Thursday, June 9, 2022

APPROVAL OF THE 2022-23 UNIVERSITY OF WISCONSIN ANNUAL OPERATING BUDGET

REQUESTED ACTION

Adoption of Resolution 11. Approval of the 2022-23 Annual Operating Budget

Resolution I.11. That, upon the recommendation of the President of the University of Wisconsin System, the Board of Regents approves a 0% increase to resident undergraduate tuition rates for the upcoming 2022-23 fiscal year, maintaining the 2012-13 tuition rates. The Board further approves the 2022-23 operating budget, including segregated fees, room and board, and textbook rental, as attached in the document, "2022-23 Operating Budget and Fee Schedules, June 2022".

SUMMARY

The University of Wisconsin 2022-23 Annual Operating Budget is the second year of the State of Wisconsin's 2021-23 biennium. The State's 2021-23 biennial budget does not include language prohibiting the Board of Regents from increasing tuition rates for resident undergraduate students. However, this resolution affirms there will be no increase to resident undergraduate tuition rates for 2022-23.

The total 2022-23 expenditure budget (excluding the use of tuition balances), will increase by approximately \$296 million or 4.53%. Planned use of one-time tuition balances is \$42 million. The total 2022-23 revenue budget increases by approximately \$275.2 million or 4.20%.

The costs for a typical resident undergraduate student living on campus, including tuition, segregated fees, and room and board will increase an average of 1.7% or \$273 for 2022-23.

Presenter

• Sean P. Nelson, Vice President for Finance

Related Policies

- Chapter 20, Wis. Stats.
- Chapter 36.09(h), Wis. Stats.

ATTACHMENTS

A) The University of Wisconsin System, "2022-23 Operating Budget and Fee Schedules, June 2022"

Attachment A

Board of Regents Item 11.



2022-23 Operating Budget and Fee Schedules

University of Wisconsin System June 2022

2022-23 OPERATING BUDGET AND FEE SCHEDULES TABLE OF CONTENTS

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SUMMARY AND OVERVIEW

The 2022-23 Annual Operating Budget is for the second year of the 2021-23 State of Wisconsin Biennial Budget. The annual budget information contained herein for the University of Wisconsin is based on the biennial budget as signed by Governor Evers on July 8, 2021.

The 2021-23 biennial budget did not include language prohibiting the Board of Regents from increasing tuition rates for resident undergraduate students. However, the annual budget resolution affirms there will be no increase to resident undergraduate tuition rates for 2022-23.

The total 2022-23 expenditure budget (excluding the use of tuition balances) will increase by approximately \$296 million or 4.53%. Anticipated use of one-time tuition balances for 2022-23 is approximately \$42 million. The total 2022-23 revenue budget increases by approximately \$275.2 million or 4.20%.

The costs for a typical resident undergraduate student living on campus, including tuition, segregated fees, and room and board will increase an average of 1.7% or \$273 for 2022-23.

COVID-19

The onset of the pandemic in March of 2020 dramatically altered campus operations and finances for FY20, FY21, and FY22. Every UW institution swiftly pivoted to alternative delivery of instruction and took proactive actions to reduce costs while at the same time incurring additional Covid-related expenses to maintain a safe environment for students and employees. Federal funding – primarily through the Higher Education Relief Funds (HEERF) – was critical in supporting not only the additional Covid-related expenses but also in mitigating decreases to auxiliary revenues, inclusive of dramatic shortfalls in housing and dining. With additional federal funding, coupled with campus measures to reduce costs, the UW institutions were able to maintain financial viability while continuing to slowly rebound to the pre-pandemic level of operations. As FY22 comes to a close, most of the UW institutions will have drawn down all of their one-time funding from the HEERF allocation and will not be reliant on federal funds to support FY23 expenses or lost revenue.

The 2022-23 annual operating budget for the UW System reflects the campuses emerging from the pandemic and increasing revenue and expense budgets in many areas including auxiliary operations and general program operations. Campuses and UW System Administration continue to monitor Covid trends and anticipate an ongoing need for testing and other potential Covid related expenses.

Individual Campus Narratives and Budget Data

The past two annual budget documents have included an informational page for each institution. In the 2022-23 budget, this is expanded to provide additional insight to the upcoming year's budget planning for each UW institution. These narratives include, campus mission statements, key drivers in the 2022-23 annual budget, strategic budget actions in 2022-23, and campus philanthropy efforts.

In addition to the campus narratives, as with prior years, data is provided showing enrollment trends over the past five years by both head count and full-time equivalent students. A view of expenditure and revenue budgets by fund group compared with the prior year is provided in table and chart formats. Specific campus information regarding segregated fees, room and board, and textbook rental is included in the auxiliary section of the annual budget document.

Branch campuses (former UW Colleges) and former UW-Extension units have been budgeted using the structure approved by the Board of Regents in November 2017. Branch campus budgets have been integrated with their receiving institutions in the narrative, enrollment, and budget data. Branch campus auxiliary rates generally differ from main campus rates and are detailed in the auxiliary section of the document.

At-A-Glance

Highlights of the UW System's 2022-23 Annual Budget include the following:

• The 2021-23 biennial budget does not prohibit the Board of Regents from increasing tuition rates for resident undergraduate students. The annual budget resolution affirms that there will not be an increase in resident undergraduate tuition for the 2022-23 academic year.

- While tuition for resident undergraduate students has remained unchanged since fiscal year 2013-14, the Board has adjusted some tuition rates for non-resident undergraduate, resident graduate, non-resident graduate, and professional school students. Requested changes to these rates were approved at the December 2021 Board meeting and are reflected in the campus 2022-23 budgets.
 - Total expenditure authority for tuition, program specific differentials and self-supporting programs, is increased by a total of \$66 million.
 - UW-Madison increased their tuition authority by \$46.3 million due to undergraduate enrollment increases and changes in student mix, along with tuition increases in undergraduate non-resident professional schools. UW-Green Bay and UW-Whitewater also increased their tuition authority due to growth in self-supporting programs.
 - A total of five campuses revised their tuition authority budgets downward for 2022-23, largely reflecting reduced enrollments.
- The total 2022-23 expenditure budget (excluding the use of tuition balances) will increase by approximately \$296 million or 4.53%. Planned use of one-time tuition balances is \$42 million. The total 2022-23 revenue budget increases by approximately \$275.2 million or 4.20%. Expenditures and revenue budgets by campus are detailed in each fund's section of the document.
- Including tuition, segregated fees, and room and board, the cost for a typical resident student living on campus in 2022-23 will increase by 1.7% or \$273 for students at four-year campuses and increase 0.1% or \$6 for students at two-year campuses.

ALL FUNDS BUDGET OVERVIEW

The UW System budget includes expenses and revenues from several different fund sources. To provide more concise analysis of budgets, the funds are reported by seven fund groups as defined below:

- General Purpose Revenue (GPR)/Tuition Funds
 - o state resources
 - o tuition
 - extension credit fees
- Auxiliary Operations
 - self-supporting programs whose primary purpose is to provide services to students, staff, and occasionally the public
 - examples include, residence halls, food service, unions, student organizations, and parking
- General Program Operations (GPO)
 - self-supporting operations
 - examples include, camps and clinics, print and copy shops, and dairy sales
- Federal Indirect Cost Reimbursement (FICR)
 - reimbursements received from the federal government for various costs incurred in administering federal grant programs
- Gifts, Grants and Contracts (GGC)
 - o use of funds is restricted
 - private or organizational gifts
 - o federal and nonfederal research grants
 - o contracts that are provided for specific purposes
- Federal Financial Aid (FFA) and Other
 - o federal student aid that is passed through to UW students
 - o debt service payments for non-academic buildings
 - o non-credit Extension programming

The tables and narratives on the following pages provide information on the total 2022-23 UW System budget, as well as information by source of funds, including the dollar and percent change.

University of Wisconsin System Budget Summary - All Fund Groups

		Ex	pense				Re	evenue		
	2021 - 2022	2022 - 2023			Percent	2021 - 2022	2022 - 2023			Percent
	Expenditure	Expenditure	Percent	Dollar	of Ongoing	Revenue	Revenue	Percent	Dollar	of Total
Fund Source Category	Budget	Budget	Change	Change	Base	Budget	Budget	Change	Change	Revenue
Operational GPR (Ongoing)	1,005,879,365	1,027,075,448	2.11%	21,196,083	15.03%	1,005,879,365	1,027,075,448	2.11%	21,196,083	15.06%
GPR Debt Service	205,856,900	211,391,800	2.69%	5,534,900	3.09%	205,856,900	211,391,800	2.69%	5,534,900	3.10%
GPR Total	1,211,736,265	1,238,467,248	2.21%	26,730,983	18.13%	1,211,736,265	1,238,467,248	2.21%	26,730,983	18.16%
Tuition	1,552,139,838	1,616,973,853	4.18%	64,834,015	23.67%	1,573,902,724	1,628,442,893	3.47%	54,540,169	23.88%
GPR/Tuition Total	2,763,876,103	2,855,441,101	3.31%	91,564,998	41.79%	2,785,638,989	2,866,910,141	2.92%	81,271,152	42.03%
Auxiliary Operations	739,582,358	827,084,710	11.83%	87,502,352	12.10%	709,633,510	793,803,126	11.86%	84,169,617	11.64%
General Program Operations	438,015,064	496,689,574	13.40%	58,674,509	7.27%	444,853,102	489,406,098	10.02%	44,552,996	7.18%
Federal Indirect Cost										
Reimbursement	180,427,200	210,793,131	16.83%	30,365,930	3.09%	175,701,586	200,153,196	13.92%	24,451,610	2.93%
Gifts, Grants, and Contracts	1,364,671,475	1,436,064,785	5.23%	71,393,310	21.02%	1,378,058,644	1,462,804,294	6.15%	84,745,650	21.45%
Federal Financial Aid	783,515,681	734,835,583	-6.21%	-48,680,098	10.75%	784,354,647	733,961,777	-6.42%	-50,392,870	10.76%
Other	266,625,489	271,830,051	1.95%	5,204,562	3.98%	267,155,826	273,511,377	2.38%	6,355,550	4.01%
Total Ongoing Base Budget	6,536,713,371	6,832,738,934	4.53%	296,025,563	100.00%	6,545,396,304	6,820,550,009	4.20%	275,153,705	100.00%
One Time Use of Tuition Balances	35,690,066	42,046,329	17.81%	6,356,263						
Total Operating Budget	6,572,403,437	6,874,785,264	4.60%	302,381,827						

University of Wisconsin System 2022 - 2023 Annual Budget by Management Category and Institution

Expense

	GPR/Tuition Base	Auxiliary Operations	General Program Operations	Federal Indirect Cost Reimbursement	Gifts, Grants, and Contracts	Federal Financial Aid	Other Funds	Total Base	One-Time Use of Tuition Balances	Total Including Use of Tuition Balances
Madison	1,127,136,383	411,439,521	341,585,115	193,967,263	1,302,215,089	189,288,070	173,569,246	3,739,200,687	-	3,739,200,687
Milwaukee	265,332,540	88,951,542	12,938,460	7,450,724	58,261,985	133,520,000	12,234,762	578,690,013	18,524,780	597,214,793
Eau Claire	91,969,431	46,115,375	10,062,777	366,996	7,604,237	46,365,909	9,418,958	211,903,683	5,101,539	217,005,222
Green Bay	58,399,893	22,808,611	5,135,410	313,036	7,144,097	36,697,531	2,742,734	133,241,313	-	133,241,313
La Crosse	95,982,763	39,230,107	2,325,574	403,657	7,083,275	49,259,914	9,077,447	203,362,737	2,491,850	205,854,587
Oshkosh	90,160,083	40,541,100	11,545,990	721,576	11,179,202	49,842,194	9,386,102	213,376,247	-	213,376,247
Parkside	42,731,819	9,085,888	1,471,906	93,200	1,725,947	26,125,596	3,761,256	84,995,612	1,344,000	86,339,612
Platteville	66,567,428	28,844,453	9,652,562	167,218	4,578,200	30,807,978	7,460,484	148,078,323	305,545	148,383,868
River Falls	53,500,191	27,793,047	2,882,724	267,927	3,279,622	29,249,347	4,723,560	121,696,418	884,673	122,581,091
Stevens Point	78,811,429	35,738,218	14,665,780	216,255	9,346,344	38,902,322	10,987,261	188,667,609	-	188,667,609
Stout	68,748,810	31,691,521	15,553,182	511,235	7,281,221	34,336,903	7,280,305	165,403,177	-	165,403,177
Superior	30,574,100	5,580,954	1,081,629	346,125	6,634,694	16,084,385	2,094,504	62,396,391	804,367	63,200,758
Whitewater	106,129,844	38,219,953	21,657,026	415,887	5,190,421	54,355,434	9,242,461	235,211,026	2,128,000	237,339,026
Systemwide	97,169,080	1,044,420	46,131,439	5,552,031	4,540,450	-	9,850,971	164,288,391	7,131,796	171,420,187
GPR/Tuition Fringe Benefits	582,227,307	-	-	-	-	-	-	582,227,307	3,329,779	585,557,086
Total	2,855,441,101	827,084,710	496,689,574	210,793,131	1,436,064,785	734,835,583	271,830,051	6,832,738,934	42,046,329	6,874,785,264
Percent of Total	41.79%	12.10%	7.27%	3.09%	21.02%	10.75%	3.98%	100.00%	.	-

University of Wisconsin System

2022 - 2023 Annual Budget by Management Category and Institution

Revenue

	<u>г </u>	1	General	Federal Indirect				1
		Auxiliary	Program	Cost	Gifts, Grants, and	Federal		
		-	0				Other Frida	Total Devenue
	GPR/Tuition	Operations	Operations	Reimbursement	Contracts	Financial Aid	Other Funds	Total Revenue
Madison	1,144,688,184	406,331,374	339,090,238	185,496,071	1,329,516,485	188,368,575	176,045,910	3,769,536,837
Milwaukee	263,365,569	80,178,181	12,056,504	6,815,895	58,269,985	133,440,000	12,396,633	566,522,767
Eau Claire	92,356,768	43,466,407	9,957,818	400,267	7,535,853	46,365,909	9,494,886	209,577,908
Green Bay	57,990,224	21,160,725	5,013,044	270,435	6,934,460	36,697,600	2,295,774	130,362,261
La Crosse	98,072,183	37,920,178	2,420,132	403,658	7,261,342	49,259,914	9,038,572	204,375,979
Oshkosh	94,785,911	36,004,337	11,165,366	539,163	10,497,668	49,842,194	9,382,875	212,217,514
Parkside	43,947,899	8,153,096	2,129,548	93,200	1,674,947	26,109,000	3,705,057	85,812,747
Platteville	63,677,894	26,396,424	10,456,435	129,189	4,580,000	30,807,978	7,508,532	143,556,452
River Falls	53,635,744	23,422,157	2,640,131	239,000	3,467,147	29,279,359	4,703,560	117,387,098
Stevens Point	78,247,611	32,552,089	14,824,144	223,129	9,364,508	38,902,973	10,998,536	185,112,990
Stout	69,512,207	31,769,851	14,931,101	440,528	7,691,221	34,336,903	7,280,305	165,962,116
Superior	30,529,936	5,590,427	1,058,500	400,000	6,666,000	16,084,385	2,098,969	62,428,217
Whitewater	96,703,624	40,142,581	21,685,918	609,268	5,394,127	54,466,987	9,242,861	228,245,366
Systemwide	97,169,080	715,300	41,977,219	4,093,393	3,950,551	-	9,318,907	155,549,850
GPR/Tuition Fringe Benefits	582,227,307	-	-	-	-	-	-	582,227,307
Total	2,866,910,141	793,803,126	489,406,098	200,153,196	1,462,804,294	733,961,777	273,511,377	6,820,550,009
Percent of Total	42.03%	11.64%	7.18%	2.93%		10.76%	4.01%	100.00%

						University o	f Wisconsin S	System								
			2022-23		ATED SCH			GATED FEES, A		AND BOA	RD					
				Typical C	osts of a	Resident Und	ergraduate S	tudent Living	on Camp	us*						
						Divide by tw	o for semest	er rate								
					•										•	•
						Tuition and										
	FY23		FY22 Seg	FY23 Seg		Seg Fee %	FY22	FY23		FY22	FY23		FY22	FY23	Total	Total %
Campus	Tuition	Change	Fee	Fee	Change	Change	Room Rate	Room Rate	Change	Meal Plan	Meal Plan	Change	Total	Total	Increase	Increase
Madison	9,273	0	1,484	1,523	39	0.4%	7,067	7,167	100	3,850	4,050	200	21,674	22,013	339	1.6%
Milwaukee	8,091	0	1,519	1,529	10	0.1%	6,274	6,274	0	4,189	4,274	85	20,073	20,168	95	0.5%
Washington	4,750	0	413	434	21	0.4%							5,163	5,184	21	0.4%
Waukesha	4,750	0	413	434	21	0.4%							5,163	5,184	21	0.4%
Eau Claire	7,361	0	1,373	1,413	40	0.5%	5,170	5,325	155	3,180	3,460	280	17,084	17,559	475	2.8%
Barron	4,750	0	485	500	15	0.3%							5,235	5,250	15	0.3%
Green Bay	6,298	0	1,575	1,575	0	0.0%	4,575	4,748	173	2,850	2,950	100	15,298	15,571	273	1.8%
Manitowoc	4,750	0	424	424	0	0.0%							5,174	5,174	0	0.0%
Marinette	4,750	0	424	424	0	0.0%							5,174	5,174	0	0.0%
Sheboygan	4,750	0	424	424	0	0.0%							5,174	5,174	0	0.0%
La Crosse	7,585	0	1,436	1,473	37	0.4%	4,130	4,233	103	2,674	2,796	122	15,825	16,087	262	1.7%
Oshkosh	6,422	0	1,311	1,373	62	0.8%	5,111	5,209	98	3,330	3,460	130	16,174	16,464	290	1.8%
Fond du Lac***	4,750	0	510	526	15	0.3%					\$2,500	\$2,500	5,260	7,776	15	0.3%
Fox Valley***	4,750	0	337	348	10	0.2%					\$2,500	\$2,500	5,087	7,598	10	0.2%
Parkside	6,298	0	1,146	1,168	23	0.0%	4,879	4,905	26	2,856	2,900	44	15,179	15,271	92	0.6%
Platteville	6,418	0	1,206	1,224	18	0.2%	5,560	5,587	27	3,160	3,220	60	16,344	16,449	105	0.6%
Baraboo	4,750	0	544	544	0	0.0%							5,294	5,294	0	0.0%
Richland	4,750	0	600	600	0	0.0%							5,350	5,350	0	0.0%
River Falls	6,428	0	1,484	1,528	44	0.6%	4,450	4,584	134	2,572	2,650	78	14,934	15,190	256	1.7%
Stevens Point	6,698	0	1,503	1,533	30	0.4%	4,600	4,750	150	3,200	3,500	300	16,001	16,481	480	3.0%
Marshfield	4,750	0	404	404	0	0.0%							5,154	5,154	0	0.0%
Wausau	4,750	0	447	447	0	0.0%							5,197	5,197	0	
Stout**	7,020	0	1,364	1,474	110	1.3%	4,710	4,830	120	3,038	3,218	180	16,132	16,542	410	2.5%
Superior	6,535	0	1,620	1,632	13	0.2%	4,433	4,477	44	2,772	2,940	168	15,360	15,584	225	1.5%
Whitewater	6,519	0	1,037	1,149	112	1.5%	4,472	4,517	45	2,701	2,792	91	14,729	14,977	248	1.7%
Rock	4,750	0	382	382	0	0.0%							5,132	5,132	0	0.0%
Average - four year campuses	6,996	0	1,389	1,430	40	0.5%	5,033	5,124	90	3,106	3,247	141	16,524	16,797	273	1.7%
Average - two year campuses***	4,750	0	447	453	6	0.1%							5,197	5,203	6	0.1%

*Represents the average cost for the majority of students. Does not include the cost of purchasing textbooks.

**UW-Stout is the only institution to charge a per-credit tuition rate. The full-time tuition rate shown is the per-credit rate multiplied by 15 credits per semester. The actual tuition increase paid by a student will vary based on the number of credits taken.

*** Total and percent increases and the Average - two year campuses exclude the new meal plan options at Fond du Lac and Fox Valley.

2022-23 GPR/TUITION FUNDS

The GPR/Tuition Changes by Institution table on page 11, shows the detailed allocation changes in GPR/Tuition by institution from 2021-22 to 2022-23. Appendix A provides details regarding the methodology used for the GPR/Tuition funding adjustments.

Highlights of these changes include:

- In 2021-22, \$4 million in funding, including fringe benefits, was held in Systemwide until released from the Joint Finance Committee supplemental appropriation in February 2022. That funding has been allocated to the appropriate UW System campus
- An additional \$250,000 in ongoing funding has been provided in 2022-23 to support Foster Youth programs for students who formerly resided in a foster or group home. This funding is being held in Systemwide pending completion of a grant award process.
- The State's compensation plan for 2021-23, including all UW and State employees was approved by the Joint Committee on Employee Relations. 2022-23 funding includes:
 - Funding for the second six months of the two percent pay plan, which became effective January 2, 2022.
 - Funding for the first six months of the two percent pay plan, effective January 1, 2023
 - The total GPR share of pay plan in FY23 is estimated at \$21.4 million, including fringe benefits
 - The total tuition share of pay plan in FY23 is estimated at \$8.6 million, including fringe benefits
 - Campuses were required to reallocate for the tuition share of pay plan.

- There is also an overall increase to budget authority of \$66 million for tuition, program specific differentials, and self-supporting programs.
 - Four campuses increased tuition authority (excluding fringe benefits):
 - UW-Madison: \$46.3 million
 - Primarily due to non-resident and professional school tuition and changes in enrollment
 - UW-Green Bay: \$4.2 million
 - Due to continued growth in self-supporting programs
 - UW-La Crosse: \$186,000
 - Adjustment to reflect estimated tuition revenue
 - UW-Whitewater \$4.4 million
 - Due to continued growth in self-supporting programs
- Five UW System campuses reduced their tuition authority to right-size expenditures with revenues.

				2022	•	Wisconsin Syste n Changes by Ins					
		2022-23		2022-23					Total		2022-23
	2021-22	Tuition	Full Funding of	Portion of				2022-23	Change of	2022-23	GPR/Tuition
	GPR/Tuition	Authority and	Pay Plan	Pay Plan	Reallocation of			GPR/Tuition	GPR/Tuition	Use of	Ongoing Budget
	Ongoing	Program	Effective	Effective	Outcomes	2022-23		Ongoing	Ongoing	Tuition	Plus Use of
	Budget	Differentials	Jan 1, 2022	Jan 1, 2023	Based Funding	Debt Service	Other*	Budget	Budget	Balances	Tuition Balances
Madison	1,063,174,339	46,291,481	7,601,834	4,674,056	617,832	3,762,600	1,014,241	1,127,136,383	63,962,044	-	1,127,136,383
Milwaukee	265,764,626	-8,000,000	2,005,228	1,221,701	-111,641	4,643,900	-191,274	265,332,540	-432,086	18,524,780	283,857,320
Eau Claire	90,064,351	-167,447	656,268	403,025	54,886	1,425,700	-467,352	91,969,431	1,905,080	5,101,539	97,070,970
Green Bay	53,695,483	4,201,196	362,986	223,338	-13,741	-292,700	223,331	58,399,893	4,704,410	-	58,399,893
La Crosse	96,158,596	185,965	578,736	347,259	37,377	-1,300,100	-25,070	95,982,763	-175,833	2,491,850	98,474,613
Oshkosh	90,641,183	-	626,351	377,095	-339,132	-1,062,000	-83,414	90,160,083	-481,100	-	90,160,083
Parkside	42,912,288	-	300,125	179,520	-9,750	-568,700	-81,664	42,731,819	-180,469	1,344,000	44,075,819
Platteville	65,093,367	-	491,551	295,565	-3,378	805,600	-115,277	66,567,428	1,474,061	305,545	66,872,973
River Falls	53,363,443	-1,000,000	358,441	212,287	61,091	381,700	123,229	53,500,191	136,748	884,673	54,384,864
Stevens Point	81,841,286	-2,807,071	517,577	318,353	-241,834	-819,300	2,418	78,811,429	-3,029,857	-	78,811,429
Stout	69,858,728	-1,595,310	477,369	282,576	-179,015	-119,500	23,962	68,748,810	-1,109,918	-	68,748,810
Superior	31,538,302	0	191,534	116,814	39,673	-1,372,300	60,077	30,574,100	-964,202	804,367	31,378,467
Whitewater	101,198,360	4,419,375	675,275	398,065	-23,394	50,000	-587,837	106,129,844	4,931,484	2,128,000	108,257,844
Systemwide	94,081,368	-	382,450	282,487	-	-	2,422,775	97,169,080	3,087,712	7,131,796	104,300,876
2% Pay Plan Jan 2022	4,853,541		-4,853,541					-	-4,853,541		
Joint Fin. Suppl. Appn.	3,975,110						-3,975,110	-	-3,975,110		
System Total Excl FB	2,208,214,371	41,528,189	10,372,184	9,332,141	-111,026	5,534,900	-1,656,965	2,273,213,794	64,999,423	38,716,550	2,311,930,344
Fringe Benefits	555,661,732	24,511,752	345,861	1,390,989	111,026	-	205,947	582,227,307	26,565,575	3,329,779	585,557,086
System Total	2,763,876,103	66,039,941	10,718,045	10,723,130	-	5,534,900	-1,451,018	2,855,441,101	91,564,998	42,046,329	2,897,487,430

* Other includes: Lawton and AOP adjustments, funding formerly held in JFC supplemental appropriation, utilities adjustments, renewable energy appropriation, credit extension

2022-23 AUXILIARY OPERATIONS

Auxiliary operations are self-supporting programs whose primary purpose is to provide services to students (e.g., residence halls, student centers/unions, student health clinics, bookstores) and whose secondary purpose is to provide services to staff, and occasionally the general public (e.g., parking, printing and duplicating services). User fees, segregated fees, merchandise sales, and interest earnings generate revenues for auxiliary operations, and the operations are allowed to maintain reserves to smooth rate changes, for new facilities, remodeling/additions, deferred maintenance, high-cost equipment, debt service obligations, and to ensure adequate funding for current operations. Students participate in the programming and budgeting process through institutional Segregated University Fee Allocation Committees.

The table on page 13 shows 2022-23 Auxiliary revenue and expense budget by campus. Expenses exceed revenues by 4.19% or \$33.3 million.

While expenditures exceed revenues at many campuses, overall, this is not an indication of a structural deficit. Campuses are utilizing balances to address one-time expenses and to provide bridge funding as they continue to rebound to more normal operations in 2022-23.

Examples of the use of balances are:

- Deferred maintenance and repairs
- Costs of new projects in areas such as student centers, housing, and dining facilities
- Where activities have not fully rebounded to pre-Covid levels, balances are being used to address one-time needs
- Balances are being expended to support the inflationary cost of goods and contractual increase where they outpace rates
- Unanticipated increases in project and construction costs

	Expense	Revenue	Variance	Variance
	Budget	Budget	(Rev less Exp)	Percent
Madison	411,439,521	406,331,374	-5,108,147	-1.26%
Milwaukee	88,951,542	80,178,181	-8,773,361	-10.94%
Eau Claire	46,115,375	43,466,407	-2,648,968	-6.09%
Green Bay	22,808,611	21,160,725	-1,647,886	-7.79%
La Crosse	39,230,107	37,920,178	-1,309,929	-3.45%
Oshkosh	40,541,100	36,004,337	-4,536,763	-12.60%
Parkside	9,085,888	8,153,096	-932,792	-11.44%
Platteville	28,844,453	26,396,424	-2,448,029	-9.27%
River Falls	27,793,047	23,422,157	-4,370,890	-18.66%
Stevens Point	35,738,218	32,552,089	-3,186,129	-9.79%
Stout	31,691,521	31,769,851	78,330	0.25%
Superior	5,580,954	5,590,427	9,473	0.17%
Whitewater	38,219,953	40,142,581	1,922,628	4.79%
Systemwide	1,044,420	715,300	-329,120	-46.01%
System Total	827,084,710	793,803,126	-33,281,584	-4.19%

University of Wisconsin System 2022 - 2023 Auxiliary Operations by Institution

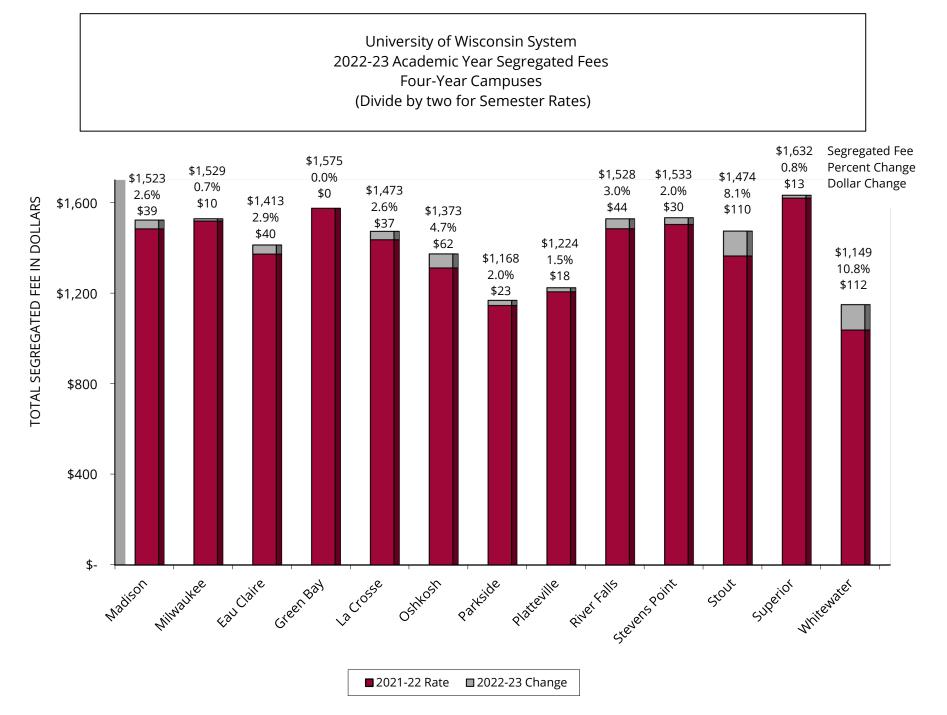
Segregated Fee and Room and Board Rates

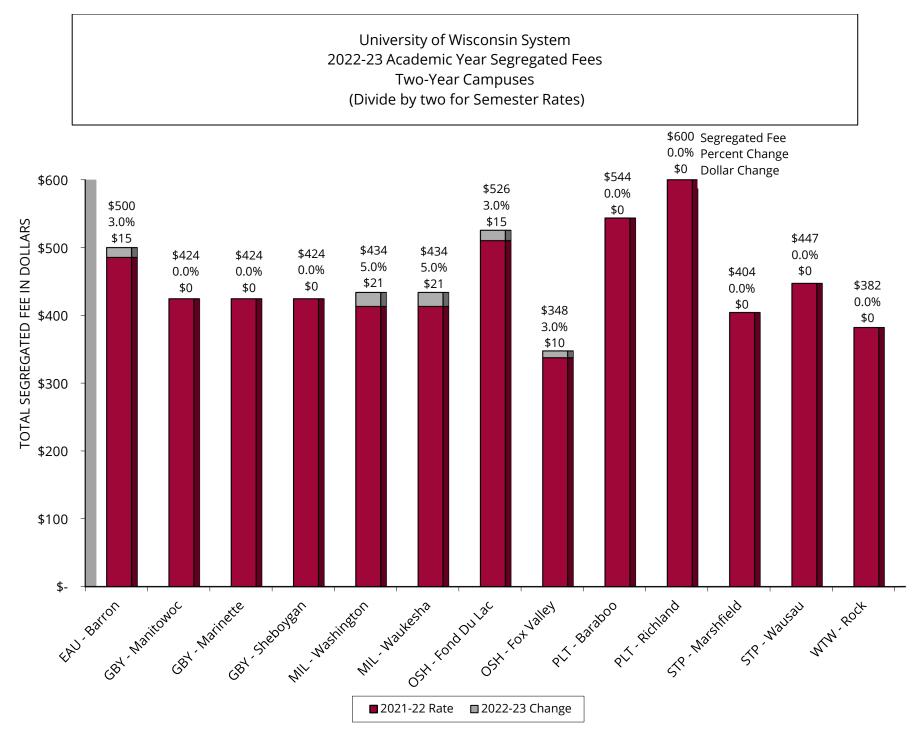
For 2022-23 campuses were instructed that proposed rate changes should be limited to:

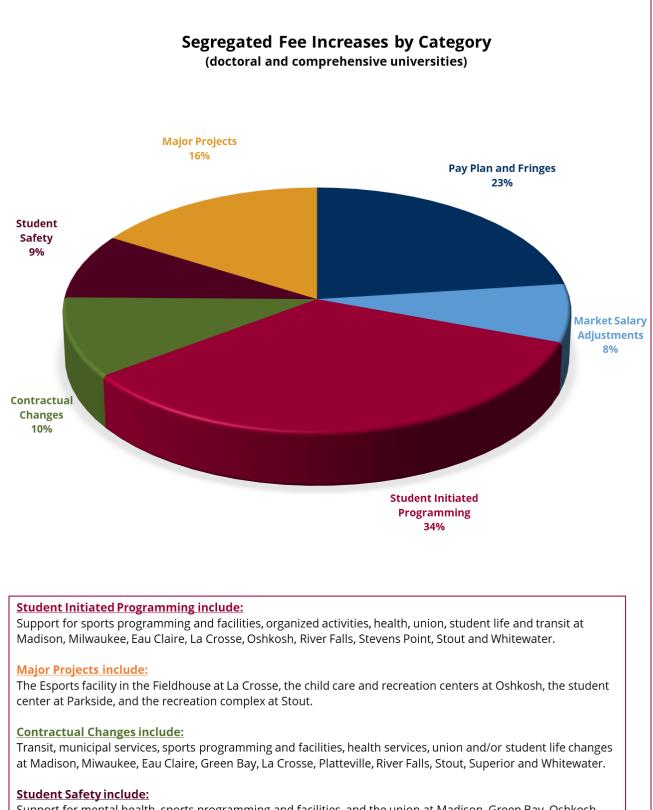
- Pay plan and associated fringe benefit increases for 2022-23
- Market salary adjustments and fringe
- Other fringe benefits
- Documented contractual increases
- Proposed student-initiated programming
- Student safety initiatives
- Debt service
- Enumerated capital projects

As with prior years, for a more accurate reflection of what families of students living on campus are actually paying, a model is being utilized that calculates rates **based on the average cost of room and board paid by the majority of students**. The rates shown in the budget tables and charts only reflect the room and board rates paid by the majority of students. The Board of Regents will approve all respective room and board rates contained in Appendix B.

The charts on the following pages include comparative information on segregated fee and room and board rates by institution. Specific campus information regarding segregated fees, room and board, and textbook rental is included in this section.







Support for mental health, sports programming and facilities, and the union at Madison, Green Bay, Oshkosh, River Falls, Stevens Point and Whitewater.

Notes:

- 1. Branch campuses are not included.
- 2. Does not include rate decreases.

			Doen		PREHENSIVE SEGREGATED FEES 3 ACADEMIC YEAR
Institution	2021-22	2022-23	Change	% Change	Narrative
/ladison	\$1,484.03	\$1,523.03	\$39.00	2.6%	
- Operations	\$1,086.11	\$1,125.11	\$39.00	3.6%	
Pay plan and	Associated Fringes		\$7.66		Sports programming and facilities and health
Market Salar	y Adjustments and I	ringes	\$6.00		For student wage increases in sports programming and facilities and health
Contractual (0	\$1.69		For equipment servicing in sports programming and facilities
Student Initia	ated Programming		\$12.39		Sports programming and facilities for new Nick and Bakke buildings
	ated Programming		\$10.09		Mental health support expansion
Student Safe			\$1.17		Addition of contracted on-call mental health service
Major Projects	\$397.92	\$397.92	\$0.00	0.0%	
Ailwaukee	\$1,518.60	\$1,528.70	\$10.10	0.7%	
· Operations	\$1,305.41	\$1,334.91	\$29.50	2.3%	
	Associated Fringes	¥1,007.01	\$23.61	2.370	Child care, sports programming and facilities, student life, union, transit, and health
	y Adjustments and I	ringes	\$10.06		For student wage increases in sports programming and facilities and union
Contractual (111663	\$12.10		Municipal services and sports programming and facilities
	ated Programming		\$5.60		For various student resource centers in student life
Base Expense	· ·		-\$8.80		Child care, Sports programming and facilities, Union, Transit, and Health
Base Expense			-\$16.30		Organized activities
	serves/Revenues		\$0.94		Sports programming and facilities and transit
			\$15.20		Health
Change in Reserves/Revenues Change in Reserves/Revenues		-\$12.91		Child care, municipal services, student life, and union	
- Major Projects	\$213.19	193.79	-\$19.40	-9.1%	\$9.60 Student Health Center project, -\$29.00 Klotsche Center Annex Addition project is completed
au Claire	\$1,372.60	\$1,412.95	\$40.35	2.9%	5.00 student realth center project, 525.00 Notsene center Annex Addition project is completed
Operations	\$1,028.78	\$1,069.13	\$40.35	3.9%	
	Associated Fringes	\$1,005.15	\$20.00	3.378	Sports programming and facilities, union and health
	y Adjustments and I	ringos	\$0.35		To increase minimum wage in child care center
		Inges	\$14.80		Municipal services and transit
Contractual (•		\$14.80		For requested additional bus routes in transit
Student mitia	ated Programming		\$5.20		For requested additional bus routes in transit
Major Projects	\$343.82	\$343.82	\$0.00	0.0%	
reen Bay	\$1,575.12	\$1,575.12	\$0.00	0.0%	
Operations	\$1,386.97	\$1,399.83	\$12.86	0.9%	
	Associated Fringes		\$7.67		Sports programming and facilities, student life and union
	y Adjustments and I	ringes	\$21.65		For staff and student wage increases in sports programming and facilities and union
Contractual (•		\$2.59		For contracted rate increase in student health services
Contractual C	•		-\$6.08		In municipal services, organized activities, transit and health due to an increase in enrollments
Contractual (•		-\$15.33		In sports programming and facilities due to an increase in enrollments
Contractual Changes			-\$5.48		In student life due to an increase in enrollments
Contractual Changes			-\$6.39		In the union due to an increase in enrollments
Student Initiated Programming			-\$1.78		Due to a decrease in the number of student organization requests in organized activities
Student Safety			\$3.13		For increased mental health staffing and support
Change in Reserves/Revenues			\$34.95		To create capital maintenance reserve and inclusivity special projects fund in organized activities
Change in Re	serves/Revenues		-\$22.07		Sports programming and facilities

DOCTORAL & COMPREHENSIVE SEGREGATED FEES 2022-23 ACADEMIC YEAR

Institution	2021-22	2022-23	Change	% Change	Narrative
La Crosse	\$1,435.86	\$1,473.22	\$37.36	2.6%	
- Operations	\$858.64	\$896.00	\$37.36	4.4%	
Pay plan and	Associated Fringes		\$32.95		Child care, sports programming and facilities, union, and health
Contractual	Changes		\$0.49		For transit bus contract
Student Initia	ated Programming		\$3.92		For Esports facility operational costs in sports programming and facilities
- Major Projects	\$577.22	\$577.22	\$0.00	0.0%	
Oshkosh	\$1,311.30	\$1,373.40	\$62.10	4.7%	
- Operations	\$1,003.12	\$1,059.28	\$56.16	5.6%	
Pay plan and	Associated Fringes		\$15.16		Child care, sports programming and facilities, union, and health
	y Adjustments and I	Fringes	\$5.42		For student wage increases in the union
	ated Programming	0	\$2.82		For the Green Fund and leadership training in organized activities and additional speakers in the union
Student Safe			\$33.50		For two additional trainers and a Violence Prevention Coordinator in sports programming and facilities
	serves/Revenues		-\$0.74		Transit
			7 • · · ·		
			1		\$21.40 for debt service in child care and sports programming and facilities, -\$15.46 for decreased debt service in
- Major Projects	\$308.18	\$314.12	\$5.94	1.9%	union
Parkside	\$1,145.52	\$1,168.32	\$22.80	2.0%	
- Operations	\$642.59	\$650.90	\$8.31	1.3%	
	Associated Fringes	çosonso	\$9.82	10/0	Sports programming and facilities, student life, and health
	v Adjustments and I	Fringes	\$1.02		For student wage increases in the union
Contractual	, ,	Thges	-\$0.39		Municipal services
Contractual			\$7.13		Custodial contract in the union
	ated Programming		-\$9.27		Due to a decrease in the number of active student organizations in organized activities
Student miti			-33.21		
- Major Projects	\$502.93	\$517.42	\$14.49	2.9%	Debt service in the union
Platteville	\$1,206.00	\$1,224.00	\$18.00	1.5%	
- Operations	\$939.00	\$957.00	\$18.00	1.9%	
Other Fringe	1	700 00	\$1.00		For increased fringe benefits in the union
o the mage	benents		φ100		For increased contracted travel costs, conference dues and video services contract in sports programming and
Contractual	Changes		\$17.00		facilities
Contractaur			<i>\</i>		
- Major Projects	\$267.00	\$267.00	\$0.00	0.0%	
River Falls	\$1,484.42	\$1,528.34	\$43.92	3.0%	
- Operations	\$1,135.42	\$1,194.34	\$58.92	5.2%	
	Associated Fringes		\$9.09		Sports programming and facilities, student life, union, and health
	v Adjustments and I	Fringes	\$1.83		For wage increases for custodial and facilities staff in sports programming and facilities
Contractual			\$4.87		Sports programming and facilities, student life, and health
	ated Programming		\$35.00		For two additional mental health counselors
Student Safe			\$8.13		For ongoing deferred maintenance funding in the Falcon Center and the union
Student Sale	~1				
- Major Projects	\$349.00	\$334.00	-\$15.00	-4.3%	Decreased debt service in the Falcon Center

DOCTORAL & COMPREHENSIVE SEGREGATED FEES 2022-23 ACADEMIC YEAR

Student Initiated Programming \$11.88 Maintain current level of funding for sports programming and facilities Student Initiated Programming \$7.32 New position for campus activities and student engagement in student life Student Initiated Programming \$37.55 Maintain current level of funding for the union Student Safety \$8.40 For additional mental health consolor Change in Reserves/Revenues -49.40 Utilize reserves in health - Major Projects \$458.60 \$0.00 0.0% Stout \$1,364.10 \$1,474.20 \$11.01 8.1% - Operations \$1,071.83 \$1,101.83 \$30.00 2.8% Organized activities, sports programming and facilities, and union - Operations \$1,071.83 \$1,101.83 \$30.00 2.8% For student wage increases in organized activities, sports programming and facilities, and union - Major Projects \$292.27 \$372.37 \$80.10 27.4% Student approved recreation complex Superior \$1,619.70 \$1,682.34 \$12.64 1.2% Pay plan and Associated Fringes \$3.96 - Operations \$1,071.70 \$1,084.34 \$12.64 1.2% Pay plan and Associated Fringes	Institution	<u>2021-22</u>	<u>2022-23</u>	Change	<u>% Change</u>	Narrative
Pay plan and Associated Fringes \$14.16 Child care, organized activities, sports programming and facilities, student life, union, and health Student Initiated Programming \$1.88 Maintain current level of funding for sports programming and facilities Student Initiated Programming \$3.2 New position for campus activities and student engagement in student life Student Initiated Programming \$3.756 Maintain current level of funding for the union Student Initiated Programming \$3.756 Maintain current level of funding for the union - Major Projects \$458.60 \$0.00 0.0% Stoudent Solution \$1,474.20 \$10.10 8.1% - Operations \$1,071.83 \$1,101.83 \$30.00 2.8% Operations \$1,071.83 \$1,101.83 \$30.00 2.8% Operations \$1,071.83 \$1,01.83 \$30.00 2.8% Operations	Stevens Point	\$1,503.20	\$1,533.12	\$29.92	2.0%	
Student Initiated Programming \$11.88 Maintain current level of funding for sports programming and facilities Student Initiated Programming \$7.32 New position for campus activities and student engagement in student life Student Initiated Programming \$7.32 New position for campus activities and student engagement in student life Student Initiated Programming \$7.32 Maintain current level of funding for the union Student Safety \$8.40 For additional mental health counselor Change in Reserves/Revenues \$458.60 \$0.00 0.0% Sout \$1,364.10 \$1,474.20 \$110.10 8.1% - Operations \$1,071.83 \$3.10.0.8 \$3.00 2.8% - Operations \$1,071.83 \$3.10.0.8 \$8.25 Organized activities, sports programming and facilities, and union Contractual Changes \$11.94 Municipal services, sports programming and facilities, and union Noncreative services in organized activities, sports programming and facilities, and union - Major Projects \$292.27 \$372.37 \$80.0 27.4% Student approved recreation complex Superior \$1,619.70 \$1,623.24 \$12.64 1.2% - Operations \$1,01.70 \$1,084.34 \$12.64 1.2% - Major Projects \$548.00 \$0.00 0.0%<	- Operations	\$1,044.60	\$1,074.52	\$29.92	2.9%	
Student Initiated Programming \$7.32 New position for campus activities and student engagement in student life Student Initiated Programming \$37.56 Maintan current level of funding for the union Student Safety \$8.40 For additional mental health conselor Change in Reserves/Revenues -549.40 Utilize reserves in health • Major Projects \$458.60 \$0.00 0.0% Student Situation \$1,364.10 \$1,474.20 \$10.10 8.1% - Operations \$1,071.83 \$1,101.83 \$30.00 2.8% Pay plan and Associated Fringes \$8.25 Organized activities, sports programming and facilities, and union Contractual Changes \$11.94 Municipal services, sports programming and facilities, and union • Major Projects \$292.27 \$372.37 \$80.10 27.4% Student Initiated Programming \$9.81 For student wage increases in organized activities, sports programming and facilities, and union • Major Projects \$1,619.70 \$1,62.34 \$12.64 0.8% • Operations \$1,017.70 \$1,62.34 \$12.64 0.8% • Operations \$1,017.70 \$1,62.34 \$21.64 0.8%	Pay plan and	Associated Fringes		\$14.16		Child care, organized activities, sports programming and facilities, student life, union, and health
Student Initiated Programming \$37.56 Maintain current level of funding for the union Student Safety \$8.40 For additional mental health courselor Change in ReserveS/Revenues \$49.40 Utilize reserves in health - Major Projects \$458.60 \$0.00 0.0% Student \$1,364.10 \$1,474.20 \$110.10 8.1% - Operations \$1,071.83 \$3.00 2.8% Operations \$1,071.83 \$3.00 2.8% Operations \$1,071.83 \$3.00 2.8% Operations \$1,071.83 \$3.00 2.8% Student Initiated Programming \$9.81 For student wage increases in organized activities, sports programming and facilities, union, and transit Student Initiated Programming \$9.81 For student wage increases in organized activities, sports programming and facilities, and union - Major Projects \$292.27 \$372.37 \$80.10 27.4% Student approved recreation complex Upperior \$1,071.70 \$1,084.34 \$12.64 1.2% Pay plan and Associated Fringes \$3.83 - Operations \$1,071.70 \$1,084.34 \$12.64 1.2% Pay plan and Assoc	Student Initia	ated Programming		\$11.88		Maintain current level of funding for sports programming and facilities
Student Safety \$8.40 For additional mental health counselor Change in Reserves/Revenues -549.40 Utilize reserves in health - Major Projects \$458.60 \$0.00 0.0% Stout \$1,364.10 \$1,474.20 \$110.10 8.1% - Operations \$1,071.83 \$1,10.83 \$30.00 2.8% Pay plan and Associated Fringes \$8.25 Organized activities, sports programming and facilities, and union Contractual Changes \$11.94 Municipal services, sports programming and facilities, and union - Major Projects \$292.27 \$372.37 \$80.10 27.4% Student Initiated Programming \$1,08.34 \$12.64 0.8% - Operations \$1,071.70 \$1,08.34 \$12.64	Student Initia	ated Programming		\$7.32		New position for campus activities and student engagement in student life
Change in Reserves/Revenues -\$49.40 Utilize reserves in health - Major Projects \$458.60 \$0.00 0.0% Revenues \$1,364.10 \$1,474.20 \$110.10 8.1% - Operations \$1,071.83 \$1,01.83 \$30.00 2.8% Pay plan and Associated Fringes \$8.25 Organized activities, sports programming and facilities, union, and transit Student Initiated Programming \$9.81 For student wage increases in organized activities, sports programming and facilities, and union - Major Projects \$292.27 \$372.37 \$80.10 27.4% - Operations \$1,071.70 \$1,083.43 \$12.64 0.8% - Operations \$1,071.70 \$1,084.34 \$12.64 0.8% - Operations \$1,071.70 \$1,084.34 \$12.64 0.8% - Operations \$1,071.70 \$1,084.34 \$12.64 1.2% Market Salary Adjustments and Fringes \$3.96 Sports programming and facilities and health Market Salary Adjustments and Fringes \$0.00 0.0% - Major Projects \$548.00 \$0.00 0.0% Operations \$10.37.7 <	Student Initia	ated Programming		\$37.56		Maintain current level of funding for the union
Major Projects \$458.60 \$458.60 \$0.00 0.0% Major Projects \$1,071.83 \$1,101.83 \$30.00 2.8% Pay plan and Associated Fringes \$8.25 Organized activities, sports programming and facilities, and union Contractual Changes \$11.94 Municipal services, sports programming and facilities, and union Contractual Changes \$11.94 Municipal services, sports programming and facilities, and union Major Projects \$292.27 \$372.37 \$80.10 27.4% Major Projects \$1,091.70 \$1,683.234 \$12.64 0.2% Operations \$1,071.70 \$1,084.34 \$12.64 1.2%						For additional mental health counselor
Student\$1,364.10\$1,474.20\$110.108.1%- Operations\$1,071.83\$1,101.83\$30.002.8%Pay plan and Associated Fringes\$8.25Organized activities, sports programming and facilities, and unionContractual Changes\$11.94Municipal services, sports programming and facilities, union, and transitStudent Initiated Programming\$9.81For student wage increases in organized activities, sports programming and facilities, and union• Major Projects\$292.27\$372.37\$80.1027.4%Student approved recreation complex• Operations\$1,071.70\$1,084.34\$12.640.8%• Operations\$1,071.70\$1,084.34\$12.641.2%Pay plan and Associated Fringes\$3.96Sports programming and facilities and healthMarket Salary Adjustments and Fringes\$8.43For staff and student wage increases in organized activities and union• Major Projects\$548.00\$548.00\$0.00• Algor Projects\$548.00\$548.00\$0.00• Operations\$11.01\$1.0210.8%• Operations\$11.01\$1.0210.8%• Operations\$31.1\$15.00\$13.39• Operations\$14.77Child care, organized activities, sports programming and facilities, union, and health• Operations\$14.77Child care, organized activities, sports programming and facilities, union, and health• Operations\$14.77Child care, organized activities, sports programming and facilities, union, and health• Operations	Change in Re	serves/Revenues		-\$49.40		Utilize reserves in health
- Operations \$1,071.83 \$1,101.83 \$30.00 2.8% Pay plan and Associated Fringes \$8.25 Organized activities, sports programming and facilities, union, and transit Contractual Changes \$11.94 Municipal services, sports programming and facilities, union, and transit Student Initiated Programming \$9.81 For student wage increases in organized activities, sports programming and facilities, and union - Major Projects \$292.27 \$372.37 \$80.10 27.4% - Operations \$1,071.70 \$1,084.34 \$12.64 0.8% - Operations \$1,071.70 \$1,084.34 \$12.64 1.2% Pay plan and Associated Fringes \$3.96 Sports programming and facilities and health Market Salary Adjustments and Fringes \$3.96 Sports programming and facilities and health Market Salary Adjustments and Fringes \$0.25 Municipal services - Major Projects \$548.00 \$0.00 0.0% Vhitewater \$1,037.27 \$1,149.29 \$112.02 10.8% - Operations \$817.01 \$951.00 \$133.99 16.4% Pay plan and Associated Fringes \$3.15 Increased municipal services and	- Major Projects	\$458.60	\$458.60	\$0.00	0.0%	
Pay plan and Associated Fringes \$8.25 Organized activities, sports programming and facilities, union, and transit Contractual Changes \$11.94 Municipal services, sports programming and facilities, union, and transit Student Initiated Programming \$9.81 For student wage increases in organized activities, sports programming and facilities, and union - Major Projects \$292.27 \$372.37 \$80.10 27.4% Student Initiated Programming \$1.632.34 \$12.64 0.8% - Operations \$1,071.70 \$1,084.34 \$12.64 1.2% Pay plan and Associated Fringes \$3.96 Sports programming and facilities and health Market Salary Adjustments and Fringes \$8.43 For staff and student wage increases in organized activities and union - Major Projects \$548.00 \$0.00 0.0% Whitewater \$1,037.27 \$1,149.29 \$112.02 - Operations \$817.01 \$951.00 \$133.99 - Operations \$817.01 \$951.00 \$133.99 - Operations \$817.01 \$951.00 \$133.79 - Sudent Initiated Programming \$37.95 For increased student organized activities, sports programming and facilities, union, and	tout	\$1,364.10	\$1,474.20	\$110.10	8.1%	
Contractual Changes \$11.94 Municipal services, sports programming and facilities, union, and transit Student Initiated Programming \$9.81 For student wage increases in organized activities, sports programming and facilities, and union • Major Projects \$29.27 \$372.37 \$80.10 27.4% Student approved recreation complex • Operations \$1,071.70 \$1,682.34 \$12.64 0.8% • • Operations \$1,071.70 \$1,084.34 \$12.64 1.2% Pay plan and Associated Fringes \$3.96 Sports programming and facilities and health Market Salary Adjustments and Fringes \$8.43 For staff and student wage increases in organized activities and union • Major Projects \$548.00 \$0.00 0.0% • Vhitewater \$1,037.27 \$1,149.29 \$112.02 10.8% • Operations \$817.01 \$951.00 \$133.99 16.4% • Pay plan and Associated Fringes \$14.77 Child care, organized activities, sports programming and facilities, union, and health • Contractual Changes \$31.5 Increased municipal services and ticketing software change in the union Student Initiated Programming \$37.95 For increased student orga	- Operations	\$1,071.83	\$1,101.83	\$30.00	2.8%	
Student Initiated Programming \$9.81 For student wage increases in organized activities, sports programming and facilities, and union • Major Projects \$292.27 \$372.37 \$80.10 27.4% Student approved recreation complex upperior \$1,619.70 \$1,632.34 \$12.64 0.8% ••••••••••••••••••••••••••••••••••••	Pay plan and	Associated Fringes		\$8.25		Organized activities, sports programming and facilities, and union
Major Projects \$292.27 \$372.37 \$80.10 27.4% Student approved recreation complex uperior \$1,619.70 \$1,632.34 \$12.64 0.8% Operations \$1,071.70 \$1,084.34 \$12.64 1.2% Pay plan and Associated Fringes \$3.96 Sports programming and facilities and health Market Salary Adjustments and Fringes \$8.43 For staff and student wage increases in organized activities and union Contractual Changes \$0.25 Municipal services Major Projects \$548.00 \$0.00 0.0% Vhitewater \$1,037.27 \$1,149.29 \$112.02 10.8% Operations \$817.01 \$951.00 \$133.99 16.4% Pay plan and Associated Fringes \$3.15 Increased municipal services and ticketing software change in the union Contractual Changes \$3.15 Increased student organizations and cultural affairs funding in organized activities Student Initiated Programming \$37.95 For increased student organizations and cultural affairs funding in organized activities Student Initiated Programming \$10.01 Create a student advocate case manager position in student life Student Inititated Programmin				\$11.94		
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Pay plan and Associated Fringes \$3.96 Sports programming and facilities and health Market Salary Adjustments and Fringes \$8.43 For staff and student wage increases in organized activities and union Contractual Changes \$0.25 Municipal services Major Projects \$548.00 \$0.00 0.0% Vhitewater \$1,037.27 \$1,149.29 \$112.02 10.8% Operations \$817.01 \$951.00 \$133.99 16.4% Pay plan and Associated Fringes \$14.77 Child care, organized activities, sports programming and facilities, union, and health Contractual Changes \$3.15 Increased municipal services and ticketing software change in the union Student Initiated Programming \$37.95 For increased student organizations and cultural affairs funding in organized activities Student Initiated Programming \$40.00 Free access to the weight room for all students in sports programming and facilities Student Initiated Programming \$17.13 Include free bowling for all students and for involvement and engagement opportunities in the u Student Initiated Programming \$1.80 Free flu vaccine clinic for students in health Student Safety \$8.32 For roof replacement in the union	uperior	\$1,619.70	\$1,632.34	\$12.64	0.8%	
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- Major Projects \$548.00 \$0.00 0.0% Vhitewater \$1,037.27 \$1,149.29 \$112.02 10.8% - Operations \$817.01 \$951.00 \$133.99 16.4% Contractual Changes \$3.15 Increased municipal services and ticketing software change in the union Student Initiated Programming \$37.95 For increased student organizations and cultural affairs funding in organized activities Student Initiated Programming \$40.00 Free access to the weight room for all students in sports programming and facilities Student Initiated Programming \$10.01 Create a student advocate case manager position in student life Student Initiated Programming \$17.13 Include free bowling for all students and for involvement and engagement opportunities in the u Student Initiated Programming \$1.80 Free flu vaccine clinic for students in health Student Safety \$8.32 For roof replacement in the union	Market Salar	y Adjustments and F	Fringes	\$8.43		For staff and student wage increases in organized activities and union
Whitewater\$1,037.27\$1,149.29\$112.0210.8%- Operations\$817.01\$951.00\$133.9916.4%Pay plan and Associated Fringes\$14.77Child care, organized activities, sports programming and facilities, union, and healthContractual Changes\$3.15Increased municipal services and ticketing software change in the unionStudent Initiated Programming\$37.95For increased student organizations and cultural affairs funding in organized activitiesStudent Initiated Programming\$40.00Free access to the weight room for all students in sports programming and facilitiesStudent Initiated Programming\$10.01Create a student advocate case manager position in student lifeStudent Initiated Programming\$1.80Free flu vaccine clinic for students in healthStudent Initiated Programming\$1.80Free flu vaccine clinic for students in healthStudent Initiated Programming\$8.32For roof replacement in the union	Contractual C	Changes		\$0.25		Municipal services
Whitewater\$1,037.27\$1,149.29\$112.0210.8%- Operations\$817.01\$951.00\$133.9916.4%Pay plan and Associated Fringes\$14.77Child care, organized activities, sports programming and facilities, union, and healthContractual Changes\$3.15Increased municipal services and ticketing software change in the unionStudent Initiated Programming\$37.95For increased student organizations and cultural affairs funding in organized activitiesStudent Initiated Programming\$40.00Free access to the weight room for all students in sports programming and facilitiesStudent Initiated Programming\$10.01Create a student advocate case manager position in student lifeStudent Initiated Programming\$1.80Free flu vaccine clinic for students in healthStudent Initiated Programming\$1.80Free flu vaccine clinic for students in healthStudent Initiated Programming\$8.32For roof replacement in the union						
Operations \$817.01 \$951.00 \$133.99 16.4% Pay plan and Associated Fringes \$14.77 Child care, organized activities, sports programming and facilities, union, and health Contractual Changes \$3.15 Increased municipal services and ticketing software change in the union Student Initiated Programming \$37.95 For increased student organizations and cultural affairs funding in organized activities Student Initiated Programming \$40.00 Free access to the weight room for all students in sports programming and facilities Student Initiated Programming \$10.01 Create a student advocate case manager position in student life Student Initiated Programming \$17.13 Include free bowling for all students and for involvement and engagement opportunities in the u Student Initiated Programming \$1.80 Free flu vaccine clinic for students in health Student Safety \$8.32 For roof replacement in the union	 Major Projects 	\$548.00	\$548.00	\$0.00	0.0%	
Pay plan and Associated Fringes\$14.77Child care, organized activities, sports programming and facilities, union, and health Contractual ChangesContractual Changes\$3.15Increased municipal services and ticketing software change in the unionStudent Initiated Programming\$37.95For increased student organizations and cultural affairs funding in organized activitiesStudent Initiated Programming\$40.00Free access to the weight room for all students in sports programming and facilitiesStudent Initiated Programming\$10.01Create a student advocate case manager position in student lifeStudent Initiated Programming\$17.13Include free bowling for all students and for involvement and engagement opportunities in the uStudent Initiated Programming\$1.80Free flu vaccine clinic for students in healthStudent Safety\$8.32For roof replacement in the union	Vhitewater	\$1,037.27	\$1,149.29	\$112.02	10.8%	
Contractual Changes\$3.15Increased municipal services and ticketing software change in the unionStudent Initiated Programming\$37.95For increased student organizations and cultural affairs funding in organized activitiesStudent Initiated Programming\$40.00Free access to the weight room for all students in sports programming and facilitiesStudent Initiated Programming\$10.01Create a student advocate case manager position in student lifeStudent Initiated Programming\$17.13Include free bowling for all students and for involvement and engagement opportunities in the uStudent Initiated Programming\$1.80Free flu vaccine clinic for students in healthStudent Safety\$8.32For roof replacement in the union	 Operations 	\$817.01	\$951.00	\$133.99	16.4%	
Student Initiated Programming \$37.95 For increased student organizations and cultural affairs funding in organized activities Student Initiated Programming \$40.00 Free access to the weight room for all students in sports programming and facilities Student Initiated Programming \$10.01 Create a student advocate case manager position in student life Student Initiated Programming \$17.13 Include free bowling for all students and for involvement and engagement opportunities in the u Student Initiated Programming \$1.80 Free flu vaccine clinic for students in health Student Safety \$8.32 For roof replacement in the union	Pay plan and	Associated Fringes		\$14.77		Child care, organized activities, sports programming and facilities, union, and health
Student Initiated Programming \$40.00 Free access to the weight room for all students in sports programming and facilities Student Initiated Programming \$10.01 Create a student advocate case manager position in student life Student Initiated Programming \$17.13 Include free bowling for all students and for involvement and engagement opportunities in the u Student Initiated Programming \$1.80 Free flu vaccine clinic for students in health Student Safety \$8.32 For roof replacement in the union	Contractual C	Changes		\$3.15		Increased municipal services and ticketing software change in the union
Student Initiated Programming \$10.01 Create a student advocate case manager position in student life Student Initiated Programming \$17.13 Include free bowling for all students and for involvement and engagement opportunities in the u Student Initiated Programming \$1.80 Free flu vaccine clinic for students in health Student Safety \$8.32 For roof replacement in the union	Student Initia	ated Programming		\$37.95		For increased student organizations and cultural affairs funding in organized activities
Student Initiated Programming \$17.13 Include free bowling for all students and for involvement and engagement opportunities in the u Student Initiated Programming \$1.80 Free flu vaccine clinic for students in health Student Safety \$8.32 For roof replacement in the union	Student Initia	ated Programming		\$40.00		Free access to the weight room for all students in sports programming and facilities
Student Initiated Programming \$1.80 Free flu vaccine clinic for students in health Student Safety \$8.32 For roof replacement in the union	Student Initia	ated Programming		\$10.01		Create a student advocate case manager position in student life
Student Safety \$8.32 For roof replacement in the union	Student Initia	ated Programming				Include free bowling for all students and for involvement and engagement opportunities in the union
	Student Initia	ated Programming		\$1.80		Free flu vaccine clinic for students in health
Change in Reserves/Revenues \$0.86 Union		/				For roof replacement in the union
	Change in Re	serves/Revenues		\$0.86		Union
- Major Projects \$220.26 \$198.29 -\$21.97 -10.0% Decreased debt service in sports programming and facilities	- Maior Projects	\$220.26	\$198.29	-\$21.97	-10.0%	Decreased debt service in sports programming and facilities

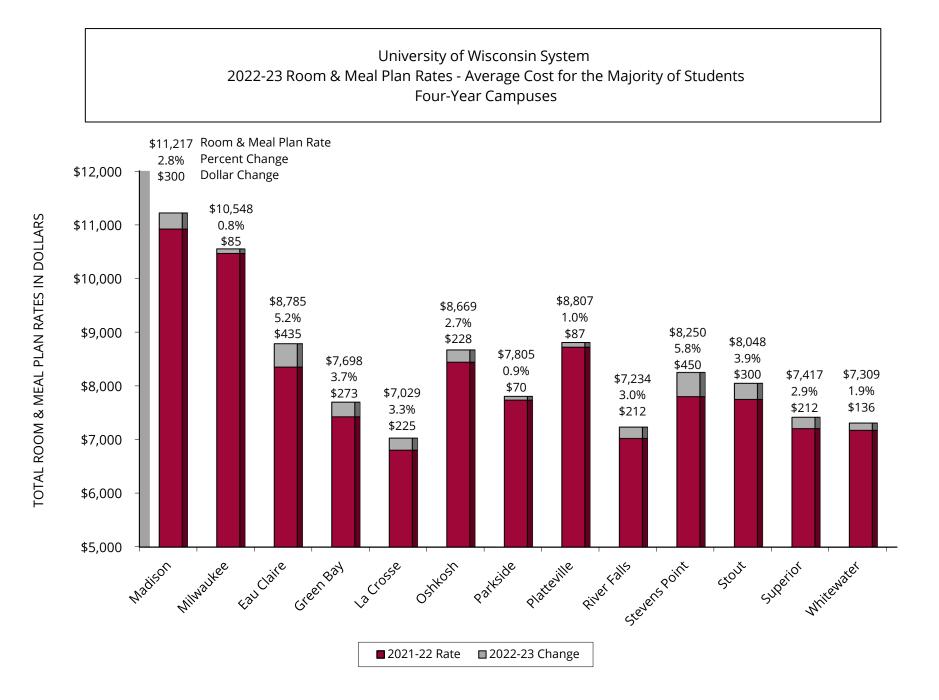
BRANCH CAMPUSES SEGREGATED FEES 2022-23 ACADEMIC YEAR

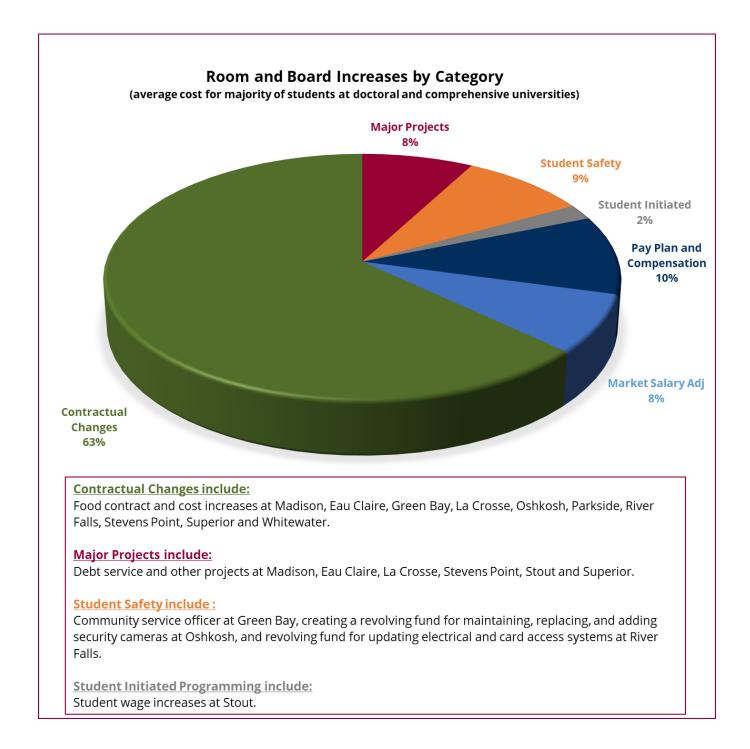
Institution	2021-22	2022-23	Change	% Change	Narrative
Baraboo/Sauk	\$543.52	\$543.52	\$0.00	0.0%	
Contrac	tual Changes		\$2.88		Municipal services
Student	Initiated Programming		-\$52.08		From organized activities
Student	Initiated Programming		-\$4.92		From sports programming and facilities
Student	Initiated Programming		\$54.12		To maintain current level of mental health support
Barron	\$485.45	\$500.00	\$14.55	3.0%	
Pay pla	n and Associated Fringes		\$14.89		Health & Counseling
Contrac	tual Changes		\$2.76		Municipal services
Student	Initiated Programming		\$14.27		To maintain programming level in organized activities and student senate advisor position in student life
Base Ex	pense Reductions		-\$17.37		Sports programming and facilities
Fond du Lac	\$510.19	\$525.51	\$15.32	3.0%	
Contrac	tual Changes		\$0.50		Municipal services
Student	Initiated Programming		\$86.54		For increased funding requests in organized activities
Base Ex	pense Reductions		-\$71.72		To move counseling off segregated fees
Fox Valley	\$337.40	\$347.52	\$10.12	3.0%	
Pay pla	n and Associated Fringes		\$2.90		Sports programming and facilities and student life
Contrac	tual Changes		\$5.70		Municipal services
Student	Initiated Programming		\$22.82		For increased funding in student life
Student	Initiated Programming		\$59.47		For increased funding in organized activities for student clubs and organizations
Base Ex	pense Reductions		-\$80.77		To move counseling off segregated fees
Manitowoc	\$424.44	\$424.44	\$0.00	0.0%	
Contrac	tual Changes		-\$1.65		Municipal services
Student	Initiated Programming		\$90.00		Restructure of some programming to student life and add a position in student life
Student	: Safety		\$53.25		For mental health services
Base Ex	pense Reductions		-\$87.40		Restructure of some programming from organized activities
Base Ex	pense Reductions		-\$65.10		Restructure of sports programming and facilities to an intramural/campus recreation model
Change	in Reserves/Revenues		\$10.90		Organized activities
Marinette	\$424.44	\$424.44	\$0.00	0.0%	
Contrac	tual Changes		\$1.86		Municipal services
Student	Initiated Programming		\$90.00		Restructure of some programming to student life and add a position in student life
Student	Safety		\$46.00		For mental health services
	pense Reductions		-\$64.72		Restructure of some programming from organized activities
	pense Reductions		-\$65.10		Restructure of sports programming and facilities to an intramural/campus recreation model
Ū.	in Reserves/Revenues		\$38.63		Organized activities
	in Reserves/Revenues		-\$46.67		Union
Marshfield	\$404.16	\$404.16	\$0.00	0.0%	
Richland	\$600.44	\$600.44	\$0.00	0.0%	
Contrac	tual Changes		\$27.14		Municipal services
	Initiated Programming		-\$61.26		From health to cover counseling with other funds
Student	Initiated Programming		\$30.96		To maintain current funding level for organized activities
Student	Initiated Programming		\$3.16		To maintain current funding level for sports programming and facilities
Rock	\$382.02	\$382.02	\$0.00	0.0%	
Contrac	tual Changes		-\$10.00		Municipal services
Student	Initiated Programming		\$46.00		For organized activities to move LSC coordinator here and add tutors
	Initiated Programming		-\$36.00		From student life for the LSC coordinator

BRANCH CAMPUSES SEGREGATED FEES

2022-23 ACADEMIC YEAR

Institution	2021-22	2022-23	Change	% Change	Narrative
Sheboygan	\$424.44	\$424.44	\$0.00	0.0%	
Contractua	l Changes		-\$0.38		Municipal services
Student Ini	tiated Programming		\$90.00		Restructure of some programming to student life and add a position in student life
Student Sat	fety		\$37.40		For mental health services
Base Exper	se Reductions		-\$58.68		Restructure of some programming from organized activities
Base Exper	se Reductions		-\$65.10		Restructure of sports programming and facilities to an intramural/campus recreation model
Change in F	Reserves/Revenues		-\$3.24		Organized activities
Washington	\$413.08	\$433.74	\$20.66	5.0%	
Pay plan ar	d Associated Fringes		\$9.48		Organized activities, student life, and health
Contractua	l Changes		\$1.94		Municipal services
Student Ini	tiated Programming		\$29.78		To maintain career planning and development center programming in student life
Base Exper	se Reductions		-\$3.12		Organized activities
Base Exper	se Reductions		-\$17.42		Health
Waukesha	\$413.08	\$433.74	\$20.66	5.0%	
Pay plan ar	d Associated Fringes		\$15.80		Organized activities, student life, and health
Contractua	l Changes		\$0.18		Municipal services
Student Ini	tiated Programming		\$19.78		To maintain health/wellness and mental health programming
Base Exper	se Reductions		-\$15.10		Organized activities
Wausau	\$447.12	\$447.12	\$0.00	0.0%	
Student Ini	Student Initiated Programming		\$33.12		To maintain current funding level for organized activities
Student Ini	tiated Programming		-\$21.36		From sports programming and facilities to fund organized activities
Student Ini	tiated Programming		-\$11.76		From health to fund organized activities





DOCTORAL & COMPREHENSIVE ROOM AND BOARD FEES 2022-23 ACADEMIC YEAR AVERAGE COST FOR THE MAJORITY OF STUDENTS

Institution	2021-22	2022-23	Change	% Change	Narrative	
					Narrative	
Madison	\$10,916.67	\$11,216.67	\$300.00	2.7%		
- Residence Halls	\$7,066.67	\$7,166.67	\$100.00	1.4%		
Pay plan and Associated Fringes			\$51.00		Pay plan and fringes	
Major Projects			\$29.00		Increased debt service	
Major Projects	40.000.00		\$20.00		Capital improvement plan	
- Meal Plans	\$3,850.00	\$4,050.00	\$200.00	5.2%		
Pay plan and Associated Fringes			\$49.00		Pay plan and fringes	
Contractual Changes			\$113.00		Increased cost of goods sold	
					New point of sale system, remodeling/refreshes/equipment needs and	
Contractual Changes			\$38.00		replacements	
Milwaukee	\$10,463.33	\$10,548.33	\$85.00	0.8%		
- Residence Halls	\$6,274.33	\$6,274.33	\$0.00	0.0%		
- Meal Plans	\$4,189.00	\$4,274.00	\$85.00	2.0%		
Market Salary Adjustments and Fringes			\$15.00		Student wage increases	
Contractual Changes			\$70.00		Increased cost of goods sold	
Eau Claire	\$8,349.50	\$8,784.50	\$435.00	5.2%		
Residence Halls	\$5,169.50	\$5,324.50	\$155.00	3.0%		
Pay plan and Associated Fringes			\$20.00		Pay plan and fringes	
Contractual Changes			\$34.00		Increased utility costs	
Major Projects			\$101.00		Debt service increase related to Towers remodel and Suites construction	
- Meal Plans	\$3,180.00	\$3,460.00	\$280.00	8.8%		
Contractual Changes			\$280.00		Increased cost of goods sold	
Green Bay	\$7,425.00	\$7,697.50	\$272.50	3.7%		
- Residence Halls	\$4,575.00	\$4,747.50	\$172.50	3.8%		
Market Salary Adjustments and Fringes			\$47.79		Staff and student wage increases	
Contractual Changes			\$11.54		Include free laundry for all residents	
					Create community service officer program and enhanced safety protocols	
Student Safety			\$113.17		, , , , , , , , , , , , , , , , , , , ,	
- Meal Plans	\$2,850.00	\$2,950.00	\$100.00	3.5%		
Contractual Changes			\$100.00		Increased cost of goods sold	
La Crosse	\$6,804.00	\$7,029.25	\$225.25	3.3%		
- Residence Halls	\$4,130.00	\$4,233.25	\$103.25	2.5%		
Pay plan and Associated Fringes		, ,	\$25.02	10 N	Pay plan and fringes	
Contractual Changes			\$74.49		Increased contract costs	
Major Projects			\$3.74		Debt service increase	
- Meal Plans	\$2,674.00	\$2,796.00	\$122.00	4.6%		
Pay plan and Associated Fringes	,	, ,	\$0.66		Pay plan and fringes	
Contractual Changes			\$119.58		Increased cost of goods sold	
Major Projects			\$1.76		Debt service increase	

DOCTORAL & COMPREHENSIVE ROOM AND BOARD FEES 2022-23 ACADEMIC YEAR AVERAGE COST FOR THE MAJORITY OF STUDENTS

Institution 2021-22 2022-23 Char			Chango	% Change	Narrativo	
Institution	<u>2021-22</u>		Change		Narrative	
Oshkosh	\$8,441.00	\$8,669.00	\$228.00	2.7%		
- Residence Halls	\$5,111.00	\$5,209.00	\$98.00	1.9%		
Pay plan and Associated Fringes			\$27.40		Pay plan and fringes	
Market Salary Adjustments and Fringes			\$48.49		Pay increases for residence hall managers, central staff and student help	
Student Safety			\$22.11		Create revolving fund to maintain, replace, and add security cameras	
- Meal Plans	\$3,330.00	\$3,460.00	\$130.00	3.9%		
Contractual Changes			\$130.00		Increased cost of goods sold	
Parkside	\$7,735.33	\$7,804.67	\$69.34	0.9%		
- Residence Halls	\$4,879.33	\$4,904.67	\$25.34	0.5%		
Contractual Changes			\$23.00		Custodial contract	
Contractual Changes			\$2.34		Increased utility costs	
- Meal Plans	\$2,856.00	\$2,900.00	\$44.00	1.5%		
Contractual Changes			\$44.00		Increased cost of goods sold	
Platteville	\$8,720.00	\$8,806.67	\$86.67	1.0%		
- Residence Halls	\$5,560.00	\$5,586.67	\$26.67	0.5%		
Contractual Changes			\$26.67		Extended contract length in traditional halls	
- Meal Plans	\$3,160.00	\$3,220.00	\$60.00	1.9%		
Market Salary Adjustments and Fringes		\$27.10		For staff and student wage increases		
Contractual Changes			\$32.90		Increased cost of goods sold	
River Falls	\$7,022.00	\$7,234.00	\$212.00	3.0%		
- Residence Halls	\$4,450.00	\$4,584.00	\$134.00	3.0%		
Pay plan and Associated Fringes			\$15.92		Pay plan and fringes	
Market Salary Adjustments and Fringes			\$6.42		Staff pay increases	
					Revolving fund for infrastructure projects, including year 3 for replacing electrical	
Student Safety			\$111.66		systems in all halls	
- Meal Plans	\$2,572.00	\$2,650.00	\$78.00	3.0%		
Pay plan and Associated Fringes			\$3.00		Pay plan and fringes	
Contractual Changes			\$50.00		Increased cost of goods sold	
Student Safety			\$25.00		Revolving fund for infrastructure projects	
Stevens Point	\$7,800.00	\$8,250.00	\$450.00	5.8%		
- Residence Halls	\$4,600.00	\$4,750.00	\$150.00	3.3%		
Pay plan and Associated Fringes			\$9.39		Pay plan and fringes	
Contractual Changes			\$140.61		Revolving fund for replacing student furnishings in all halls	
- Meal Plans	\$3,200.00	\$3,500.00	\$300.00	9.4%		
Pay plan and Associated Fringes			\$18.80		Pay plan and fringes	
Market Salary Adjustments and Fringes			\$64.82		Staff pay increases	
Contractual Changes			\$216.38		Increased cost of goods sold	

DOCTORAL & COMPREHENSIVE ROOM AND BOARD FEES 2022-23 ACADEMIC YEAR AVERAGE COST FOR THE MAJORITY OF STUDENTS

Institution	<u>2021-22</u>	<u>2022-23</u>	<u>Change</u>	<u>% Change</u>	Narrative
Stout	\$7,748.00	\$8,048.00	\$300.00	3.9%	
- Residence Halls	\$4,710.00	\$4,830.00	\$120.00	2.5%	
Pay plan and Associated Fringes			\$14.90		Pay plan and fringes
Student Initiated Programming			\$12.10		Student wage increases
Major Projects			\$93.00		Debt service on South Hall
- Meal Plans	\$3,038.00	\$3,218.00	\$180.00	5.9%	
Pay plan and Associated Fringes			\$16.60		Pay plan and fringes
Contractual Changes			\$115.40		Increased cost of goods sold
Student Initiated Programming			\$48.00		Student wage increases
Superior	\$7,205.00	\$7,417.00	\$212.00	2.9%	
- Residence Halls	\$4,433.00	\$4,477.00	\$44.00	1.0%	
Pay plan and Associated Fringes			\$21.00		Pay plan and fringes
Market Salary Adjustments and Fringes			\$23.00		Student wage increases
- Meal Plans	\$2,772.00	\$2,940.00	\$168.00	6.1%	
Contractual Changes			\$126.00		Increased cost of goods sold
Contractual Changes			\$42.00		Revolving fund used for equipment repair and replacement
Whitewater	\$7,173.00	\$7,309.33	\$136.33	1.9%	
- Residence Halls	\$4,472.00	\$4,517.33	\$45.33	1.0%	
Pay plan and Associated Fringes			\$36.15		Pay plan and fringes
					Increased utilities offset by expense reductions for removal of Cambridge
Contractual Changes			-\$14.23		Apartments lease
Change in Reserves/Revenues			\$34.94		Funds allocated for future capital projects
Major Projects			-\$11.53		Debt service decrease
- Meal Plans	\$2,701.00	\$2,792.00	\$91.00	3.4%	
Pay plan and Associated Fringes			\$2.61		Pay plan and fringes
Contractual Changes			\$92.18		Increased cost of goods sold
Contractual Changes			\$8.63		Increased utilities
Change in Reserves/Revenues			-\$12.42		Utilize reserves to offset contractual increases

BRANCH CAMPUSES ROOM AND BOARD FEES 2022-23 ACADEMIC YEAR AVERAGE COST FOR THE MAJORITY OF STUDENTS

Institution	<u>2021-22</u>	<u>2022-23</u>	<u>Change</u>	<u>% Change</u>	Narrative
Fond du Lac	\$0.00	\$2,500.00	\$2,500.00		
- Residence Halls	\$0.00	\$0.00	\$0.00		
- Meal Plans	\$0.00	\$2,500.00	\$2,500.00		
					Implement a declining balance plan for students on the access campus, primarily as
Contractual Changes			\$2,500.00		an option for international students
Fox Valley	\$0.00	\$2,500.00	\$2,500.00		
- Residence Halls	\$0.00	\$0.00	\$0.00		
- Meal Plans	\$0.00	\$2,500.00	\$2,500.00		
					Implement a declining balance plan for students on the access campus, primarily as
Contractual Changes			\$2,500.00		an option for international students

UNIVERSITY OF WISCONSIN SYSTEM 2022-23 Academic Year Textbook Rental Rates

Institution	<u>2021-22</u>	<u>2022-23</u>	Change	<u>% Change</u>
Eau Claire	\$140.00	\$140.00	\$0.00	0.0%
Barron	\$140.00	\$140.00	\$0.00	0.0%
La Crosse	\$173.92	\$173.92	\$0.00	0.0%
Platteville	\$220.00	\$220.00	\$0.00	0.0%
Baraboo	\$220.00	\$220.00	\$0.00	0.0%
Richland	\$220.00	\$220.00	\$0.00	0.0%
River Falls	\$175.36	\$178.52	\$3.16	1.8%
	Increase for pa	ay plan, fringe benefit	ts and the rising cost	of textbooks.
Stevens Point	\$130.08	\$145.20	\$15.12	11.6%
Marshfield	\$130.08	\$145.20	\$15.12	11.6%
Wausau	\$130.08	\$145.20	\$15.12	11.6%
		Increase for the rising	g cost of textbooks.	
Stout (based on 30 credits)	\$394.50	\$394.50	\$0.00	0.0%
Whitewater	\$173.50	\$196.00	\$22.50	13.0%
		ase to add digital cont		
Rock	\$165.12	\$165.12	\$0.00	0.0%

Textbook Rental is not included in the calculation for the typical costs of a student living on campus.

2022-23 GENERAL PROGRAM OPERATIONS

General Program Operations is made up of self-supporting operations that have a close tie to and/or support the academic mission of the university. These operations include, print and copy shops, dairy sales, camps, and conferences.

The 2022-23 General Program Operations revenue and expense budget by campus is shown in the table below. Expenses exceed revenues by 1.49% or \$7.3 million. The largest variance occurs at UW System Administration where balances within Information Technology units are being spent down. One example of this is the ongoing operation and maintenance of the high-speed fiber network.

	Expense	Revenue	Variance	Variance
	Budget	Budget	(Rev less Exp)	Percent
Madison	341,585,115	339,090,238	-2,494,877	-0.74%
Milwaukee	12,938,460	12,056,504	-881,956	-7.32%
Eau Claire	10,062,777	9,957,818	-104,959	-1.05%
Green Bay	5,135,410	5,013,044	-122,366	-2.44%
La Crosse	2,325,574	2,420,132	94,558	3.91%
Oshkosh	11,545,990	11,165,366	-380,624	-3.41%
Parkside	1,471,906	2,129,548	657,642	30.88%
Platteville	9,652,562	10,456,435	803,873	7.69%
River Falls	2,882,724	2,640,131	-242,593	-9.19%
Stevens Point	14,665,780	14,824,144	158,364	1.07%
Stout	15,553,182	14,931,101	-622,081	-4.17%
Superior	1,081,629	1,058,500	-23,129	-2.19%
Whitewater	21,657,026	21,685,918	28,892	0.13%
Systemwide	46,131,439	41,977,219	-4,154,220	-9.90%
System Total	496,689,574	489,406,098	-7,283,476	-1.49%

University of Wisconsin System 2022 - 2023 General Program Operations by Institution

2022-23 FEDERAL INDIRECT COST REIMBURSEMENT

Federal Indirect Cost Reimbursement funds are received from the federal government for costs incurred in administering federal grant programs.

The 2022-23 Federal Indirect Cost Reimbursement revenue and expense budget by campus is shown in the table below. Expenses exceed revenues by 5.32% or \$10.6 million.

At UW System Administration, while revenue is lower than expenses by 36%, one-time balances will be expended to address the shortfall.

	Expense	Revenue	Variance	Variance
	Budget	Budget	(Rev less Exp)	Percent
Madison	193,967,263	185,496,071	-8,471,192	-4.57%
Milwaukee	7,450,724	6,815,895	-634,829	-9.31%
Eau Claire	366,996	400,267	33,271	8.31%
Green Bay	313,036	270,435	-42,601	-15.75%
La Crosse	403,657	403,658	1	0.00%
Oshkosh	721,576	539,163	-182,413	-33.83%
Parkside	93,200	93,200	0	0.00%
Platteville	167,218	129,189	-38,029	-29.44%
River Falls	267,927	239,000	-28,927	-12.10%
Stevens Point	216,255	223,129	6,874	3.08%
Stout	511,235	440,528	-70,707	-16.05%
Superior	346,125	400,000	53,875	13.47%
Whitewater	415,887	609,268	193,381	31.74%
Systemwide	5,552,031	4,093,393	-1,458,638	-35.63%
System Total	210,793,131	200,153,196	-10,639,935	-5.32%

University of Wisconsin System 2022 - 2023 Federal Indirect Cost Reimbursement by Institution

2022-23 GIFTS, GRANTS, AND CONTRACTS

Gifts, Grants, and Contract funds are typically used only for the purposes specified by the grantor or donor, and therefore are considered restricted. This group contains several different types of funding:

- Private or organizational gifts
- Federal and nonfederal research grants
- Contracts that are provided for specific purposes

The 2022-23 Gifts, Grants, and Contracts revenue and expense budget by campus is shown in the table below. Revenues exceed expenses by 1.83% or \$26.7 million.

Gifts, Grants, and Contracts can be difficult to budget within the annual operating budget due to complexities of when the funds are generated and restrictions on their use.

	Expense	Revenue	Variance	Variance
	Budget	Budget	(Rev less Exp)	Percent
Madison	1,302,215,089	1,329,516,485	27,301,396	2.05%
Milwaukee	58,261,985	58,269,985	8,000	0.01%
Eau Claire	7,604,237	7,535,853	-68,384	-0.91%
Green Bay	7,144,097	6,934,460	-209,637	-3.02%
La Crosse	7,083,275	7,261,342	178,066	2.45%
Oshkosh	11,179,202	10,497,668	-681,534	-6.49%
Parkside	1,725,947	1,674,947	-51,000	-3.04%
Platteville	4,578,200	4,580,000	1,800	0.04%
River Falls	3,279,622	3,467,147	187,525	5.41%
Stevens Point	9,346,344	9,364,508	18,164	0.19%
Stout	7,281,221	7,691,221	410,000	5.33%
Superior	6,634,694	6,666,000	31,306	0.47%
Whitewater	5,190,421	5,394,127	203,706	3.78%
Systemwide	4,540,450	3,950,551	-589,899	-14.93%
System Total	1,436,064,785	1,462,804,294	26,739,509	1.83%

University of Wisconsin System 2022 - 2023 Gifts Grants and Contracts by Institution

2022-23 FEDERAL FINANCIAL AID AND OTHER FUNDS

Federal Financial Aid and Other Funds are primarily financial aid, debt service for nonacademic buildings and non-credit Extension programs. Since these funds can typically only be used for specific purposes, they are often considered restricted.

The 2022-23 combined Federal Financial Aid and Other revenue and expense budget by campus is shown in the table below. Revenues exceed expenses by .08% or \$808,000.

	Expense	Revenue	Variance	Variance
	Budget	Budget	(Rev less Exp)	Percent
Madison	362,857,316	364,414,485	1,557,169	0.43%
Milwaukee	145,754,762	145,836,633	81,871	0.06%
Eau Claire	55,784,867	55,860,795	75,928	0.14%
Green Bay	39,440,265	38,993,374	-446,892	-1.15%
La Crosse	58,337,361	58,298,486	-38,875	-0.07%
Oshkosh	59,228,296	59,225,069	-3,227	-0.01%
Parkside	29,886,852	29,814,057	-72,795	-0.24%
Platteville	38,268,462	38,316,510	48,048	0.13%
River Falls	33,972,907	33,982,919	10,012	0.03%
Stevens Point	49,889,583	49,901,509	11,926	0.02%
Stout	41,617,208	41,617,208	0	0.00%
Superior	18,178,889	18,183,354	4,465	0.02%
Whitewater	63,597,894	63,709,848	111,954	0.18%
Systemwide	9,850,971	9,318,907	-532,064	-5.71%
System Total	1,006,665,634	1,007,473,154	807,520	0.08%

University of Wisconsin System 2022 - 2023 Federal Financial Aid/Other Funds by Institution

2022-23 CAMPUS SPECIFIC BUDGET DATA

Each campus is being shown independently. This allows for a concise snapshot of each institution. This data includes:

- Campus submitted narratives
 - Campus mission statements
 - Key drivers in the 2022-23 annual budget
 - Strategic budget actions in 2022-23
 - Campus philanthropy
- Five-year history of total enrollment both by full-time equivalent and headcount.
 - Main and branch campus enrollments are combined where applicable
- 2022-23 expenditures and revenues along with the change from the prior year. This is provided as both a table and pie charts, showing budgets by fund group and percent change from 2021-22.
 - These charts combine the receiving and branch campus expenditure and revenue budgets
 - GPR/Tuition budgets
 - exclude fringe benefits
 - include one-time use of tuition balances
 - Both revenues and expenses on Federal Financial Aid funds experience an anticipated decline in 2022-23 for all but two campuses. These are pass-through costs, and the reduction is related to decreased financial aid awards due to enrollment declines

The campus specific budget data expands on what has been included the past two years. Providing narratives along with year-over-year budget data provides additional insight into each UW institution's unique situation.



UW-Madison Mission Statement

To fulfill its mission as a model public university in the 21st century, serving as a resource to the public, and working to enhance the quality of life in the state, the nation, and the world.

To remain a preeminent center for discovery, learning, and engagement by opening new forms of access to citizens from every background; creating a welcoming, empowered, and inclusive community; and preparing current and future generations to live satisfying, useful, and ethical lives. In partnership with the state

and preparing current and ruture generations to live satisfying, useful, and ethical lives. In partnership with the state and with colleagues around the world, the university's faculty, staff, and students will identify and address many of the state's and the world's most urgent and complex problems.

Key Drivers in the FY22/23 Annual Budget:

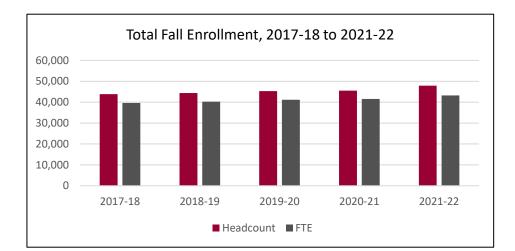
- In 2022/23, revenues are expected to increase by 7.92%, or \$277 million from the prior year. Key drivers in revenues are:
 - Increased undergraduate enrollment as UW-Madison continues to maintain strong enrollments from both in-state and out-of-state students. In addition, the Board of Regents approved a 2% increase in the non-resident undergraduate tuition rate for the upcoming academic year.
 - Increased numbers of first year students living on campus in response to strong student demand. An effort has been made to minimize rate increases, with a combined proposed room and board rate increase of only 2.7%.
 - Based on current awards data, research spending is estimated to grow next year. This will generate additional federal indirect revenues to invest in the research mission and address critical facilities and infrastructure needs.
- In 2022/23, expenses will increase by 8.08%, or \$280 million from the prior year. Key drivers in expenses are:
 - High inflation, a challenging hiring market, and results from the Title and Total Compensation (TTC) study lead to significant investments to strategically raise salary levels to retain and attract talent.
 - Priority investments in facilities and infrastructure through UW-managed capital projects. The need to address the threat to the campus mission from aging facilities requires investment to grow the capacity of the Facilities Planning & Management unit in support of the expanded workload.

Strategic Budget Actions in the FY22/23 Annual Budget:

- Capital Upgrades Initiatives: \$62M of gift/grant disbursements will be allocated for 22 high-impact capital projects. Schools and colleges are also using their own reserves to pay for lab renovations and other improvements to their classrooms and student spaces.
 - **Source of funds:** Indirect cost recovery funds from federal grants and use of one-time reserves.
- Academic Initiatives: Schools and Colleges will primarily use their own funds, including existing one-time balances, on competitive start-up packages to recruit and retain top faculty.
 - Source of funds: Tuition and indirect cost recovery funds from federal grants.
- Administrative Initiatives: UW-Madison, along with UW System Administration, recently decided to forgo
 accessing a state loan program to pay the System Integrator costs of the Administrative Transformation
 Program (ATP), saving millions in interest payments by applying accumulated balances to support the cost
 of implementation.
 - o Source of funds: Central services assessment balances and indirect recovery from federal grants.

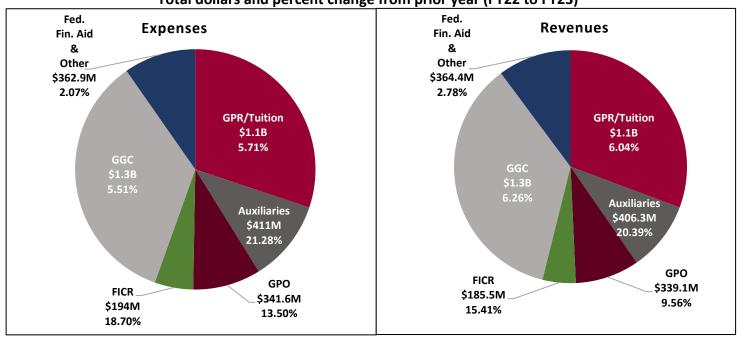
- Primary Fundraising Foundation: Wisconsin Foundation & Alumni Association (established in 1945)
- Total Endowment (as of June 30, 2021): \$4.0B
- FY22/23 Highlight: In FY22, WFAA awarded \$5.6M of scholarship assistance to over 1,000 undergraduate students.





FY22 to FY23 Budget Summary (Tables exclude GPR/Tuition fringe benefits)

		Expenses		Revenue			
	2021 - 2022	2022 - 2023	\$ Change	2021 - 2022	2022 - 2023	\$ Change	
	Budget	Budget	FY22 to FY23	Budget	Budget	FY22 to FY23	
GPR/Tuition	1,066,298,969	1,127,136,383	60,837,414	1,079,490,213	1,144,688,184	65,197,971	
Auxiliaries	339,247,362	411,439,521	72,192,159	337,511,289	406,331,374	68,820,085	
General Program Operations	300,956,056	341,585,115	40,629,059	309,489,213	339,090,238	29,601,025	
Federal Indirect Cost Reimbursement	163,411,726	193,967,263	30,555,537	160,730,001	185,496,071	24,766,070	
Gifts, Grants, Contracts	1,234,175,205	1,302,215,089	68,039,885	1,251,137,620	1,329,516,485	78,378,865	
Federal Financial Aid / Other	355,510,240	362,857,316	7,347,076	354,570,870	364,414,485	9,843,615	
Total Base	3,459,599,557	3,739,200,687	279,601,130	3,492,929,206	3,769,536,837	276,607,631	
One-Time Use of Tuition Balances	-	-	-	-	-		
Total Including Use of Balances	3,459,599,557	3,739,200,687	279,601,130	3,492,929,206	3,769,536,837	276,607,631	





UW-Milwaukee Mission Statement

To fulfill its mission as a major urban doctoral university and to meet the diverse needs of Wisconsin's largest metropolitan area, the University of Wisconsin–Milwaukee must provide a wide array of degree programs, a balanced program of applied and basic research, and a faculty who are active in public service. Fulfilling this mission requires

the pursuit of these mutually reinforcing academic goals. UWM's vision is to be a top-tier research university that is the best place to learn and work for students, faculty, and staff, and that is a leading driver for sustainable prosperity.

Key Drivers in the FY22/23 Annual Budget:

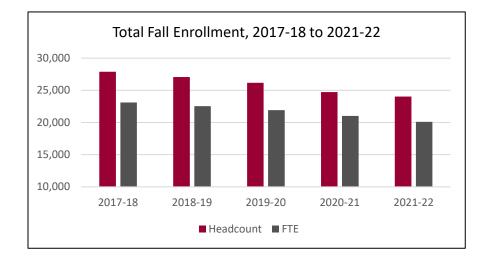
- In 2022/23, revenues are expected to decrease by (3.04%), or -\$17.8 million from the prior year, mostly driven by a decline in federal financial aid and tuition compared to the prior year's budget. Key highlights are:
 - While UWM's enrollment will decline on a budget-to-budget basis, the FY23 budget anticipates a 1.6% increase in bachelor undergraduate enrollment over Fall 21 and stable enrollment in graduate programs.
 - A planned 0.7% increase in segregated fee rates aided by intentional reductions in capital fees and other expenses to offset rising salary and other costs.
 - 2.0% increase in meal plan rates to address inflationary costs for goods and services.
 - Overall auxiliary revenues are anticipated to return to about 90% of FY 19 or "pre-Covid" levels.
 - Contract and grant revenue is expected to decline by about 2% compared to prior year's budget, but gift revenue to increase by about 9%.
- In 2022/23, expenses will decrease by (0.51%), or -\$3.1 million from the prior year. Key drivers in expenses are:
 - Due to end of COVID furloughs and inflation, salary expenses are anticipated to increase by 6% or \$15M compared to FY22, with continued significant upward market pressure on salaries throughout FY23.
 - Supplies and expenses (S&E) are expected to decline over the prior year budget due to revenue pressure and shifting S&E resources to support rising salary expenses; given inflation, managing S&E expense relative to budget in FY23 will be challenging.
 - Financial aid expenses (excluding federal financial aid) are planned to increase by around 12% due to increased fundraising and reallocation of unrestricted funds to financial aid as well as a budgeting change compared to the prior year. Expenses for Federal Financial Aid also decline in FY23.

Strategic Budget Actions in the FY22/23 Annual Budget:

- UWM has reallocated an additional \$3.5M in annual base funding from unrestricted funds to institutional financial aid, with \$10M total to be spent from operating funds on such aid in FY23
- UWM will invest approximately \$10M in one-time carryforward funds for student enrollment and success, technology, and infrastructure, among other one-time strategic needs.
- UWM will use approximately \$10M in one-time carryforward funds to address an anticipated revenue shortfall, part of which is due to the unfunded portion of pay plan.
- UWM's FY23 operating budget is aligned around UWM's 2030 Action Plan, including initiatives focused on Moon Shot/Student Success, DEI, and Research.

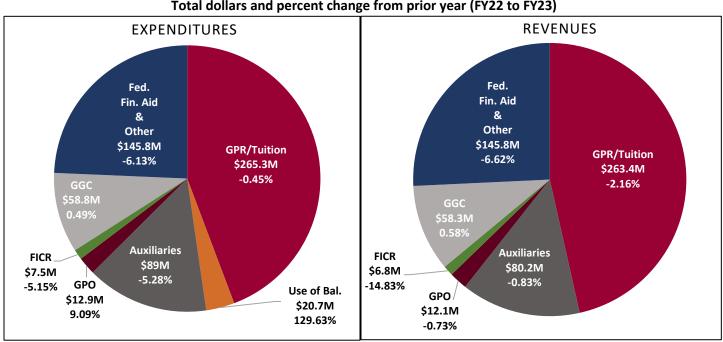
- Primary Fundraising Foundation: The UWM Foundation (established in 1974).
- Total Endowment (as of June 30, 2021): \$148M
- FY22/23 Highlight: Between current use funds and endowment proceeds, the UWM Foundation is anticipated to provide around \$16M towards instruction, research, public service and financial aid in FY23.





FY22 to FY23 Budget Summary

		Expenses			Revenue	
	2021 - 2022	2022 - 2023	\$ Change	2021 - 2022	2022 - 2023	\$ Change
	Budget	Budget	FY22 to FY23	Budget	Budget	FY22 to FY23
GPR/Tuition	266,528,429	265,332,540	-1,195,889	269,173,780	263,365,569	-5,808,211
Auxiliaries	93,911,317	88,951,542	-4,959,775	80,850,520	80,178,181	-672,339
General Program Operations	11,860,829	12,938,460	1,077,631	12,144,633	12,056,504	-88,129
Federal Indirect Cost Reimbursement	7,855,604	7,450,724	-404,880	8,002,899	6,815,895	-1,187,004
Gifts, Grants, Contracts	57,979,787	58,261,985	282,198	57,932,999	58,269,985	336,986
Federal Financial Aid / Other	155,277,425	145,754,762	-9,522,663	156,176,298	145,836,633	-10,339,665
Total Base	593,413,391	578,690,013	-14,723,378	584,281,130	566,522,767	-17,758,363
One-Time Use of Tuition Balances	9,000,000	20,666,565	11,666,565	-	-	-
Total Including Use of Balances	602,413,391	599,356,578	-3,056,813	584,281,130	566,522,767	-17,758,363



University of Wisconsin Eau Claire

UW-Eau Claire Mission Statement

Foster in one another creativity, critical insight, empathy and intellectual courage, the hallmarks of a transformative liberal education and the foundation for active citizenship and lifelong inquiry.

Key Drivers in the FY22/23 Annual Budget:

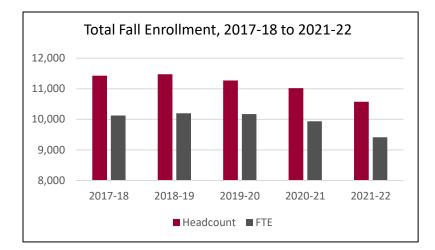
- In 2022/23, revenues are expected to increase by 3.09%, or \$6.3 million from the prior year. Key drivers in revenues are:
 - Revenue was budgeted at the projected tuition level for the upcoming academic year. Reserves will be utilized to cover any shortfall in enrollment.
 - Auxiliary revenues from housing/dining and segregated fee rates increased slightly due to inflationary costs for good and services.
 - Overall revenue budgets were calculated using conservative estimates for enrollment. Expenses were budgeted to stay within the projected revenue budget.
 - While revenues increase overall, there is a decrease in Federal Financial Aid.
- In 2022/23, expenses will increase by 3.18%, or \$6.7 million from the prior year. Key drivers in expenses are:
 - Compensation was budgeted to include the approved pay plan increases in all funds, inclusive of the unfunded campus share not included in the state's compensation reserve.
 - Supplies and Expenses (S&E) were budgeted to anticipated FY23 spending levels based on estimated resources. Reserves will be utilized to invest in strategic projects.
 - While expenses overall are anticipated to increase, Federal Financial Aid is anticipated to see a decrease.

Strategic Budget Actions in the FY22/23 Annual Budget:

- Sonnentag: UWEC plans to invest approximately \$5M in reserves for one-time funding in FY23 for Sonnentag Event Center equipment. Philanthropy has funded \$70M for construction and \$12M toward sustainability initiatives.
- Strategic Planning: The FY23 budget includes funding of \$3.5M from reserves for investments in UWEC's Strategic Plan and facility upgrades. Future strategic investments planned for the campus include the growth of innovative programs, including the recently awarded \$9.4M Wisconsin Economic Development Corporation (WEDC) grant, as well as investments in Equity, Diversity, and Inclusion (EDI) initiatives, and student retention.

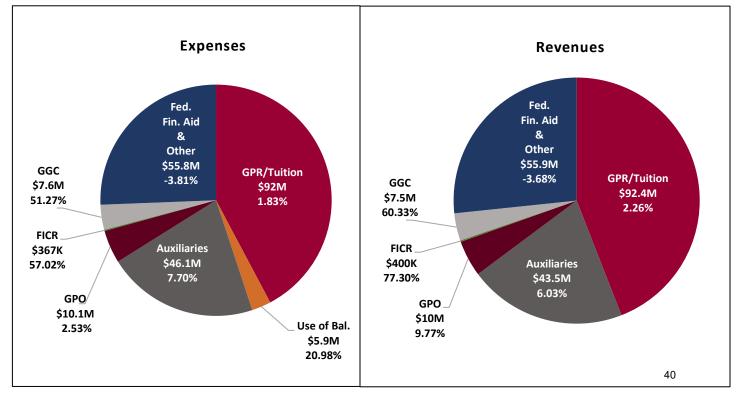
- Primary Fundraising Foundation: The UW-Eau Claire Foundation (established in 1964)
- Total Endowment (as of June 30, 2021): \$95M
- FY22/23 Highlight: The UW-Eau Claire Foundation raised over \$44M in FY22; this is the best fundraising year ever in the history of the Foundation. UW-Eau Claire has provided over \$2.3M in scholarships to over 1,400 students in FY22. UW-Eau Claire is planning to provide over \$2.4M in scholarships to over 1,400 students in FY23.

University of Wisconsin Eau Claire



FY22 to FY23 Budget Summary (Tables exclude GPR/Tuition fringe benefits)

		Expenses			Revenue	
	2021 - 2022	2022 - 2023	\$ Change	2021 - 2022	2022 - 2023	\$ Change
	Budget	Budget	FY22 to FY23	Budget	Budget	FY22 to FY23
GPR/Tuition	90,315,263	91,969,431	1,654,168	90,315,263	92,356,768	2,041,505
Auxiliaries	42,817,835	46,115,375	3,297,540	40,993,613	43,466,407	2,472,794
General Program Operations	9,814,344	10,062,777	248,433	9,071,215	9,957,818	886,603
Federal Indirect Cost Reimbursement	233,730	366,996	133,266	225,759	400,267	174,508
Gifts, Grants, Contracts	5,026,801	7,604,237	2,577,436	4,700,169	7,535,853	2,835,684
Federal Financial Aid / Other	57,993,283	55,784,867	-2,208,416	57,993,283	55,860,795	-2,132,488
Total Base	206,201,256	211,903,683	5,702,427	203,299,302	209,577,908	6,278,606
One-Time Use of Tuition Balances	4,841,838	5,857,689	1,015,851	-	-	-
Total Including Use of Balances	211,043,094	217,761,372	6,718,278	203,299,302	209,577,908	6,278,606





UW-Green Bay Mission Statement

Our mission and vision is to be a university that fearlessly meets challenges, solves problems, embraces diversity, cares about our region and provides access to education for all who want it. Through these actions, we honor the innovative spirit of the founders of the University and move ourselves forward.

Key Drivers in the FY22/23 Annual Budget:

- In 2022/23, revenues are expected to increase by 4.61%, or \$5.7 million from the prior year. Key drivers in revenues are:
 - Increase in undergraduate, graduate, summer and winterim enrollment. Adjusted budgeted revenue to more accurately represent actual activity over the past several years.
 - Increase in distance education revenue in response to more demand for online courses.
 - Segregated fees will remain flat due to new revenue generated from enrollment growth.
 - Housing rate and dining plan increases in response to new services in Residence Life and higher costs for goods and services due to inflation in dining.
- In 2022/23, expenses will increase by 5.77%, or \$7.3 million from the prior year. Key drivers in expenses are:
 - Increased spending reflects new faculty for high-demand programs and academic advisor positions.
 - Increased spending on compensation for pay plan including the campus share of pay plan not funded from the state's compensation reserve -- and market-based salary adjustments for retention
 - Increased spending for the higher cost of goods and services due to inflation.
 - Increased spending for upgrading technology, campus utility and infrastructure improvements, and deferred maintenance.

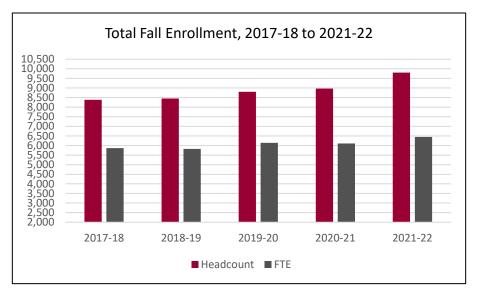
Strategic Budget Actions in the FY22/23 Annual Budget:

- UW Green Bay plans to invest/reallocate approximately \$2M in one-time/base funding from the tuition fund and GPR carryover for FY23 to support the following strategic priorities:
 - Student Success, Recruitment and Retention
 - o Inclusivity
 - Digital Transformation
 - Community Connections
 - o Sustainability
 - o Athletics and Weidner Center

- Primary Fundraising Foundation: UW-Green Bay Foundation, Inc. (established in 2011).
- Total Endowment (as of June 30, 2021): \$43.6M
- FY22/23 Highlight: UW-Green Bay Foundation is planning on providing \$1.4M in scholarships to over 700 students in FY23.

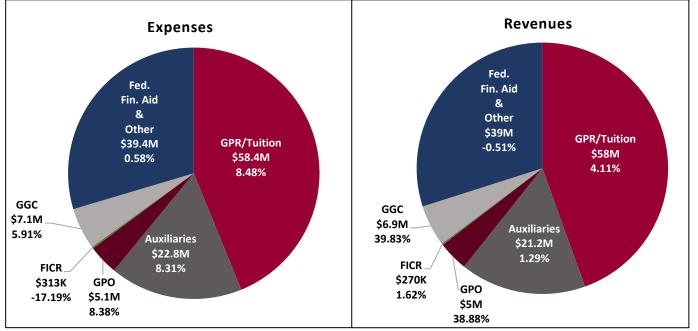


UNIVERSITY of WISCONSIN



FY22 to FY23 Budget Summary (Tables exclude GPR/Tuition fringe benefits)

		Expenses		,	Revenue	
	2021 - 2022	2022 - 2023	\$ Change	2021 - 2022	2022 - 2023	\$ Change
	Budget	Budget	FY22 to FY23	Budget	Budget	FY22 to FY23
GPR/Tuition	53,833,980	58,399,893	4,565,913	55,701,000	57,990,224	2,289,224
Auxiliaries	21,059,421	22,808,611	1,749,190	20,890,856	21,160,725	269,869
General Program Operations	4,738,549	5,135,410	396,861	3,609,501	5,013,044	1,403,543
Federal Indirect Cost Reimbursement	378,026	313,036	-64,990	266,117	270,435	4,318
Gifts, Grants, Contracts	6,745,414	7,144,097	398,683	4,959,135	6,934,460	1,975,325
Federal Financial Aid / Other	39,211,443	39,440,265	228,822	39,194,608	38,993,374	-201,234
Total Base	125,966,833	133,241,312	7,274,479	124,621,217	130,362,262	5,741,045
One-Time Use of Tuition Balances	-	-	-	-	-	-
Total Including Use of Balances	125,966,833	133,241,312	7,274,479	124,621,217	130,362,262	5,741,045





UW-La Crosse Mission Statement

The University of Wisconsin-La Crosse provides a challenging, dynamic, and diverse learning environment in which the entire university community is fully engaged in supporting student success. Acknowledging and respecting the contributions of all, UWL is a regional academic and cultural center that prepares

students to take their place in a constantly changing world community.

Key Drivers in the FY22/23 Annual Budget:

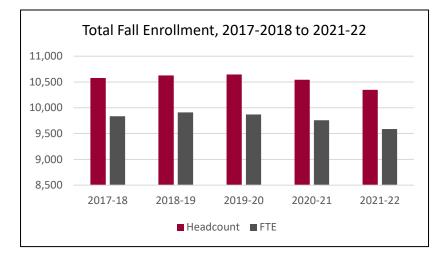
- In 2022/23, revenues are expected to increase by 1.57%, or \$3.2 million from the prior year. Key drivers in revenues are:
 - Undergraduate enrollment is projected to increase to pre-pandemic levels with a record number of firstyear and underrepresented students over the prior two years.
 - Auxiliary rates were budgeted with moderate increases of 2.6% for segregated fees; 2.5% for room; and 4.5% for housing. Textbook rental and parking rates were held constant to support goals for affordability and overall cost of attendance.
 - General campus operations continue to return to pre-pandemic levels for athletic events, camps, conferences, study abroad, and continuing education activities.
- In 2022/23, expenses will increase by 1.28%, or \$2.6 million from the prior year. Key drivers in expenses are:
 - Personnel costs for FY23 increased due to the FY22 and FY23 pay plans, fringe benefit costs, and compensation adjustments for the Title and Total Compensation (TTC) project.
 - Auxiliary budget expenses reflect increases to manage the cost of operations, deferred maintenance, and debt service.
 - Expenses for information technology, supplies and expense (S&E), travel, and other purchased services are forecasted to increase due to inflation, supply chain issues, and the global economy.

Strategic Budget Actions in the FY22/23 Annual Budget:

- Scholarships for Underrepresented Students: UW-La Crosse is reallocating \$600K in base budget funds to
 provide scholarships for underrepresented students and the hiring of 2 new multicultural student recruiters.
- Investing in Our People: Reserve balances will be used to fund a one-time lump sum payment to employees to address issues of retention, equity, market, and inflation.
- Prairie Springs Science Center Completion & Cowley Demolition Project: The university has prioritized the allocation of \$2M in PR balances for its science building project for the 2023-25 capital budget.
- **Residence Hall Renovations:** The housing auxiliary is addressing deferred maintenance in 2 residence halls with renovation projects totaling \$3M funded from PR balances and operations.

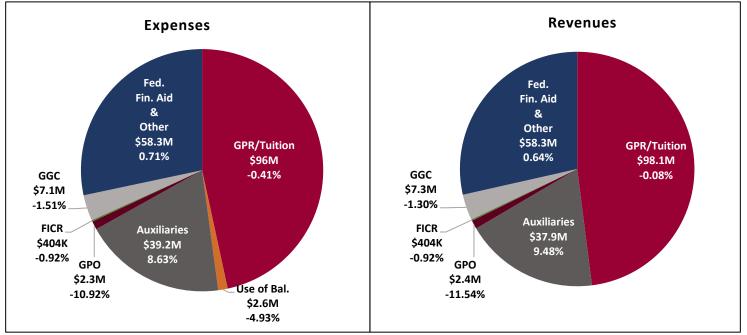
- Primary Fundraising Foundation: The University of Wisconsin-La Crosse Foundation, Inc. (established in 1967).
- Total Endowment (as of 12/31/21): \$39.3M
- FY22/23 Highlight: The UW-La Crosse Foundation is planning to provide approximately \$1.6M in scholarships, grants, awards, and support to over 1,000 students.

UNIVERSITY OF WISCONSIN



FY22 to FY23 Budget Summary (Tables exclude GPR/Tuition fringe benefits)

		Expenses			Revenue	
	2021 - 2022	2022 - 2023	\$ Change	2021 - 2022	2022 - 2023	\$ Change
	Budget	Budget	FY22 to FY23	Budget	Budget	FY22 to FY23
GPR/Tuition	96,375,929	95,982,763	-393,166	98,150,012	98,072,183	-77,829
Auxiliaries	36,114,011	39,230,107	3,116,096	34,637,609	37,920,178	3,282,569
General Program Operations	2,610,672	2,325,574	-285,098	2,735,737	2,420,132	-315,605
Federal Indirect Cost Reimbursement	407,396	403,657	-3,739	407,396	403,658	-3,738
Gifts, Grants, Contracts	7,191,945	7,083,275	-108,670	7,357,015	7,261,342	-95,673
Federal Financial Aid / Other	57,924,651	58,337,361	412,710	57,929,398	58,298,486	369,088
Total Base	200,624,604	203,362,737	2,738,133	201,217,167	204,375,979	3,158,812
One-Time Use of Tuition Balances	2,727,429	2,592,905	-134,524	-	-	-
Total Including Use of Balances	203,352,033	205,955,642	2,603,609	201,217,167	204,375,979	3,158,812





UW-Oshkosh Mission Statement

The University of Wisconsin-Oshkosh provides a high-quality liberal education to all of its students in order to prepare them to become successful leaders in an increasingly diverse and global society. Our dedicated faculty and staff are committed to innovative teaching,

research, economic development, entrepreneurship, and community engagement to create a more sustainable future for Wisconsin and beyond. High quality academic programs in nursing, education, business, social sciences, natural sciences, humanities, fine and performing arts, engineering technology, information technology, health sciences and applied and liberal studies—all delivered in an innovative and inclusive learning environment—lead to degrees at the associate, baccalaureate, master's and professional doctorate levels.

Key Drivers in the FY22/23 Annual Budget:

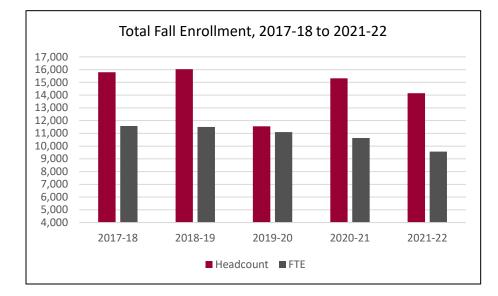
- In 2022/23, revenues are expected to decrease by (2.5%), or -\$5.4 million from the prior year. Key drivers in revenues are:
 - Overall operating budget projects a slight increase of 1.3% in tuition revenue for FY23 compared to FY22. Applications are currently up from this time last year for the Oshkosh and Fond du Lac campuses, while Fox Cities is slightly down.
 - Overall auxiliary revenue is recovering from trends experienced in the pandemic. UWO increased auxiliary rates for FY23, including: dining rates by 3.9%, housing rates by 1.9%, and segregated fees by 4.74% on the Oshkosh campus and 3% on both the Fond du Lac and Fox Cities campuses.
 - Federal Financial Aid revenues are reduced in FY23 due to anticipated enrollment declines.
- In 2022/23, expenses will decrease by (2.67%), or -\$5.9 million from the prior year. Key drivers in expenses are:
 - Compensation costs increased by 1.6%, primarily due to pay plan costs inclusive of the campus share that is not funded in the state's compensation reserve, and market salary adjustments.
 - Overall the budgeted non-salary expenses decreased, while supplies and expenses (S&E) increased by 1%.
 - Higher costs of goods and services due to inflation.
 - Federal Financial Aid expenses are reduced in FY23 due to anticipated enrollment declines.

Strategic Budget Actions in the FY22/23 Annual Budget:

- UWO Re-Investment Initiative: UWO plans to invest/reallocate approximately \$10.8M in one-time/base funding over fiscal years FY22 through FY24 to support several UWO strategic priorities, including: increasing enrollment; enhancing student retention; improving information technology; building equity, diversity and inclusion efforts; and beautifying campus grounds.
 - Source of funds: These initiatives will be funded primarily through \$8.8M in program revenue balances, along with a re-allocation of approximately \$2M in state funds (GPR).

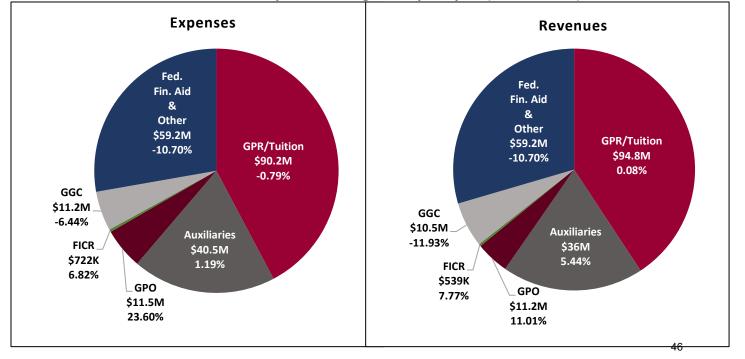
- Primary Fundraising Foundation: The UW-Oshkosh Foundation (established in 1963).
- Total Endowment (as of June 30, 2021): \$30.6M (total endowed assets) and \$37.3M (total net assets).
- FY22/23 Highlight: The UW-Oshkosh Foundation distributed \$900K in scholarships to 658 students in FY22 and is planning on providing upwards of \$1M in scholarships to approximately 700 students in FY23.





FY22 to FY23 Budget Summary (Tables exclude GPR/Tuition fringe benefits

		Expenses			Revenue	
	2021 - 2022	2022 - 2023	\$ Change	2021 - 2022	2022 - 2023	\$ Change
	Budget	Budget	FY22 to FY23	Budget	Budget	FY22 to FY23
GPR/Tuition	90,877,046	90,160,083	-716,963	94,712,789	94,785,911	73,122
Auxiliaries	40,065,384	40,541,100	475,716	34,145,930	36,004,337	1,858,407
General Program Operations	9,341,208	11,545,990	2,204,782	10,058,178	11,165,366	1,107,188
Federal Indirect Cost Reimbursement	675,518	721,576	46,058	500,286	539,163	38,877
Gifts, Grants, Contracts	11,949,279	11,179,202	-770,077	11,919,538	10,497,668	-1,421,870
Federal Financial Aid / Other	66,324,172	59,228,296	-7,095,876	66,324,172	59,225,069	-7,099,103
Total Base	219,232,607	213,376,247	-5,856,360	217,660,893	212,217,514	-5,443,379
One-Time Use of Tuition Balances	-	-	-	-	-	-
Total Including Use of Balances	219,232,607	213,376,247	-5,856,360	217,660,893	212,217,514	-5,443,379





UW-Parkside Mission Statement

The University of Wisconsin-Parkside is committed to high-quality educational
programs, creative and scholarly activities, and services responsive to its diverse
student population, and its local, national and global communities.

Key Drivers in the FY22/23 Annual Budget:

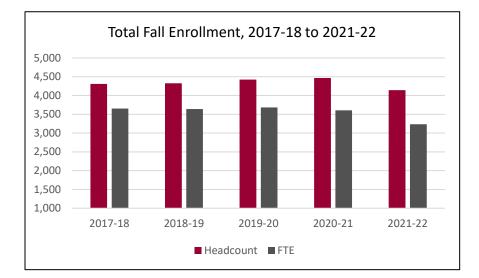
- In 2022/23, revenues are expected to decrease by (5.99%), or -\$5.5 million from the prior year's budget. Key drivers in revenues are:
 - Traditional full-time undergraduate enrollments continue to decline, impacting revenue from tuition and segregated fees.
 - Auxiliary revenue from housing and dining services is directly impacted by the decline in traditional undergraduate enrollments.
 - Federal Financial Aid Revenues are reduced in FY23 due to enrollment declines.
- In 2022/23, the expense budget will decrease by (6.92%), or -\$6.4 million from the prior year's budget. Key drivers in expenses are:
 - Overall planned spending has been reduced to align with anticipated revenue projected from lower enrollments.
 - Increased expenses include insurance costs, campus share of pay plan increases, and the higher cost of goods and services due to inflation.
 - Federal Financial Aid expenses are reduced in FY23 due to enrollment declines.

Strategic Budget Actions in the FY22/23 Annual Budget:

- UW-Parkside uses reserves from prior years, primarily due to salary savings from vacant positions, to fund strategic initiatives that focus on enrollment growth and student success. These initiatives also support student scholarships, provide academic program support, and fund operational initiatives prior to being budgeted in the base. Approximately \$6.4M has been committed for strategic initiatives over the next five years, over \$1.5M for FY23.
 - Strategic Initiatives funded in FY23 include: support for the tutoring center (\$82K), international scholarships (\$122K), Parkside Promise and related student support (\$67K), Precollege Pipeline student support (\$164K), improving community-based learning (\$73K), student internship supervision (\$11K), EAB Moon Shot implementation (\$175K), and marketing and branding investment (\$60K).
- UW-Parkside continues to expand its tuition base by working with UW Extended Campus and other support organizations to add academic programs that are self-supporting from a budget perspective.

- Primary Fundraising Foundation: University of Wisconsin Parkside Foundation, Inc. (established in 1985).
- Total Endowment (as of June 30, 2021): \$12.4M in the Foundation; In addition, the University has approximately \$2.0M endowed funds in UW Trust Funds, most of which are restricted for scholarships.
- FY22/23 Highlight: In FY22, the Foundation and trust funds provide approximately \$664K in scholarships to students attending UW-Parkside. It is anticipated a similar amount of scholarships will be awarded in FY23. In recent years, the Foundation has provided approximately \$75K annually to students for special needs through its Future Focus Fund.

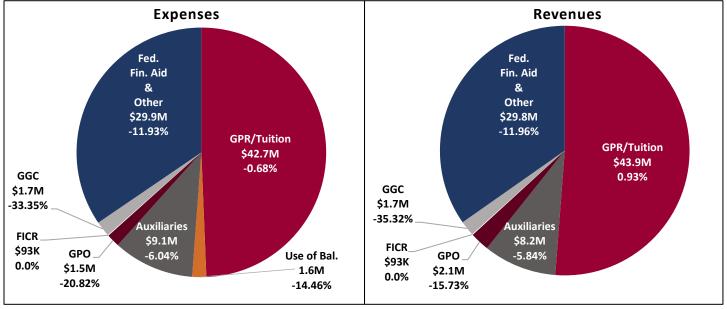




FY22 to FY23 Budget Summary

(Tables exclude GPR/Tuition fringe benefits)

		Expenses			Revenue	
	2021 - 2022	2022 - 2023	\$ Change	2021 - 2022	2022 - 2023	\$ Change
	Budget	Budget	FY22 to FY23	Budget	Budget	FY22 to FY23
	40,000,000	40 704 040	000 110		40.047.000	405 770
GPR/Tuition	43,023,929	42,731,819	-292,110	43,542,126	43,947,899	405,773
Auxiliaries	9,669,646	9,085,888	-583,758	8,659,143	8,153,096	-506,047
General Program Operations	1,858,887	1,471,906	-386,981	2,527,043	2,129,548	-397,495
Federal Indirect Cost Reimbursement	93,200	93,200	0	93,200	93,200	0
Gifts, Grants, Contracts	2,589,540	1,725,947	-863,593	2,589,540	1,674,947	-914,593
Federal Financial Aid / Other	33,934,516	29,886,852	-4,047,664	33,865,006	29,814,057	-4,050,949
Total Base	91,169,718	84,995,612	-6,174,106	91,276,058	85,812,747	-5,463,311
One-Time Use of Tuition Balances	1,842,196	1,575,800	-266,396	-	-	-
Total Including Use of Balances	93,011,914	86,571,412	-6,440,502	91,276,058	85,812,747	-5,463,311



UNIVERSITY OF WISCONSIN PLATTEVILLE

UW-Platteville Mission Statement

The University of Wisconsin-Platteville provides associate, baccalaureate, and master's degree programs in a broad spectrum of disciplines including: science,

technology, engineering, and mathematics; criminal justice; education; business; agriculture; and liberal arts. We promote excellence by using a personal, hands-on approach to empower each student to become broader in perspective, intellectually more astute, ethically more responsible, and contribute wisely as an accomplished professional and knowledgeable citizen in a diverse global community.

Key Drivers in the FY22/23 Annual Budget:

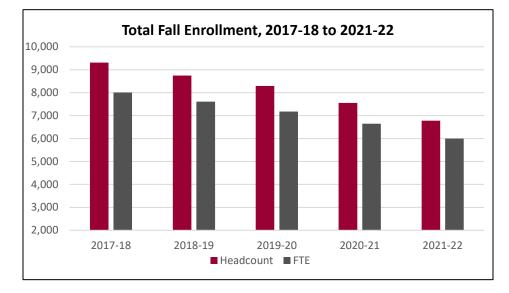
- In 2022/23, revenues are expected to decrease by (6.53%), or -\$10 million from the prior year. Key drivers in revenues are:
 - Tuition revenue is budgeted at the current level, with a plan to utilize reserves to cover any shortfall in enrollment.
 - Federal financial aid revenues are the largest decline, primarily due to decreased enrollment and to better align with recent experience.
 - Auxiliary revenues are budgeted to decline due to decreased enrollment.
- In 2022/23, expenses will decrease by (5.33%), or -\$8.3 million from the prior year. Key drivers in expenses are:
 - While GPR/Tuition expenses remain relatively flat, with the exception of additional funding for pay plan, funds are being reallocated to support specific initiatives like mental health, recruitment of multicultural students and other student support in the Dean of Students office.
 - Federal financial aid costs are the largest decrease, corresponding to the decrease in revenue.
 - Planned spending in auxiliary operations has been reduced to align with the anticipated revenue projected from lower enrollment.

Strategic Budget Actions in the FY22/23 Annual Budget:

- Scholarship Initiative: UW-Platteville plans to invest in strategically awarded scholarships to support the retention and enrollment of all segments of students.
 - Source of funds: Reallocation of existing budget
- Enrollment Growth Initiative: UW-Platteville plans to invest and reallocate to ensure multi-faceted approaches to growing enrollment of new freshmen, transfer, international, and graduate students.
 - Source of funds: Combination of university balances and philanthropy funds
- Student Success and Retention Initiative: UW-Platteville plans to further invest in microgrants, mental health support, and academic support programs to improve student success and retention efforts.
 - Source of funds: Reallocation of existing budget and philanthropy funds

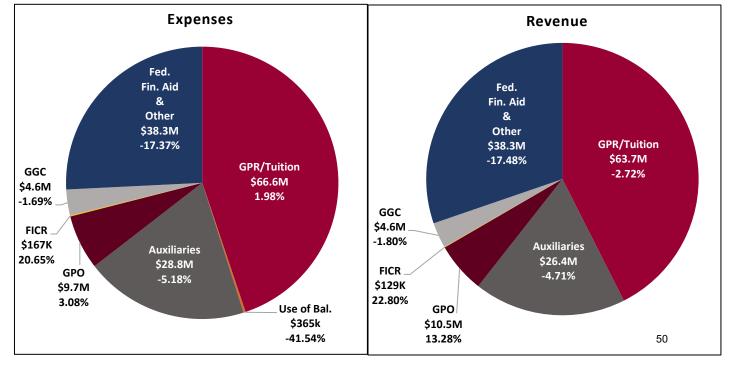
- Primary Fundraising Foundation: The UW-Platteville Foundation, Inc. (established 1951).
- Total Endowment (as of June 30, 2021): \$43.7M
- FY22/23 Highlight: UW-Platteville Foundation is planning on providing \$1.34M in over 1,073 scholarship awards in FY23.

UNIVERSITY OF WISCONSIN PLATTEVILLE



FY22 to FY23 Budget Summary (Tables exclude GPR/Tuition fringe benefits)

		Expenses			Revenue	
	2021 - 2022	2022 - 2023	\$ Change	2021 - 2022	2022 - 2023	\$ Change
	Budget	Budget	FY22 to FY23	Budget	Budget	FY22 to FY23
GPR/Tuition	65,277,781	66,567,428	1,289,647	65,461,533	63,677,894	-1,783,639
Auxiliaries	30,420,948	28,844,453	-1,576,495	27,700,705	26,396,424	-1,304,281
General Program Operations	9,363,762	9,652,562	288,800	9,230,303	10,456,435	1,226,132
Federal Indirect Cost Reimbursement	138,594	167,218	28,624	105,200	129,189	23,989
Gifts, Grants, Contracts	4,657,125	4,578,200	-78,925	4,664,025	4,580,000	-84,025
Federal Financial Aid / Other	46,311,322	38,268,462	-8,042,860	46,431,899	38,316,510	-8,115,389
Total Base	156,169,532	148,078,323	-8,091,209	153,593,665	143,556,452	-10,037,213
One-Time Use of Tuition Balances	624,068	364,809	-259,259	-	-	-
Total Including Use of Balances	156,793,600	148,443,132	-8,350,468	153,593,665	143,556,452	-10,037,213



UNIVERSITY OF WISCONSIN River Falls

UW-River Falls Mission Statement

Our mission is to prepare students to be productive, creative, ethical, engaged citizens and leaders with an informed global perspective.

Key Drivers in the FY22/23 Annual Budget:

- In 2022/23, revenues are expected to decrease by (1.00%), or -\$1.2 million from the prior year. Key drivers in revenues are:
 - Post-pandemic enrollment levels resulted in a reduction of the estimated tuition revenue by approximately \$1.1M over the previous fiscal year.
 - Auxiliary budgets forecast a 2.98% growth due to approved increases in segregated fees, textbook and room and board rates, as well as the resumption of camps, clinics and outside activities.
 - Federal Financial Aid revenue is reduced in FY23 due to enrollment declines.
- In 2022/23, expenses will decrease by (.62%), or -\$762,000 from the prior year. Key drivers in expenses are:
 - Compensation increases include the approved 2% pay plan increases for all funds, inclusive of the unfunded campus share not included in the state's compensation reserve.
 - Salary expenditures will increase to address critical salary compression and inversion issues as highlighted by the Title and Total Compensation (TTC) initiative, as well as in response to workforce shortages and a competitive job market.
 - Deferred maintenance and inflation are primary contributors to increases in Supplies and Expenses (S&E) for many goods and services. \$1.2M is needed for maintenance, internet/technology upgrades and a predicted return of travel.
 - Federal Financial Aid expenses are reduced in FY23 due to enrollment declines.

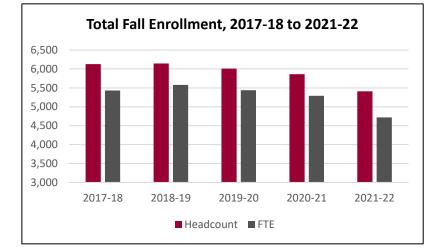
Strategic Budget Actions in the FY22/23 Annual Budget:

- Strategic Recruitment and Enrollment Investments: UWRF will invest approximately \$1.2M of pandemic relief funds and fund balance between FY23-FY25 to increase student recruitment and retention. Actions include development of a strategic enrollment management plan, hiring of key leadership positions, a brand study, web redesign, increased digital and video marketing, and added staffing in key areas.
- Affordability and access: Aligned with the strategic recruitment initiatives above, \$1.6M in campus funding will be allocated to support intentionally leveraged first-year student scholarships.
- Heating Plant Burner Upgrade (Fuel Redundancy) Initiative: This project has undergone a 67% increase in cost which will need to be covered through \$1.7M from central reserve fund balances.
- Deferred maintenance in Residence Halls. Auxiliary fund balance will be used to support critical electrical upgrades in 50+ year old Residence Halls, at \$1M per building per year.

- **Primary Fundraising Foundation:** University of Wisconsin-River Falls Foundation, Inc. (established in 1948).
- Total Endowment (as of June 30, 2021): \$28.1M
- FY22/23 Highlight: \$5M in gifts and grants will be raised through the UWRF Foundation for the Science and Technology Innovation Center capital project. Donor-funded scholarships administered by the UWRF Foundation are estimated at \$1.031M for FY23.

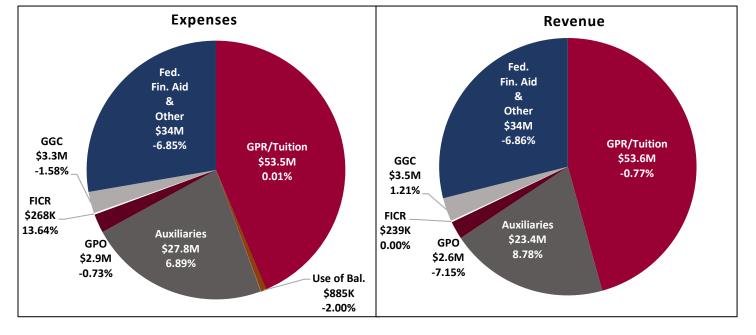
UNIVERSITY OF WISCONSIN

River Falls



FY22 to FY23 Budget Summary (Tables exclude GPR/Tuition fringe benefits)

		Expenses			Revenue	
	2021 - 2022	2022 - 2023	\$ Change	2021 - 2022	2022 - 2023	\$ Change
	Budget	Budget	FY22 to FY23	Budget	Budget	FY22 to FY23
GPR/Tuition	53,496,137	53,500,191	4,054	54,052,134	53,635,744	-416,390
Auxiliaries	26,000,986	27,793,047	1,792,061	21,531,158	23,422,157	1,890,999
General Program Operations	2,904,031	2,882,724	-21,307	2,843,324	2,640,131	-203,193
Federal Indirect Cost Reimbursement	235,762	267,927	32,165	239,000	239,000	0
Gifts, Grants, Contracts	3,332,397	3,279,622	-52,775	3,425,667	3,467,147	41,480
Federal Financial Aid / Other	36,471,224	33,972,907	-2,498,317	36,485,236	33,982,919	-2,502,317
Total Base	122,440,537	121,696,418	-744,119	118,576,519	117,387,098	-1,189,421
One-Time Use of Tuition Balances	902,726	884,673	-18,053	-	-	-
Total Including Use of Balances	123,343,263	122,581,091	-762,172	118,576,519	117,387,098	-1,189,421





UW-Stevens Point Mission Statement

Through the discovery, dissemination and application of knowledge, UW-Stevens Point fosters intellectual growth, provides a broad-based education, models community engagement, and prepares students for success in a diverse and sustainable world.

Key Drivers in the FY22/23 Annual Budget:

- In 2022/23, revenues are expected to increase by .24%, or \$442,000 from the prior year. Key drivers in revenues are:
 - Enrollment and related tuition growth will continue in graduate level programs with new programs starting and successful programs expanding.
 - Total undergraduate enrollment is projected to remain level even though freshmen enrollment is expected to increase over the prior year. Challenges include branch campus enrollment declines, remaining effects of Covid and two small classes on the main campus as they progress to graduation.
 - \circ $\;$ Auxiliary rate increases in room, board and segregated fees.
 - Return to pre-pandemic levels of activity for operations including study abroad and Continuing Education outreach activities.
 - Federal Financial Aid revenue is reduced in FY23.
- In 2022/23, expenses will decrease by (1.39%), or -\$2.7 million from the prior year. Key drivers in expenses are:
 - The key driver in decreased expense is due to the implementing the final phase of GPR budget reductions on the main campus to align expenses with tuition projections. Reduction plans for branch campuses continue to align the operating budget with tuition projections.
 - Compensation related to market and recruiting demands will cause a growth in personnel costs.
 - Auxiliary expense increases include cost of operations related to inflation, personnel expenses, deferred maintenance, and recruiting/retention factors.
 - Expansion of our distance education and retention initiatives.
 - Relocation costs for the Albertson project will use one-time funds for FY23-FY26.
 - Federal Financial Aid expenses are reduced in FY23 due to enrollments.

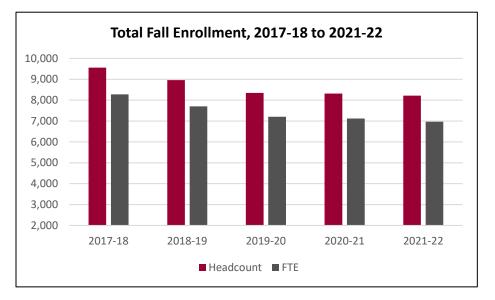
Strategic Budget Actions in the FY22/23 Annual Budget:

- **New Program Development Initiative:** UW Stevens Point plans to invest/reallocate approximately \$1M in one-time funding over FY23-FY24 to support our strategic priority of new on-line initiatives.
- Occupational Therapy program is being evaluated in response to regional needs. Funding source is from a donor and fund balances.
- Investing in Professional Development and Tuition reimbursement program to further develop and assist our employees. Funding is from one-time funds to support these employee initiatives.
- **Piloting a conditional admit program to provide more students the college opportunities.** Funding is from one-time funds over a two-year period.

- Primary Fundraising Foundation: The UW Stevens Point Foundation (established in 1965).
- Total Endowment (as of 12/31/20): \$53.6M
- FY22/23 Highlight: UW Stevens Point Foundation is planning to provide approximately \$1M in scholarships to students and approximately \$1.5M in program support based on market conditions.

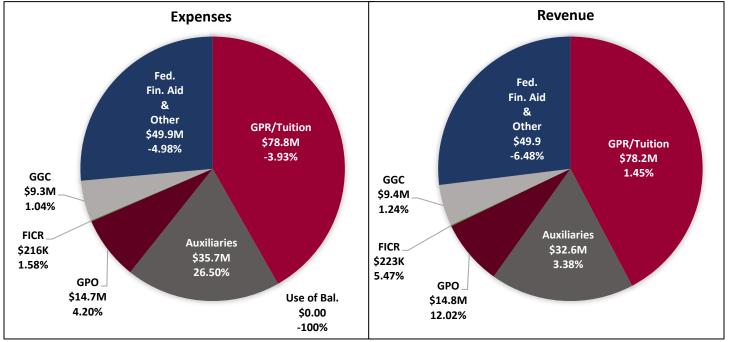


University of Wisconsin Stevens Point



FY22 to FY23 Budget Summary (Tables exclude GPR/Tuition fringe benefits)

		Expenses		Revenue			
	2021 - 2022	2022 - 2023	\$ Change	2021 - 2022	2022 - 2023	\$ Change	
	Budget	Budget	FY22 to FY23	Budget	Budget	FY22 to FY23	
GPR/Tuition	82,039,056	78,811,429	-3,227,627	77,129,002	78,247,611	1,118,609	
Auxiliaries	28,252,521	35,738,218	7,485,697	31,486,693	32,552,089	1,065,396	
General Program Operations	14,073,997	14,665,780	591,783	13,233,804	14,824,144	1,590,340	
Federal Indirect Cost Reimbursement	212,896	216,255	3,359	211,563	223,129	11,566	
Gifts, Grants, Contracts	9,250,003	9,346,344	96,341	9,250,003	9,364,508	114,505	
Federal Financial Aid / Other	52,504,187	49,889,583	-2,614,604	53,359,620	49,901,509	-3,458,111	
Total Base	186,332,660	188,667,609	2,334,949	184,670,685	185,112,990	442,305	
One-Time Use of Tuition Balances	5,000,000	-	-5,000,000	-	-	-	
Total Including Use of Balances	191,332,660	188,667,609	-2,665,051	184,670,685	185,112,990	442,305	





UW-Stout Mission Statement

The University of Wisconsin – Stout prepares students for careers through applied learning and research, professional experiences, and collaborative partnerships to benefit a global society. As Wisconsin's Polytechnic University, we fulfill our mission

through a curriculum that combines interdisciplinary knowledge and discipline-specific technical skills with critical thinking, creative problem-solving, communication, and social and ethical reasoning skills to better the human condition. We offer career-focused undergraduate and graduate programs for diverse students, in a variety of in-person, hybrid, and virtual modalities, organized around career clusters that include science, technology, engineering and mathematics; art and design; business and management; education; social and behavioral sciences; information technology and communications; and health sciences and human services.

Key Drivers in the FY22/23 Annual Budget:

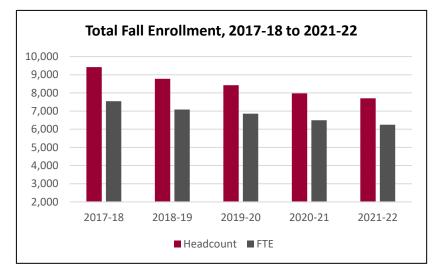
- In 2022/23, revenues are expected to decrease by 3.64%, or \$6.3 million from the prior year. Key drivers in revenues are:
 - Federal Higher Education Emergency Relief Funds have ended.
 - Auxiliary revenues are expected to increase as dining services rebound from the impact of the pandemic and employment of staff increases to support more retail spaces across campus.
 - Federal Financial Aid revenue is reduced in FY23 due to enrollment declines.
- In 2022/23, expenses will decrease by 4.89%, or \$8.5 million from the prior year. Key drivers in expenses are:
 - Compensation, including the campus share of pay plan increases that are not covered by the state's compensation reserve.
 - Increased costs for goods and services associated with inflation; common system assessment, and the removal of Federal Higher Education Emergency Relief Fund expenditures.
 - Federal Financial Aid expenses are reduced in FY23 due to enrollment declines.

Strategic Budget Actions in the FY22/23 Annual Budget:

- Strategic Planning: Approximately \$1M in funding will be used to develop a Comprehensive Academic Plan and a University Long-Range Plan for the next 10 years. The combination of these two initiatives will develop a path to meet the short and long-term academic needs of our students and industry partners along with providing a framework to improve the infrastructure to support student success in the polytechnic environment.
 - Source of funds: One-time use of balances
- Strategic Enrollment Management: UW-Stout will continue to make investments in enrollment management, including the formation of a new unit and hiring a Vice Chancellor of Enrollment and Strategic Initiatives. The institution will invest approximately \$1M to support strategic enrollment planning and implementation.
 - o Source of funds: Reallocation of base funding and one-time use of balances
- Equity, Diversity, and Inclusion: UW-Stout has hired an inaugural Assistant Chancellor of Equity, Diversity, and Inclusion (EDI), forming a new EDI unit, and supporting critical staff to make transformational changes to Stout's environment and meet the needs of our students, faculty, and staff.
 - \circ $\;$ Source of funds: Reallocation of base funding.

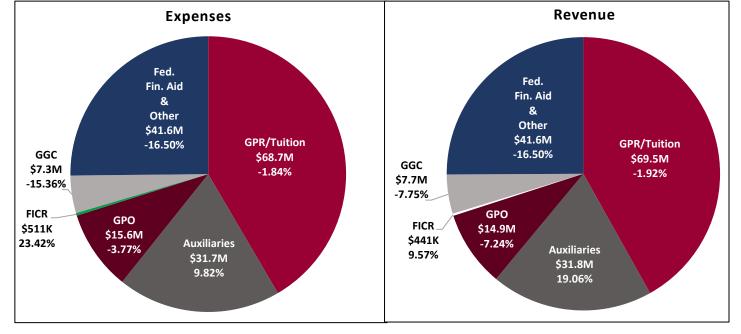
- Primary Fundraising Foundation: Stout University Foundation, Inc. (established in 1962).
- Total Endowment (as of June 30, 2021): \$80.3M
- **FY22/23 Highlight:** For Fall 23, the Foundation will be awarding \$1.2M in scholarships to 540 students.

UNIVERSITY OF WISCONSIN STOUT WISCONSIN'S POLYTECHNIC UNIVERSITY



FY22 to FY23 Budget Summary (Tables exclude GPR/Tuition fringe benefits)

		Expenses			Revenue	
	2021 - 2022	2022 - 2023	\$ Change	2021 - 2022	2022 - 2023	\$ Change
	Budget	Budget	FY22 to FY23	Budget	Budget	FY22 to FY23
GPR/Tuition	70,035,734	68,748,810	-1,286,924	70,871,979	69,512,207	-1,359,772
Auxiliaries	28,858,855	31,691,521	2,832,666	26,683,733	31,769,851	5,086,118
General Program Operations	16,162,638	15,553,182	-609,456	16,096,400	14,931,101	-1,165,299
Federal Indirect Cost Reimbursement	414,239	511,235	96,996	402,044	440,528	38,484
Gifts, Grants, Contracts	8,602,437	7,281,221	-1,321,216	8,336,954	7,691,221	-645,733
Federal Financial Aid / Other	49,840,394	41,617,208	-8,223,186	49,840,394	41,617,208	-8,223,186
Total Base	173,914,297	165,403,177	-8,511,120	172,231,504	165,962,116	-6,269,388
One-Time Use of Tuition Balances	-	-	-	-	-	-
Total Including Use of Balances	173,914,297	165,403,177	-8,511,120	172,231,504	165,962,116	-6,269,388





UW-Superior Mission Statement

The University of Wisconsin-Superior fosters intellectual growth and career preparation within a liberal arts tradition that emphasizes individual attention, embodies respect for diverse cultures and multiple voices, and engages the community and region.

Key Drivers in the FY22/23 Annual Budget:

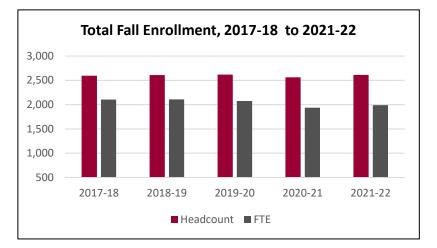
- In 2022/23, revenues are expected to increase by 2.02%, or \$1.2 million from the prior year. Key drivers in revenues are:
 - Revenues in the form of indirect costs from grant and contract work conducted by the Lake Superior Research Institute.
 - Segregated fees and auxiliary rates will increase marginally by 1% 2%.
 - Overall tuition revenue is expected to remain flat; however, the shift from on campus students to online students will compress the campus margins even further, making it more difficult to cover fixed costs.
- In 2022/23, expenses are expected to increase by 2.74%, or \$1.7 million from the prior year. Key drivers in expenses are:
 - Compensation: The unfunded campus share of the 2% pay plan and additional costs associated with the Title and Total Compensation (TTC) project.
 - Supplies and Expenses (S&E): Inflationary increases for cost for goods and services, including construction, and maintenance that limit resources to address emergency repairs.
 - Inflation is also impacting students, particularly in meal plans, and will strain campus resources as the campus strives to maintain an equitable level of service.
 - Common Systems, insurance premiums, and unfunded mandates/compliance costs from audits (IT security, for example) are becoming significant financial burdens to the operating budget.

Strategic Budget Actions in the FY22/23 Annual Budget:

- Student Retention: The campus is currently vetting and implementing feedback received during its strategic planning process. A key component will be engaging with a consultant to assist in designing tactics for a successful retention plan.
 - Source of funds: Scholarship support will come from the UW-Superior Foundation. Additional expenses related to student retention will come from balances and other one-time funds.
- Enrollment: Another key component of the strategic plan is a long-term strategy to grow enrollment. A
 successful effort will include a careful curation of academic programs inclusive of programming that meets the
 workforce needs in Wisconsin.
 - Source of funds: One-time use of balances and reallocation of existing budgets.
- **Employee Development:** UW-Superior will continue to enhance employee capacity and contribute to a healthy campus climate by investing in training and other professional development opportunities.
 - \circ $\;$ Source of funds: One-time use of balances.

- Primary Fundraising Foundation: The UW-Superior Foundation, Inc. (established in 1949)
- Total Endowment (as of June 30, 2021): \$20.7M
- FY22/23 Highlight: The UW-Superior Foundation will celebrate completion of the \$20M "Together We Are Superior" campaign during FY23. One of the highlights of the campaign includes a \$4.5M gift to fund a new Lake Superior Research Institute boat. The Foundation will also award 550 scholarships totaling over \$1M.

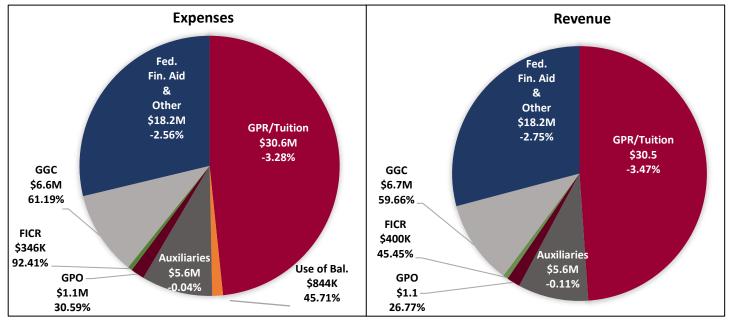




FY22 to FY23 Budget Summary

(Tables exclude GPR/Tuition fringe benefits)

		Expenses			Revenue	
	2021 - 2022	2022 - 2023	\$ Change	2021 - 2022	2022 - 2023	\$ Change
	Budget	Budget	FY22 to FY23	Budget	Budget	FY22 to FY23
GPR/Tuition	31,610,356	30,574,100	-1,036,256	31,627,965	30,529,936	-1,098,029
Auxiliaries	5,583,147	5,580,954	-2,193	5,584,119	5,590,427	6,308
General Program Operations	828,294	1,081,629	253,335	835,000	1,058,500	223,500
Federal Indirect Cost Reimbursement	179,887	346,125	166,238	275,000	400,000	125,000
Gifts, Grants, Contracts	4,116,187	6,634,694	2,518,507	4,175,000	6,666,000	2,491,000
Federal Financial Aid / Other	18,656,497	18,178,889	-477,608	18,697,033	18,183,354	-513,679
Total Base	60,974,368	62,396,391	1,422,023	61,194,117	62,428,217	1,234,100
One-Time Use of Tuition Balances	579,300	844,092	264,792	-	-	-
Total Including Use of Balances	61,553,668	63,240,483	1,686,815	61,194,117	62,428,217	1,234,100





UW-Whitewater Mission Statement

The University of Wisconsin-Whitewater is a preeminent academic institution driven by the pursuit of knowledge, powered by a spirit of innovation, and focused on transforming lives. As part of the University of Wisconsin System, UW-Whitewater embraces the Wisconsin Idea and is an economic and cultural driver of our region. We

are nationally and internationally recognized for the accomplishments of our students, faculty, staff, and alumni. We are an inclusive educational community with a deep commitment to access that inspires us to serve students from diverse backgrounds, experiences, identities, and abilities. We have a longstanding special mission to serve students with disabilities. By supporting all students, we champion education, opportunity, and prosperity for all.

Key Drivers in the FY22/23 Annual Budget:

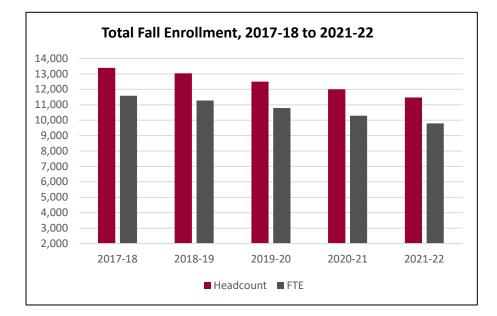
- In 2022/23, revenues are expected to decrease by (.78%), or -\$1.8 million from the prior year. Key drivers in revenues are:
 - The budgeted decrease in tuition revenue reflects the anticipated enrollment changes for the next academic year.
 - An increase to reflect a budgeted change for the pass-through of private scholarships and alternative loans. Federal Financial Aid revenue however, decreases due to enrollment declines.
- In FY23, budgeted expenses will increase 5.15%, or \$11.6 million over the prior year. Key drivers in expenses are:
 - The growth of online and market-based programming.
 - Compensation costs from the approved pay plan inclusive of the campus share of the increase not covered by the state's compensation reserve.
 - Higher costs for overall goods and services due to inflation.
 - An increase to reflect a budgeted change for the pass-through of private scholarships and alternative loans. Federal Financial Aid expenses however, decrease due to enrollment declines.

Strategic Budget Actions in the FY22/23 Annual Budget:

- UW Whitewater plans to invest approximately \$2.2M in one-time funding during FY23 to support enrollment and retention initiatives. This funding will be used for:
 - Reestablishment of the Learning Communities Program. This program for new freshman, which was previously in place from 2004-2021, includes cohort enrollment in specific courses, housing in the same residence hall and analysis of a theme through multiple perspectives. The program is a partnership between Academic and Student Affairs.
 - Expansion of academic advising services. This includes recruitment and hiring of a new advisor to support incoming students.

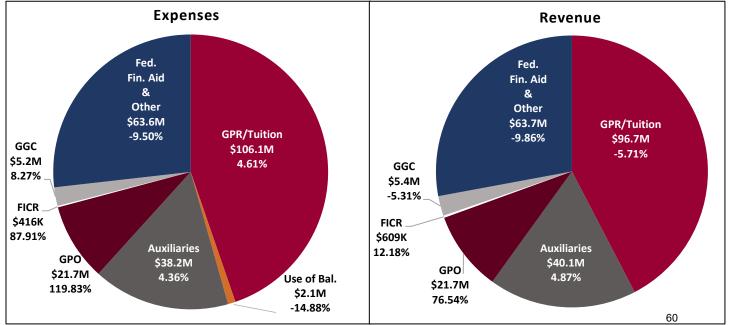
- Primary Fundraising Foundation: The UW-Whitewater Foundation, Inc., (established in 1962)
- Total Endowment (as of June 30, 2021): \$36.2 million
- FY22/23 Highlight: The Foundation-approved budget for FY23 includes \$1.3M in scholarships for approximately 1,200 students.





FY22 to FY23 Budget Summary (Tables exclude GPR/Tuition fringe benefits)

		Expenses		-	Revenue	
	2021 - 2022	2022 - 2023	\$ Change	2021 - 2022	2022 - 2023	\$ Change
	Budget	Budget	FY22 to FY23	Budget	Budget	FY22 to FY23
GPR/Tuition	101,448,120	106,129,844	4,681,724	102,563,315	96,703,624	-5,859,691
Auxiliaries	36,622,481	38,219,953	1,597,472	38,278,465	40,142,581	1,864,116
General Program Operations	9,851,807	21,657,026	11,805,219	12,283,729	21,685,918	9,402,189
Federal Indirect Cost Reimbursement	221,326	415,887	194,561	543,121	609,268	66,147
Gifts, Grants, Contracts	4,794,049	5,190,421	396,372	5,696,671	5,394,127	-302,544
Federal Financial Aid / Other	70,275,017	63,597,894	-6,677,123	70,680,732	63,709,848	-6,970,884
Total Base	223,212,800	235,211,025	11,998,225	230,046,033	228,245,366	-1,800,667
One-Time Use of Tuition Balances	2,500,000	2,128,000	-372,000	-	-	-
Total Including Use of Balances	225,712,800	237,339,025	11,626,225	230,046,033	228,245,366	-1,800,667



APPENDIX A ANNUAL DISTRIBUTION ADJUSTMENTS FOR CHANGES IN GPR/TUITION FUNDING

1. BUDGETED TUITION EXPENDITURES, PROGRAM DIFFERENTIAL TUITION, AND CREDIT EXTENSION

These allocations reflect institutional re-estimates in tuition authority for enrollment changes, existing program differentials and self-supporting programs, and rate changes for graduate and non-resident students. These changes vary based upon institutional requests and are not the result of tuition rate increases for Wisconsin residents.

2. 2021-22 COMPENSATION AND FRINGE BENEFITS ADJUSTMENTS IN 2022-23

These allocations provide funding for the 2021-22 portion of the 2% compensation increases, which are known as "pay plan" and were approved by the Joint Committee on Employment Relations (JCOER), effective January 1, 2022.

Also included are reductions to reflect the unfunded pay plan costs related to the tuition share of compensation and the associated fringe benefit adjustments. The allocations have been distributed based on each institution's share of the UW System's pay plan allocation. Health insurance increases also resulted in additional costs related to fringe benefits. Campus budgets were reduced for the tuition portion of these costs.

3. 2022-23 COMPENSATION AND FRINGE BENEFITS ADJUSTMENTS

These allocations provide funding for 6-months of the 2022-23 2% compensation increases, which are known as "pay plan" and were approved by the Joint Committee on Employment Relations (JCOER), effective January 1, 2023.

Also included are reductions to reflect the unfunded pay plan costs related to the tuition share of compensation and the associated fringe benefit adjustments. The allocations have been distributed based on each institution's share of the UW System's pay plan allocation.

4. REALLOCATION OF OUTCOMES BASED FUNDING

This allocation redistributes \$48.75 million of Outcomes Based Funding based on the formula developed by the Board of Regents and approved by the Joint Finance Committee.

5. DEBT SERVICE

The 2021-23 Biennial Budget provides \$211,391,800 in GPR Debt Service for fiscal year 2022-23. This funding has been allocated based on each institution's proportion of actual debt service expenditures (principal plus interest) in fiscal year 2020-21.

6. FINANCIAL AID

Lawton Undergraduate Minority Retention Grant/Advanced Opportunity Program (AOP)

The budget flat funds the Lawton Undergraduate Minority Retention Grant and the Advanced Opportunity Program in 2022-23. Funding for the AOP is based on each institution's proportion of a three-year rolling average headcount of the statutorily designated eligible population of minority/disadvantaged graduate students.

The Lawton Grant allocation is based on the three-year rolling average of Wisconsin resident undergraduates from eligible populations who are registered full-time.

Tuition Assistance Grant (TAG)

Tuition Assistance Grant funds are available to institutions to provide need-based aid to resident undergraduate students. These funds are transferred annually to institutions from the centrally held fund based on the most recent proportion of Pell Grants (dollars) for Wisconsin resident undergraduate students with an Expected Family Contribution (EFC) below \$5,600 at each UW institution.

7. DISTRIBUTION OF FUNDING PREVIOUSLY HELD IN JOINT FINANCE COMMITTEE (JFC) SUPPLEMENTAL APPROPRIATION

This funding was previously held in the JFC Supplemental Appropriation. Funding was released following approval of the UW System's plan for the use of the funds. Allocations were entered in 2022-23 to distribute the funding.

<u>UW-Extension Cooperative County Agriculture Agents</u> – This funding has been allocated to UW-Madison to expand the number of agriculture agents statewide.

<u>Freshwater Collaborative</u> – Funding has been provided to UW-Milwaukee to administer the program, with the remainder being held at UW System Administration. The centrally held funding will be provided to campuses in the form of grants.

<u>Foster Youth Programs</u> – This funding is being held centrally at UW System Administration and will be provided to campuses through a grant process.

8. UTILITY FUNDING

For 2022-23, the 2021-22 allocation for campus utilities was compared to an updated 4-year average of actual expenditures (FY18-FY21). Where a campus' updated average exceeds the FY22 allocation, an allocation is provided for the difference. Conversely, where the updated average is less than the FY22 allocation, campuses retain the savings.

9. REALLOCATION OF RENEWABLE ENERGY APPROPRIATION

This allocation redistributes the \$4,367,000 in the renewable energy appropriation based on each institution's proportion of actual renewable energy expenditures in fiscal year 2020-21.

	Appendix B University of Wisconsin System					
	2022-23 Academic Year Room Rates					
						Estimated
						FY23 Fall
Institution	Rooms	<u>2021-22</u>	<u>2022-23</u>	<u>\$ Change</u>	<u>% Change</u>	<u>Occupanc</u>
Madison	Single Rooms:					
	Adams(B)/Davis(B)/Merit(A)/Tripp(B)	\$7,500	\$7,600	\$100	1.3%	39
	Adams(A)/Barnard/Cole/Davis(A)/Merit(B)/Sellery/Smith(B)/Sullivan/Tripp(A)/Waters	\$8,000	\$8,100	\$100	1.3%	560
	Smith(A)	\$8,800	\$8,900	\$100	1.1%	25
	Single w/Bath:					
	Phillips/Waters	\$8,200	\$8,300	\$100	1.2%	3
	Lowell/Smith	\$9,100	\$9,200	\$100	1.1%	9
	Double Rooms:					
	→ Adams(B)/Bradley/Cole/Davis/Humphrey/Jorns/Kronshage/Slichter/Sullivan/Tripp(B)	\$6,900	\$7,000	\$100	1.4%	1,722
	Barnard(A)/Waters	\$7,100	\$7,200	\$100	1.4%	534
	\rightarrow Chadbourne/Sellery/Smith(B)	\$7,500	\$7,600	\$100	1.3%	1,648
	Adams(A)/Barnard(B)/Tripp(A)/Witte	\$7,700	\$7,800	\$100	1.3%	1,278
	Dejope/Leopold/Ogg/Smith(A)	\$8,000	\$8,100	\$100	1.3%	668
	Double w/Bath:					
	Barnard/Davis/Merit/Phillips/Slichter/Waters	\$7,900	\$8,000	\$100	1.3%	188
	Lowell/Ogg/Smith	\$8,200	\$8,300	\$100	1.2%	290
	Triple Booms:					
	Triple Rooms: Adams/Tripp	\$6,400	\$6,500	\$100	1.6%	90
	\rightarrow Barnard/Chadbourne/Cole/Dejope/Leopold/Ogg/Smith	\$6,400 \$6,800	\$6,900 \$6,900	\$100	1.5%	1,281
	Sellery	\$6,900	\$7,000	\$100	1.4%	24
		,	,			
	Triple w/Bath:	¢7 400	¢7.000	¢100	1 40/	54
	Lowell(B)/Merit	\$7,100 \$7,500	\$7,200	\$100 \$100	1.4%	51 12
	Lowell(A)	\$7,500	\$7,600	\$100	1.3%	12
	Quad Rooms:					
	Bradley/Cole/Jorns/Kronsage/Sullivan/	\$6,400	\$6,500	\$100	1.6%	44
	Dejope/Ogg/Witte	\$6,800	\$6,900	\$100	1.5%	120
	Average Cost for the Majority of Students	\$7,067	\$7,167	\$100	1.4%	8,586
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Milwaukee	Sandburg Single	\$6,623	\$6,623	\$0	0.0%	457
	→ Sandburg Double	\$5,603	\$5,603	\$0	0.0%	995
	Sandburg Triple	\$4,996	\$4,996	\$0	0.0%	87
	Sandburg East Tower Single	\$8,271 ¢6,224	\$8,271	\$0	0.0%	233
	Sandburg East Tower Double Purin Hall Single	\$6,324	\$6,324	\$0 ¢0	0.0%	299
	Purin Hall Single	\$7,190 \$5,740	\$7,190 \$5,740	\$0 \$0	0.0% 0.0%	16 32
	\rightarrow Cambridge Commons Double	\$5,740 \$6,779	\$6,779	\$0 \$0	0.0%	479
	Cambridge Commons Double Upgrade	\$7,909	\$7,909	\$0	0.0%	142
	→ Riverview Double	\$6,441	\$6,441	\$0	0.0%	468
	Average Cost for the Majority of Students		\$6,274	\$0	0.0%	3,208
Eau Claire	→ Double	\$4,947 \$5,202	\$5,095 \$5,595	\$148 \$162	3.0%	1,561
	Double Renovated Chancellors - Single	\$5,392 \$6,737	\$5,554 \$6,939	\$162 \$202	3.0% 3.0%	936 301
	Renovated Towers Single	\$5,865	\$6,041	\$202	3.0%	144
	Traditional Hall	\$5,600	\$5,768	\$168	3.0%	56
	Priory - Single Suite	\$5,865	\$6,041	\$176	3.0%	40
	The Suites - Single Suite	\$5,865	\$6,041	\$176	3.0%	128
	The Suites - Double Suite	\$5,567	\$5,734	\$167	3.0%	278
	Haymarket - Studio	\$8,394	\$8,545	\$151	1.8%	10
	Haymarket - 1BR Single	\$9,327	\$9,495	\$168	1.8%	6
	Haymarket - 1BR Double	\$5,567	\$5,769	\$202	3.6%	4
	Haymarket - 1BR Double + Den	\$6,719	\$6,840	\$121	1.8%	6
	Haymarket 2BR Single	\$7,026	\$7,153	\$127	1.8%	10
	Haymarket 2BR Double	\$5,667	\$5,769	\$102	1.8%	138
	Haymarket 2BR Double Economy		\$5,250	\$5,250		56
	Haymarket 2BR Double + Den	\$9,162	\$9,495	\$333	3.6%	24
	Haymarket 4BR Single	\$6,617	\$6,736	\$119	1.8%	140
	Aspenson Mogensen - 1 BR Single	\$9,567	\$9,740	\$173 ¢152	1.8%	6 165
	Aspenson Mogensen - 2,3,4BR Single 12-mo	\$8,448	\$8,600	\$152	1.8%	165
	Average Cost for the Majority of Students	\$5,170	\$5,325	\$155	3.0%	4,009

		Appendix B University of Wisconsin System					
		22-23 Academic Year Room Rates					
							Estimated
Institution	Rooms		<u>2021-22</u>	<u>2022-23</u>	<u>\$ Change</u>	<u>% Change</u>	FY23 Fall Occupanc
Green Bay	Single Efficiency		\$4,470	\$4,650	\$180	4.0%	
Green bay	1 BR-2/apt		\$4,470	\$4,650	\$180	4.0%	17
	2 BR-4/apt		\$4,360	\$4,500	\$140	3.2%	369
	\rightarrow 1 bedroom/2 person residence hall		\$4,140	\$4,275	\$135	3.3%	648
	1 bedroom/2 person Downham Hall		\$4,140	\$4,275	\$135	3.3%	
	Robishaw Hall:						
	2 BR apt		\$5,120	\$5,340	\$220	4.3%	26
	3 BR apt		\$5,010	\$5,220	\$210	4.2%	21
	\rightarrow 4 BR apt		\$5,010	\$5,220	\$210	4.2%	614
	5 BR apt		\$5,010	\$5,220	\$210	4.2%	20
	10 person house		\$4,360	\$4,550	\$190	4.4%	4
		Average Cost for the Majority of Students	\$4,575	\$4,748	\$173	3.8%	1,726
La Crosse	Eagle Single		\$6,311	\$6,469	\$158	2.5%	20
	Reuter Apartment		\$6,311	\$6,469	\$158	2.5%	348
	Single		\$5,307	\$5,440	\$133	2.5%	8
	Eagle Double		\$5,307	\$5,440	\$133	2.5%	461
	Eagle Overflow → Double		\$4,907	\$5,040	\$133	2.7%	240
	→ Double	Average Cost for the Majority of Students	\$4,130 \$4,130	\$4,233 \$4,233	\$103 \$103	2.5% 2.5%	2,034
		Average Cost for the Majority of Students	\$4,15U	₽4,233	\$105	2.5%	5,111
Oshkosh	→ Basic Double		\$4,662	\$4,752	\$90	1.9%	947
	Basic Single		\$6,994 ¢8,228	\$7,128	\$134 \$160	1.9% 1.9%	100
	Renovated Single → Renovated Double		\$8,338 \$5,560	\$8,498 \$5,666	\$160	1.9%	44 803
	Renovated Triple		\$5,300 \$6,258	\$6,378	\$100	1.9%	12
	Suite		\$7,050	\$0,378 \$7,186	\$120	1.9%	340
	Surce	Average Cost for the Majority of Students	\$5,111	\$5,209	\$98	1.9%	2,246
Parkside	Single (Pike River Suites)		\$5,730	\$5,754	\$24	0.4%	2
ranolae	Single (Ranger Hall)		\$5,520	\$5,544	\$24	0.4%	-
	Super Single (Pike River Suites)			\$5,964	\$5,964		3
	Super Single (Ranger Hall)		\$5,944	\$5,964	\$20	0.3%	49
	Single (Univ Apts)		\$5,730	\$5,754	\$24	0.4%	90
	Super Single (Univ Apts)			\$5,964	\$5,964		3
	\rightarrow Double (Pike River Suites)		\$5,138	\$5,166	\$28	0.5%	90
	\rightarrow Double (Ranger Hall) 199 Double Rooms		\$4,678	\$4,704	\$26	0.6%	144
	\rightarrow Double (Univ Apts)		\$4,822	\$4,844	\$22	0.5%	104
		Average Cost for the Majority of Students	\$4,879	\$4,905	\$25	0.5%	574
Platteville	ightarrow Traditional Double & Cooper Ag LLC		\$4,310	\$4,390	\$80	1.9%	401
	Traditional Single		\$5,410	\$5,540	\$130	2.4%	140
	Renewed Traditional Double (Porter & Melcher)		\$4,760	\$4,850	\$90	1.9%	362
	Renewed Traditional Single (Porter & Melcher)		\$5,860	\$6,000	\$140	2.4%	62
	Elevated Renewed Traditional Double (Dobson)		\$4,870	\$4,960	\$90	1.8%	317
	Elevated Renewed Traditional Single (Dobson)		\$5,970 ¢c 270	\$6,110 ¢6,270	\$140	2.3%	-
	→ Southwest Hall		\$6,270	\$6,270	\$0 ¢0	0.0%	372
	→ Semi-Suite (Bridgeway Commons)		\$6,100 \$7,659	\$6,100 \$7,659	\$0 \$0	0.0%	400
	Single Semi-Suite (Bridgeway Commons)	Average Cost for the Majority of Students	\$7,658 \$5,560	\$7,658 \$5,587	\$0 \$27	0.0%	2,056
River Falls	→ Traditional Double Room		\$4,450	\$4,584	\$134	2.00/	1,542
INVEL FUILS	Ames Double Room		\$4,450 \$5,002	\$4,584 \$5,152	\$134 \$150	3.0% 3.0%	218
	Single RoomAll halls except SFS and Ames		\$5,002 \$5,002	\$5,152	\$150	3.0%	70
	Single RoomSouth Fork Suites		\$5,562 \$5,562	\$5,728	\$150	3.0%	224
			40,00Z	<i>40,12</i> 0	4100	5.070	224
	Single RoomAmes		\$5,562	\$5,728	\$166	3.0%	14

	Appendix B University of Wisconsin System					
	2022-23 Academic Year Room Rates					
						Estimate FY23 Fall
Institution	Rooms	<u>2021-22</u>	<u>2022-23</u>	<u>\$ Change</u>	<u>% Change</u>	<u>Occupanc</u>
Stevens Point	DeBot Quad Single	\$5,900	\$6,100	\$200	3.4%	78
	→ DeBot Quad Double	\$4,600	\$4,750	\$150	3.3%	1,730
	Allen Quad Single	\$5,700	\$5,900	\$200	3.5%	119
	Allen Quad Double	\$4,400	\$4,550	\$150	3.4%	560
	Suites	\$6,500	\$6,700	\$200	3.1%	30
	Average Cost for the Majority of Students	\$4,600	\$4,750	\$150	3.3%	2,80
Stout	Single Occ Rate	\$5,610	\$5,730	\$120	2.1%	4
	Single Occ Rate, Remodeled Hall	\$5,810	\$5,930	\$120	2.1%	
	Single Occ Rate, Air Conditioned	\$6,010	\$6,130	\$120	2.0%	
	→ Double Occ Rate	\$4,610	\$4,730	\$120	2.6%	1,126
	→ Double Occ Rate - Remodeled Hall	\$4,810	\$4,930	\$120	2.5%	57
	Double Occ Rate - Extended	\$4,810	\$4,930	\$120	2.5%	206
	Double Occ Rate - Extended - Remodeled	\$5,010	\$5,130	\$120	2.4%	8
	Double Occ Rate - Remodeled - Air Conditioned	\$5,010	\$5,130	\$120	2.4%	504
	Double Occ Rate - Extended - Remodeled - Air Conditioned	\$5,210	\$5,330	\$120	2.3%	8
	Triple Occ Rate	\$4,210	\$4,330	\$120	2.9%	-
	Triple Occ Rate, Remodeled Hall	\$4,410	\$4,530	\$120	2.7%	-
	Triple Occ Rate, Remodeled Hall - Air Conditioned	\$4,610	\$4,730	\$120	2.6%	-
	Suite Occ Rate	\$6,210	\$6,330	\$120	1.9%	269
	Quad - Remodeled	\$4,810	\$4,930	\$120	2.5%	-
	Quad - Remodeled - Air Conditioned	\$5,010	\$5,130	\$120	2.4%	20
	Overloads	\$4,210	\$4,330	\$120	2.9%	-
	Average Cost for the Majority of Students	\$4,710	\$4,830	\$120	2.5%	2,760
Superior	Crownhart/CMO Single	\$4,948	\$4,998	\$50	1.0%	140
	→ Crownhart/CMO Double	\$3,638	\$3,674	\$36	1.0%	260
	→ Ross/Hawkes Single	\$5,228	\$5,280	\$52	1.0%	190
	Ross/Hawkes Double	\$4,058	\$4,098	\$40	1.0%	90
	Ross/Hawkes Suite	\$4,740	\$4,788	\$48	1.0%	22
	Average Cost for the Majority of Students	\$4,433	\$4,477	\$44	1.0%	702
Whitewater -	→ Double rates - Benson, Bigelow, Clem, Lee/Tutt/Knilans	\$4,430	\$4,476	\$46	1.0%	742
	\rightarrow Double - Wells (Break)	\$4,452	\$4,496	\$44	1.0%	834
	→ Double - Arey/Fricker/Fischer (renovated)	\$4,534	\$4,580	\$46	1.0%	622
	Double - Wellers (Break/Renovated)	\$4,456	\$4,600	\$144	3.2%	146
	Single rates - Benson, Bigelow, Clem, Lee/Tutt/Knilans	\$5,732	\$5,790	\$58	1.0%	226
	Single - Wells (Break)	\$5,752	\$5,810	\$58	1.0%	130
	Single - Arey/Fricker/Fischer (renovated)	\$5,834	\$5,892	\$58	1.0%	-
	Single - Wellers (Break/Renovated)	\$5,854	\$5,914	\$60	1.0%	36
	Design Singles	\$5,470	\$5,524	\$54	1.0%	18
	Triple - Wellers	\$3,944	\$3,982	\$38	1.0%	-
	Triple - Tutt/Knilans	\$3,862	\$3,900	\$38	1.0%	-
	Expanded Doubles - Wellers	\$4,964	\$5,012	\$48	1.0%	16
	Expanded Doubles - Tutt/Knilans	\$4,838	\$4,888	\$50	1.0%	32
	Suite	\$6,588	\$6,654	\$66	1.0%	430
	Cambridge - 1 Bedroom Double	\$5,708		(\$5,708)		
	Cambridge - 2/3 Bedroom Double	\$5,544		(\$5,544)		
	Cambridge - 1/3 Bedroom Single	\$6,456		(\$6,456)		
	Ma'iingan Single	\$7,601	\$7,686	\$85	1.1%	-
	Ma'iingan Double	\$6,186	\$6,248	\$62	1.0%	389
	Average Cost for the Majority of Students	\$4,472	\$4,517	\$45	1.0%	3,621

		Appendix B					
		University of Wisconsin S	ystem				
		2022-23 Academic Year Meal	Plan Rates	5			
							Estimated
							FY23 Fall
<u>Institution</u>		<u>Meal Plans</u>	<u>2021-22</u>	<u>2022-23</u>	<u>\$ Change</u>	<u>% Change</u>	Contracts
Madison	\rightarrow	Operational Fee (paid by all students in residence halls)	\$2,100	\$2,100	\$0	0.0%	
	\rightarrow	Tier 1 (approx 9 meals/week required minimum)	\$1,500	\$1,700	\$200	13.3%	2,416
	\rightarrow	Tier 2 (approx 13 meals/week)	\$2,000	\$2,200	\$200	10.0%	3,818
		Tier 3 (approx 20 meals/week)	\$2,900	\$3,300	\$400	13.8%	2,335
		Average Cost for the Majority of Students	\$3,850	\$4,050	\$200	5.2%	8,569
Milwaukee		Premium Plan	\$4,922	\$0	(\$4,922)		
	\rightarrow	Standard Plan	\$4,189	\$0	(\$4,189)		
		Value Plan	\$3,456	\$0	(\$3,456)		
		Commons Fee-East Tower	\$1,728	\$0	(\$1,728)		
		Platinum Plan		\$4,974	\$4,974		40
	\rightarrow	Gold Plan		\$4,274	\$4,274		1,543
		Silver Plan		\$3,974	\$3,974		1,100
		Average Cost for the Majority of Students	\$4,189	\$4,274	\$85	2.0%	2,683
Eau Claire	\rightarrow	Platinum	\$3,180	\$3,460	\$280	8.8%	2,040
		Upper Campus	\$2,860	\$3,110	\$250	8.7%	103
		Lower Campus	\$2,934	\$3,130	\$196	6.7%	479
		Declining Balance	\$2,740	\$2,740	\$0	0.0%	278
		Average Cost for the Majority of Students	\$3,180	\$3,460	\$280	8.8%	2,900
Green Bay	→	Phoenix/All Access + \$150 Dining Points	\$2,950	\$3,050	\$100	3.4%	502
,		Green 19 Meals/Week + \$150 Dining Points	\$2,850	\$2,950	\$100	3.5%	89
	\rightarrow	UWGB 14 Meals/Week + \$125 Dining Points	\$2,750	\$2,850	\$100	3.6%	276
		Varsity 10 Meal Plan + \$125 Dining Points	\$2,650	\$2,750	\$100	3.8%	37
		Bay Block Combo Plan + \$300 Dining Points	\$2,550	\$2,630	\$80	3.1%	151
		Apartment Block Plan 1 + \$50 Dining Points	\$930	\$960	\$30	3.2%	142
		Apartment Block Plan 2 + \$50 Dining Points	\$710	\$730	\$20	2.8%	116
		Apartment Block Plan 3 + \$50 Dining Points	\$430	\$440	\$10	2.3%	101
		Average Cost for the Majority of Students	\$2,850	\$2,950	\$100	3.5%	1,414
La Crosse		14-Meal	\$2,638		(\$2,638)		
	\rightarrow	All Access + \$115 Dining Dollars	\$2,674		(\$2,674)		
		All Access + \$350 Dining Dollars	\$3,236		(\$3,236)		
		All Access + 50 Blocks	\$3,026		(\$3,026)		
	\rightarrow	Stricker Classic - 19 Meals + \$115 MD		\$2,796	\$2,796		2,567
		Stricker Deluxe - 21 Meals + 30 Block + \$150 MD		\$3,382	\$3,382		345
		45 Meal Plan - Reuter + \$85 MD	\$896	\$938	\$42	4.7%	293
		64 Block Plan(60 + 4)	\$896	\$938	\$42	4.7%	241
		42 Block Plan((40 + 2)		\$626	\$626		66
		20 Block Plan		\$314	\$314		199
		Average Cost for the Majority of Students	\$2,674	\$2,796	\$122	4.6%	3,711

Appendix B University of Wisconsin System 2022-23 Academic Year Meal Plan Rates

		2022-25 Acduernic real medi	Fiall Rate:	>			
							Estimated FY23 Fall
Institution		Meal Plans	<u>2021-22</u>	<u>2022-23</u>	<u>\$ Change</u>	<u>% Change</u>	<u>Contracts</u>
Oshkosh	\rightarrow	Classic	\$3,230	\$3,360	\$130	4.0%	854
	\rightarrow	All Access	\$3,430	\$3,560	\$130	3.8%	902
		Ultimate Bronze	\$870	\$900	\$30	3.4%	35
		Ultimate Silver	\$2,100	\$2,190	\$90	4.3%	198
		Ultimate Gold	\$3,120	\$3,250	\$130	4.2%	119
		Ultimate Platinum	\$3,790	\$3,950	\$160	4.2%	44
		Average Cost for the Majority of Students	\$3,330	\$3,460	\$130	3.9%	2,152
Fond du Lac		Ultimate Fond du Lac (130)	\$0	\$2,500	\$2,500		10
Fox Valley		Ultimate Fox (130)	\$0	\$2,500	\$2,500		60
Parkside	\rightarrow	Plan 1-Parkside Plan	\$2,856	\$2,900	\$44	1.5%	334
		Plan 2-Ranger Plan	\$3,148	\$3,262	\$114	3.6%	127
		Plan 3-Green & Black Plan	\$3,412	\$3,496	\$84	2.5%	78
		Plan 4-Parkside Plus Plan	\$3,730	\$3,822	\$92	2.5%	35
		Average Cost for the Majority of Students	\$2,856	\$2,900	\$44	1.5%	574
Platteville		Minor Flex Plan	\$2,940	\$3,000	\$60	2.0%	418
	\rightarrow	Major Flex Plan	\$3,160	\$3,220	\$60	1.9%	1433
		Mega Flex Plan	\$3,380	\$3,440	\$60	1.8%	336
		Premium Flex Plan	\$3,580	\$3,640	\$60	1.7%	185
		Junior/Senior Small	\$2,180	\$2,180	\$0	0.0%	135
		Junior/Senior Large	\$2,380	\$2,380	\$0	0.0%	105
		Commuter Small	\$1,380	\$1,380	\$0	0.0%	137
		Commuter Large	\$1,580	\$1,580	\$0	0.0%	95
		Average Cost for the Majority of Students	\$3,160	\$3,220	\$60	1.9%	2,844
River Falls		120 Block	\$2,562	\$2,664	\$102	4.0%	254
		19 Meal Plan	\$2,658	\$2,712	\$54	2.0%	513
	\rightarrow	14 Meal Plan	\$2,572	\$2,650	\$78	3.0%	1,115
		60+ Block	\$930	\$958	\$28	3.0%	232
		All-Access Plan	\$2,988	\$3,078	\$90	3.0%	-
		Average Cost for the Majority of Students	\$2,572	\$2,650	\$78	3.0%	2,114
Stevens Point		19 Meals per week +\$100 Dawg Dollars	\$3,650	\$3,500	(\$150)	-4.1%	132
	\rightarrow	\$1,225 Dawg Dollars	\$3,200		(\$3,200)		
		14 Meals per week (RA only meal plan)	\$3,100		(\$3,100)		
		14 Meals per week +\$275 Dawg Dollars		\$3,500	\$3,500		133
		10 Meals per week +\$550 Dawg Dollars		\$3,500	\$3,500		795
	\rightarrow	\$1,300 Dawg Dollars	#2 200	\$3,500	\$3,500	0.401	1,590
		Average Cost for the Majority of Students	\$3,200	\$3,500	\$300	9.4%	2,650

Appendix B University of Wisconsin System 2022-23 Academic Year Meal Plan Rates

			i lan nace.				
							Estimated FY23 Fall
<u>Institution</u>		<u>Meal Plans</u>	<u>2021-22</u>	<u>2022-23</u>	<u>\$ Change</u>	<u>% Change</u>	<u>Contracts</u>
Stout		Plan 1	\$2,388		(\$2,388)		
	\rightarrow	Blue & White (Formerly Plan 2)	\$2,588	\$2,768	\$180	7.0%	628
		Plan 3	\$2,788		(\$2,788)		
		Clock Tower		\$3,068	\$3,068		487
		Plan 4	\$2,988		(\$2,988)		
		Blaze (Formerly Plan 5)	\$3,188	\$3,368	\$180	5.6%	469
		Plan 6	\$3,388	\$3,388	\$0	0.0%	
	\rightarrow	Blue Devil		\$3,668	\$3,668		1,054
		Stout		\$3,968	\$3,968		215
		Average Cost for the Majority of Students	\$3,038	\$3,218	\$180	5.9%	2,853
Superior		Superior Plan	\$3,274	\$3,339	\$65	2.0%	150
	\rightarrow	Black & Gold Plan	\$2,772	\$2,940	\$168	6.1%	350
		1570 Point Plan	\$3,253	\$3,318	\$65	2.0%	-
		Average Cost for the Majority of Students	\$2,772	\$2,940	\$168	6.1%	500
Whitewater		Board-Mega Point	\$4,264		(\$4,264)		
		Board-Full Point	\$2,914	\$3,016	\$102	3.5%	80
		Board-10 Meal + \$50	\$2,624	\$2,712	\$88	3.4%	400
		Board-10 Meal + \$100	\$2,724	\$2,812	\$88	3.2%	240
	\rightarrow	Board-14 Meal + \$50	\$2,670	\$2,760	\$90	3.4%	1,400
		Board-14 Meal + \$100	\$2,770	\$2,860	\$90	3.2%	360
	\rightarrow	Board-19 Meal + \$50	\$2,732	\$2,824	\$92	3.4%	600
		Board-19 Meal + \$100	\$2,832	\$2,924	\$92	3.2%	225
		Board-24 Meal + \$50	\$2,798	\$2,892	\$94	3.4%	275
		Board-24 Meal + \$100	\$2,898	\$2,992	\$94	3.2%	50
1		Average Cost for the Majority of Students	\$2,701	\$2,792	\$91	3.4%	3,630

APPENDIX C 2019-20 to 2021-22 AUXILIARY BALANCE TRANSFERS

In May 2020, interim COVID-19 waivers were approved by President Cross to two Regent Policies, and three Administrative Policies. One waiver provided the flexibility to transfer auxiliary fund balances between auxiliary operations and to other funding sources to address financial needs resulting from the COVID-19 pandemic if the transfer didn't adversely affect future rates charged by the auxiliary operation. This waiver expired in June 2020.

In February 2021 Resolution 11584 revised Regent Policy Document (RPD) 21-1, Internal Management Flexibility of Auxiliary Funds. RPD 21-1 delegates authority to the UW System President and the President's designee(s) to approve the transfer of unanticipated auxiliary fund balances from one auxiliary operation to other operations, or across operations within the institution. These transfers must be reported to the Board of Regents.

		iscal Year 20	19-20		
Campus	Transfer From	Amount	Transfer To	Purpose	
Platteville	Dining	\$600,000			
	Textbooks	\$275,000		Tuition and COVID	
	Housing	\$200,000	Tuition	Losses	
	Printing/Postal Svcs.	\$100,000			
	Total	\$1,175,000			
River Falls	Housing	\$300,000			
	Dining	\$200,000			
	Recreation	\$100,000			
	University Center	\$100,000		Operating Losses and	
	New Student Prgms.	\$40,000	Tuition	COVID Costs	
	Textbooks	\$15,000			
	Library Course Fee	\$10,000			
	Athletics	\$5,000			
	Total	\$770,000			
Whitewater	Housing	\$1,549,463	Tuition and	Operating Losses and	
	Dining	\$560,331	General	COVID Costs	
	Total	\$2,109,794	Operations		

Below is a summary of the transfers that have occurred to date.

	F	iscal Year 20	20-21	
Campus	Transfer From	Amount	Transfer To	Purpose
Eau Claire	University Center	\$3,000,000	Facilities	Loan for Architect & Engineering Costs for Science Building
Green Bay	Dining Housing	\$617,609 \$400,786	Central Campus Aux. Account	Operating Loses and COVID Costs
	Total	\$1,018,395	, leebane	
Milwaukee				
Waukesha	Bookstore	\$312,012	Multiple Aux. Operations	Eliminate Negative Balances and Remodel Student Services Space
Washington	Bookstore	\$82,254	Multiple Aux. Operations	Eliminate Negative Balances
	Total	\$394,266	•	
Stout	Textbooks	\$2,000,000	Tuition	Scholarships
	F	iscal Year 20	21-22	
Green Bay	Housing	\$796,897		Campus Strategic
	Union	\$164,983		Priorities including
	Golf Course	\$39,178	Central	Student Success,
	Sheboygan Dining	\$29,576	Campus Aux	Student Recruitment
	Marinette Dining	\$8,238	Account	and Retention,
	Total	\$1,038,872		Inclusivity and Digital Transformation
Stout	Textbooks	\$2,700,000	Tuition	Scholarships