

Appendix 5

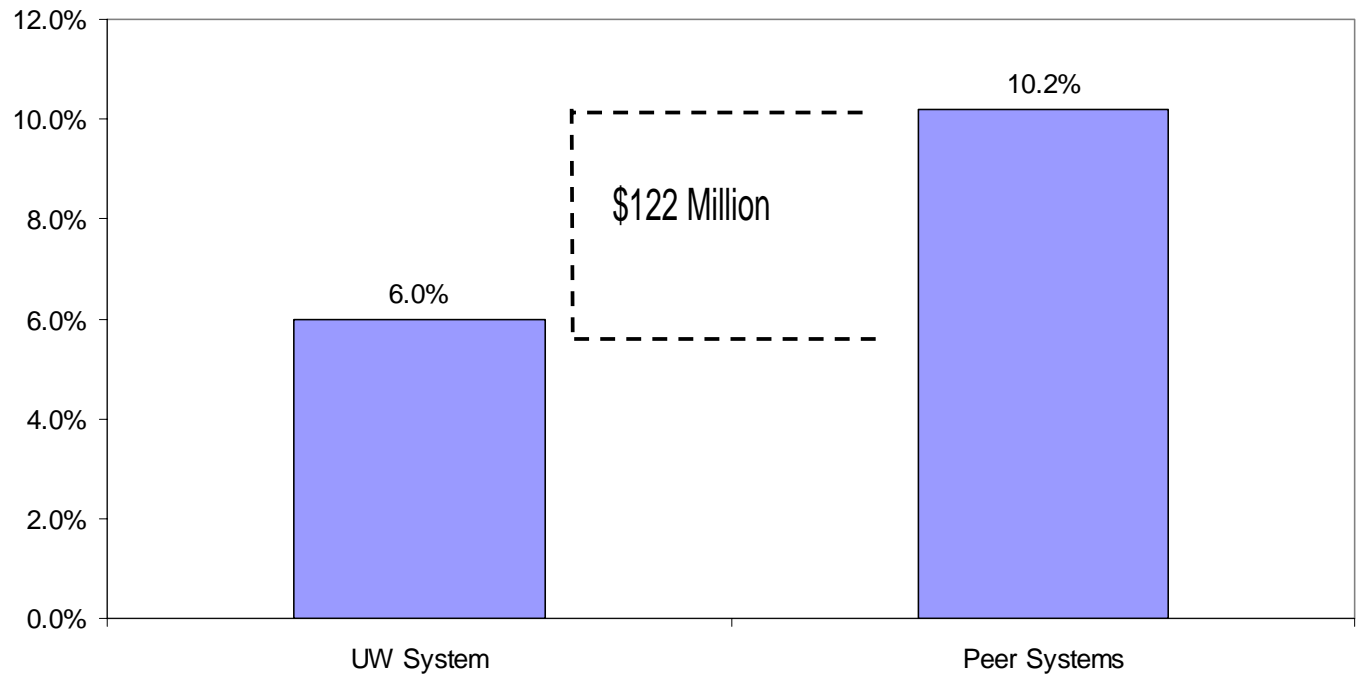
**Comparison of University System Expenditures by Activity**  
Academic Year 2000-01

University System	Institutional Support	Instruction	Research	Academic Support	Physical Plant	Public Service	Student Services	Other <sup>1</sup>
City University of New York	16.5%	38.6%	5.4%	8.2%	10.1%	4.4%	8.3%	8.4%
California State University	14.5	38.2	3.4	13.0	7.4	3.8	9.0	10.7
Pennsylvania State System	14.1	44.8	0.4	10.3	9.1	3.3	9.0	8.9
University of Houston	13.2	36.5	12.8	11.9	6.9	5.2	3.5	10.1
State University of New York	12.5	34.3	11.4	7.2	10.0	5.7	4.3	14.6
University of Maryland	11.1	32.8	22.9	9.5	6.6	6.2	3.8	7.1
University of Texas	10.8	38.2	23.3	5.9	7.8	4.2	2.5	7.1
University of Massachusetts	10.7	31.7	17.6	9.2	7.6	10.2	6.1	6.9
University System of New Hampshire	9.9	32.2	21.0	9.6	4.8	5.1	5.6	11.8
State University of New Jersey	9.7	39.3	16.8	8.0	8.1	2.3	5.1	10.7
State University System of Florida	9.3	37.1	20.3	11.0	6.4	5.0	4.3	6.6
University of California	9.1	30.1	27.0	12.4	5.0	4.6	4.0	7.8
University of North Carolina	8.7	41.1	14.1	8.7	7.7	8.8	2.7	8.1
University of Indiana	8.6	39.6	11.6	11.9	7.0	8.7	3.5	9.2
University of Nebraska	7.9	38.5	18.7	9.6	6.5	9.4	2.6	6.7
Louisiana State University	7.7	35.3	19.7	10.7	6.3	15.3	2.0	3.0
University of Tennessee	6.9	39.4	16.3	9.3	6.8	12.2	4.9	4.2
University of Illinois	6.8	29.3	22.8	9.1	7.8	13.2	3.2	7.8
<b>University of Wisconsin</b>	<b>6.0</b>	<b>32.9</b>	<b>20.9</b>	<b>11.4</b>	<b>6.2</b>	<b>4.8</b>	<b>7.5</b>	<b>10.3</b>
Average	10.2	35.4	17.6	10.1	7.1	6.2	4.8	8.6

<sup>1</sup> Includes financial aid and mandatory transfers such as debt service.

Source: U.S. Department of Education, Integrated Post-secondary Education Data Survey

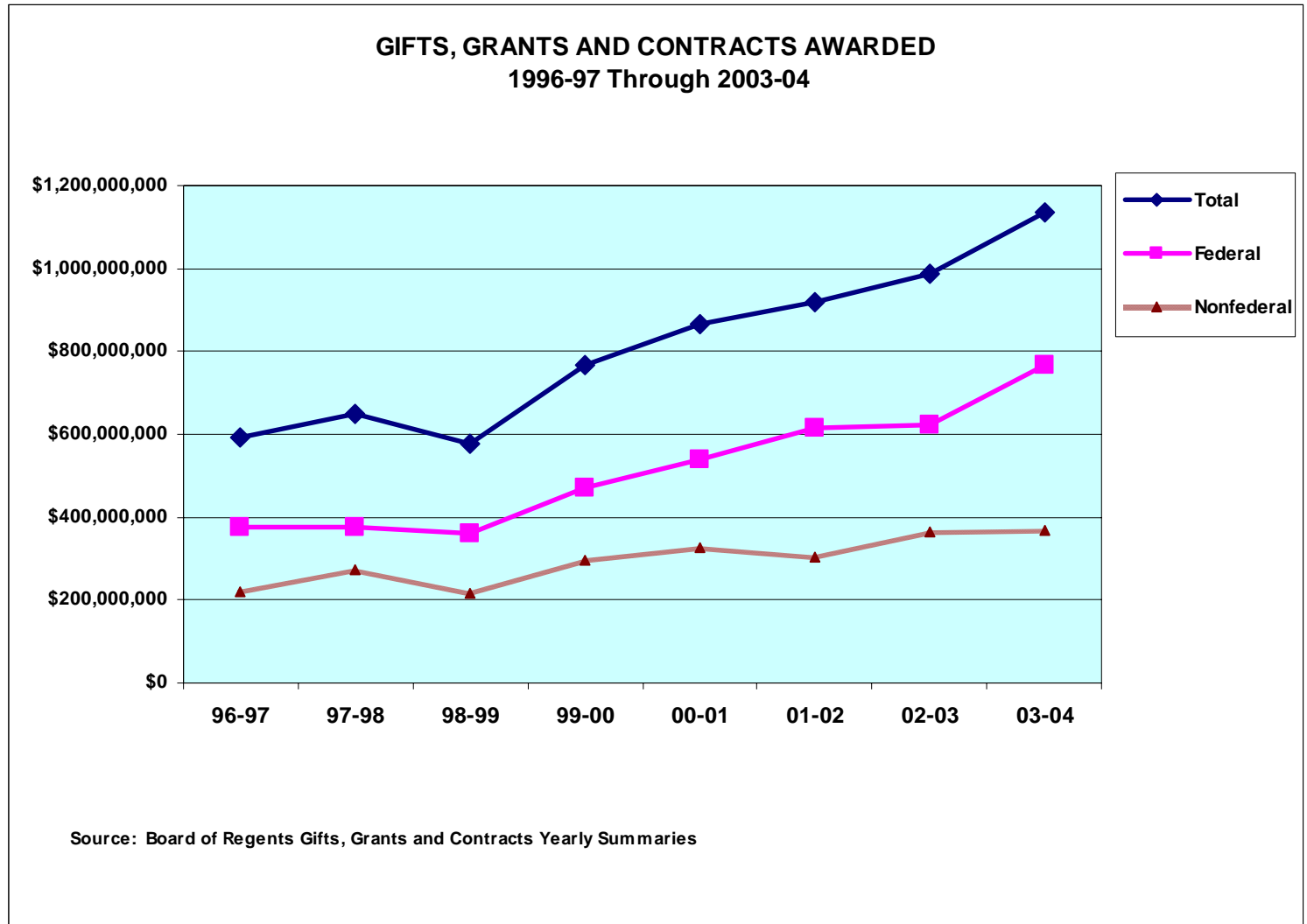
# Low Administrative Costs



\* If the UW System was at the national average for peer University Systems, we would be spending an additional \$122 million per year on institutional support costs.



# Trends in UW Funding Sources



# Industry Standards for Selling, General and Administrative Expense\*

Meat Processing	19.0%
Breweries	35.1%
Cheese Manufacturing	12.6%
Paper Mills	21.5%
Commercial Printing	32%
Electronic Computer Manuf.	35.9%
Automobile Manufacturing	18.9%
Home Center Retailers	25%
Newspaper Publishers	46.2%



\*Risk Management Association (RMA) Annual Statement Studies, Financial Ratio Benchmarks, 2003-04