3 new sports and organized activities													
Major Projects				\$158 for Suites dorm, Towers renovation, Governors renovation, and Chancellor's HVAC										



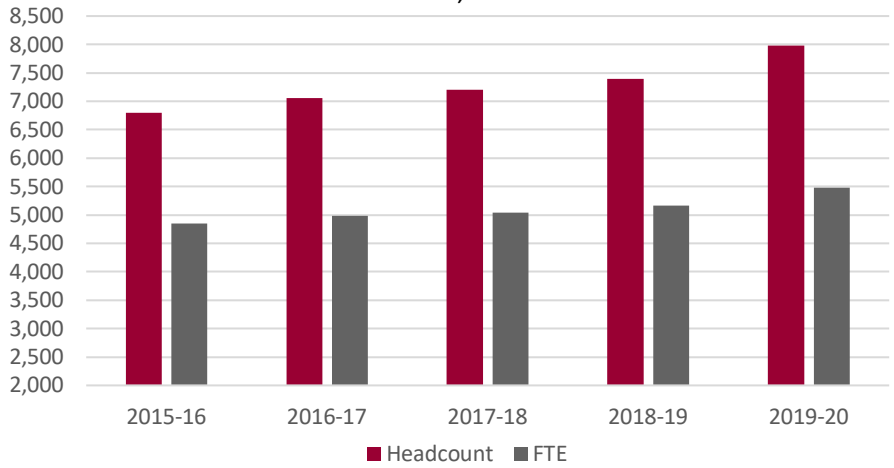
Auxiliary Rates

		Average Costs for Majority of Students							
		Segregated Fee Rates			Text Rental Rates			Total	
		FY21	Change	%Change	FY21	Change	%Change	Change	%Change
		\$485.45	\$13.37	2.83%	\$140.00	\$0.00	0.00%	\$13.37	2.18%
Pay Plan and Compensation	\$27.58 in student life								
Contractual Changes	\$2.72 for municipal services								
Student Initiated Programming	\$14.58 for health								
Base Expense Reductions	-\$31.51 in org. activities and one-time savings in sports programming								

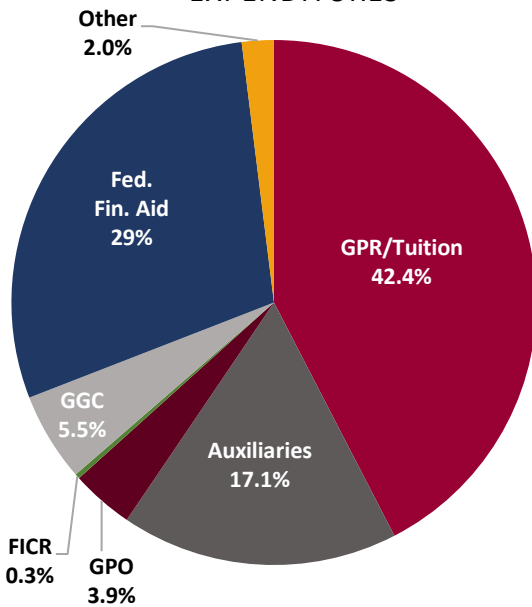


UNIVERSITY of WISCONSIN
GREEN BAY

Total Fall Enrollment, 2015-16 to 2019-20



EXPENDITURES



	FY21 Budgeted Expenditures*	Change from FY20 Budgeted Expenditures*
GPR/Tuition**	53,797,520	953,456
Auxiliaries	21,646,773	1,002,577
General Operating Receipts	4,884,007	423,284
Federal Indirect Cost Reimbursement	383,702	(102,142)
Gifts, Grants, Contracts	6,939,574	1,101,717
Federal Financial Aid	36,696,914	65,290
Other	2,497,689	435,615
Total	126,846,179	3,879,796

*Branch campuses included in budgeted expenditures.

**GPR/Tuition excludes fringe benefits and fund 231.

Auxiliary Rates

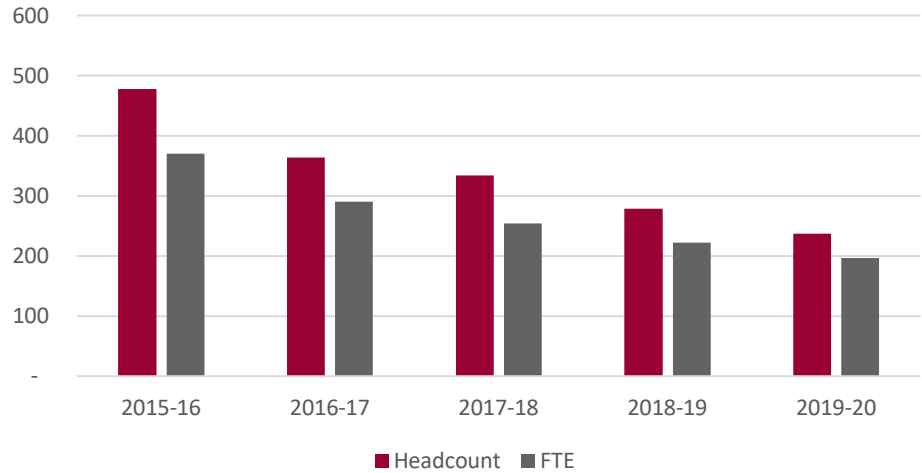
Average Costs for Majority of Students

	Average Costs for Majority of Students										
	Segregated Fee Rates			Room Rates			Meal Plan Rates			Total	
	FY21	Change	%Change	FY21	Change	%Change	FY21	Change	%Change	Change	%Change
	\$1,575.12	\$0.00	0.00%	\$4,445.00	\$0.00	0.00%	\$2,800.00	\$30.67	1.11%	\$30.67	0.35%
Pay Plan and Compensation	\$14.83 for student life, union, and counseling										
Contractual Changes							\$30.67 for food contract increase				
Student Initiated Programming	\$23.32 for sports programming and org. activities										
Major Projects	-\$38.15 debt service for athletic facilities										



UNIVERSITY of WISCONSIN
GREEN BAY
 Manitowoc Campus

Total Fall Enrollment, 2015-16 to 2019-20



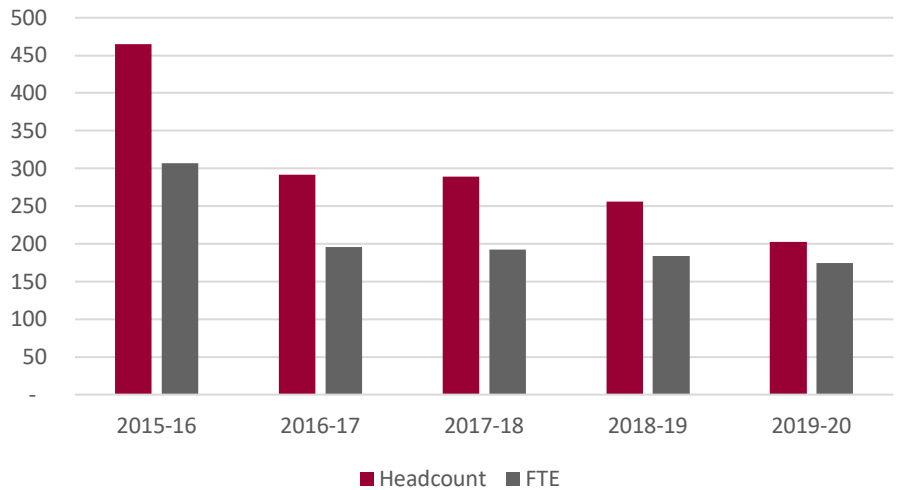
Auxiliary Rates

Average Costs for Majority of Students				
Segregated Fee Rates			Total	
FY21	Change	%Change	Change	%Change
\$505.56	\$0.00	0.00%	0.00	0.00%
Other	Non-allocable decreases to maintain student programming			



UNIVERSITY of WISCONSIN
GREEN BAY
 Marinette Campus

Total Fall Enrollment, 2015-16 to 2019-20



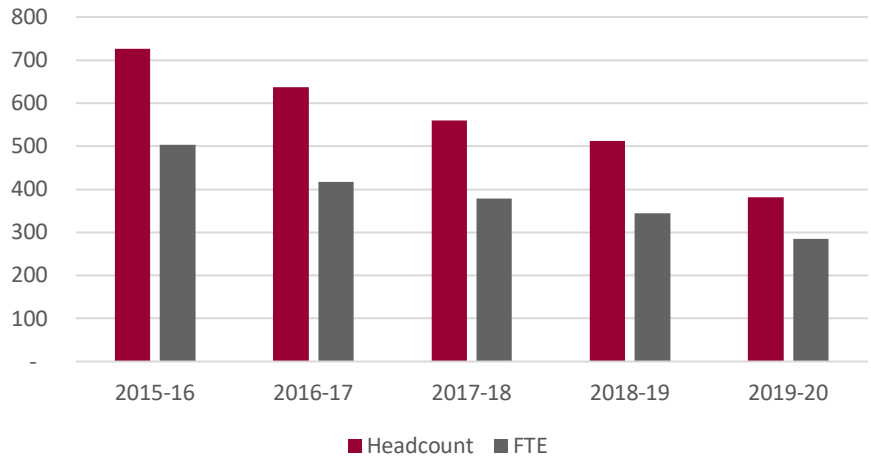
Auxiliary Rates

Average Costs for Majority of Students							
Segregated Fee Rates			Room Rates			Total	
FY21	Change	%Change	FY21	Change	%Change	Change	%Change
\$505.56	\$0.00	0.00%	\$4,598.00	\$0.00	0.00%	\$0.00	0.00%
Other	Non-allocable decreases to maintain student programming						



UNIVERSITY of WISCONSIN
GREEN BAY
 Sheboygan Campus

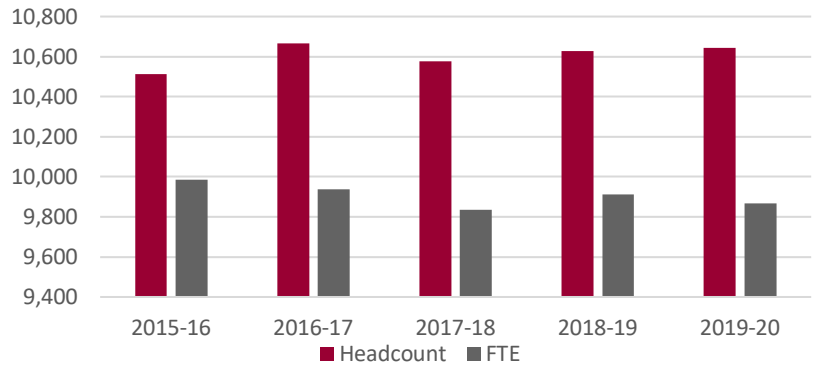
Total Fall Enrollment, 2015-16 to 2019-20



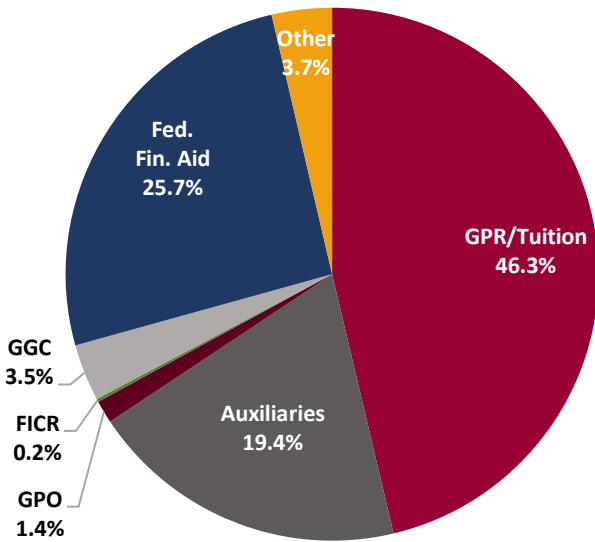
Auxiliary Rates

Average Costs for Majority of Students				
Segregated Fee Rates			Total	
FY21	Change	%Change	Change	%Change
\$505.56	\$0.00	0.00%	\$0.00	0.00%
Other	Non-allocable decreases to maintain student programming			

Total Fall Enrollment, 2015-16 to 2019-20



EXPENDITURES



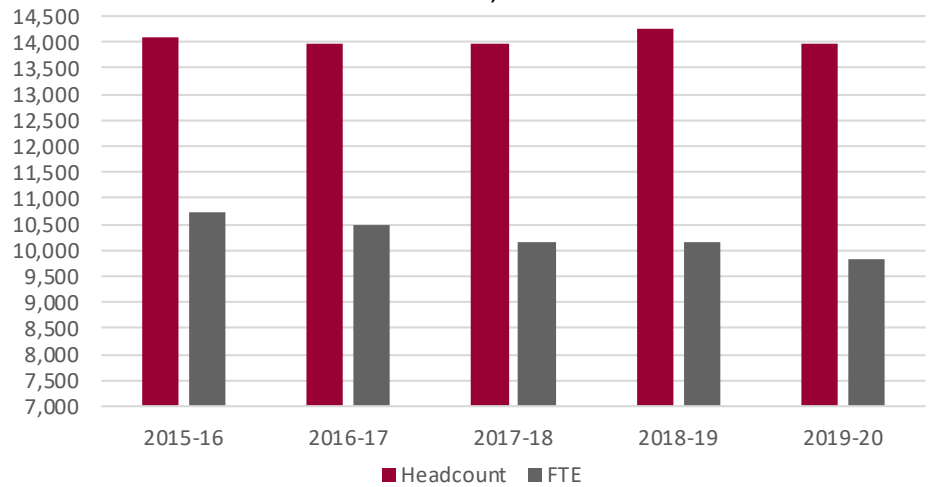
	FY21 Budgeted Expenditures	Change from FY20 Budgeted Expenditures
GPR/Tuition*	95,475,939	5,605,216
Auxiliaries	39,962,605	(1,151,227)
General Operating Receipts	2,857,873	(21,366)
Federal Indirect Cost Reimbursement	387,085	(22,153)
Gifts, Grants, Contracts	7,124,738	896,826
Federal Financial Aid	52,913,806	(3,116,803)
Other	7,529,794	(1,300,233)
Total	206,251,840	890,261

*GPR/Tuition excludes fringe benefits and fund 231.

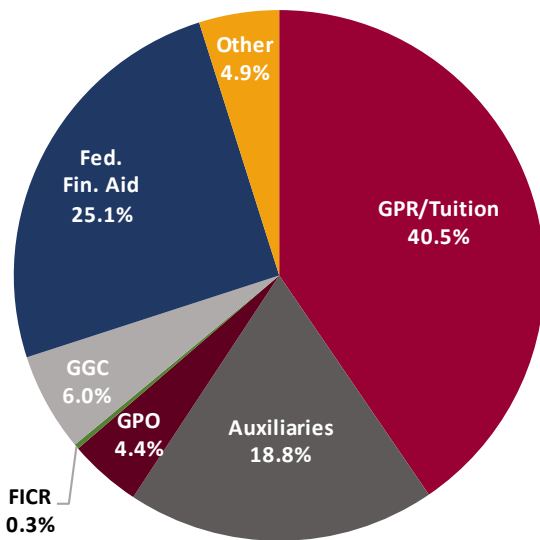
Auxiliary Rates

	Average Costs for Majority of Students													
	Segregated Fee Rates			Room Rates			Meal Plan Rates			Text Rental Rates			Total	
	FY21	Change	%Change	FY21	Change	%Change	FY21	Change	%Change	FY21	Change	%Change	Change	%Change
Pay Plan and Compensation	\$1,400.84	\$33.18	2.43%	\$4,029.00	\$108.00	2.75%	\$0.00	\$0.00	0.00%	\$173.92	\$0.00	0.00%	\$205.18	2.56%
Contractual Changes	\$21.38 for sports programming and fringe benefit increases			\$16.64 for fringe benefits			\$2.15 for fringe benefit increases							
Major Projects	\$-.06 for municipal services and bus contract			\$7.24 for insurance, meal plans for residence assistants, and operating obligations			\$32.64 for food contract increases, and operational costs and operational increases							
	\$11.86 for field house and decrease for union			\$84.12 for debt service and renovations										

Total Fall Enrollment, 2015-16 to 2019-20



EXPENDITURES



	FY21 Budgeted Expenditures*	Change from FY20 Budgeted Expenditures*
GPR/Tuition**	91,461,038	1,255,145
Auxiliaries	42,512,088	(1,783,562)
General Operating Receipts	9,983,520	333,134
Federal Indirect Cost Reimbursement	678,397	253,579
Gifts, Grants, Contracts	13,598,456	1,313,360
Federal Financial Aid	56,756,000	(2,160,140)
Other	11,030,751	(428,409)
Total	226,020,250	(1,216,893)

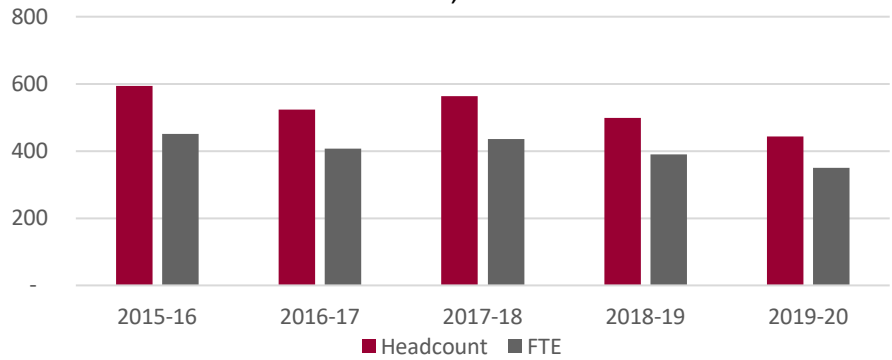
*Branch campuses included in budgeted expenditures.

**GPR/Tuition excludes fringe benefits and fund 231.

Auxiliary Rates

	Average Costs for Majority of Students										
	Segregated Fee Rates			Room Rates			Meal Plan Rates			Total	
	FY21	Change	%Change	FY21	Change	%Change	FY21	Change	%Change	Change	%Change
	\$1,294.54	\$60.28	4.88%	\$4,928.00	\$144.00	3.01%	\$3,250.00	\$0.00	0.00%	\$204.28	2.20%
Pay Plan and Compensation	\$4.10 for union, sports, health and childcare			\$42.33 for staff							
Contractual Changes	\$1.78 for sports programming video board										
Student Initiated Programming	\$3.96 for organized activities and safe ride program										
Student Safety	\$10.94 in health for on-call counselor programming										
Major Projects	\$39.50 for childcare and the stadium and rec. facilities			\$101.67 for increased debt service payments							

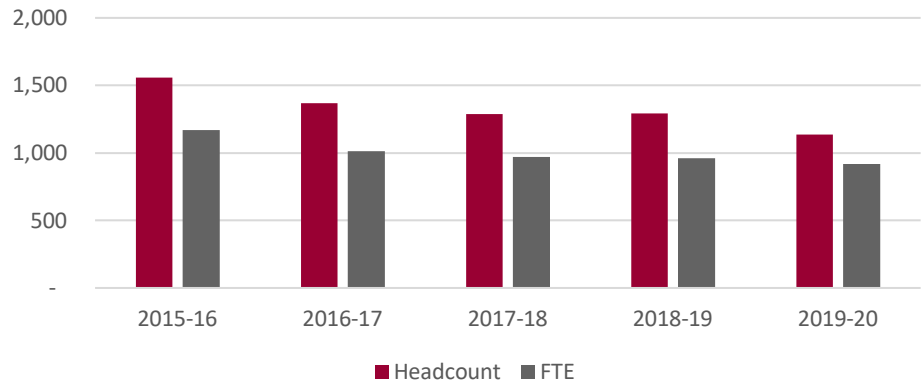
Total Fall Enrollment, 2015-16 to 2019-20



Auxiliary Rates

Average Costs for Majority of Students					
	Segregated Fee Rates			Total	
	FY21	Change	%Change	Change	%Change
	\$513.00	\$14.62	2.93%	\$14.62	2.93%
Pay Plan and Compensation	\$18.66 in student life and health				
Contractual Changes	\$4.32 for municipal services				
Student Initiated Programming	\$52.82 to increase sports teams				
Student Initiated Programming	-\$24.04 for student clubs and organizations				
Base Expense Reductions	-\$37.14 base reduction for student center				

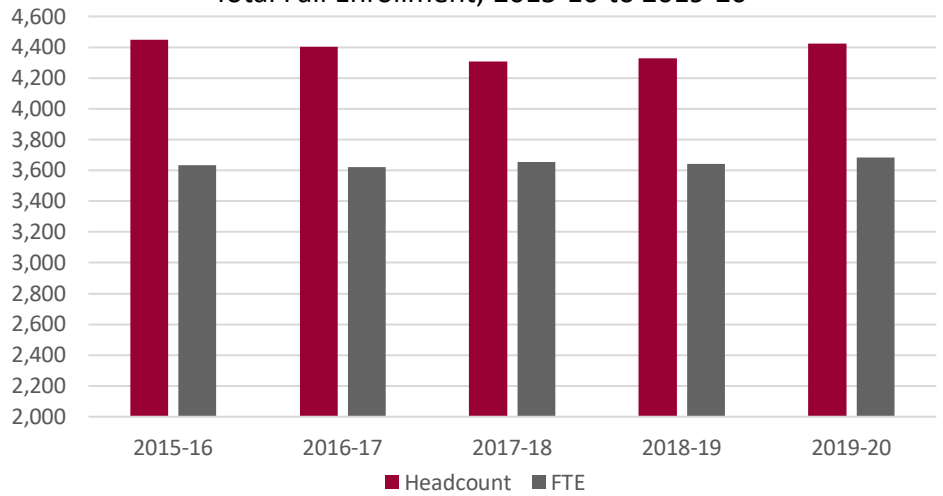
Total Fall Enrollment, 2015-16 to 2019-20



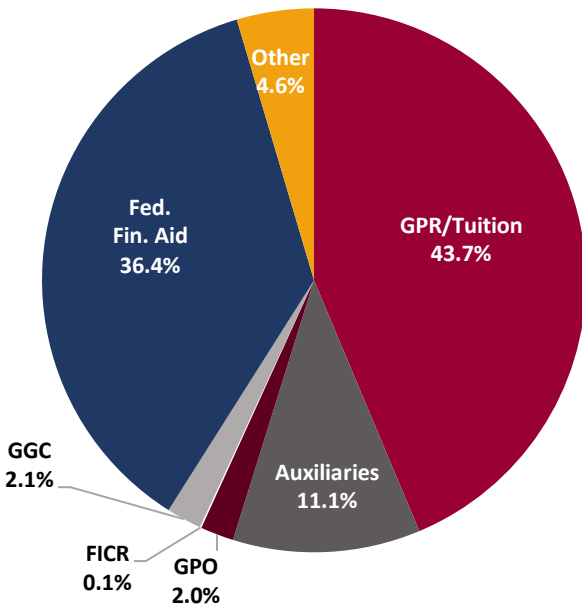
Auxiliary Rates

Average Costs for Majority of Students					
	Segregated Fee Rates			Total	
	FY21	Change	%Change	Change	%Change
	\$327.94	\$8.96	2.81%	\$8.96	2.81%
Pay Plan and Compensation	\$11.88 in student life and org. activities				
Contractual Changes	\$1.00 for municipal services				
Student Initiated Programming	\$ 20.82 to increase sports teams				
Student Initiated Programming	-\$21.52 for student clubs and organizations				
Base Expense Reductions	-\$3.22 in counseling services				

Total Fall Enrollment, 2015-16 to 2019-20



EXPENDITURES



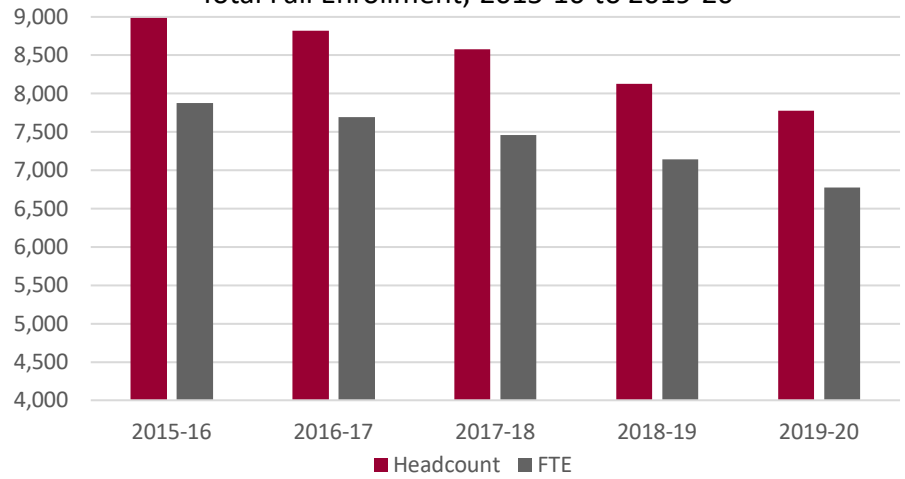
	FY21 Budgeted Expenditures	Change from FY20 Budgeted Expenditures
GPR/Tuition*	41,512,140	472,321
Auxiliaries	10,595,001	280,503
General Operating Receipts	1,879,565	247,869
Federal Indirect Cost Reimbursement	93,200	(14,000)
Gifts, Grants, Contracts	1,984,878	(145,694)
Federal Financial Aid	34,629,809	5,100,000
Other	4,358,030	323,480
Total	95,052,623	6,264,479

*GPR/Tuition excludes fringe benefits and fund 231.

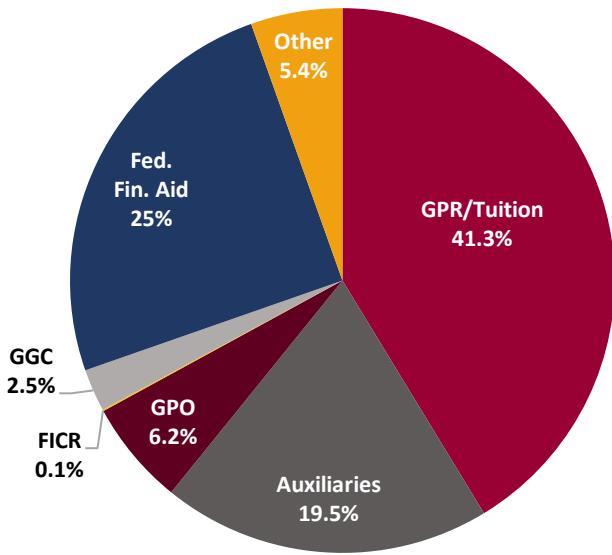
Auxiliary Rates

	Average Costs for Majority of Students										
	Segregated Fee Rates			Room Rates			Meal Plan Rates			Total	
	FY21	Change	%Change	FY21	Change	%Change	FY21	Change	%Change	Change	%Change
	\$1,145.52	\$22.32	1.99%	\$4,835.00	\$48.00	1.00%	\$2,828.00	\$48.00	1.73%	\$118.32	1.36%
Pay Plan and Compensation	\$2.01 for the union, health, student life and sports programming			\$23 for staff wages							
Contractual Changes	\$.15 for municipal services						\$48 for food contract increases				
Student Initiated Programming	\$1.49 for student organizations										
Change in Reserves	\$8.79 in the union, sports programming and health										
Major Projects	\$9.88 for the union			\$25 for residence halls							

Total Fall Enrollment, 2015-16 to 2019-20



EXPENDITURES



	FY21 Budgeted Expenditures*	Change from FY20 Budgeted Expenditures*
GPR/Tuition**	69,349,369	(1,294,855)
Auxiliaries	32,776,637	(1,263,735)
General Operating Receipts	10,454,148	459,499
Federal Indirect Cost Reimbursement	131,339	(14,355)
Gifts, Grants, Contracts	4,244,400	216,539
Federal Financial Aid	41,816,950	952,640
Other	9,136,129	(658,649)
Total	167,908,972	(1,602,916)

*Branch campuses included in budgeted expenditures.

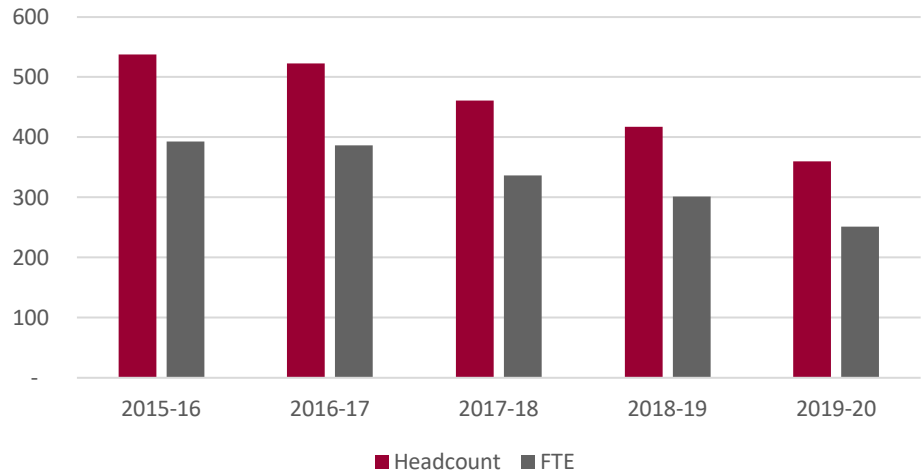
**GPR/Tuition excludes fringe benefits and fund 231.

Auxiliary Rates

	Average Costs for Majority of Students													
	Segregated Fee Rates			Room Rates			Meal Plan Rates			Text Rental Rates			Total	
	FY21	Change	%Change	FY21	Change	%Change	FY21	Change	%Change	FY21	Change	%Change	Change	%Change
Pay Plan and Compensation	\$1,205.00	\$0.00	0.00%	\$5,100.00	\$155.00	3.13%	\$3,050.00	\$0.00	0.00%	\$250.00	\$0.00	0.00%	\$155.00	1.64%
Contractual Changes	\$23 for health, sports programming and union			\$105 for staff wages										
Student Initiated Programming	\$15 for sports programming officials and 3rd party health													
Base Expense Reductions	\$32 for union maintenance and improvements													
Change in Reserves														
Major Projects	\$-70 for expiring debt on Markee Pioneer Student Center			\$50 for residence halls										



Total Fall Enrollment, 2015-16 to 2019-20

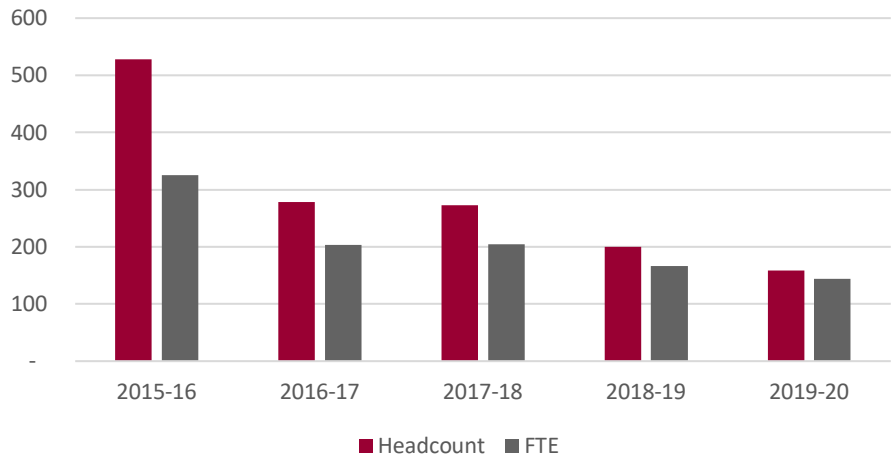


Auxiliary Rates

	Average Costs for Majority of Students							
	Segregated Fee Rates			Text Rental Rates			Total	
	FY21	Change	%Change	FY21	Change	%Change	Change	%Change
	\$540.73	\$53.70	11.03%	\$250.00	\$0.00	0.00%	\$53.70	7.29%
Pay Plan and Compensation	\$60.60 for health and org. activities							
Base Expense Reductions	-\$6.90 in student life							



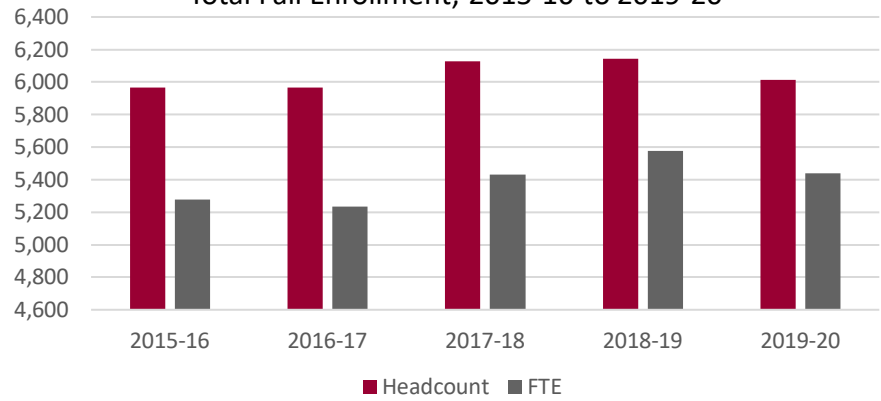
Total Fall Enrollment, 2015-16 to 2019-20



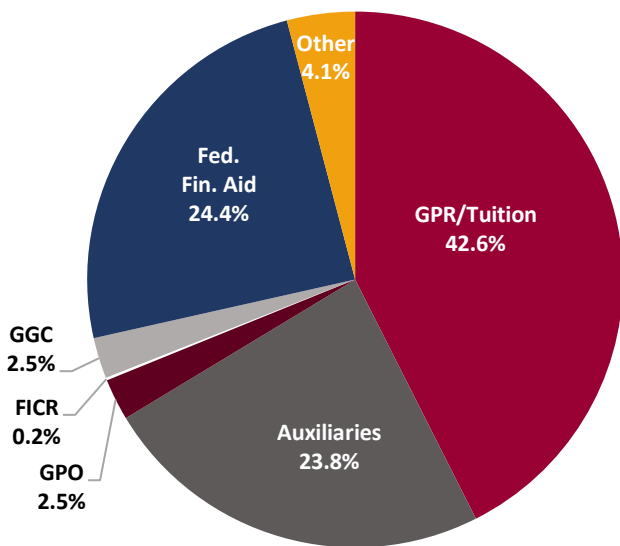
Auxiliary Rates

	Average Costs for Majority of Students							
	Segregated Fee Rates			Text Rental Rates			Total	
	FY21	Change	%Change	FY21	Change	%Change	Change	%Change
	\$597.16	\$0.00	0.00%	\$250.00	\$0.00	0.00%	\$0.00	0.00%
Pay Plan and Compensation								
Contractual Changes								
Student Initiated Programming								
Student Initiated Programming								
Base Expense Reductions								

Total Fall Enrollment, 2015-16 to 2019-20



EXPENDITURES



	FY21 Budgeted Expenditures	Change from FY20 Budgeted Expenditures
GPR/Tuition*	53,951,050	2,619,491
Auxiliaries	30,165,719	(792,828)
General Operating Receipts	3,179,463	(75,859)
Federal Indirect Cost Reimbursement	209,432	(82,038)
Gifts, Grants, Contracts	3,121,987	117,537
Federal Financial Aid	30,945,347	(907,474)
Other	5,203,770	500,225
Total	126,776,768	1,379,054

*GPR/Tuition excludes fringe benefits and fund 231.

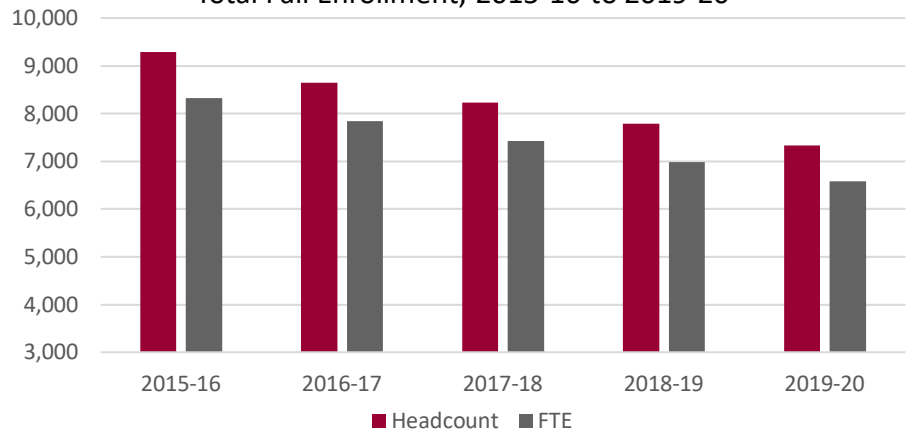
Auxiliary Rates

	Average Costs for Majority of Students													
	Segregated Fee Rates			Room Rates			Meal Plan Rates			Text Rental Rates			Total	
	FY21	Change	%Change	FY21	Change	%Change	FY21	Change	%Change	FY21	Change	%Change	Change	%Change
	\$1,462.22	\$20.52	1.42%	\$4,300.00	\$164.00	3.97%	\$2,486.00	\$96.00	4.02%	\$172.80	\$5.02	2.99%	\$285.54	3.51%
Pay Plan and Compensation	\$11.82 for sports programming, health and student life			\$99 for staff wages			\$29 for staff wages			\$.28 for staff wages				
Contractual Changes	\$2 for health services						\$30 for food contract increases			\$3.41 for replacement costs				
Student Safety	\$1 for sports programming													
Base Expense Reductions														
Change in Reserves	\$5.70 for indoor track and capital improvements													
Change in Reserves														
Major Projects				\$65 for infrastructure improvements			\$37 for infrastructure improvements			\$1.33 for infrastructure improvements				

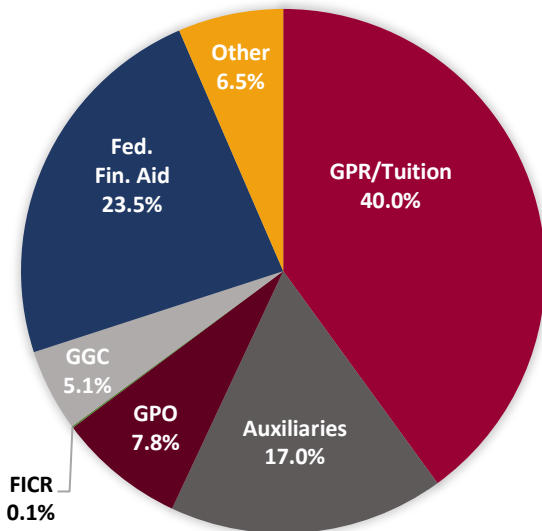


University of Wisconsin Stevens Point

Total Fall Enrollment, 2015-16 to 2019-20



EXPENDITURES



	FY21 Budgeted Expenditures*	Change from FY20 Budgeted Expenditures*
GPR/Tuition**	74,536,293	3,493,382
Auxiliaries	31,649,659	(2,420,414)
General Operating Receipts	14,623,534	(1,018,867)
Federal Indirect Cost Reimbursement	178,961	(41,714)
Gifts, Grants, Contracts	9,482,735	2,673,943
Federal Financial Aid	43,804,593	230,540
Other	12,111,702	(10,596)
Total	186,387,477	2,906,274

*Branch campuses included in budgeted expenditures.

**GPR/Tuition excludes fringe benefits and fund 231.

Auxiliary Rates

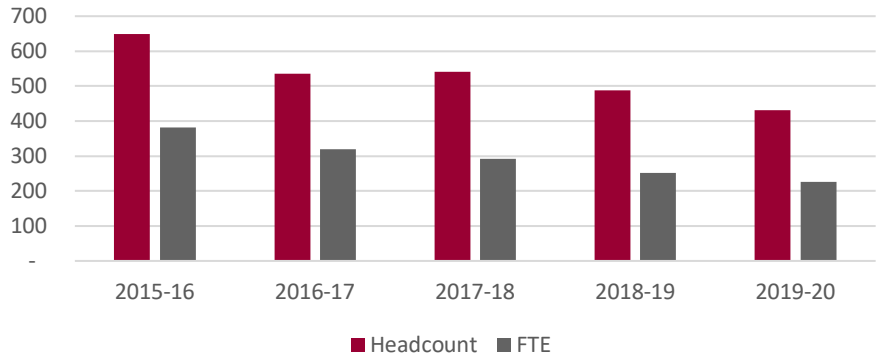
Average Costs for Majority of Students

	Segregated Fee Rates			Room Rates			Meal Plan Rates			Text Rental Rates			Total	
	FY21	Change	%Change	FY21	Change	%Change	FY21	Change	%Change	FY21	Change	%Change	Change	%Change
	\$1,472.42	\$52.18	3.67%	\$4,500.00	\$78.00	1.76%	\$3,130.00	\$40.00	1.29%	\$130.08	\$-21.60	-14.24%	\$148.58	1.64%
Pay Plan and Compensation	\$13.52 for health, union, sports, student life and childcare			\$4.61 for staff wages										
Contractual Changes	\$1.20 for transit contract						\$40 due to new meal contract							
Student Initiated Programming	\$43.94 for sports programming, union and health			\$34.31 to provide free laundry										
Student Initiated Programming	\$-6.48 in student life and childcare									\$-21.60 to right size the rate				
Major Projects				\$39.08 for utility projects										



Marshfield
UW-Stevens Point

Total Fall Enrollment, 2015-16 to 2019-20



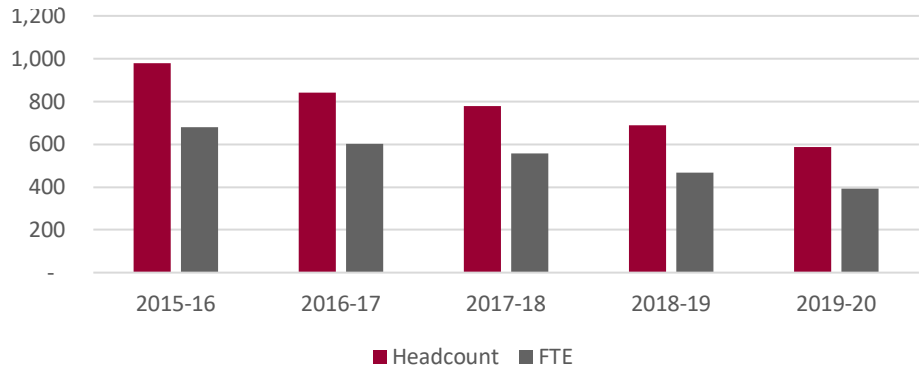
Auxiliary Rates

Average Costs for Majority of Students						
Segregated Fee Rates					Total	
FY21	Change	%Change	Change	%Change		
\$419.28	\$33.12	8.58%	\$33.12	8.58%		
Pay Plan and Compensation						
Contractual Changes	\$4.44 for municipal services					
Student Initiated Programming	\$95.52 for sports programming and facilities					
Student Initiated Programming	\$43.20 for drama, music productions and art gallery					
Student Initiated Programming	-\$26.40 for academic skills					
Base Expense Reductions	-\$83.64 in counseling and student activities coordinator					



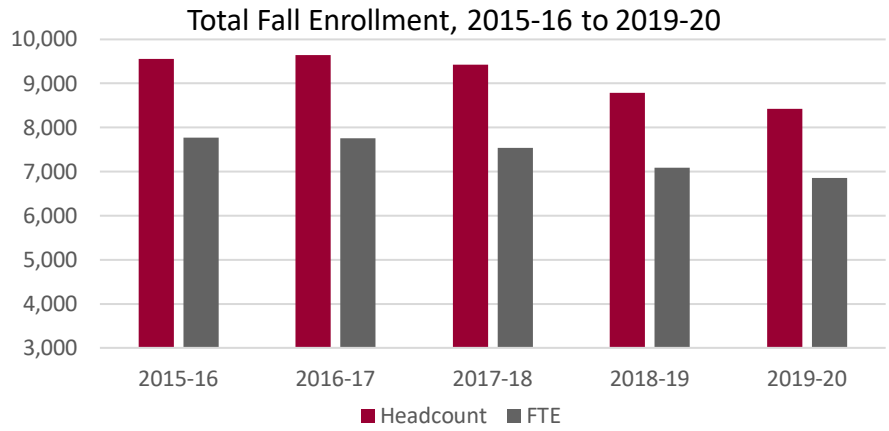
Wausau
UW-Stevens Point

Total Fall Enrollment, 2015-16 to 2019-20

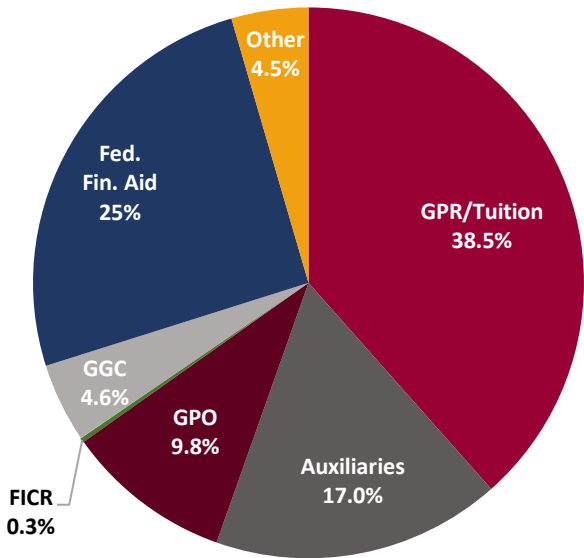


Auxiliary Rates

Average Costs for Majority of Students											
Segregated Fee Rates			Room Rates			Meal Plan Rates			Total		
FY21	Change	%Change	FY21	Change	%Change	FY21	Change	%Change	Change	%Change	
\$448.08	\$11.04	2.53%	\$4,506.00	\$88.00	1.99%	\$2,250.00	\$176.00	8.49%	\$275.04	3.97%	
Pay Plan and Compensation			\$36.39 for staff wages			\$53.97 for staff wages					
Contractual Changes	\$3 for municipal services					\$122.03 for goods and operations					
Student Initiated Programming	\$81 for sports programming and facilities										
Student Initiated Programming	\$4.32 in organized activities for a food pantry										
Student Initiated Programming	-\$55.92 in academic skills										
Base Expense Reductions	-\$21.36 in counseling and student activities coordinator		\$51.61 for maintenance projects								



EXPENDITURES



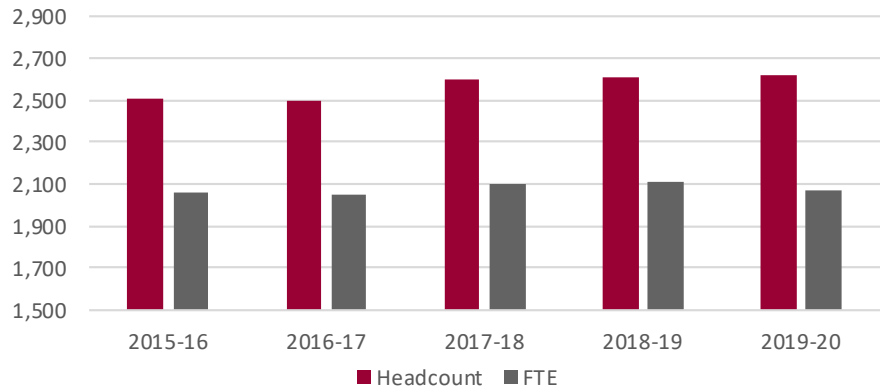
	FY21 Budgeted Expenditures	Change from FY20 Expenditures
GPR/Tuition*	71,248,464	(3,101,541)
Auxiliaries	31,417,828	(1,668,296)
General Operating Receipts	18,128,685	1,435,504
Federal Indirect Cost Reimbursements	528,929	157,392
Gifts, Grants, Contracts	8,596,908	(57,371)
Federal Financial Aid	46,967,710	(82,035)
Other	8,368,575	(505,424)
Total	185,257,099	(3,821,771)

*GPR/Tuition excludes fringe benefits and fund 231.

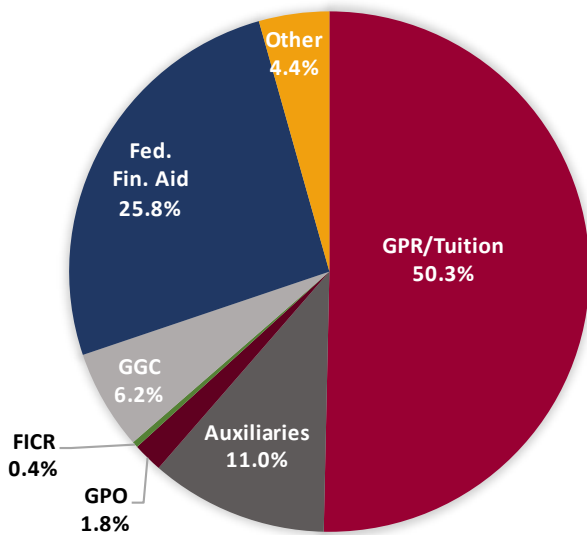
Auxiliary Rates

	Average Costs for Majority of Students													
	Segregated Fee Rates			Room Rates			Meal Plan Rates			Text Rental Rates			Total	
	FY21	Change	%Change	FY21	Change	%Change	FY21	Change	%Change	FY21	Change	%Change	Change	%Change
	\$1,299.30	\$81.60	6.70%	\$4,594.00	\$194.00	4.41%	\$2,404.00	\$-30.00	-1.23%	\$394.50	\$-56.40	-12.51%	\$189.20	2.23%
Pay Plan and Compensation	\$11.76 for health, union, and sports programming			\$12 for staff wages										
Contractual Changes	\$26.92 for student center, municipal services and transit						\$-30 due to change in plans							
Student Initiated Programming	\$40.92 for health, sports programming and org. activities													
Change in Reserves										\$-56.40 to right size the rate				
Change in Reserves														
Major Projects	\$2 debt service for Price Commons			\$182.00 debt service for North Hall										

Total Fall Enrollment, 2015-16 to 2019-20



EXPENDITURES



	FY21 Budgeted Expenditures	Change from FY20 Budgeted Expenditures
GPR/Tuition*	31,271,011	604,670
Auxiliaries	6,861,664	(4,019)
General Operating Receipts	1,146,000	(296,990)
Federal Indirect Cost Reimbursement	230,898	(30,183)
Gifts, Grants, Contracts	3,852,707	1,202,719
Federal Financial Aid	16,034,385	0
Other	2,714,625	(135,034)
Total	62,111,290	1,341,163

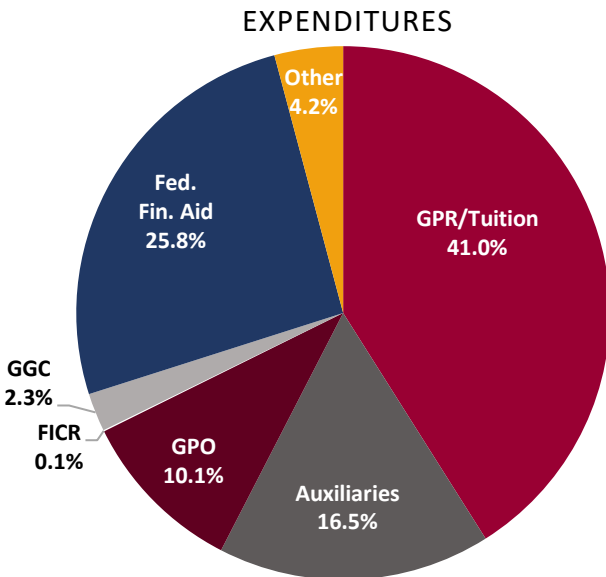
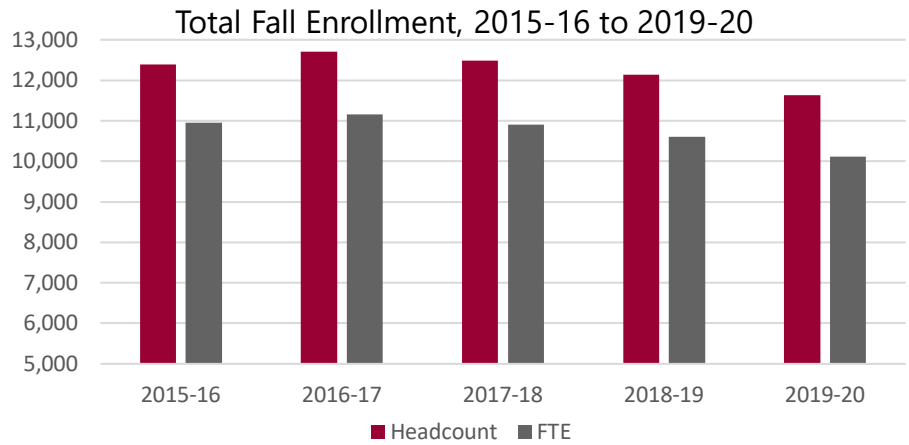
*GPR/Tuition excludes fringe benefits and fund 231.

Auxiliary Rates

	Average Costs for Majority of Students										
	Segregated Fee Rates			Room Rates			Meal Plan Rates			Total	
	FY21	Change	%Change	FY21	Change	%Change	FY21	Change	%Change	Change	%Change
	\$1,604.88	\$7.95	0.50%	\$3,848.00	\$0.00	0.00%	\$2,718.00	\$0.00	0.00%	\$7.95	0.10%
Pay Plan and Compensation	\$7.45 for sports programming, health and student life										
Contractual Changes	\$.25 for municipal services										
Student Safety	\$.25 in student life										
Base Expense Reductions											
Change in Reserves											
Change in Reserves											
Major Projects											



University of Wisconsin Whitewater



	FY21 Budgeted Expenditures*	Change from FY20 Budgeted Expenditures*
GPR/Tuition**	100,807,300	863,091
Auxiliaries	40,610,307	(696,553)
General Operating Receipts	24,853,883	13,089,788
Federal Indirect Cost Reimbursement	196,035	(297,604)
Gifts, Grants, Contracts	5,706,648	(770,646)
Federal Financial Aid	63,295,304	(1,666,916)
Other	10,199,491	(633,344)
Total	245,668,968	9,887,816

*Branch campuses included in budgeted expenditures.

**GPR/Tuition excludes fringe benefits and fund 231.

Auxiliary Rates

Average Costs for Majority of Students

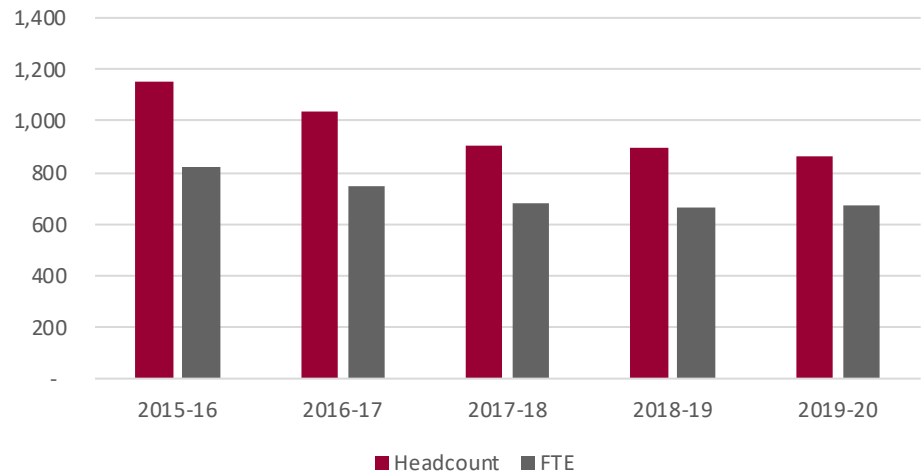
	Segregated Fee Rates			Room Rates			Meal Plan Rates			Text Rental Rates			Total	
	FY21	Change	%Change	FY21	Change	%Change	FY21	Change	%Change	FY21	Change	%Change	Change	%Change
Pay Plan and Compensation	\$1,046.69	\$36.30	3.59%	\$4,395.00	\$46.50	1.07%	\$2,644.00	\$75.00	2.92%	\$169.25	\$4.13	2.50%	\$161.93	2.00%
Contractual Changes				\$8.28 for staff wages			\$16.80 for staff wages			\$3.72 for replacement costs				
Student Initiated Programming	\$4.71 for health and counseling			\$19.85 for leases and steam production			\$58.20 for food contract increases							
Major Projects	\$11.80 for stadium turf replacement			\$18.37 for projects										



University of Wisconsin
Whitewater

Rock County

Total Fall Enrollment, 2015-16 to 2019-20



Auxiliary Rates

	Segregated Fee Rates			Text Rental Rates			Total	
	FY21	Change	% Change	FY21	Change	% Change	Change	Percent
Rock County	381.65	0.00	0.00%	169.25	4.13	2.50%	4.13	0.76%
Pay Plan and Compensation				\$.41 for staff				
Contractual Changes				\$3.72 for replacement costs				

**APPENDIX A
ANNUAL DISTRIBUTION ADJUSTMENTS FOR CHANGES IN GPR/TUITION
FUNDING**

1. TUITION TARGETS AND DIFFERENTIAL TUITION

These allocations reflect institutional re-estimates in tuition authority for enrollment changes, existing differentials and self-supporting programs, and rate changes for graduate and non-resident students. These changes vary based upon institutional requests and are not the result of tuition rate increases for Wisconsin residents.

2. 2019-20 COMPENSATION AND FRINGE BENEFITS ADJUSTMENTS in 2020-21

2020-21 Portion of the January 1, 2020 2% Pay Plan

These allocations provide funding for the 2020-21 portion of the 2% pay plan increases approved by the Joint Committee on Employment Relations (JCOER), effective January 1, 2020. This allocation is based upon the October 2018 payroll.

2020-21 Unfunded Pay Plan Costs

These items allocate reductions to reflect the unfunded pay plan costs related to the fee share of compensation and the associated fringe benefit adjustments in 2020-21 due to the tuition freeze. The allocations have been distributed based on each institution's share of the UW System's pay plan allocation.

Fringe Benefit Adjustments

The budget contains estimated increases in fringe benefits due to pay plan and anticipated health insurance increases.

3. 2020-21 COMPENSATION AND FRINGE BENEFITS ADJUSTMENTS in 2020-21

2020-21 Portion of the January 1, 2020 2% Pay Plan

These allocations provide funding for the 2020-21 portion of the 2% pay plan increases approved by the Joint Committee on Employment Relations (JCOER), effective January 1, 2021. This allocation is based upon the October 2018 payroll.

2020-21 Unfunded Pay Plan Costs

These items allocate reductions to reflect the unfunded pay plan costs related to the fee share of compensation and the associated fringe benefit adjustments in 2020-21 due to the tuition freeze. The allocations have been distributed based on each institution's share of the UW System's pay plan allocation.

Fringe Benefit Adjustments

The budget contains estimated increases in fringe benefits due to pay plan and anticipated health insurance increases.

4. DISTRIBUTION OF OUTCOMES BASED FUNDING

This item allocates out \$22.5 million in funding that was formerly held in the Joint Committee on Finance Supplemental appropriation. These funds were distributed based on the outcomes-based metrics developed by the Board of Regents and approved by the Joint Committee on Finance. This item allocates those funds to the institutional base budgets in 2020-21.

5. DAIRY INNOVATION HUB

These allocations distribute \$1 million of year one funding and \$6.8 million of year two funding previously held in the Joint Committee on Finance Supplemental appropriation.

6. OPEN ACCESS AND TRANSFER MISSION DISTRIBUTION TO RECEIVING INSTITUTIONS

With the restructuring of the 13 branch campuses of UW Colleges to seven receiving institutions, the Board of Regents set an expectation that the UW System maintain the open access and transfer mission of the branch campuses. To assist institutions with meeting these expectations and to address the unique and emergent issues of the HLC, UW System authorized the allocation of \$8 million in supplemental base General Purpose Revenue (GPR) to the receiving institutions as of July 1, 2020.

7. UTILITY FUNDING

This allocation distributes the four-year average of utility spending to each UW institution in base funding. Utility expenses in excess of the four-year average will be covered by UW System through a year-end transfer and expenses below the four-year average will be retained by the respective institution.

8. DEBT SERVICE

The budget decreased by \$231,500 to \$219,048,000 in 2020-21 for debt service. The allocation of debt service is prorated by institution based upon 2018-19 actual expenditures.

9. FINANCIAL AID

Lawton Undergraduate Minority Retention Grant/Advanced Opportunity Program (AOP)

The budget flat funds the Lawton Undergraduate Minority Retention Grant and the Advanced Opportunity Program in 2020-21. Funding for the AOP will be based on each institution's proportion of a three-year rolling average headcount of the statutorily-designated eligible population of minority/disadvantaged graduate students.

The Lawton Grant allocation is based on the three-year rolling average of Wisconsin resident undergraduates from eligible populations who are registered full-time.

Tuition Assistance Grant (TAG)

Tuition Assistance Grant funds are available to institutions to provide need-based aid to resident undergraduate students. These funds are allocated annually to institutions from the System-wide fund based on the most recent proportion of Pell Grants (dollars) for Wisconsin resident undergraduate students with EFCs below \$4,501 at each UW institution.

Appendix B
University of Wisconsin System
2020-21 Academic Year Room Rates

Estimated
FY21 Fall

Institution	Rooms	2019-20	2020-21	\$ Change	% Change	Occupancy	
Madison	Single Rooms: Adams(B)/Davis(B)/Merit(A)/Tripp(B)	\$7,100	\$7,300	\$200	2.82%	39	
		\$7,600	\$7,800	\$200			
	Adams(A)/Barnard/Cole/Davis(A)/Merit(B)/Smith(B)/Sullivan/Tripp(A)/Waters Smith(A)	\$8,400	\$8,600	\$200	2.63%	553	
				\$200	2.38%	25	
	Single w/Bath: Phillips/Waters	\$7,800	\$8,000	\$200	2.56%	3	
	Smith	\$8,700	\$8,900	\$200	2.30%	5	
	Double Rooms: → Adams(B)/Bradley/Cole/Davis/Humphrey/Jorns/Kronshage/ Slichter/Sullivan/Tripp(B)	\$6,500	\$6,700	\$200	3.08%	1,734	
	Barnard(A)/Waters	\$6,700	\$6,900	\$200	2.99%	530	
	→ Chadbourne/Sellery/Smith(B)	\$7,100	\$7,300	\$200	2.82%	1,654	
	→ Adams(A)/Barnard(B)/Tripp(A)/Witte	\$7,300	\$7,500	\$200	2.74%	1,306	
	Dejope/Leopold/Ogg/Smith(A)	\$7,600	\$7,800	\$200	2.63%	1,188	
	Double w/Bath: Barnard/Davis/Merit/Phillips/Slichter/Waters	\$7,500	\$7,700	\$200	2.67%	188	
	Ogg/Smith	\$7,800	\$8,000	\$200	2.56%	60	
	Triple Rooms: Dejope/Humphrey/Leopold/Ogg/Smith/Tripp	\$6,400	\$6,600	\$200	3.13%	495	
	Triple w/Bath: Merit	\$6,700	\$6,900	\$200	2.99%	3	
	Quad Rooms: Dejope/Witte	\$6,400	\$6,600	\$200	3.13%	104	
	Average Cost for the Majority of Students		\$6,967	\$7,167	\$200	2.87%	7,887
	<i>Rate increases are made up of \$108 due to inflation, new residence hall construction/additions and planned maintenance; \$55 due to pay plan and \$37 due to a student wage increase.</i>						
	Milwaukee	<i>Note: Sandburg Rates do NOT include \$40 SHAC fee</i>					
		Sandburg Single	\$6,430	\$6,623	\$193	3.00%	397
→ Sandburg Double		\$5,440	\$5,603	\$163	3.00%	889	
Sandburg Triple		\$4,850	\$4,996	\$146	3.01%	128	
Sandburg East Tower Single		\$8,030	\$8,271	\$241	3.00%	179	
Sandburg East Tower Double		\$6,140	\$6,324	\$184	3.00%	370	
Purin Hall Single		\$7,190	\$7,190	\$0	0.00%	15	
Purin Hall Double		\$5,740	\$5,740	\$0	0.00%	33	
→ Cambridge Commons Double		\$6,779	\$6,779	\$0	0.00%	473	
Cambridge Commons Double Upgrade		\$7,909	\$7,909	\$0	0.00%	141	
→ Riverview Double		\$6,441	\$6,441	\$0	0.00%	428	
Average Cost for the Majority of Students		\$6,220	\$6,274	\$54	0.87%	3,053	
<i>Rate increases are made up of \$277 due to debt service related to Sandburg Hall Renovation project and \$13 for pay plan as well as a \$236 reduction in expenses.</i>							

Appendix B
University of Wisconsin System
2020-21 Academic Year Room Rates

Estimated
FY21 Fall

Institution	Rooms	2019-20	2020-21	\$ Change	% Change	Occupancy	
Eau Claire	→ Double	\$4,798	\$4,947	\$149	3.11%	1,649	
	→ Double Renovated	\$5,226	\$5,392	\$166	3.18%	936	
	Renovated Towers Single	\$5,639	\$5,865	\$226	4.01%	144	
	Chancellors - Single	\$6,478	\$6,737	\$259	4.00%	273	
	Traditional Hall	\$5,000	\$5,600	\$600	12.00%	56	
	Priory - Single Suite	\$5,639	\$5,865	\$226	4.01%	40	
	The Suites - Single Suite	\$5,639	\$5,865	\$226	4.01%	128	
	The Suites - Double Suite	\$5,353	\$5,567	\$214	4.00%	278	
	Haymarket - Studio	\$8,551	\$8,246	(\$305)	-3.57%	8	
	Haymarket - 1BR Single	\$9,162	\$9,162	\$0	0.00%	8	
	Haymarket - 1BR Double	\$7,767	\$5,567	(\$2,200)	-28.32%	-	
	Haymarket - 1BR Double + Den	\$8,348	\$6,600	(\$1,748)	-20.94%	6	
	Haymarket 2BR Single	\$8,551	\$6,902	(\$1,649)	-19.28%	52	
	Haymarket 2BR Double	\$7,055	\$5,567	(\$1,488)	-21.09%	115	
	Haymarket 2BR Double + Den	\$8,012	\$9,162	\$1,150	14.35%	-	
	Haymarket 4BR Single	\$8,423	\$6,500	(\$1,923)	-22.83%	126	
	Aspensong Mogensen - 1 BR Single	\$9,232	\$9,398	\$166	1.80%	6	
	Aspensong Mogensen - 2,3,4 BR Single 12-mo	\$8,152	\$8,299	\$147	1.80%	165	
	Average Cost for the Majority of Students		\$5,012	\$5,170	\$158	3.14%	3,990
	<i>Rate increases are due to debt service; \$158 for The Suites Dorm Construction, Towers renovation, Governors renovation and HVAC at Chancellors.</i>						
Green Bay	Single Efficiency	\$4,340	\$4,340	\$0	0.00%	9	
	1 BR-2/apt	\$4,340	\$4,340	\$0	0.00%	40	
	2 BR-4/apt	\$4,240	\$4,240	\$0	0.00%	496	
	→ 1 bedroom/2 person residence hall	\$4,020	\$4,020	\$0	0.00%	742	
	1 bedroom/2 person Downham Hall	\$4,020	\$4,020	\$0	0.00%	-	
	Robishaw Hall:						
	2 BR apt	\$4,980	\$4,980	\$0	0.00%	24	
	3 BR apt	\$4,870	\$4,870	\$0	0.00%	21	
	→ 4 BR apt	\$4,870	\$4,870	\$0	0.00%	621	
	5 BR apt	\$4,870	\$4,870	\$0	0.00%	20	
	10 person house	\$4,240	\$4,240	\$0	0.00%	4	
	Average Cost for the Majority of Students		\$4,445	\$4,445	\$0	0.00%	1,977
Marinette	One Bedroom Apartment; Shared Bedroom	\$4,436	\$4,436	\$0	0.00%	6	
	→ Two-Bedroom Apartment; Shared Bedroom	\$4,218	\$4,218	\$0	0.00%	12	
	→ Two-Bedroom Apartment; One Private Bedroom	\$4,978	\$4,978	\$0	0.00%	8	
	Two-Bedroom Apartment, Both Private Bedrooms	\$6,706	\$6,706	\$0	0.00%	4	
	One Bedroom Apartment; Private Bedroom	\$8,870	\$8,870	\$0	0.00%	-	
Average Cost for the Majority of Students		\$4,598	\$4,598	\$0	0.00%	30	
La Crosse	Eagle Single	\$5,992	\$6,157	\$165	2.75%	20	
	Reuter Apartment	\$5,992	\$6,157	\$165	2.75%	354	
	Single	\$5,039	\$5,178	\$139	2.76%	8	
	Eagle Double	\$5,039	\$5,178	\$139	2.76%	461	
	Eagle Overflow	\$4,639	\$4,778	\$139	3.00%	240	
	→ Double	\$3,921	\$4,029	\$108	2.75%	2,137	
	Average Cost for the Majority of Students		\$3,921	\$4,029	\$108	2.75%	3,220
	<i>Rate increases are made up of \$84 for debt service and renovations, \$17 for fringe benefits and \$7 for contractual changes.</i>						

Appendix B
University of Wisconsin System
2020-21 Academic Year Room Rates

Estimated
FY21 Fall

<u>Institution</u>	<u>Rooms</u>	<u>2019-20</u>	<u>2020-21</u>	<u>\$ Change</u>	<u>% Change</u>	<u>Occupancy</u>
Oshkosh	→ Regular Double	\$4,480	\$4,616	\$136	3.04%	870
	Regular Single	\$6,196	\$6,380	\$184	2.97%	150
	→ Taylor Hall Double	\$5,088	\$5,240	\$152	2.99%	435
	Taylor Hall Single	\$6,652	\$6,852	\$200	3.01%	17
	Fletcher Hall Double	\$5,344	\$5,504	\$160	2.99%	380
	Fletcher Hall Single	\$6,684	\$6,884	\$200	2.99%	10
	Fletcher Hall Triple	\$6,016	\$6,196	\$180	2.99%	72
	Horizon Hall two bedroom	\$6,500	\$6,700	\$200	3.08%	156
	Horizon Hall four bedroom	\$6,780	\$6,980	\$200	2.95%	184
	Design Single	\$5,516	\$5,680	\$164	2.97%	8
Average Cost for the Majority of Students		\$4,784	\$4,928	\$144	3.01%	2,282
<i>Rate increases are made up of \$42 due to pay plan and compensation and \$102 due to debt service.</i>						
Parkside	Single (Pike River Suites)	\$5,590	\$5,646	\$56	1.00%	19
	Single (Ranger Hall)	\$5,384	\$5,438	\$54	1.00%	2
	Super Single (Ranger Hall)	\$5,798	\$5,856	\$58	1.00%	28
	Single (Univ Apts)	\$5,590	\$5,646	\$56	1.00%	80
	→ Double (Pike River Suites)	\$5,012	\$5,062	\$50	1.00%	203
	→ Double (Ranger Hall) 199 Double Rooms	\$4,562	\$4,608	\$46	1.01%	298
	Double (Univ Apts)	\$4,702	\$4,750	\$48	1.02%	157
	Average Cost for the Majority of Students		\$4,787	\$4,835	\$48	1.00%
<i>Rate increases are due to the increasing cost of operations.</i>						
Platteville	→ Traditional Double & Cooper Ag LLC	\$4,090	\$4,220	\$130	3.18%	876
	Traditional Single	\$5,190	\$5,320	\$130	2.50%	155
	Renewed Traditional Double (Porter & Melcher)	\$4,520	\$4,660	\$140	3.10%	300
	Renewed Traditional Single (Porter & Melcher)	\$5,620	\$5,760	\$140	2.49%	80
	Elevated Renewed Traditional Double (Dobson)	\$4,630	\$4,770	\$140	3.02%	290
	Elevated Renewed Traditional Single (Dobson)	\$5,730	\$5,870	\$140	2.44%	4
	Southwest Hall	\$5,960	\$6,140	\$180	3.02%	308
	→ Semi-Suite (Bridgeway Commons)	\$5,800	\$5,980	\$180	3.10%	376
	Single Semi-Suite (Bridgeway Commons)	\$7,358	\$7,538	\$180	2.45%	2
	Average Cost for the Majority of Students		\$4,945	\$5,100	\$155	3.13%
<i>Rate increases are due to pay plan, FLSA compensation adjustments for RDs and to cover ongoing debt service with fewer students.</i>						
River Falls	→ Traditional Double Room	\$4,136	\$4,300	\$164	3.97%	1,971
	Ames Double Room	\$4,670	\$4,834	\$164	3.51%	203
	Single Room--All halls except SFS and Ames	\$4,670	\$4,834	\$164	3.51%	-
	Single Room--South Fork Suites	\$5,210	\$5,374	\$164	3.15%	236
	Single Room--Ames	\$5,210	\$5,374	\$164	3.15%	15
	Average Cost for the Majority of Students		\$4,136	\$4,300	\$164	3.97%
<i>Rate increase are made up of \$99 for pay plan (used fund balance for back-to-back biennia) and \$65 for campus infrastructure projects.</i>						

Appendix B
University of Wisconsin System
2020-21 Academic Year Room Rates

Estimated
FY21 Fall

Institution	Rooms	2019-20	2020-21	\$ Change	% Change	Occupancy	
Stevens Point	Renovated Single	\$5,522	\$5,700	\$178	3.22%	167	
	→ Renovated Double	\$4,422	\$4,500	\$78	1.76%	1,530	
	Unrenovated Single	\$5,322	\$5,500	\$178	3.34%	354	
	Unrenovated Double	\$4,222	\$4,300	\$78	1.85%	302	
	Suites	\$6,264	\$6,350	\$86	1.37%	311	
	Average Cost for the Majority of Students		\$4,422	\$4,500	\$78	1.76%	2,664
<i>Rate increases are made up of \$5 due to pay plan, \$34 due to the implementation of free laundry and \$39 due to utility projects.</i>							
Wausau	Double	\$3,218	\$3,282	\$64	1.99%	17	
	→ Single	\$4,418	\$4,506	\$88	1.99%	25	
	Average Cost for the Majority of Students		\$4,418	\$4,506	\$88	1.99%	42
	<i>Rate increases are made up of \$36 due to pay plan and \$52 due to maintenance projects.</i>						
Stout	Single Occ Rate	\$5,300	\$5,494	\$194	3.66%	85	
	Single Occ Rate, Remodeled Hall	\$5,500	\$5,694	\$194	3.53%	13	
	Single Occ Rate, Air Conditioned	\$5,700	\$5,894	\$194	3.40%	-	
	→ Double Occ Rate	\$4,300	\$4,494	\$194	4.51%	1,416	
	Double Occ Rate - Extended	\$4,500	\$4,694	\$194	4.31%	196	
	→ Double Occ Rate - Remodeled Hall	\$4,500	\$4,694	\$194	4.31%	880	
	Double Occ Rate - Remodeled - Air Conditioned	\$4,700	\$4,894	\$194	4.13%	185	
	Triple Occ Rate	\$3,900	\$4,094	\$194	4.97%	15	
	Triple Occ Rate, Remodeled Hall	\$4,100	\$4,294	\$194	4.73%	12	
	Triple Occ Rate, Remodeled Hall - Air Conditioned	\$4,300	\$4,494	\$194	4.51%	12	
	Suite Occ Rate	\$5,900	\$6,094	\$194	3.29%	292	
	Quad - Remodeled	\$4,500	\$4,694	\$194	4.31%	20	
	Overloads	\$3,900	\$4,094	\$194	4.97%	-	
	Average Cost for the Majority of Students		\$4,400	\$4,594	\$194	4.41%	3,126
	<i>Rate increases are made up of \$12 due to pay plan and \$182 of debt service for North Hall.</i>						
Superior	Crownhart/CMO Single	\$4,948	\$4,948	\$0	0.00%	115	
	→ Crownhart/CMO Double	\$3,638	\$3,638	\$0	0.00%	308	
	Ross/Hawkes Single	\$5,228	\$5,228	\$0	0.00%	153	
	→ Ross/Hawkes Double	\$4,058	\$4,058	\$0	0.00%	154	
	Ross/Hawkes Suite	\$4,740	\$4,740	\$0	0.00%	20	
	Average Cost for the Majority of Students		\$3,848	\$3,848	\$0	0.00%	750
Whitewater	→ Double rates - Benson/Bigelow/Clem/Lee/Tutt/Knilans/Wells	\$4,297	\$4,344	\$47	1.09%	1,699	
	→ Double - Arey/Fricker/Fischer/Wellers	\$4,400	\$4,446	\$46	1.05%	1,006	
	Single rates - Benson/Bigelow/Clem/Lee/Tutt/Knilans/Wells	\$5,461	\$5,620	\$159	2.91%	179	
	Single - Arey/Fricker/Fischer/Wellers	\$5,564	\$5,725	\$161	2.89%	25	
	Design Singles	\$5,307	\$5,362	\$55	1.04%	16	
	Triple	\$3,745	\$3,786	\$41	1.09%	60	
	Suite	\$6,390	\$6,458	\$68	1.06%	440	
	Cambridge - 1 Bedroom Double	\$5,537	\$5,596	\$59	1.07%	5	
	Cambridge - 2/3 Bedroom Double	\$5,381	\$5,436	\$55	1.02%	215	
	Cambridge - 3 Bedroom Single	\$6,264	\$6,330	\$66	1.05%	33	
	New Residence Hall	\$6,000	\$6,064	\$64	1.07%	400	
	Average Cost for the Majority of Students		\$4,349	\$4,395	\$47	1.07%	4,078
	<i>Rate increases are made up of \$8 for staff wages, \$20 for leases and steam production and \$19 for projects.</i>						

→ Room rate used in calculation of average cost for the majority of students.

Appendix B
University of Wisconsin System
2020-21 Academic Year Meal Plan Rates

Estimated
FY21 Fall

Institution	Meal Plans	2019-20	2020-21	\$ Change	% Change	Contracts
Madison <i>Estimates assume 7% will not have a meal plan.</i>	→ Operational Fee (paid by all students in residence halls)	\$2,000	\$2,050	\$50	2.50%	7,887
	Tier 1 (approx 9 meals/week required minimum)	\$1,400	\$1,500	\$100	7.14%	1,972
	→ Tier 2 (approx 13 meals/week)	\$2,100	\$2,000	(\$100)	-4.76%	4,180
	Tier 3 (approx 20 meals/week)	\$3,100	\$2,900	(\$200)	-6.45%	1,183
	Average Cost for the Majority of Students	\$4,100	\$4,050	(\$50)	-1.22%	7,335
<i>Meal plan rate change is made up of \$23 due to food costs, \$27 due to an increase in student wages and offset by a \$100 decrease due to adjusting the most selected meal plan cost to more closely align with actual student spend.</i>						
Milwaukee	Premium Plan	\$4,922	\$4,922	\$0	0.00%	238
	→ Standard Plan	\$4,189	\$4,189	\$0	0.00%	1,839
	Value Plan	\$3,456	\$3,456	\$0	0.00%	959
	Commons Fee - East Tower	\$1,728	\$1,728	\$0	0.00%	51
	Average Cost for the Majority of Students	\$4,189	\$4,189	\$0	0.00%	3,087
Eau Claire	→ Platinum	\$2,990	\$3,040	\$50	1.67%	2,386
	Upper Campus	\$2,680	\$2,726	\$46	1.72%	175
	Lower Campus	\$2,800	\$2,846	\$46	1.64%	497
	Declining Balance	\$2,740	\$2,740	\$0	0.00%	260
	Average Cost for the Majority of Students	\$2,990	\$3,040	\$50	1.67%	3,318
<i>Meal plan rate increases are due to additional annual obligations in contract.</i>						
Green Bay	→ Phoenix/All Access + \$150 Dining Points	\$2,872	\$2,900	\$28	0.97%	535
	→ Green 19 Meals/Week + \$150 Dining Points	\$2,770	\$2,800	\$30	1.08%	165
	→ UWGB 14 Meals/Week + \$125 Dining Points	\$2,666	\$2,700	\$34	1.28%	254
	Varsity 10 Meal Plan + \$125 Dining Points	\$2,564	\$2,600	\$36	1.40%	49
	Bay Block Combo Plan + \$300 Dining Points	\$2,522	\$2,550	\$28	1.11%	139
	Apartment Block Plan 1 + \$50 Dining Points	\$926	\$930	\$4	0.43%	130
	Apartment Block Plan 2 + \$50 Dining Points	\$700	\$710	\$10	1.43%	149
	Apartment Block Plan 3 + \$50 Dining Points	\$420	\$430	\$10	2.38%	172
	Average Cost for the Majority of Students	\$2,769	\$2,800	\$31	1.11%	1,593
<i>Meal plan rate increases are due to increases in contractor fees & program updates.</i>						
La Crosse	14-Meal	\$2,512	\$2,574	\$62	2.47%	40
	→ All Access + \$115 Dining Dollars	\$2,544	\$2,608	\$64	2.52%	2,688
	All Access + \$350 Dining Dollars	\$3,080	\$3,158	\$78	2.53%	93
	All Access + 50 Blocks	\$2,880	\$2,952	\$72	2.50%	331
	Average Cost for the Majority of Students	\$2,544	\$2,608	\$64	2.52%	3,152
<i>Meal plan rate increases are made up of \$62 for food contract increases and \$2 for fringe benefit increases.</i>						

Appendix B
University of Wisconsin System
2020-21 Academic Year Meal Plan Rates

Estimated
FY21 Fall

Institution	Meal Plans	2019-20	2020-21	\$ Change	% Change	Contracts	
Oshkosh	→ Classic	\$3,150	\$3,150	\$0	0.00%	740	
	→ All Access	\$3,350	\$3,350	\$0	0.00%	1,345	
	Ultimate Bronze	\$850	\$850	\$0	0.00%	75	
	Ultimate Silver	\$2,050	\$2,050	\$0	0.00%	600	
	Ultimate Gold	\$3,040	\$3,040	\$0	0.00%	270	
	Ultimate Platinum	\$3,700	\$3,700	\$0	0.00%	75	
	Average Cost for the Majority of Students		\$3,250	\$3,250	\$0	0.00%	3,105
Parkside	→ Plan 1-Parkside Plan	\$2,780	\$2,828	\$48	1.73%	411	
	Plan 2-Ranger Plan	\$3,066	\$3,118	\$52	1.70%	172	
	Plan 3-Green & Black Plan	\$3,324	\$3,380	\$56	1.68%	179	
	Plan 4-Parkside Plus Plan	\$3,638	\$3,700	\$62	1.70%	46	
	Average Cost for the Majority of Students		\$2,780	\$2,828	\$48	1.73%	808
<i>Meal plan rate increases are due to increasing production costs.</i>							
Platteville	200 meals/sem + \$100/sem	\$3,380	\$3,380	\$0	0.00%	355	
	19 meals/week	\$3,190	\$3,190	\$0	0.00%	473	
	→ 175 meals/sem + \$100/sem	\$3,160	\$3,160	\$0	0.00%	976	
	14 meals/week + \$50/sem	\$3,100	\$3,100	\$0	0.00%	413	
	→ 150 meals/sem + \$100/sem	\$2,940	\$2,940	\$0	0.00%	669	
	110 meals/sem + \$125/sem	\$2,070	\$2,070	\$0	0.00%	89	
	90 meals/sem + \$100/sem	\$1,750	\$1,750	\$0	0.00%	94	
	75 meals/sem + \$100/sem	\$1,390	\$1,390	\$0	0.00%	102	
	50 meals/sem + \$75/sem	\$970	\$970	\$0	0.00%	89	
Average Cost for the Majority of Students		\$3,050	\$3,050	\$0	0.00%	3,260	
River Falls	120 Block	\$2,476	\$2,476	\$0	0.00%	108	
	19 Meal Plan	\$2,440	\$2,570	\$130	5.33%	635	
	→ 14 Meal Plan	\$2,390	\$2,486	\$96	4.02%	1,537	
	60+ Block	\$856	\$900	\$44	5.14%	424	
	All-Access Plan	\$2,750	\$2,888	\$138	5.02%	187	
	Average Cost for the Majority of Students		\$2,390	\$2,486	\$96	4.02%	2,891
<i>Meal plan rate increases are made up of \$29 for pay plan (used fund balance for back-to-back bienna), \$37 for contributions to infrastructure projects and \$30 for contracted food increases.</i>							
Stevens Point	\$1,473 Dawg Dollars per Semester		\$3,596	\$0	0.00%	715	
	→ \$1,240 Dawg Dollars per Semester	\$3,090	\$3,130	\$40	1.29%	1,447	
	\$1,173 Dawg Dollars per Semester		\$2,995	\$0	0.00%	430	
	Average Cost for the Majority of Students		\$3,090	\$3,130	\$40	1.29%	2,592
<i>UW-Stevens Point implemented new meal plans for 2020-21.</i>							
Wausau	→ 10 meals per week + \$100 Campus Cash	\$2,074	\$2,250	\$176	8.49%	40	
	Average Cost for the Majority of Students		\$2,074	\$2,250	\$176	8.49%	40
	<i>Meal plan rate increases are made up of \$54 due to pay plan and \$122 due to increased costs of goods and operations.</i>						

Appendix B
University of Wisconsin System
2020-21 Academic Year Meal Plan Rates

Estimated
FY21 Fall

Institution	Meal Plans	2019-20	2020-21	\$ Change	% Change	Contracts
Stout	→ Plan 1	\$2,364	\$2,304	(\$60)	-2.54%	650
	→ Plan 2	\$2,504	\$2,504	\$0	0.00%	1,310
	Plan 3	\$2,644	\$2,704	\$60	2.27%	630
	Plan 4	\$2,784	\$2,904	\$120	4.31%	430
	Plan 5		\$3,104	\$3,104	0.00%	149
	Plan 6		\$3,304	\$3,304	0.00%	43
	Average Cost for the Majority of Students		\$2,434	\$2,404	(\$30)	-1.23%
<i>Change in number of plans to give students better options.</i>						
Superior	Superior Plan	\$3,210	\$3,210	\$0	0.00%	140
	→ Black & Gold Plan	\$2,718	\$2,718	\$0	0.00%	410
	Average Cost for the Majority of Students		\$2,718	\$2,718	\$0	0.00%
Whitewater	Board-Mega Point	\$4,020	\$4,140	\$120	2.99%	11
	Board-Full Point	\$2,750	\$2,830	\$80	2.91%	159
	Board-10 Meal + \$50	\$2,480	\$2,550	\$70	2.82%	189
	Board-10 Meal + \$75	\$2,505	\$2,575	\$70	2.79%	132
	Board-10 Meal + \$100	\$2,530	\$2,600	\$70	2.77%	178
	Board-10 Meal + \$150	\$2,580	\$2,650	\$70	2.71%	43
	→ Board-14 Meal + \$50	\$2,520	\$2,595	\$75	2.98%	672
	→ Board-14 Meal + \$75	\$2,545	\$2,620	\$75	2.95%	278
	→ Board-14 Meal + \$100	\$2,570	\$2,645	\$75	2.92%	481
	Board-14 Meal + \$150	\$2,620	\$2,695	\$75	2.86%	206
	→ Board-19 Meal + \$50	\$2,580	\$2,655	\$75	2.91%	385
	Board-19 Meal + \$75	\$2,605	\$2,680	\$75	2.88%	146
	→ Board-19 Meal + \$100	\$2,630	\$2,705	\$75	2.85%	300
	Board-19 Meal + \$150	\$2,680	\$2,755	\$75	2.80%	125
	Board-24 Meal + \$50	\$2,640	\$2,720	\$80	3.03%	164
	Board-24 Meal + \$75	\$2,665	\$2,745	\$80	3.00%	40
	Board-24 Meal + \$100	\$2,690	\$2,770	\$80	2.97%	145
	Board-24 Meal + \$150	\$2,740	\$2,820	\$80	2.92%	67
Average Cost for the Majority of Students		\$2,569	\$2,644	\$75	2.92%	3,721
<i>Meal plan rate increases are made up of \$17 for staff wages and \$58 for food contract increases.</i>						

→ Meal plan rate used in the calculation of average cost for the majority of students.

Appendix C
Estimated Net Loss for the UW System through the 2020
Summer Semester Data as of May 15, 2020

REVISED May 15, 2020

UW Institution	Estimated Housing Refunds (Net)	Estimated Dining Refunds (Net)	Other Revenue Loss (e.g. Parking Refunds, Athletics, Summer Tuition, Gifts/Grants)	Out-of-Pocket Expenses	Estimated FY20 5% State Reduction	Total Revenue Loss and Additional Expenses	Federal CARES Institutional Aid	Net Financial Exposure before Expense Reductions and Cost Savings	Estimated Expense Reductions and Cost Savings (Travel, Utilities, Staff Savings, etc)	Estimated Net Loss for the UW System through 2020 Summer Semester
Madison	\$ 14,000,000	\$ 6,000,000	\$ 74,000,000	\$ 4,900,000	\$ 16,667,000	\$ 115,567,000	\$ 9,891,501	\$ 105,675,499		
Milwaukee	\$ 4,111,000	\$ 1,771,000	\$ 6,766,000	\$ 1,365,000	\$ 5,834,800	\$ 19,847,800	\$ 8,462,833	\$ 11,384,967		
Eau Claire	\$ 5,004,000	\$ 1,803,000	\$ 778,000	\$ 330,000	\$ 2,140,000	\$ 10,055,000	\$ 3,897,129	\$ 6,157,871		
Green Bay	\$ 439,000	\$ 152,000	\$ 1,372,000	\$ 594,000	\$ 1,208,700	\$ 3,765,700	\$ 1,925,496	\$ 1,840,204		
La Crosse	\$ 2,827,000	\$ 1,120,000	\$ 297,000	\$ 308,000	\$ 1,728,400	\$ 6,280,400	\$ 3,733,020	\$ 2,547,380		
Oshkosh	\$ 2,434,000	\$ 802,000	\$ 1,877,000	\$ 241,000	\$ 2,140,700	\$ 7,494,700	\$ 3,288,517	\$ 4,206,183		
Parkside	\$ 798,000	\$ 609,000	\$ 986,000	\$ 616,000	\$ 970,800	\$ 3,979,800	\$ 2,075,609	\$ 1,904,191		
Platteville	\$ 2,788,000	\$ 1,357,000	\$ 1,987,000	\$ 410,000	\$ 1,299,000	\$ 7,841,000	\$ 2,396,335	\$ 5,444,665		
River Falls	\$ 2,076,000	\$ 990,000	\$ 1,537,000	\$ 637,000	\$ 1,141,200	\$ 6,381,200	\$ 2,213,733	\$ 4,167,467		
Stevens Point	\$ 2,645,000	\$ 682,000	\$ 722,000	\$ 297,000	\$ 1,776,300	\$ 6,122,300	\$ 3,156,396	\$ 2,965,904		
Stout	\$ 3,012,000	\$ 1,144,000	\$ 1,522,000	\$ 118,000	\$ 1,578,100	\$ 7,374,100	\$ 2,721,523	\$ 4,652,577		
Superior	\$ 492,000	\$ 421,000	\$ 103,000	\$ 473,000	\$ 677,100	\$ 2,166,100	\$ 817,215	\$ 1,348,885		
Whitewater	\$ 3,444,000	\$ 1,347,000	\$ 1,648,000	\$ 364,000	\$ 1,904,200	\$ 8,707,200	\$ 4,084,887	\$ 4,622,313		
UW System Admin	\$ -	\$ -	\$ -	\$ -	\$ 1,708,100	\$ 1,708,100	\$ -	\$ 1,708,100		
	\$ 44,070,000	\$ 18,198,000	\$ 93,595,000	\$ 10,653,000	\$ 40,774,400	\$ 207,290,400	\$ 48,664,194	\$ 158,626,206	\$ (65,000,000)	\$ 93,626,206
					UPDATED to reflect additional FY20 State Reduction*:	\$ 8,700,000				\$ 8,700,000
						\$ 49,474,400				\$ 102,326,206

* Reflects the elimination of the GPR allocation from the state's compensation reserve to support the first 6 months of the 2% increase, effective January 1, 2020, of the FY2019-2021 Biennial Budget Pay Plan.