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BYLAWS PERTAINING TO COMMITTEE STRUCTURE	

Grebe presiding -

Boyle, Brandes, Brown, DeBraska, DeSimone,
Mutsch, Lubar, MacNeil, Orr, Randall, Smith, and

seconded by Regent Hempel, minutes of the
June 7, 1996, were unanimously approved as

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OF THE BOARD

report by welcoming two new regents to the
Boyle, who received a Bachelor's degree from
degrees from UW-Madison; he later served as the
s (1983 to 1993). Thanking the Board and
welcome he had received, Regent Boyle also
Thompson for nominating him for this "very

the System, and is looking forward to serving on
early meaningful given her background in
nance.

-

Assignments

Item on the agenda regarded restructuring the
at final committee assignments had not been
gent assignment requests.

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Bylaws pertaining to committee structure

on 7252, which was moved by Regent Krutsch,
mously approved by the Board.

III, Sections 1.c., 1.d, 3 and 4, and Chapter V,
the Bylaws of the Board of Regents be amended
the attached document.

A.)

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Communications Board meeting of June 14 and

and August 9 meetings of the Educational
ted, Regent Grebe asked Senior Vice President
those reports. He added that Regent Pat Boyle
of that Board.

IDENT OF THE SYSTEM

and Chancellors

by offering her congratulations to and
that three new chancellors were attending the
Julius Erlenbach (UW-Superior), David Markee
W-Stevens Point).

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ual *Introduction to the University of Wisconsin*
that this publication helps the UW System
and their parents about UW System institutions
nts all across the state. Calling it a “concise
variety of details *Introduction* contains:
on, statistical profiles of campuses and their
g and applying for financial aid, and tips on
dition to the full color photos and modern design
over the black and white, newsprint first edition
day is that the 1996-97 edition contains World
ources and campuses.

-

g of the Executive Committee had been
nously approved on a motion by Regent Randall,

BUDGET REQUEST

ll to introduce the 1997-99 Biennial Operating
g that the budget is “Student-Oriented,”
System, the teaching of students, striving to
chnology, and by improving advising and
ne tools sought for this initiative already exist,
s in the hands of the people who need them.”
o are “undaunted” by computers, who use the
ds, and who will see the classroom to be

budget request comes at a critical moment in
m; fortunately, she noted, the request is being
y is robust, unemployment is low, personal
n tax revenue exceeds 5%. In light of these
ite must also maintain its commitment to
ids and will face other important demands, she
se over two years is “both urgent and
d public higher education would be celebrating
bserved that the successful partnership between
those 150 years has helped “make Wisconsin

President Lyall pledged that it will serve more budget, targeted investments will help students more efficiently, stretch the reach and staff, and knit the UW System more closely to This budget requests a renewal of the learn in new and different ways, enable them to the integrity of a college degree, and ensure the preserves access to the UW System for 4,000 seeking admission, provided the state fully compensation package that is competitive with peer additional state dollars will not be sought to fund be accommodated through productivity

budget proposal, President Lyall noted that it (biennium) in GPR funding for new initiatives, es to update and improve the quality of ministrative streamlining. (Observing that the quality higher education among its peers, instruction-related expenses, and 33% less per e national average, she concluded that this cy.) The budget request contains six major hip, requested GPR increases with base ons. These initiatives range from investments rovement to maintaining the commitment to President Lyall highlighted the following:

Distance education: \$31.7 million in GPR/fees is a new Regents' Incentive Fund. Institutions will use investment of \$6 million. Observing that President Lyall stated that these investments will use resources wherever there is a fiber optic comes, K-12 schools, libraries and workplaces added that while significant advances have

Instructional technology (including ensuring faculty) will bring teaching techniques in line with a computers and their new learning styles.

Training: \$4 million in GPR and fees are being the training of existing advisers in order to general education and transfer advising, and and sophomores. These improvements will help acts and a reduction in average credits-to-costs and maximizing their academic and career to this initiative by demanding better advising Board of Regents Study of the UW System in the identify "best practices" that can be applied

Funds from Physical and Occupational Therapy and fees is being sought to increase the number of and occupational therapy programs at UW-La help meet an identified statewide shortage of help injured workers return to work sooner and citizens remain self-sufficient longer.

UW System's commitment to diversity by for the Lawton Undergraduate Minority Advanced Opportunity Program. These funds able new awards, thus reducing the financial aid and students. A separate request seeks \$450,000 and youth with a year-round follow-up to existing offered in the summer at all UW System other contacts with these students throughout the s for college entrance and success.

Ability: Finally, a separate resolution urges that match tuition increases and reflect the

President Lyall explained that it is based on
of the current pay plan and benefits. Overall,
R increase of 2.1%, which is well below the 5%
e total proposed increase, it is important to note
x funds. Tuition and fees provide 16%, while
raised or earned in non-tax dollars by the UW

money, President Lyall added, since it includes
s in statutory language that would increase the
n and enable it to move more quickly in making
state. Currently, the UW System has the lowest
e it has one of the highest levels of state
oting that most comparable institutions can
without further appropriation; most operate their
t lack separate constraints on continuing
t no other institution in the Big Ten has position
es of 20th century management tools that need
entury. Furthermore, the UW System has cut its
ntly during the current biennium; changes in
o manage the impact of those cuts, and position
from around the nation while maintaining
President Lyall concluded that a budget
ces and directions, and that this budget was
ossible, desirable and prudent,” in order to
, enhance the success of students and society,
k the management flexibility that will help
, President Lyall stated are good for the
od for the state.

the board that it had had significant
believes that this budget reflects
s Study of the UW System in the 21st Century,
board’s sense of the need to reconfirm the

century than for making up for a state budget
 deficit," Regent Hempel praised the way it
 Regent's Study of the UW System in the 21st
 distance education, and moved the adoption of
 led by Regent Steil, and was unanimously
 Regent's expressed support for the overall budget,

OPERATING BUDGET REQUEST

in accordance with directives issued by the State Department
 of Education and upon recommendation of the President
 of the University of Wisconsin System,

the following operating budget increase request (over a total
 request of \$2,492.9 million) for new Initiatives, Cost-
 sharing and other Program Revenue funded items be
 submitted to the Governor, Department of
 Administration, and the Legislature:

<u>Biennial</u> <u>Amount</u>	<u>Average Annual</u> <u>Increase</u>
\$54,465,700	2.1%
\$51,886,900	4.2%
106,352,600	2.7%
206,928,400	4.6%
313,281,000	3.7%

Regent Orr reminded his colleagues that the
ed in the last biennium was deleted in the
hibited the UW System's ability to effectively
aded the Board that it had heard testimony from
onal technology regarding its potential, as well
as great potential and who want the UW System
d through the Legislative process," he
faculty to provide even more effective
e us to employ limited resources much more
ld commit itself to furthering this budget,
pport the compensation plan which will be
can "keep pace" and not fall behind. Regent
ressing his appreciation, on behalf of the K-12
rove the relationship between the UW and K-12
nts who enter the UW System do, indeed, earn

tion 7254, which was seconded by Regent
Regent Krutsch inquired whether financial aid
n the full cost of college attendance, which often
ntage basis. President Lyall noted the Board
ould increase at a rate no less than that of tuition
ed student budget needs"; thus, if student costs
cial aid would be sought at a rate higher than
on and was unanimously adopted.

OPERATING BUDGET SUPPORT FOR L AID

Regents reaffirms current Board policy that
al aid and graduate assistant support should
rate no less than that of tuition while staying

the Governor and Legislature to consider program funds to reflect 1995-97 tuition increases. The program did not receive additional funding in that amount used to fund additional students and/or increase the number of awards.

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Information System

asked to introduce the presentation on the system that was launched this fall. He noted that it was the technology principals just approved in the budget. The system is the student information system (SIS), which provides information and services available to current and prospective students. He stressed three points about SIS: first, it requires cooperation and partnership with K-12 schools and guidance counselors give consistent and current information to UW System institutions an opportunity to begin preparing students for success in the university; second, it is a challenge to the UW to use technology

allowing students, parents, and counselors to
; where necessary, e-mail addresses are
onse forms are supplied for ordering additional
parents, students and counselors by this “one-
ely, current information; in addition, SIS offers
ents, including distance learners, multicultural
or non-traditional students. UW System
ed exposure to prospective students and the
WTCS colleagues through this “efficient and
mation for students.

BUDGET REQUEST

al Planning and Development Committee,
97-99 Biennial Capital Budget Request. In his
ear ago, they had established specific criteria
nium. Those criteria focused on better use of
ovements, code improvements as a priority over
budget with academic needs. Special emphasis
Regents’ goals for improved instructional
dresses this issue, and added that it will be a
f the approximately 1,800 classrooms
ch lack the technological assets of a reasonably
his consideration that, in addition to being
also “forthright,” Regent Barry reiterated his
rtners in the shared responsibility for the UW
udget was developed with the Department of

11
will be able to move forward academically;
revenue bonding offers signal advantages both
ers as well as for the state.

Regent Barry reported that the budget requests
g that, of last year's request only \$35 million
backlog of deferred maintenance projects. The
ue of the infrastructure, the amount considered
ce. In addition, he added that the month to
' and has a negative impact on academic
d maintenance the budget requests a "block
Administration and the Building Commission;
50 thousand may be addressed by planned use of
in expressing his support for this budget's
ry asked President Lyall to provide an overview

budget reflects the goals and supports policy
ed that it also reinforces the operating budget
, research and public service. The Capital
maximizing utilization of existing space, prepares
temporary instructional technologies including
ment flexibility by proposing to establish the
ram. This budget also helps implement existing
emic programs, enrollment management and
reported every year to the public. Finally, it
egents regarding facilities in the recent past,
aintenance backlog, the review of long-range
the requirement for comprehensive space use
ace. Observing that the UW System has a
00 facilities with a replacement value in excess
d that this is a complex investment portfolio
protect the state's investment and foster progress.

President Lyall explained that it requires contributions for every \$4 of state investment in projects. The Regents have placed a high priority on making capital projects a high priority on building new space. The projects supporting those priorities, in addition to supporting research and distance education initiatives, will continue to meet the accountability goal of eliminating the maintenance backlog by the year 2000.

President Lyall reported that over 80% of the capital budget is spent on fixing or replacing existing facilities; new construction is a small percentage. An exhaustive evaluation of all alternatives, and its results, are being completed. This Capital Budget request also includes a new initiative endorsed by the Board of Regents, the UW System in the 21st Century. This program offers to help the state's increasingly tight General Fund by streamlining the UWS capital process and by maintaining a cap on total state borrowing. To ensure its credit rating, President Lyall said that as UW System buildings require repair and renovation, while research and other state borrowing needs grow. Citing the state's debt and borrowing target amounts and the amounts available through competition for funds, President Lyall noted that the current state capital budget allocations makes it difficult to fund new technologies that require space. She said that the capital planning process that can track and assist in the allocation of funds in that regard, she argued, a

limited capital resources are being kept alive (because the Regents are not allowed to tell donors when a project could be built with

for debt service purposes above the established
the private matching requirements and
availability of revenues to amortize bonds. The
ould review Board of Regents Capital Budget
the revenue bonds for UW System projects. Any
poses above the continuing GPR allocation of
university sources, including gifts, grants and

es at a good time for both the UW System and
ate gains a predictable debt service level for the
\$100 million per year in General Obligation
stable capital planning environment that assists
and enhances its ability to attract private

President Paul Brown to present details on the
e recommended projects fall into four major
n all-agency funds, GPR major projects which
STAR program which used GPR bonding and
ich are funded by program revenues and gifts.

Vice President Brown reviewed the history of
that UW System's stewardship of its
allenged" by this sizable backlog, defined in
93 biennium, the Board of Regents established a
n the six years since then, about \$194 million in
g, with about \$170 million remaining unfunded,
accruing. Over the next biennium, a method for
maintenance needs will be developed to
t under consideration continues to emphasize the
of its facilities by recommending over \$126
ice President Brown noted that, like other state
g approved on a project-by-project, monthly
System projects recommended for funding,

the guidance received from the Division of
emphasize maximizing the life of existing
defined and prioritized; of these, nine were
1995-97 biennium but were not approved by the
comprehensive renovation to undertake needed
improve existing space; two are for replacement of
needed utility support. Three of the 14 projects
viable alternative exists.

commended \$10 million request for a Classroom
Improvement) has a significant System-wide
rating budget request for improved technology,
funded in the 1995-97 biennium. At that time, the
to upgrade classrooms, purchase equipment for
installing telecommunications wiring. However, only
was approved, \$4.6 million of which was used to
leaving only \$3.9 million to begin the classroom
survey of existing and desired level of
technology that 81% of the UW System's 1,800 classrooms
are at this minimum level of technology; 12%
have in-room control of lighting and HVAC
controls at a teaching station, and the goal is to
increase that level to 7%. Thus, 84%
need equipment enhancements to enable
take place; in addition, the survey indicated that
planning to upgrade seating, lighting, acoustics,
and Brown stressed that this high priority must be
undertaken in the next several biennia to undertake this task.

Administration has continued the practice begun in
of GPR bonding each agency may request for

as an 8-year partnership between the state and
s to support state technology and applied
stitutions to raise over \$112 million in outside
\$150 million. When the program was
million in outside funds; however, since that
ne WISTAR program without additional state
ogram exceeds available state funding. While it
ll be sought for the majority of those projects,
nd projects already in design. Two projects in
or \$15 million to supplement the \$30 million
Pharmacy at UW-Madison, and a request for
W-Madison to provide plant and animal
and reduce energy consumption in that facility.
g shortfall and these other two projects, the
nd of the 1997-99 biennium, as initially
7 System, Vice President Brown expressed
n, the Building Commission, and the
STAR program has received.

1997-99 Capital Budget, Vice President Brown
re funded entirely by gifts, grants and Program
ategory, totaling nearly \$39 million and
ms, including academic, food service, parking
vation; recreation and other student programs.
ruction or purchase of student housing at UW-
sals for private development and ownership is
venue Supported Borrowing has been included,
efforts in these self-supported facilities. Overall,
al budget total about \$61 million, or about 20%

final component of the budget, a UW-Madison
ted to the quality and quantity of facilities for
and research programs. The Healthstar

System, and consistent with the conclusions
of the Board of Regents in its Study of the
University of Wisconsin System in the 21st Century, that
the Administration be authorized to pursue legislative
action for the establishment of a revenue obligation bonding program for
the budget of the University of Wisconsin System.

nal Tech. Imprv.	10,000,000
	8,494,000
	15,379,000
ment	9,117,000
on	13,185,000
	6,950,000
Phase 2	5,494,400
0,600 Gifts/PRSB)	
modeling	6,400,000
vation	7,800,000
	2,862,000
	10,551,000
nd Upgrade	2,726,000
dition	7,650,000
50,000 PRSB)	

GFSB: \$121,558,400
 Gift/Grant: \$ 484,800
 PRSB: \$ 1,834,800

listed in priority order, for 1997-99
in Funding, UW System

the recommendation of the President of the Wisconsin System and the several Chancellors, items, listed in priority order to be funded as General Fund Supported Borrowing under the initiative for State Technology and Applied program (WISTAR), be approved and System on be authorized to submit the requests to the Department of Administration and the State Building as part of the 1997-99 Capital Budget:

tion of the President of the University of
System and the various Chancellors, that System
on be authorized to seek an up-front allocation
in the various All Agency appropriations as part
of the 1997-99 Capital Budget.

To demonstrate need, System Administration be
in advance to the Department of Administration
for projects totaling approximately \$82.3 million, as
approved by the various Chancellors.

1

In light of fiscal constraints and other planning
requirements, the following academic major projects,
totaling \$662,100, are deferred from further
action in the 1997-99 biennium, and will not be
funded unless resubmitted in future biennia by the
various Chancellors:

	<u>DEFERRED</u>
	\$ 3,577,000
	2,924,000
	5,000,000
Modeling	18,200,000
Modeling	14,000,000
Restoration	8,000,000
	8,000,000
	850,000
	9,245,000
on	8,808,000
n - Phase 2	1,500,000
ion	9,070,000
Capital Renewal	1,732,000
	8,572,000

Department of Administration and the State Bonding
 as part of the 1997-99 Capital Budget:

	GIFT/GRANT	PROGRAM REVENUE BONDING
		\$11,198,000
		557,000
		450,000
		2,837,000
mdlg.		1,287,000
		478,000
	\$ 1,100,000	
	3,043,000	
ool	4,950,000	
	700,000	
	1,603,000	
		3,426,000
		772,000
		3,900,000
		1,895,000
		426,000
JECTS:	\$11,396,000	\$27,226,000

-

improve these Resolutions, Regent Krutsch asked
 for their views on the Revenue Bonding Program.
 "a necessary step" that offers significant financial
 relief by two years." He concurred with President
 that creates a "win-win" situation for the state
 that is limited to \$200 million of bonding annually,
 \$100 million which will eventually go to the State
 University gains flexibility and ability to move
 forward that it will have an "enormously positive

positive, but noted that it will need to be
felt it is uncertain how the bonding authorities
ted assurances he had received from people
n't a problem." Regent Smith concluded this
s a strong, positive influence for the System.

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Establishment of a Healthstar Program

to approve Resolution 7261; his motion was
nanimously.

ort the ongoing vitality of the University of
Madison Medical School, to promote
ary research and education needed to advance
the 21st Century, and to facilitate fundraising
et the costs of providing needed facilities,
nistration and the UW-Madison Chancellor be
pursue legislative approval of a multi-year
ogram, which would utilize \$50 million in state
at least \$100 million in outside funding.

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Judith A. Temby, Secretary